

SHREWSBURY 2015



ANNUAL TOWN REPORT

SHREWSBURY

TOWN REPORT



NO. 288

FOR THE YEAR ENDING DECEMBER 31, 2015

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FACTS ABOUT SHREWSBURY

History

This township was granted to certain persons in 1717, most of whom belonged to Marlboro. Boundaries of Shrewsbury were established on December 6, 1720. (Prov. Laws, Vol XI, p. 236)

First Meeting House built May 4, 1721. Incorporated as a town, December 15, 1727. Part of Shrewsbury was:

Annexed to Lancaster, February 27, 1768

Established as Boylston, March 1, 1786

Annexed to Westborough, March 2, 1793

Annexed to Grafton, March 3, 1826

Location

About 6 miles from Worcester, 36 miles West of Boston and 183 miles from New York City.

Land Area

Approximately 20.78 square miles (13,971.2 acres).

Lakes and Ponds

Approximately 1.05 square miles

Elevation

Municipal Building approximately 633 feet above sea level.

Highest point in Town, Rawson Hill, 755 feet above sea level.

Population

Year		Year	
1723	40 families	1960	16,622
1790	963 (after incorporation of Boylston)	1970	19,229
1860	1,558	1980	22,674
1930	6,910	1990	24,146
1940	7,586	2000	31,640
1950	10,594	2010	35,608
		(Local) 2015	33,870

Registered Voters

December 31, 2015: 22,487

Town Government

Representative Town Government 1953

Selectmen - Manager 1953

Ten Precincts - December 31, 2011

Roads

State Roads 18.41 miles

Town Roads 153.44 miles

Private Roads 12.82 miles

Subdivision Roads 2.32 miles

Tax Rate \$13.20 Residential
\$13.20 Open Space
\$13.20 Commercial, Industrial Personal Property per \$1,000 Value
Taxes due and payable July 1st
Taxpayers are advised to refer to the printed matter on their
tax bill regarding interest.

Total Valuation \$5,196,075,499.00

Transportation Served by Route 9, 70, 140, U.S. 20 and Interstate 290
Easy access to Massachusetts Turnpike and Route 495

Public Utilities Municipally owned Water System since 1905
Municipally owned Light Department since 1908
Combined Sewer and Water Department since 1963
Municipally owned CATV since 1983

Schools Senior High School
Middle Schools (2)
Four Elementary Schools
Beal Early Childhood Center
Parker Road Preschool

Annual Town Election First Tuesday of May
Annual Town Meeting Third Monday of May

Register of
Voters Daily at Town Clerk’s Office, Mon. - Fri., 8:00 AM - 4:30 PM.

Qualification of
Voters Any resident of the state and town is eligible to register, if 18
years of age at time of the next election and was born in the
United State or is fully naturalized.

Polling
Places Precinct 1 at the Richard D. Carney Municipal Office Building,
100 Maple Avenue
Precinct 2 at Frohsinn Club, 25 North Quinsigamond Ave.
Precinct 3 at Calvin Coolidge School, 1 Florence St.
Precinct 4 at Scandinavian Athletic Club, 438 Lake St.
Precinct 5 & 10 at Water & Sewer Department, 209 South St.
Precinct 6 at Senior Center, 98 Maple Avenue
Precinct 7 & 8 at Spring Street School, 123 Spring St.
Precinct 9 at Fire Station #3, 20 CenTech Blvd.

FEDERAL, STATE, AND COUNTY REPRESENTATIVES 2015

UNITED STATES SENATOR

Elizabeth A. Warren (D), Boston Edward Markey (D), Boston

GOVERNOR

Charlie Baker (R), Swampscott

LT. GOVERNOR

Karen Polito (R), Shrewsbury

REPRESENTATIVE IN CONGRESS, THIRD DISTRICT

James P. McGovern (D), Worcester

STATE SENATOR, SECOND WORCESTER DISTRICT

Michael O. Moore (D), Millbury

COUNCILOR, 7TH DISTRICT

Jennie L. Caissie (R), Oxford

STATE REPRESENTATIVE 11TH WORCESTER DISTRICT

Hannah E. Kane (R), Shrewsbury

CLERK OF COURTS

Dennis P. McManus (D), Worcester

DISTRICT ATTORNEY

Joseph D. Early, Jr.

REGISTER OF DEEDS

Anthony J. Vigliotti (D), Worcester

REGISTER OF PROBATE

Stephanie K. Fattman (R), Worcester

SHERIFF

Lewis Evangelidis (R), West Boylston

TOWN GOVERNMENT ORGANIZATION

SHREWSBURY VOTERS ELECT

Moderator
Town Meeting Members

Board of Selectmen
Shrewsbury Housing Authority

School Committee
Library Trustees

MODERATOR APPOINTS

Finance Committee

Personnel Board

Lake Quinsigamond
Commission

SELECTMEN APPOINT

Board of Appeals
Constables
Town Accountant
Parking Clerk
Industrial Development
Financing Authority

Historic District Commission
Registrars of Voters
Town Manager
Treasurer and Collector
Westborough Treatment
Plant Board
Shrewsbury Development
Corporation

Shrewsbury Cultural
Council
Election Officers
Town Counsel
EDIC Steering
Committee
Town Clerk
Open Space and
Recreation Plan
Implementation
Committee

Shrewsbury Housing Authority Resident
Insurance Advisory Committee (appointee)

TOWN MANAGER APPOINTS

Assessors
Board of Health
Building Inspector
Civil Defense
Engineering Department
Fire Department
Highway Department
Fence Viewer
Measurer of Wood & Bark
Inspector of Animals
MIS Director
Emergency Management

Animal Control Officer
Conservation Commission
Sewer Commissioners
Industrial Dev. Comm.
Parks and Cemetery Dept.
Sewer and Water Dept.
Soldiers Memorial Comm.
Council on Aging
Sealer of Weights &
Measures
Special Police Officers

Light Commissioners
Planning Board
Police Department
Public Buildings
Tree Warden
Wire Inspector
Veterans Agent
Public Weighers
Shrewsbury Comm.
for the Disabled
Historical Commission
Weather Specialist

2015 RECORD BOOK TOWN OFFICERS AND COMMITTEES ELECTED OFFICERS AND ASSISTANTS

Term Expires

MODERATOR

Christopher G. Mehne	May 2018
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SELECTMEN

John I. Lebeaux	May 2016
Moiria E. Miller	May 2016
Maurice M. DePalo	May 2017
Henry J. Fitzgerald	May 2017
James F. Kane	May 2018

SCHOOL COMMITTEE

Erin Hughes Canzano	May 2016
B. Dale Magee	May 2016
Sandra M. Fryc	May 2017
John R. Samia	May 2017
Jonathan N. Wensky	May 2018

SHREWSBURY HOUSING AUTHORITY

Kevin T. Byrne (state appt.)	Nov 15, 2015
Richard Ricker	May 2017
Anthony D. Cultrera	May 2018
Paul Campaniello	May 2019

Dennis Osborn, Executive Director

TRUSTEES OF PUBLIC LIBRARY

Beth N. Casavant	May 2016
Nancy P. Gilbert	May 2016
Frances Whitney	May 2016
Joan T. Barry	May 2017
Kevin M. McKenna	May 2017
Frank B. Stille	May 2017
Walter J. Avis, Jr.	May 2018
Laurie I. Hogan	May 2018
Clare M. O'Connor	May 2018

APPOINTED OFFICERS 2015

ACCOUNTANT

Mary E. Thompson

Jan. 1, 2013 – Dec. 31, 2016

ANIMAL CONTROL OFFICER

Leona M. Pease

June 30, 2016

BOARD OF ASSESSORS

Christopher R. Reidy, Principal

Todd E. Brodeur

June 30, 2017

Alicia A. Howe

June 30, 2018

BOARD OF HEALTH

Maria Narducci

June 30, 2016

Stephen A. Vigeant

June 30, 2017

Jordan J. Rubin

June 30, 2018

James D. Heald, Burial Permits

Shannon Henry, Burial Permit

Joyce C. Record, Burial Permits

Ritamarie P. Therrien-Respass, Burial Permits

Sharyn M. Thomas, Burial Permits

Sandra E. Wright, Burial Permits

CENTRAL MASSACHUSETTS REGIONAL PLANNING COMMISSION

Kathleen M. Keohane

First Delegate

June 30, 2016

John Knipe

Second Delegate

June 30, 2016

Donald P. Hutchins

Third Delegate

June 30, 2016

CITIZEN ADVISORY COMMITTEE (CAC)

Joseph J. Zecco, Jr.

Paul V. Swydan

Allen Jarrell

John P. Masiello

Gerard J. Gach

Paul H. Burnett

Alan D. Buckley

TOWN CLERK

Sandra E. Wright

March 2018

ASSISTANT TOWN CLERK

Joyce C. Record

March 2018

COMMISSION ON DISABILITY

Adopted May 28, 1991

John M. Harris	June 30, 2016
Beth Shea Bryant	June 30, 2017
Alina Kantor Nir	June 30, 2017
Diane L. Burns	June 30, 2018
Alex Jean-Baptiste	June 30, 2018
Juliette Krovi	June 30, 2018

CONSERVATION COMMISSION

Martha Hall Gach	June 30, 2016
Robert P. Jacques	June 30, 2016
John J. Ostrosky	June 30, 2017
Kenneth F. Polito	June 30, 2018
Jason J. Port	June 30, 2018

CONSTABLES

Rajoo R. Ananth	June 30, 2016
Robert A. Arakelian	June 30, 2016
Patricia A. Babin	June 30, 2016
Daniel E. Cormier	June 30, 2016
Robert S. Esposito	June 30, 2016
John J. Manzi	June 30, 2016
Justin Walker	June 30, 2016

COUNCIL ON AGING

John J. Concordia	June 30, 2015
Mehesh R. Reshamwala	June 30, 2015
Charles C. Fenno	June 30, 2016
Martin D. Green	June 30, 2016
Tim Swiss	June 30, 2016
Norma L. Giumentaro	June 30, 2017
Louise A. Russell	June 30, 2017
Zoya Mehta	June 30, 2018
Susan G. Shaw	June 30, 2018

CUSTODIAN OF PROPERTY FORECLOSED UNDER TAX TITLE

Carolyn J. Marcotte	June 30, 2016
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DEPARTMENT OF BUILDING INSPECTION

Patricia A. Sheehan, Inspector of Buildings
Louis A. Pepi, Jr., Assistant Building Inspector

TOWN COUNSEL

T. Philip Leader	June 30, 2015
Stephen F. Madaus (appointed July 14, 2015)	June 30, 2016

EMERGENCY MANAGEMENT

Stephen J. Rocco, Director	June 30, 2016
David J. Faucher, Deputy Director	June 26, 2016
Angela Snell, Public Information Officer	June 30, 2016

EMERGENCY MEDICAL SYSTEMS COORDINATOR

Linda Gosselin

TOWN ENGINEER

Jeffrey W. Howland

FENCE VIEWER

Kristen D. Las	June 30, 2016
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FINANCE COMMITTEE

Gene E. Buddenhagen	June 30, 2016
John P. Masiello	June 30, 2016
Judy M. Vedder	June 30, 2016
Hannah E. Kane	June 30, 2017
Bretta M. Karp	June 30, 2017
L. Patrick Pitney	June 30, 2017
John Cygielnik	June 30, 2018
Donna Largess O'Connor	June 30, 2018
Christopher P. Rutigliano	June 30, 2018

FIRE DEPARTMENT

James M. Vuona	May 17, 2020
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FISCAL STUDY COMMITTEE

Established by Board of Selectman
May 28, 2013

Board of Selectmen Representatives

Henry J. Fitzgerald, Co-Chairman	Maurice M. DePalo, Co-Chairman
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Finance Committee Representative

John Cygielnik	L. Patrick Pitney
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School Committee Representatives

Jason Palitsch	John R. Samia
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Board of Selectmen Appointments

Gary A. Alperson	Brian R. Austin
Matthew J. Karas	Kelly K. Marshall
Robert H. Ryan	Mark C. Willingham

Town Moderator Appointments

Mark Adler	Florence R. Bergquist
Melissa C. Byrne	David J. Campaniello
Peter N. Collins	Patrick Convery
Jacqueline M. Cox	James P. Flynn
Bernard J. Forletta	William P. Gooley
Robert D. Holland	Melisa A. Hollenback
James J. Hoogasian	Heather A. Kasperzak
Kathleen Keohane	Barbara J. Kickham
Cheryl A. Kristant	Jordan J. Rubin
Daniel M. Schwartz	Preston A. Shaw

HANDICAPPED COORDINATOR

Daniel J. Morgado

HIGHWAY DEPARTMENT

John F. Knipe, Jr., Superintendent

HISTORICAL COMMISSION

Gail Ann Aslanian	June 30, 2016
Christopher W. Kirk	June 30, 2016
J. Kevin Samara	June 30, 2017
Loretta M. Morelle	June 30, 2018
Michael P. Perna, Jr.	June 30, 2018
Harold R. Richardson	June 30, 2018
Patricia A. Wolf	June 30, 2018

HISTORIC DISTRICT COMMISSION

Donald R. Gray	June 30, 2015
Robert A. Cox	June 30, 2016
Melanie K. Petrucci	June 30, 2016
John T. Campbell	June 30, 2017
Kristine L. Gustafson	June 30, 2017
Donald Hutchins	June 30, 2018
Allyn C. Taylor	June 30, 2018
Henry H. Wood, Jr.	June 30, 2018

INSPECTOR OF ANIMALS

Kwabena Owusa-Ansah
Leona M. Pease

April 30, 2016
April 30, 2016

INSPECTOR OF LICENSES FOR SALE OF AUTOMOBILES

James J. Hester, Jr., Police Chief

June 30, 2016

INSURANCE ADVISORY COMMITTEE

Robert K. Pine (Selectmen Appointee)

June 30, 2016

KEEPER OF THE LOCK-UP

James J. Hester, Jr., Police Chief

June 30, 2016

LAKE QUINSIGAMOND COMMISSION

James J. Hester, Jr., Police Chief	(Shrewsbury)	(ex officio)
Gary Gemme, Police Chief	(Worcester)	
Tristan Lundgren	(Worcester)	
John Wilson	(Grafton)	
Kenneth F. Polito	(Shrewsbury)	June 30, 2016
Michael J. Paika (Shrewsbury Citizen Appointment)		June 30, 2018

SHREWSBURY PUBLIC LIBRARY

Ellen Dolan, Director

LIBRARY BUILDING COMMITTEE

Michael Lapomardo, Jr. (Chairman)
Bridgid E. Rubin (Vice Chair)
Joan T. Barry
Robert A. Cox
Ellen Dolan
Francis A. Mannella, Jr.
Moiria E. Miller
Daniel J. Morgado
Jack Perreault
Clay Benjamin Smook

MANAGEMENT INFORMATION SYSTEM

John Covey – CIO SELCO IT

TOWN MANAGER

Daniel J. Morgado
Thomas Gregory – Assistant to Town Manager
(resigned April, 2015)
Kristen Las – Assistant Town Manager

Sept. 30, 2018

MUNICIPAL LIGHT COMMISSIONERS

John P. Laverty, Wiring Inspector	June 30, 2016
David G. Duhamel, Asst. Wiring Inspector	June 30, 2016
John T. McQuade, Asst. Wiring Inspector	June 30, 2016
Michael A. Refolo	June 30, 2016
Anthony M. Trippi	June 30, 2016
Robert D. Holland	June 30, 2017
Clifford T. Jefferson, Jr.	June 30, 2017
Marie Lemieux	June 30, 2018
Michael R. Hale, General Manager Electric Light Plant and Community Cablevision	

OPEN SPACE & RECREATION PLAN IMPLEMENTATION COMMITTEE

Established by Selectmen
June 12, 2012

Mindy J. McKenzie-Hebert	Jan. 12, 2016
Kenneth F. Polito	Jan. 12, 2016
Lawrence A. Barbash	Jan. 12, 2016
James V. Brown	Jan. 12, 2016
Martha Hall Gach	Jan. 12, 2016

PARKING CLERK

James J. Hester, Jr., Police Chief	June 30, 2016
Carolyn J. Marcotte	June 30, 2016

PARKS AND CEMETERY COMMISSIONERS

James V. Brown	June 30, 2016
Edward F. Vigliatura, Jr.	June 30, 2017
James R. LeMay	June 30, 2018
Angela Snell, Director Parks & Recreation	

PERSONNEL BOARD

Anthony A. Froio	June 30, 2016
Robert J. Cashman	June 30, 2017
Theresa Flynn	June 30, 2018

PLANNING BOARD

Melvin P. Gordon (Chairman)	June 30, 2016
Steven C. Boulay	June 30, 2017
Mindy J. McKenzie-Hebert	June 30, 2018
Kathleen Keohane (Clerk)	June 30, 2019
Stephan M. Rodolakis (Vice Chairman)	June 30, 2020
John D. Perreault (Associate for Special Permit Granting Authority)	June 30, 2017

POLICE DEPARTMENT

James J. Hester, Jr., Police Chief

Jan. 7, 2017

PUBLIC BUILDINGS DEPARTMENT

Robert A. Cox, Superintendent

PUBLIC WEIGHERS

Worcester Sand & Gravel

Matthew Mineau

June 30, 2016

Michael A. Trotto

June 30, 2016

Rocco F. Trotto

June 30, 2016

REGISTRARS OF VOTERS

Brenda A. Ljunggren

Mar. 31, 2016

Laurence J. Gannon

Mar. 31, 2017

Patricia L. Keeton

Mar. 31, 2018

Sandra E. Wright, Clerk (ex officio)

RETIREMENT BOARD

Caryn M. Shea

(appointed)

Dec. 23, 2017

Thomas M. Kennedy

(appointed)

June 30, 2018

Ralph Iaccarino

(elected)

Dec. 15, 2018

Robert A. Tozeski

(elected)

Dec. 8, 2016

Mary E. Thompson

(ex officio)

SCHOLARSHIP COMMITTEE

Established by Annual Town
Meeting (adj) May 17, 1995

Donald R. Gray

Oct. 31, 2015

Judith A. DeFalco

Oct. 31, 2016

James F. Pignataro

Oct. 31, 2016

Robert D. Holland

Oct. 31, 2017

Gail A. Sokolowski

Oct. 31, 2018

SEALER OF WEIGHTS AND MEASURE

John F. Knipe, Jr.

SEWER COMMISSIONERS

Paul Skip Burnett

June 30, 2016

Peter A. Reilly

June 30, 2017

Joseph J. Zecco, Jr.

June 30, 2018

Robert A. Tozeski, Superintendent, Sewer & Water Dept.

SHERWOOD MIDDLE SCHOOL BUILDING COMMITTEE

Established by Vote of Annual Town
Meeting (adj) May 19, 2004

Erin Hughes Canzano
Robert A. Cox
Henry J. Fitzgerald
Daniel J. Morgado
Katherine A. Nash
Joseph Sawyer
Daniel E. Wolohan, R.A.

SHREWSBURY CULTURAL COUNCIL

Established by Selectmen
February 11, 1980

Mark Adler	2nd term	Feb. 10, 2015
Lee Reid	2nd term	Feb. 10, 2015
Linda M. Cavallero	1st term	Feb. 10, 2016
Elizabeth L. Leitko	1st term	Feb. 10, 2016
Sandra L. McManus	1st term	Feb. 10, 2016
William C. Sigalis	1st term	Feb. 10, 2016
Martha P. Deering	1st term	Feb. 10, 2018
Karen E. Dumas	1st term	Feb. 10, 2018
Helen V. Porter	1st term	Feb. 10, 2018

SHREWSBURY DEVELOPMENT CORPORATION

Board of Directors

Richard Ricker, Esq.	Jan. 31, 2020
David C. Donahue	Jan. 31, 2016
Andrew P. Boucher	Jan. 31, 2017
Patrick Convery	Jan. 31, 2017
Lisa A. Cossette	Jan. 31, 2018
Christopher J. Hamel	Jan. 31, 2018
Dina Nichols	Jan. 31, 2019

SHREWSBURY PUBLIC SCHOOLS

Joseph M. Sawyer, Superintendent
Mary Beth Banios, Assistant Superintendent

SOLDIERS MEMORIAL COMMISSION

James J. Dunlevy	Aug. 31, 2018
Donald R. Gray	Aug. 31, 2018
Walter J. Kalczynski	Aug. 31, 2017
Ronald W. Pelletier	Aug. 31, 2016
William J. Rand	Aug. 31, 2017

SPECIAL POLICE OFFICERS

Patricia A. Babin	Mar. 31, 2016
James A. Coates	Mar. 31, 2016
Michael J. Donahue	Mar. 31, 2016
Brian P. Gerardi	Mar. 31, 2016
Joseph R. Gonet	Mar. 31, 2016
John A. MacLeod	Mar. 31, 2016
Jeffrey R. Marcimo	Mar. 31, 2016
Sandra E. Wright, Election Duties	Mar. 31, 2016

SPRING STREET SCHOOL BUILDING COMMITTEE

Erin Hughes Canzano
Robert A. Cox
Henry J. Fitzgerald
Daniel J. Morgado
Katherine A. Nash
Joseph M. Sawyer
Daniel E. Wolohan

TARGETED ZONING COMMITTEE

Established by Board of Selectman
April 5, 2010

Steven Boulay
Maurice M. DePalo
Melvin P. Gordon
James F. Kane
Kristen Las
Daniel J. Morgado
Patricia A. Sheehan

TREASURER AND COLLECTOR

Carolyn J. Marcotte	Mar. 1, 2016
Mary E. Grillo, Asst.	June 30, 2016

TRUSTEES OF THE WRIGHT AND HARLOW CHARITABLE FUND

Appointed at Annual Town Meeting May 2015

Gail E. Clafin	May 2016
Robert H. Clafin	May 2016
William A. Davis	May 2016
Donald R. Gray	May 2016
Raymond G. Harlow	May 2016
Stanley R. Holden	May 2016
Dawn M. Shannon	May 2016

WEATHER SPECIALIST

James M. Arnold

June 30, 2016

WESTBOROUGH TREATMENT PLANT BOARD

	Established	Sept. 11, 1979
Michael Stanton (Chr.)	(Westborough)	Sept. 30, 2017
Francis P. Zarette (Vice Chr.)	(Shrewsbury)	Sept. 30, 2018
Thomas Burke (Clerk)	(Westborough)	Sept. 30, 2016
Francis J. Holloway (Treas.)	(Shrewsbury)	Sept. 30, 2016
John D. Perreault	(Shrewsbury)	Sept. 30, 2017
Rich Abrams	(Westborough)	Sept. 30, 2018

ZONING BOARD OF APPEALS

Melvin P. Gordon	June 30, 2016
Paul M. George	Mar. 31, 2016
Dale W. Schaetzke	Mar. 31, 2016
Alfred C. Confalone	Mar. 31, 2017
Ronald I. Rosen	Mar. 31, 2017

ZONING BOARD OF APPEALS ASSOCIATE MEMBERS

Stephan M. Rodolakis	June 30, 2016
Peter D. Collins	Mar. 31, 2016
Lisa A. Cossette	Mar. 31, 2016
Maribeth A. Lynch	Mar. 31, 2016

TOWN MEETING MEMBERS 2015

		Term Expires
PRECINCT ONE		
Lorraine A. Daignault	7 Sturbridge Circle	May 2016
Lori Dawson	42 Sewall Drive R O W	May 2016
Bernard J. Forletta	22 Colton Lane	May 2016
Mark R. Harris	4 Redwood Lane	May 2016
Lauren Mitsis	46 Wachusett Avenue	May 2016
Karen Warnke O'Neill	6 Thestland Drive	May 2016
Paul N. Taylor	34 Boylston Circle	May 2016
Susan C. White	32 Cypress Avenue	May 2016
Gail Ann Aslanian	285 Main Street	May 2017
Richard B. Cooper	90 Holden Street	May 2017
Christa C. Duprey	14 Candlewood Way	May 2017
Bonnie E. Gibbs	95 Holden Street	May 2017
Guinevere Molina	31 Wachusett Avenue	May 2017
Clare M. O'Connor	20 Wadsworth Road	May 2017
April Prince	2 Tory Drive	May 2017
Lynn M. Roy	319 Gulf Street	May 2017
Mark Adler	55 Gulf Street	May 2018
Maurice J. Boisvert	491 Main Street	May 2018
Arthur B. Brunell, Jr.	505 Main Street	May 2018
Gene E. Buddenhagen	201 Gulf Street	May 2018
Timothy J. Daly	17 Colton Lane	May 2018
David J. Lizotte, Jr.	15 Colton Lane	May 2018
Carol J. McWilliams	28 Colton Lane	May 2018
Melanie K. Petrucci	1 Tory Drive	May 2018
Richard Ricker	32 Westwood Road	May 2018

PRECINCT TWO

		Term Expires
Elizabeth A. M. Bell	22 Millwood Drive	May 2016
Colleen J. Connolly	15 Phillips Avenue	May 2016
Jason deSourdis	29 North Quinsigamond Avenue	May 2016
Dadene M. Gonet	22 LeBlanc Road	May 2016
Patricia Kalashian	18 Mallard Circle	May 2016
Barbara J. Kickham	12 Tamarack Lane	May 2016
Robert Millette	197 North Quinsigamond Avenue	May 2016
Mahesh R. Reshamwala	26 Bunker Hill Road	May 2016
John Cygielnik	25 Lexington Road	May 2017
Christopher K. Gaines	8 Phillips Avenue	May 2017
William P. Gordon	34 Gage Lane	May 2017
Thomas P. Luby	51 O'Donnell Avenue	May 2017
John B. Lukach	4 Bunker Hill Road	May 2017
Jordan J. Rubin	9 Bunker Hill Road	May 2017
Joseph K. Samara	454 Main Street	May 2017
Dennis R. Troy	22 Minuteman Way	May 2017
Maurice M. DePalo	18 Willard Avenue	May 2018
Ralph Iaccarino	57 Avon Avenue	May 2018
John J. Morrissey	219 Old Mill Road	May 2018
Donna Largess O'Connor	16 Bunker Hill Road	May 2018
A. Wayne Sampson	48 Old Mill Road	May 2018
David M. Sargent	223 Old Mill Road	May 2018
Gayle T. Vigeant	14 Westmont Road	May 2018
Stephen A. Vigeant	14 Westmont Road	May 2018

PRECINCT THREE

		Term Expires
Jacqueline M. Cox	50 Maury Lane	May 2016
Dean C. Gillam	158 Worthington Avenue	May 2016
Diana J. Karas	46 Maury Lane	May 2016
Lisa J. Papazian	30 Pal Drive	May 2016
Mary Ann Preskul-Ricca	20 Bluegrass Lane	May 2016
Ronald O. Sanborn	6 Vinnie Way	May 2016
Donna Marie Towner	16 Naples Street	May 2016
Steven C. Boulay	6 Redland Street	May 2017
Melvin P. Gordon	47 Sheridan Drive	May 2017
Matthew J. Hogan	70 South Quinsigamond Avenue	May 2017
Kathleen M. Keohane	29 Gleason Road	May 2017
Edward T. Lenehan	17 Stone Avenue	May 2017
Kathleen M. Ryan	1 Robin Road	May 2017
William M. Thibeault	23 Angela Avenue	May 2017
Walter G. Thomas, II	30 Edgewater Avenue	May 2017
Bruce R. Card	20 Hancock Street	May 2018
Mary E. Greene-Carlin	15 Ridgeland Road	May 2018
Laurie I. Hogan	70 South Quinsigamond Avenue	May 2018
Joseph Lividini	76-2 South Quinsigamond Avenue	May 2018
Sarah A. Lividini	76-2 South Quinsigamond Avenue	May 2018
Joseph A. Thomas	26 Edgewater Avenue	May 2018
Paula M. Vincequere	74 Maury Lane	May 2018
Joseph J. Zecco, Jr.	10 Hancock Street	May 2018

PRECINCT FOUR

		Term Expires
Kelly Carey	6 Hickory Drive	May 2016
Karin J. Hemmerdinger	21 Heath Road	May 2016
Sarath Mohan	5 Heronwood Drive	May 2016
Arthur B. Patterson	386 Lake Street	May 2016
Linda J. Sarkisian	17A Ek Court	May 2016
Michele A. Villani	7 Bittersweet Circle	May 2016
John A. Wahlstrom	2 South Brook Street	May 2016
Hector L. Cruz	10 Baldwin Circle	May 2017
Lynne Detarando Grden	1 Dickinson Circle	May 2017
Derek A. Grillo	16 Shannon Drive	May 2017
Beverly A. Johnson	109 Hartford Turnpike	May 2017
Jonathan S. Mack	21 Smith Road	May 2017
James McKiernan, Jr.	81 Bay View Drive	May 2017
Richard E. Nickle	557 Lake Street	May 2017
Allyn C. Taylor, III	496 Grafton Street	May 2017
Peter N. Collins	31 Flagg Road	May 2018
Martha P. Deering	623 Grafton Street	May 2018
William J. Demko	39 Cedar Road	May 2018
Joseph T. Dyer, Jr.	10 Edgemere Boulevard	May 2018
Kurt S. Hultgren	623 Grafton Street	May 2018
Brenda A. Ljunggren	24 Edgemere Boulevard	May 2018
Nicholas J. Todisco, Jr.	2 Kenda Circle	May 2018
Kris. A. Vokes	33 Bay View Drive	May 2018

PRECINCT FIVE

		Term Expires
Mary Aicardi	11 Whippoorwill Drive	May 2016
James. J. Hoogasian	14 Old Farm Circle	May 2016
Amanda R. Luyster	11 Old Farm Circle	May 2016
James W. Mungovan	7 Greenwood Avenue	May 2016
Maria M. Pitney	137 Floral Street	May 2016
James E. Stencel	94 Bumble Bee Circle	May 2016
Michael D. Thomas	34 Main Circle	May 2016
Michael Vescere	38 Floral Street	May 2016
Errol E. Ethier	23 Hunting Avenue	May 2017
Joan Elaine Ethier	23 Hunting Avenue	May 2017
Maureen P. Harrington	39 Washington Street	May 2017
Judith Lindeborg	60 Hillando Drive	May 2017
Melanie A. Magee	28 Oak Ridge Way	May 2017
Maggie Mae McNeil	14 Oak Ridge Way	May 2017
L. Patrick Pitney	137 Floral Street	May 2017
Cherie Aline Weinman	10 Turtle Creek Circle	May 2017
David J. Campaniello	32 Bumble Bee Circle	May 2018
Kevin M. Flaherty	62 Bumble Bee Circle	May 2018
Hannah E. Kane	32 Main Circle	May 2018
James F. Kane	32 Main Circle	May 2018
John F. Knipe, Jr.	20 Greenwood Avenue	May 2018
Deborah P. Lebeaux	203 Walnut Street	May 2018
John I. Lebeaux	203 Walnut Street	May 2018
B. Dale Magee	28 Oak Ridge Way	May 2018

PRECINCT SIX

		Term Expires
Mary K. Courtemanche	44 Edgewood Road	May 2016
Glenn E. Johnson	14 Brightside Avenue	May 2016
Colleen L. Kalagher	9 Brightside Avenue	May 2016
James N. Mattero	6 Laurel Avenue	May 2016
Frances J. Nugent	27 Harrington Farms Way	May 2016
Preston A. Shaw	25 Kenilworth Road	May 2016
Gail A. Sokolowski	28 St. James Road	May 2016
Bruce C. Sullivan	10 Laurel Avenue	May 2016
John H. Bowles	24 Spruce Street	May 2017
Paul Campaniello	42 Wesleyan Street	May 2017
Everett M. Joseph	108 Harriet Avenue	May 2017
Marcia E. Pereira	34 Monroe Street	May 2017
Jonathan C. Ricker	11 Maple Avenue	May 2017
Ronald I. Rosen	85 Crescent Street	May 2017
Dorothy A. Thyden	20 Williamsburg Court	May 2017
Keith M. Watson	80 Lake Street	May 2017
Kevin T. Byrne	22 Elma Circle	May 2018
Melissa C. Byrne	26 Elma Circle	May 2018
Henry J. Fitzgerald	17 Hutchins Street	May 2018
Brian E. Gemborys	10 Hapgood Way	May 2018
Paul W. Keegan	4 Arnold Road	May 2018
Michael Lapomardo	5 Jill Circle	May 2018
Ellen L. Mulroy	35 Monroe Street	May 2018
Bonnie L. O'Brien	11 Maplewood Road	May 2018
Dawn M. Shannon	10 Knowlton Avenue	May 2018

PRECINCT SEVEN

		Term Expires
Jeffrey M. Billingham	177 North Street	May 2016
Deborah L. DelDotto	318 Spring Street	May 2016
Bridgid E. Malee-Rubin	62 High Street	May 2016
Kathleen F. McCarthy	26 Fox Hill Road	May 2016
John F. McDonald	8 Hunter Circle	May 2016
Melissa S. Pride-Fahs	216 Spring Street	May 2016
William J. Shine	52 Colonial Drive	May 2016
Michael J. Thompson	9 Camelot Drive	May 2016
Ann Marie Cairns	20 Glen Gery Road	May 2017
John T. Campbell	176 North Street	May 2017
Peter D. Collins	94 North Street	May 2017
Lisa N. Hurter	12 Valley Forge Drive	May 2017
John P. Masiello	18 Heatherwood Drive	May 2017
Dina A. Nichols	18 Olde Colony Drive	May 2017
Christopher P. Rutigliano, Sr.	23 Carter Road	May 2017
Erin T. Ryan	37 Deerfield Road	May 2017
Alice E. Brennan	4 Fox Hill Road	May 2018
Bretta M. Karp	2 Medieval Road	May 2018
Kathleen Keohane	8 Bracken Road	May 2018
Debra Page Mooney	41 Deerfield Road	May 2018
Mark T. Murray	19 Colonial Drive	May 2018
Jane Marie Ouellette	32 Rawson Hill Drive	May 2018
Judith L. Polito	5 Rams Gate Place	May 2018
Kenneth F. Polito	5 Rams Gate Place	May 2018
John R. Samia	8 Fox Hill Road	May 2018

PRECINCT EIGHT

		Term Expires
Annemarie Cronin Bird	6 Laurel Ridge Lane	May 2016
Lisa A. Bruschi	90 South Street	May 2016
Beth Shea Bryant	39 Woodway Drive	May 2016
Robert H. Dumas	10 Artemas Avenue	May 2016
Michael L. Filiere	12 Harlow Road	May 2016
William P. Gooley	696 Main Street	May 2016
Bradford F. Green	30 Francis Avenue	May 2016
Lynne M. Perreault	21 Raymond Avenue	May 2016
Jennifer L. Shimer	3 Meadow Hill Road	May 2016
(appointed 5/18/2015)		
Erin M. Boucher	5 Spring Meadow Drive	May 2017
Beth N. Casavant	16 Clear View Road	May 2017
Elizabeth O. McCollum	6 Lantern Lane	May 2017
Maria Narducci	9 Fieldstone Drive	May 2017
Judith A. Ostrosky	7 Old Brook Road	May 2017
Jean C. Potter	24 Cross Street	May 2017
(resigned 5/18/2015)		
Frank B. Stille	2 Kalamat Farms Circle	May 2017
Nancy M. Trotto	45 North Street	May 2017
Erin Hughes Canzano	6 Holman Heights Circle	May 2018
Joyce M. Danielson	32 Francis Avenue	May 2018
Roberta R. Goldman	12 Founders Road	May 2018
Robert D. Holland	8 Raymond Avenue	May 2018
Viola S. Jefferson	25 Spring Street	May 2018
Kim L. Long	3 Tip Pond Road	May 2018
Polyxane Mertzanis	12 Meadow Hill Road	May 2018
Bryan R. Moss	16 Ruthen Circle	May 2018
Frances Whitney	8 Gifford Drive	May 2018

PRECINCT NINE

		Term Expires
Patricia K. Erickson	9121 Avalon Way	May 2016
William J. Hemdal	56 Stoney Hill Road	May 2016
Elizabeth R. Powers	8 Cherry Hill Road	May 2016
Elliott R. Scott	6 Waterville Lane	May 2016
Stephen T. Scott	467 Walnut Street	May 2016
Michael J. Stefani	686 South Street	May 2016
Christine A. Taylor	383 Walnut Street	May 2016
Anne M. Duffy	7 Claremont Circle	May 2017
Ian D. Gansler	50 Stoney Hill Road	May 2017
Jeffrey C. Manning	26 Stoney Hill Road	May 2017
Neena Mohanka	8 Deer Run Drive	May 2017
Kimberly A. Olsen	25 Tralee Lane	May 2017
Jason Palitsch	35 Commons Drive	May 2017
Suzanne C. Remington	73 Stoney Hill Road	May 2017
Mark C. Willingham	6 Amherst Road	May 2017
Steven R. Danielson	75 Stoney Hill Road	May 2018
Sandra M. Fryc	21 Pheasant Hill Drive	May 2018
Lisa K. Greene	25 Waterville Lane	May 2018
Deborah W. Hemdal	56 Stoney Hill Road	May 2018
Melisa A. Hollenback	38 Stoney Hill Road	May 2018
Peter A. Reilly	19 Pheasant Hill Drive	May 2018
Paul E. Sonier	2 Apple Seed Drive	May 2018
Judy M. Vedder	15 Pheasant Hill Drive	May 2018

PRECINCT TEN

		Term Expires
Francis J. Horan, Jr.	21 Heywood Street	May 2016
Sandra J. Lucas	58 Hillside Drive	May 2016
John J. Manzi	20 Hillside Drive	May 2016
William J. Monahan	55 Howe Avenue	May 2016
Nancy Nelson	16 Heywood Street	May 2016
Vincent G. Pignataro	21 Roman Drive	May 2016
Cynthia J. Wright	1 Cooper Drive	May 2016
Joseph M. Armenti, Jr.	119 Howe Avenue	May 2017
Gail P. Augustino	335 Lake Street	May 2017
Andrea Bachini	14 Heywood Street	May 2017
Jennifer Basgaard	14 E Farmington Drive	May 2017
Patrick Convery	28 Thomas Farm Circle	May 2017
Rhoda A. Decatur	183 Cherry Street	May 2017
Helen P. McLaughlin	37 Old Laxfield Road	May 2017
Rashid M. Shaikh	24 Sheryl Drive	May 2017
Jeffrey K. Chin	125 Memorial Drive	May 2018
Alana J. Dros	83 Lamplighter Drive	May 2018
Christine Juetten	41 Stonybrook Lane	May 2018
Anthony J. Mastromatteo	1 Lamplighter Drive	May 2018
Mindy J. McKenzie-Hebert	5 Woodchuck Hill Road	May 2018
Sandra L. McManus	398 Grafton Street	May 2018
John C. Medlinskas	3 Hillside Lane	May 2018
Moiria E. Miller	12 Lamplighter Drive	May 2018

PRECINCT OFFICERS 2015-2016

PRECINCT ONE

U	Warden	Carol J. McWilliams	28 Colton Ln
R	Clerk	Carolyn R. Henderson	529 Main St.
R	Inspector	Andree Connors	42 Harrington Farms Way
U	Inspector	Mary Louise Daly	14 Knowlton Ave.
U	Inspector	Susan J. DiLeo	42 Wachusett Ave.
U	Inspector	Susan A. Leahy	41 Cypress Ave.
U	Inspector	Roseanne Mungovan	7 Greenwood Ave.

PRECINCT TWO

D	Warden	Gail A. Bisceglia	8 Pratt Ln.
U	Clerk	Marcelle I. Carter	17 Stone Ave.
D	Inspector	Mary Lou Brisson	60 Dewey Rd.
D	Inspector	Mary Jane Cygielnik	25 Lexington Rd.
U	Inspector	Lorraine M. Folsom	69 Elm St.
R	Inspector	Evelyn M. Gulledge	17 Gage Ln.
D	Inspector	Nancy B. Kowalczyk	21-3 Eaglehead Ter.

PRECINCT THREE

U	Warden	Kathryn R. Gaudette	25 Plainfield Ave.
U	Clerk	Mary P. Pignataro	11 Glen Ter.
D	Inspector	MaryAnn T. Belinskas	485 Grafton St.
U	Inspector	Florence R. Bergquist	25 Ferncroft Rd.
D	Inspector	Barbara A. Greenwood	49 Harrington Farms Way
U	Inspector	Jean C. Maynard	357 Lake St.
D	Inspector	Donna Marie Towner	16 Naples St., #1

PRECINCT FOUR

U	Warden	Sandra A. Weed	8 Blackstone St.
U	Clerk	Jane L. Cox	25 Adams Rd.
D	Inspector	Marlene E. Hallice	7 Eaglehead Ter. #3
D	Inspector	Linda M. Hallihan	48 Lake St.
U	Inspector	Elaine E. Shaw	131 Floral St.
U	Inspector	Elizabeth T. Stone	33 Park St.
U	Inspector	Dorothy A. Warren	87 Grace Ave.

PRECINCT FIVE

D	Warden	Elaine F. Pescaro	7 Paton Rd.
U	Clerk	Lynn A. Ljunggren	166 Walnut St.
D	Inspector	Sheila M. Donnelly	47 Woodway Dr.
U	Inspector	Sharon M. Gallerani	118 Main Blvd.
U	Inspector	Jean C. Potter	24 Cross St.
U	Inspector	Sandra L. Regnier	299 Spring St.
U	Inspector	Carol S. Willey	91A Floral St.

PRECINCT SIX

U	Warden	Bernice E. Forrister	6 Newton St.
D	Clerk	Edith D. Messier	19 Bellridge Dr.
R	Inspector	Judith H. Flanagan	26 St. James Rd.
U	Inspector	Linda J. Josti	12 Saybrook Rd.
U	Inspector	Moira C. Minnucci	4 Elma Cir.
R	Inspector	Beryl A. Notargiacomo	106 Crescent St.
U	Inspector	JoAnne Rondeau	21 Ridge Rd.

PRECINCT SEVEN

U	Warden	Dorbert A. Thomas	26 Spring Cir.
U	Clerk	Nina A. Behm	2 Hunter Cir.
U	Inspector	Janet E. Dearden	7 Cabot Dr.
R	Inspector	Barbara L. Metcalf	14 Washington St.
D	Inspector	Dawn M. Shannon	10 Knowlton Ave.
U	Inspector	Frank B. Stille	2 Kalamat Farms Cir.
D	Inspector	Linda E. Turnquist	389 Prospect St.

PRECINCT EIGHT

U	Warden	Pamela J. Empie	107 High St.
U	Clerk	Ruth J. Runvik	85 Holden St.
U	Inspector	Susan E. Falzoi	15 Red Coat Rd
U	Inspector	M. Grace Harding	15 Spring St.
U	Inspector	Mary P. Johnson	82 Harriet Ave.
U	Inspector	Carol C. Swydan	7 Tavern St.
R	Inspector	Linda N. Taylor	496 Grafton St.

PRECINCT NINE

U	Warden	Joan Elaine Ethier	23 Hunting Ave.
R	Clerk	Steve A. Lindberg (resigned 12/28/2015)	40 Maple Cir.
D	Inspector	Charlotte A. Brenner	55 Baker Ave. #2
D	Inspector	Marion J. Buonomo	40 Orchard Meadow Dr.
U	Inspector	Frances J DiDonato	395 Prospect St.
U	Inspector	Michelle Record	709 South St.
D	Inspector	Ruby R. Schwartz	200 Cherry St.

PRECINCT TEN

U	Warden	Edward J. Pescaro	16 Karen Ave.
D	Clerk	Helen F. Reynolds	237 South St. #23
D	Inspector	James W. Goodwin	4 State St.
U	Inspector	Sheila A. Gerardi	519 Grafton St.
U	Inspector	Maureen E. Londergan	6 O'Donnell Ave.
R	Inspector	Carol A. Mazzola	157 Old Mill Rd.
U	Inspector	Paul E. Sonier	6 Adin Dr.

RESIGNATIONS

		DATE REC'D. TOWN CLERK'S OFFICE
Jean C. Potter	Town Meeting Member Pr. 8	May 18, 2015
Steve A. Lindberg	Precinct Officer Pr, 9	Dec. 28, 2015

2015 OATHS OF OFFICE ELECTED OFFICIALS

	<u>TERM</u>	<u>DATE SWORN</u>
LIBRARY TRUSTEES		
Walter J. Avis, Jr.	May 2015 – May 2018	July 9, 2015
Laurie I. Hogan	May 2015 – May 2018	June 15, 2015
Clare M. O'Connor	May 2015 – May 2018	June 18, 2015
MODERATOR		
Christopher G. Mehne	May 2015 – May 2018	May 14, 2015
RETIREMENT BOARD		
Ralph Iaccarino	Dec. 2015 – Dec. 2018	Dec. 7, 2015
BOARD OF SELECTMEN		
James F. Kane	May 2015 – May 2018	May 6, 2015
SCHOOL COMMITTEE		
Jonathan N. Wensky	May 2015 – May 2018	May 6, 2015
TOWN MEETING MEMBER		
Bruce R. Card	May 2015 – May 2018	May 12, 2015
Peter D. Collins	May 2014 – May 2017	Feb. 10, 2015
Jennifer L. Shimer	May 2015 – May 2016	May 18, 2015
Joseph J. Zecco	May 2015 – May 2018	May 11, 2015
TRUSTEES OF THE WRIGHT AND HARLOW CHARITABLE FUND		
Raymond G. Harlow S.	May 2015 – May 2016	June 24, 2015
Stanley R. Holden	May 2015 – May 2016	June 15, 2015
Dawn M. Shannon	May 2015 – May 2016	May 29, 2015

2015 APPOINTMENTS BY THE SELECTMEN

	<u>TERM</u>	<u>DATE SWORN</u>
CONSTABLES		
Rajoo R. Ananth	July 1, 2015 – June 30, 2016	July 17, 2015
Robert A. Arakelian	July 1, 2015 – June 30, 2016	Oct. 30, 2015
Patricia A. Babin	July 1, 2015 – June 30, 2016	June 29, 2015
Robert S. Esposito	July 1, 2015 – June 30, 2016	July 6, 2015
John J. Manzi	July 1, 2015 – June 30, 2016	July 6, 2015
Justin F. Walker	Apr. 28, 2015 – June 30, 2015	May 1, 2015
Justin F. Walker	July 1, 2015 – June 30, 2016	July 7, 2015
HISTORIC DISTRICT COMMISSION		
Donald A. Hutchins	July 1, 2015 – June 30, 2018	July 7, 2015
Allyn C. Taylor	July 1, 2015 – June 30, 2018	Aug. 27, 2015
Henry H. Wood, Jr.	July 1, 2015 – June 30, 2018	Aug. 12, 2015
OPEN SPACE & RECREATION PLAN COMMITTEE		
Martha Hall Gach	July 1, 2015 – June 30, 2016	Sept. 21, 2015
REGISTRAR OF VOTERS		
Patricia L. Keeton	Apr. 1, 2015 – Mar. 31, 2018	Mar. 31, 2015
RETIREMENT BOARD		
Thomas M. Kennedy	July 1, 2015 – June 18, 2018	June 25, 2015
SHREWSBURY CULTURAL COUNCIL		
Martha P. Deering	Feb. 10, 2015 – Feb. 10, 2018	Apr. 21, 2015
Helen V. Porter	Feb. 10, 2015 – Feb. 10, 2018	Mar. 19, 2015
SHREWSBURY SCHOLARSHIP COMMITTEE		
Gail Sokolowski	Nov. 1, 2015 – Oct. 31, 2018	Nov. 16, 2015
TOWN CLERK		
Sandra E. Wright	Mar. 1, 2015 – Feb. 28, 2018	Mar. 13, 2015
TOWN COUNSEL		
Stephen F. Madaus	July 14, 2015 – June	July 14, 2015
TREASURER AND COLLECTOR		
Mary E. Grillo	July 1, 2015 – June 30, 2016	June 15, 2015

ZONING BOARD OF APPEALS

Melvin P. Gordon	July 1, 2015 – June 30, 2016	June 29, 2015
Alfred C. Confalone	Apr. 1, 2015 – Mar. 31, 2017	Apr. 6, 2015
Ronald I. Rosen	Apr. 1, 2015 – Mar. 31, 2017	Apr. 23, 2015

ZONING BOARD OF APPEALS – ASSOCIATE MEMBERS

Peter D. Collins	Apr. 1, 2015 – Mar. 31, 2016	Apr. 7, 2015
Maribeth A. Lynch	Apr. 1, 2015 – Mar. 31, 2016	Apr. 7, 2015
Stephen M. Rodolakis	July 1, 2015 – June 30, 2016	July 2, 2015

2015 APPOINTMENTS BY THE TOWN MANAGER

	<u>TERM</u>	<u>DATE SWORN</u>
BOARD OF ASSESSORS		
Alicia A. Howe	July 1, 2015 – June 30, 2018	June 29, 2015
BOARD OF HEALTH		
Jordan J. Rubin	July 1, 2015 – June 30, 2018	June 15, 2015
COMMISSION ON DISABILITIES		
Diane L. Burns	July 1, 2015 – June 30, 2018	Sept. 23, 2015
Alex Jean-Baptiste	July 1, 2015 – June 30, 2018	Dec. 1, 2015
CONSERVATION COMMISSION		
Jason J. Port	July 1, 2015 – June 30, 2018	July 2, 2015
COUNCIL ON AGING		
Susan G. Shaw	July 1, 2015 – June 30, 2018	July 7, 2015
Zoya Mehta	Sept. 14, 2015 – June 30, 2018	Sept. 21, 2015
CUSTODIAN OF PROPERTY FORECLOSED UNDER TAX TITLE		
Carolyn J. Marcotte	July 1, 2015 – June 30, 2016	July 1, 2015
EMERGENCY MANAGEMENT		
David J. Faucher, Deputy Director	July 1, 2015 – June 30, 2016	July 22, 2015
Stephen J. Rocco, Director	July 1, 2015 – June 30, 2016	July 22, 2015
Angela Snell, Public Information Officer	July 1, 2015 – June 30, 2016	June 30, 2015
FENCE VIEWER		
Kristen D. Las	July 1, 2015 – June 30, 2016	Oct. 7, 2015
HISTORICAL COMMISSION		
Loretta M. Morelle	July 1, 2015 – June 30, 2018	Sept. 28, 2015
Michael P. Perna, Jr.	July 1, 2015 – June 30, 2018	June 25, 2015
Harole R. Richardson	July 1, 2015 – June 30, 2018	July 3, 2015
LAKE QUINSIGAMOND COMMISSION		
Michael J. Paika	July 1, 2015 – June 30, 2018	June 29, 2015

MUNICIPAL LIGHT COMMISSIONERS

Maria Lemieux	July 1, 2015 – June 30, 2018	Sept. 23, 2015
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PARKING CLERK

Carolyn J. Marcotte	July 1, 2015 – June 30, 2016	July 1, 2015
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PLANNING BOARD

Kathleen Keohane	July 1, 2014 – June 30, 2019	Jan. 13, 2015
Stephan M. Rodolakis	July 1, 2015 – June 30, 2020	July 2, 2015

SEWER COMMISSION

Joseph J. Zecco, Jr.	July 1, 2015 – June 30, 2018	June 29, 2015
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SOLDIERS MEMORIAL COMMISSION

James J. Dunlevy	Oct. 1, 2015 – Sept. 1, 2018	Dec. 18, 2015
Walter J. Kalczynski	Oct. 24, 2014 – Sept. 1, 2017	Feb. 4, 2015

SPECIAL POLICE

Patricia A. Babin	Apr. 1, 2015 – Mar. 31, 2016	June 29, 2015
Michael J. Donahue	Apr. 1, 2015 – Mar. 31, 2016	Mar. 23, 2015
Brian P. Gerardi	Apr. 1, 2015 – Mar. 31, 2016	Sept. 2, 2015
John A. MacLeod	Apr. 1, 2015 – Mar. 31, 2016	May 5, 2015
Jeffrey R. Marcimo	Apr. 1, 2015 – Mar. 31, 2016	Mar. 26, 2015
Sandra E. Wright	Apr. 1, 2015 – Mar. 31, 2016	Mar. 19, 2015
Election Duties		

WEATHER SPECIALIST

James M. Arnold	July 1, 2015 – June 30, 2016	July 15, 2015
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WIRING INSPECTOR

John P. Laverty	July 1, 2015 – June 30, 2016	June 29, 2015
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ASSISTANT WIRING INSPECTOR

John T. McQuade	July 1, 2015 – June 30, 2016	July 7, 2015
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2015 APPOINTMENTS BY THE MODERATOR

FINANCE COMMITTEE

John Cygielnik	July 1, 2015 – June 30, 2018	June 18, 2015
Donna Largess O'Connor	July 1, 2015 – June 30, 2018	June 25, 2015

PERSONNEL BOARD

Theresa H. Flynn	July 1, 2015 – June 30, 2018	July 22, 2015
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APPOINTMENTS BY THE RETIREMENT BOARD

RETIREMENT BOARD

Caryn Shea	Dec. 23, 2014 – Dec. 23, 2017	Jan. 9, 2015
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APPOINTMENTS BY THE TOWN CLERK

ASSISTANT TOWN CLERK

Joyce C. Record	Mar. 1, 2015 – Feb. 28, 2018	Mar. 13, 2015
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TOWN OF SHREWSBURY SPECIAL STATE PRIMARY MARCH 3, 2015

In accordance with the warrant the polls were opened at 7:00 A.M. and closed at 8:00 P.M. The voters met at their respective voting places: Precinct 1 at Richard D. Carney Municipal Building, 100 Maple Avenue; Precinct 2 at Gesang Verein Frohsinn Club, 25 North Quinsigamond Avenue; Precinct 3 at Calvin Coolidge School, 1 Florence Street; Precinct 4 at Scandinavian Athletic Club, 438 Lake Street; Precincts 5 & 10 at Sewer & Water Garage, 209 South Street; Precinct 6 at Shrewsbury Senior Center, 98 Maple Avenue; Precincts 7 & 8 at Spring Street School, 123 Spring Street and Precinct 9 at Fire Station #3, 20 Centech Blvd.

	<u>REGISTERED VOTERS</u>		<u>VOTES CAST</u>		<u>%VOTED</u>
Precinct One	A	1	CC	1	7.2
	D	654	D	86	
	J	2	R	<u>101</u>	
	L	3		188	
	O	1			
	R	401			
	T	3			
	U	<u>1551</u>			
		2616			
Precinct Two	D	649	D	51	4.6
	J	3	R	<u>48</u>	
	L	4		99	
	O	1			
	R	271			
	U	<u>1210</u>			
		2138			
Precinct Three	D	595	D	44	4.3
	J	2	R	<u>38</u>	
	L	6		82	
	Q	1			
	R	198			
	U	<u>1116</u>			
		1918			

	<u>REGISTERED VOTERS</u>		<u>VOTES CAST</u>		<u>%VOTED</u>
Precinct Four	A	1	D	32	3.7
	D	612	R	<u>48</u>	
	J	3		80	
	L	4			
	R	276			
	T	2			
	U	<u>1255</u>			
		2153			
Precinct Five	D	492	D	57	6.3
	J	2	R	<u>69</u>	
	L	5		126	
	R	296			
	T	3			
	U	<u>1198</u>			
		1996			
Precinct Six	D	698	D	81	7.1
	J	5	R	<u>87</u>	
	L	3		168	
	Q	1			
	R	320			
	T	2			
	U	<u>1323</u>			
		2352			
Precinct Seven	CC	1	D	48	4.3
	D	558	R	<u>65</u>	
	G	1		113	
	J	1			
	L	9			
	Q	1			
	R	570			
	S	1			
	U	<u>1478</u>			
		2620			
Precinct Eight	D	664	D	61	5.4
	J	6	R	<u>79</u>	
	L	4		140	
	R	426			
	T	2			
	U	<u>1497</u>			
		2599			

	<u>REGISTERED VOTERS</u>		<u>VOTES CAST</u>		<u>%VOTED</u>
Precinct Nine	D	429	D	40	4.7
	J	3	R	<u>37</u>	
	L	3		77	
	R	255			
	T	2			
	U	933			
	X	<u>1</u>			
		1626			

Precinct Ten	D	556	D	49	4.0
	J	1	R	<u>40</u>	
	L	1		89	
	Q	1			
	R	329			
	T	3			
	U	<u>1354</u>			
		2245			

	<u>REGISTERED VOTERS</u>		<u>VOTES CAST</u>		<u>%VOTED</u>
Total	A	2	CC	1	5.4
	CC	1	D	568	
Political Party	D	5907	R	<u>625</u>	
	G	1		1194	
Political Party	J	28			
	L	42			
	O	2			
	Q	4			
Political Party	R	3342			
	S	1			
	T	17			
	U	12915			
	X	<u>1</u>			
		22263			

A	Conservative	J	Green-Rainbow
R	Republican	CC	United Independent Party
L	Libertarian	S	Socialist
D	Democratic	O	MA Independent Party
T	Interdependent 3rd Party	G	Green Party USA
Q	American Independent	U	Unenrolled
X	Pirate		

Seventy three absentee ballot applications were processed.

TOWN OF SHREWSBURY ANNUAL TOWN ELECTION MAY 5, 2015

In accordance with the warrant, the polls were opened at 7:00 A.M. and closed at 8:00 P.M. Voters met at their respective voting places: Precinct 1 at the Richard D. Carney Municipal Office Building, 100 Maple Ave.; Precinct 2 at the Frohsinn Club, 25 North Quinsigamond Ave.; Precinct 3 at Calvin Coolidge School, 17 Florence St.; Precinct 4 at the Scandinavian Athletic Club, 438 Lake St.; Precincts 5 & 10 at the Sewer/Water Dept., 209 South St.; Precinct 6 at the Senior Center, 98 Maple Ave.; Precinct 7 & 8 at Spring Street School, 123 Spring St.; Precinct 9 at Fire Station #3, 20 CenTech Blvd. All precincts had reported by 8:30 P.M.

Votes were as follows:

Pr.1	Pr.2	Pr.3	Pr.4	Pr.5	Pr.6	Pr.7	Pr.8	Pr.9	Pr. 10	TOTAL
261	119	117	129	200	294	289	324	118	173	2024
10%	6%	6%	6%	10%	12%	11%	12%	7%	8%	9%

Registered Voters:

2,607	2,099	1,906	2,147	1,983	2,320	2,614	2,613	1,605	2,231	22,125
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One hundred twenty-one absentee ballot applications were processed.

MODERATOR, for three years

	Pr.1	Pr.2	Pr.3	Pr.4	Pr.5	Pr.6	Pr.7	Pr.8	Pr.9	Pr.10	Total
*Christopher G. Mehne	207	88	94	105	158	220	217	242	87	124	1542
All Others	0	0	0	1	0	2	3	0	1	1	8
Blank	54	31	23	23	42	72	69	82	30	48	474
Total	261	119	117	129	200	294	289	324	118	173	2024

SELECTMAN, for three years

	Pr.1	Pr.2	Pr.3	Pr.4	Pr.5	Pr.6	Pr.7	Pr.8	Pr.9	Pr.10	Total
*James F. Kane	206	72	80	93	152	191	237	232	82	119	1464
Benjamin W. Tartaglia, Sr.	48	43	33	33	45	92	43	75	25	47	484
All Others	4	2	0	0	1	1	0	0	6	2	16
Blank	3	2	4	3	2	10	9	17	5	5	60
Total	261	119	117	129	200	294	289	324	118	173	2024

SCHOOL COMMITTEE, for three years

	Pr.1	Pr.2	Pr.3	Pr.4	Pr.5	Pr.6	Pr.7	Pr.8	Pr.9	Pr.10	Total
*Jonathan N. Wensky	188	81	92	99	147	184	194	210	78	115	1388
All Others	0	0	0	1	1	1	5	0	0	4	12
Blank	73	38	25	29	52	109	90	114	40	54	624
Total	261	119	117	129	200	294	289	324	118	173	2024

TRUSTEES OF PUBLIC LIBRARY, for three years

	Pr.1	Pr.2	Pr.3	Pr.4	Pr.5	Pr.6	Pr.7	Pr.8	Pr.9	Pr.10	Total
*Walter J. Avis, Jr.	170	71	82	88	135	175	193	208	73	103	1298
*Laurie I. Hogan	183	84	88	91	146	184	193	224	77	110	1380
*Clare M. O'Connor	179	79	83	95	138	184	194	212	75	111	1350
All Others	0	0	0	0	0	1	1	0	1	3	6
Blank	251	123	98	113	181	338	286	328	128	192	2038
Total	783	357	351	387	600	882	867	972	354	519	6072

TOWN MEETING MEMBERS

PRECINCT ONE (9 to be elected)

TOWN MEETING MEMBER , for 3 years	
*Mark Adler	137
*Maurice J. Boisvert	127
*Arthur B. Brunell, Jr.	137
*Gene E. Buddenhagen	139
*Timothy J. Daly	140
*David J. Lizotte, Jr.	141
*Carol J. McWilliams	137
*Melanie K. Petrucci	116
*Richard Ricker	119
Scott E. Nolan	74
Jonathan N. Wensky	111
All Others	0
Blank	971
Total	2349

PRECINCT TWO (8 to be elected)

TOWN MEETING MEMBER , for 3 years	
*Maurice M. DePalo	74
*Ralph Iaccarino	69
*John J. Morrissey	70
*Donna Largess O'Connor	76
*A. Wayne Sampson	78
*David M. Sargent	64
*Gayle T. Vigeant	71
*Stephen A. Vigeant	71
All Others	0
Blank	379
Total	952

PRECINCT THREE (8 to be elected)

TOWN MEETING MEMBER , for 3 years	
*Bruce R. Card	84
*Laurie I. Hogan	85
*Sarah A. Lividini	72
*Joseph A. Thomas	83
*Paula M. Vincequere	79
*Joseph J. Zecco	80
*Mary E. Greene-Carlin	69
*Joseph Lividini	4
Kathleen M. Ryan	17
Mary Ann Preskul-Ricca	1
Gregg A. Leighton	1
Christopher G. LaPlante	1

PRECINCT THREE (Continued)

All Others	3
Blank	357
Total	936

PRECINCT THREE (1 to be elected)

TOWN MEETING MEMBER , for 2 years (to fill vacancy)	
*Kathleen M. Ryan	11
Mary Ann Preskul-Ricca	1
Gregg Leighton	1
Christopher G. LaPlante	1
Joseph Lividini	1
Pam Panarelli	1
Luke Chan	1
Joseph Thomas	1
Nathan Richardson	1
All Others	2
Blank	96
Total	117

PRECINCT FOUR (8 to be elected)

TOWN MEETING MEMBER , for 3 years	
*Peter N. Collins	95
*Martha P. Deering	97
*Joseph T. Dyer	89
*Kurt S. Hultgren	93
*Brenda A. Ljunggren	99
*Nicholas J. Todisco	103
*Kris A. Vokes	96
*William J. Demko	89
All Others	2
Blank	269
Total	1032

PRECINCT FOUR (1 to be elected)

TOWN MEETING MEMBER , for 1 year (to fill vacancy)	
*Sarath Mohan	89
All Others	0
Blank	40
Total	129

PRECINCT FIVE (8 to be elected)**TOWN MEETING MEMBER, for 3 years**

*David J. Campaniello	133
*Hannah E. Kane	149
*James F. Kane	146
*John F. Knipe	142
*Deborah P. Lebeaux	149
*John I. Lebeaux	154
*B. Dale Magee	10
*Kevin M. Flaherty	6
Christopher Hastings	6
Raymond Cote	5
James W. Mungovan, Jr.	4
Angela Fairbanks	2
Clare O'Neill	2
Paul Rinkus	2
Angela Snell	2
Richard Zajchowski	2
Shane Bell	1
Marion Buricatu	1
Adam Candela	1
Brian Chambers	1
Maria Conti	1
Robert Grasso	1
Jamie King	1
Donald Medeiros	1
John O'Brien	1
Sharon Rinkus	1
All Others	1
Blank	675
Total	1600

PRECINCT FIVE (1 to be elected)**TOWN MEETING MEMBER, for 1 year**

(to fill vacancy)

*James W. Mungovan, Jr.	2
Kevin M. Flaherty	2
Christopher Hastings	2
Donald Medeiros	1
Marion Buricatu	1
Brian Chambers	1
Jamie King	1
Paul Rinkus	1
Sharon Rinkus	1
John Sabonitis	1
Maria Smith	1
Daniel Thomas	1

PRECINCT FIVE (Continued)

Richard Zajchowski	1
All Others	0
Blank	184
Total	200

PRECINCT SIX (9 to be elected)**TOWN MEETING MEMBER, for 3 years**

*Kevin T. Byrne	164
*Melissa C. Byrne	149
*Henry J. Fitzgerald	170
*Paul W. Keegan	160
*Michael Lapomardo	149
*Bonnie L. O'Brien	156
*Dawn M. Shannon	164
*Brian E. Gemborys	175
*Ellen L. Mulroy	115
Jason J. Port	94
Carol C. Swydan	106
All Others	1
Blank	1043
Total	2646

PRECINCT SEVEN (9 to be elected)**TOWN MEETING MEMBER, for 3 years**

*Alice E. Brennan	165
*Bretta M. Karp	141
*Kathleen Keohane	169
*Debra Page Mooney	139
*Mark T. Murray	162
*Judith L. Polito	148
*Kenneth F. Polito	141
*John R. Samia	180
Victor A. Dinardo	65
Isaac Nativ	61
Paul T. Ottaviano	89
*Jane Marie Ouellette	117
Dale W. Schaetzke	72
All Others	18
Blank	934
Total	2601

PRECINCT EIGHT (9 to be elected)**TOWN MEETING MEMBER, for 3 years**

*Erin Hughes Canzano	206
*Joyce M. Danielson	207
*Roberta R. Goldman	187
*Robert D. Holland	159

PRECINCT EIGHT (Continued)

*Viola S. Jefferson	189
*Frances Whitney	180
*Polyxane Mertzanis	167
*Bryan R. Moss	144
*Kim L. Long	65
Anne Marie Cronin Bird	25
Jennifer L. Shimer	18
Steven G. Hess	10
Pamela J. Empie	7
Michael A. Trotto	3
M. Grace Harding	2
R. Scott O'Brien	2
Mary Ellen Beaton	1
Andrew P. Boucher	1
Ernest P. Camerer	1
Patrick C. Collins	1
David W. Metcalf	1
James M. Shea	1
All Others	5
Blank	1334
Total	2916

PRECINCT NINE (1 to be elected)

TOWN MEETING MEMBER , for 2 years (to fill vacancy)	
*Jeffrey C. Manning	72
All Others	2
Blank	44
Total	118

PRECINCT TEN (8 to be elected)

TOWN MEETING MEMBER , for 3 years	
*Jeffrey K. Chin	89
*Alana J. Dros	91
*Christine Juetten	88
*Anthony J. Mastromatteo	96
*Sandra L. McManus	91
*John C. Medlinskas	102
*Moiria E. Miller	116
*Mindy J. McKenzie-Hebert	99
All Others	10
Blank	602
Total	1384

PRECINCT NINE (8 to be elected)

TOWN MEETING MEMBER, for 3 years

*Steven R. Danielson	72
*Sandra M. Fryc	75
*Lisa K. Greene	76
*Melisa A. Hollenback	68
*Peter A. Reilly	66
*Judy M. Vedder	74
*Paul E. Sonier	24
*Deborah W. Hemdal	9
Paul Kennedy	6
Joseph Hemdal	5
David Sweeney	3
George Bolton	2
Robert Fryc	2
Deborah Stefani	1
Robert Terkanian	1
John Vedder	1
All Others	0
Blank	459
Total	944

TOWN OF SHREWSBURY SPECIAL STATE ELECTION MAY 31, 2015

In accordance with the warrant the polls were opened at 7:00 A.M. and closed at 8:00 P.M. The voters met at their respective voting places: Precinct 1 at Richard D. Carney Municipal Building, 100 Maple Avenue; Precinct 2 at Gesang Verein Frohsinn Club, 25 North Quinsigamond Avenue; Precinct 3 at Calvin Coolidge School, 1 Florence Street; Precinct 4 at Scandinavian Athletic Club, 438 Lake Street; Precincts 5 & 10 at Sewer & Water Garage, 209 South Street; Precinct 6 at Shrewsbury Senior Center, 98 Maple Avenue; Precincts 7 & 8 at Spring Street School, 123 Spring Street and Precinct 9 at Fire Station #3, 20 Centech Blvd.

Votes were as follows:

Pr. 1	Pr. 2	Pr. 3	Pr. 4	Pr. 5	Pr. 6	Pr. 7	Pr. 8	Pr. 9	Pr. 10	Total
848	562	450	576	579	760	888	904	439	648	6672
32%	26%	23%	27%	30%	32%	34%	35%	27%	29%	30%

Registered Voters:

2612	2139	1921	2151	2004	2349	2631	2615	1635	2252	22309
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Three hundred twenty-one absentee ballot applications were processed.

Pr.1	Pr. 2	Pr. 3	Pr. 4	Pr. 5	Pr. 6	Pr. 7	Pr. 8	Pr. 9	Pr. 10	Total
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REPRESENTATIVE IN GENERAL COURT

Hannah E. Kane	433	269	201	282	306	360	520	501	217	309	3398
Jason Palitsch	414	290	248	293	290	400	368	403	222	339	3267
All Others	0	0	0	0	0	0	0	0	0	0	0
Blank	1	3	1	1	1	0	0	0	0	0	7
Total	848	562	450	576	597	760	888	904	439	648	6672

TOWN OF SHREWSBURY SPECIAL TOWN MEETING FEBRUARY 25, 2015

The meeting was called to order at 7:10 P.M. in the Oak Middle School auditorium when Moderator Christopher G. Mehne announced a quorum of town meeting members in attendance. The official checklist showed 138 town meeting members present, including the moderator. As the first order of business the moderator examined the warrant and the constable's return and asked for and received unanimous consent to waive the reading of the warrant.

The pledge of allegiance was led by Anthony Thomas who requested permission to sit in front of the tellers with his father and grandfather, Walter and Tony Thomas, town meeting members in Precinct Three. Anthony is a 13 yr. old 7th grade student at Oak Middle School as well as a member of Boy Scout Troop 227 sponsored by St. Anne's Parish. He is here tonight observing town meeting as part of his requirement to earn his Communications Merit Badge on the road to achieving Eagle Scout a few years from now.

A moment of silence was observed to honor the memory of two distinguished members of our community who left us since our last town meeting in September of 2014.

Edwin B. Coghlin, Jr., known to all as "Ted" passed away December 10, 2014. Ted was a longtime town meeting member who represented Precinct Eight with distinction, but that role only begins to tell the story of what he meant to Shrewsbury, to Central Massachusetts and to the entire State. He was a successful owner, innovator and leader in the business world. A dedicated volunteer and leader in the areas of vocational and technical education, school building, scouting, recreation and his church. Above all, a family man whose legacy will be felt near and far for many generations to come.

Also remembered was Gary Hardenbrook who passed away last week on February 17. Gary who served as a town meeting member for 25 years was the Director of the Shrewsbury Parks and Recreation Department from 1970 until his retirement in 2001. His leadership and foresight contributed immeasurably to the growth and success of the departments many programs as well as the development of the town's many recreation areas and expansion of our municipal cemetery.

The moderator then recognized town officials seated on the stage, school officials and department heads seated in the auditorium.

Although not directly related to town meeting, the Moderator congratulated our present and former town meeting members who were recently appointed to the new Baker Administration in Boston. Congratulations and best wishes to Lieutenant Governor, Karyn Polito, Secretary of Energy and Environmental Affairs, Matthew Beaton and Commissioner of Agriculture, John Lebeaux.

The moderator briefly explained the procedural rules of town meeting which are based

on Mass. General Laws, Town General-Bylaws and Cushing’s Manual of Parliamentary Practice.

An asterisk (*) indicates articles recommended by the Finance Committee.

***Article 1: Baker Ave., Discontinue Portion of
 Abandon Town’s Easements**

Planning Board recommends approval of Article 1.

VOTED UNANIMOUSLY a motion to discontinue as a public way the portion of Baker Avenue as shown on a plan entitled “Baker Ave Discontinuance Plan” dated January 8, 2015; to abandon any and all of the Town’s easements in this portion of Baker Avenue; to accept easements for utility purposes in this portion of Baker Avenue; and to authorize the Board of Selectmen to take any actions necessary to effect the purposes of this article.

***Article 2: Lease portions of Landfill
 Solar Energy Facility**

VOTED UNANIMOUSLY a motion to authorize the Board of Selectmen to lease under such terms and conditions deemed appropriate, the portion of the landfill located at 620 Hartford Turnpike (Route 20) as shown on the plan entitled “Plan to Show The Limits Of A Proposed Solar Field At Shrewsbury Landfill” dated February 2015, consisting of 14.5 acres more or less for the purposes of the construction and operation of a solar energy facility with related appurtenances.

***Article 3: In Lieu of Taxes
 “Agreement between Sunny Shrewsbury, LLC and
 Town of Shrewsbury”**

VOTED UNANIMOUSLY a motion to authorize the Board of Selectmen to negotiate a tax agreement pursuant to General Laws Chapter 59, Section 38H and to approve a tax agreement entitled “Agreement for Payment in Lieu of Taxes for Real Property and Personal Property At the Landfill of the Town of Shrewsbury Between Sunny Shrewsbury, LLC and the Town of Shrewsbury, Ma.”, on file in the Office of the Town Clerk.

***Article 4: Massachusetts Clean Water Trust
 Transfer money from Sewer Surplus**

VOTED UNANIMOUSLY a motion to transfer \$4,726.54 from the Sewer Surplus Account to fund debt service expenses associated with a loan from the Massachusetts Clean Water Trust.

***Article 5: Chapter 90 Local Transportation Aid Program
 Accept Sum of Money for Highway Department**

VOTED UNANIMOUSLY a motion to accept \$490,361.00 from the Commonwealth of Massachusetts in accordance with the provisions of the Chapter 90 local transportation aid funding program and transfer said funds to the Highway Department.

***Article 6: Replacement of Water Meters
Transfer Sum from Water System Improvements Acct.**

VOTED UNANIMOUSLY Motion: I move that the Town vote to transfer the sum of \$125,000.00 from the Water System Improvements Account to fund expenses associated with the replacement of water meters and related appurtenances.

***Article 7: Home Rule Amendment
Affordable Housing**

VOTED UNANIMOUSLY a motion to authorize the Board of Selectmen to file a petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment) as follows:

An Act relative to affordable housing in the town of Shrewsbury

SECTION 1. (a) Notwithstanding section 20 through 23, inclusive, of Chapter 40B of the General Laws and any regulations promulgated thereunder, any manufactured home as defined in section 32Q of chapter 140 of the General Laws, or any other dwelling unit built on a chassis and containing complete electrical, plumbing and sanitary facilities, and designed to be installed on a temporary or permanent foundation for permanent living quarters, having been situated continuously on the same parcel in the Town of Shrewsbury for twenty years or more as of January 1, 2013, and having been assessed as a mobile or manufactured home by the Shrewsbury Board of Assessors, shall be considered “low or moderate income housing,” as defined in section 20 of chapter 40B of the General Laws.

SECTION 2. This act shall take effect upon its passage.

***Article 8: Home Rule Amendment
Division of Capital Asset Management
Convey Parcel of Land**

VOTED UNANIMOUSLY a motion to authorize the Board of Selectmen to file a petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment) as follows:

AN ACT AUTHORIZING THE DIVISION OF CAPITAL ASSET MANAGEMENT AND MAINTENANCE TO CONVEY A CERTAIN PARCEL OF LAND IN THE TOWN OF SHREWSBURY.

Whereas, The deferred operation of this act would tend to defeat its purpose, which is to convey forthwith certain parcels of land in the town of Shrewsbury, therefore it is hereby declared to be an emergency law, necessary for the immediate preservation of the public convenience.

SECTION 1. Notwithstanding sections 40E to 40J, inclusive, of chapter 7 of the General Laws, the Commissioner of Capital Asset Management and Maintenance may convey for consideration parcels of land of approximately 18.3 acres, 32.3 acres and 9.63 acres

located on the east and west side of Green Street in the Town of Shrewsbury to the Town. The conveyance shall be by deed without warranties or representations by the Commonwealth.

SECTION 2. In consideration for and as a condition of the conveyance authorized in section 1, the town of Shrewsbury shall pay \$1.

SECTION 3. Notwithstanding any general or special law to the contrary, the town of Shrewsbury, its successors and assigns shall be responsible for all costs and expenses, including, but not limited to, costs associated with any engineering, surveys, and deed preparation.

VOTED a motion to adjourn at 8:07 P.M.

ATTEST:

Sandra E. Wright
Town Clerk

TOWN OF SHREWSBURY ANNUAL TOWN MEETING MAY 18, 2015

The meeting was called to order at 7:13 P.M. in the Oak Middle School auditorium when Moderator Christopher G. Mehne announced a quorum of town meeting members in attendance. The official checklist showed 202 town meeting members present, including the moderator.

The moderator welcomed State Senator Michael Moore and recently elected State Representative Hannah Kane to the meeting. Hannah also serves as a member of the Finance Committee and town meeting member in Precinct Five.

As the first order of business the moderator examined the warrant and the constable's return and asked for and received unanimous consent to waive the reading of the warrant.

The moderator led the assembly in the pledge of allegiance to the flag and remained standing for our National Anthem, which was performed by Amanda Frost, Abby Bryant, Ariana Cordova, Jenna Parks, Erik Olson, Richard Peng and Michael Wackell, students from the Shrewsbury High School a cappella choir, under the direction of Michael Lapomardo.

Newly elected town meeting members were sworn to the faithful performance of their duties.

The moderator thanked those town meeting members who decided to retire from town meeting this year. In particular he acknowledged three long term members well known and respected in town.

John Donahue retired after 56 years of service in Precinct Three, James Shea after serving 53 years representing Precinct Eight and Jean Potter after serving 42 years in Precinct Eight for a total of more than 150 years of service to the town.

The moderator introduced town officials seated on the stage as well as department heads seated in auditorium. James Kane was congratulated on his re-election for a third term to the Board of Selectmen. Also congratulated was newly elected School Committee member, Jon Wensky.

The moderator explained the procedure of town meeting based on General Laws of the Commonwealth of Massachusetts, General By-Laws of the Town of Shrewsbury and Cushing's Manual of Parliamentary Practice.

A procedural motion presented by the moderator was moved and seconded and it was VOTED to adjourn each session of our Town Meeting at 10:30 P.M. or at the completion of any moved motion before us at 10:30 P.M.

An asterisk indicates articles recommended by the Finance Committee.

***Article 1: Reports of Town Officers and Committees**

May 18, 2015, Library Building Committee Report to Annual Town Meeting

Thank you Mr. Moderator and members of the Board of Selectmen, Finance Committee and Town Meeting Members. We are pleased to have this opportunity to update you on the activities of the LBC.

Since our last report at the September 2014 STM, the LBC and the project team have undertaken the following activities:

Preparation for the Project

- In October 2014, during a two week closed period, the library was relocated to temporary quarters at 214 Lake Street, directly behind the Glavin Regional Center
- The project's ceremonial groundbreaking was held on November 6, 2014, with over 250 people in attendance

Construction

- Bidding and award of project contracts occurred in September/October 2014
 - Capable team includes:
 - Architect is Lamoureux Pagano Inc.
 - OPM is PMA Consultants, LLC
 - CM at Risk is Fontaine Brothers Inc.
- Preconstruction planning and design work proceeded through October 2014
- Completed Construction Drawings in December 2014
 - With updated drawings, the project budget estimates were reviewed and updated
 - These updated estimates within a 1% of early project estimates
- Bidding for subcontractors completed in January 2015
 - 130 bids received and total bids coming in \$470,000 below project estimate
- In February 2015 the project's Guaranteed Maximum Price (GMP) was established at \$16,720,275 and accepted by LBC
 - This GMP was approximately \$500,000 under original estimates, even with added cost of additional storage space in basement level (to be used for town storage)
 - (The agreement on a GMP is one of the beneficial features of the Construction Management at Risk process)
- Notice to Proceed with Construction occurred on Feb 2, 2015.
 - Work began with hazmat remediation and site preparation,
 - Next was demolition of former Credit Union building and the 1979 and 1923 library additions
 - Site excavation was done in early spring 2015
 - Concrete work for footings and foundation done in April/May 2015

Future targets:

- Structural steel erection to start 5/20/15
- building fully enclosed early December 2015
- Interior work to proceed through winter, spring, and early summer
- Complete construction late summer 2016
- Restore library services to new building early fall of 2016

Project Budget

- Budget remains below estimate
 - Of the \$23,271,311 budgeted for the project, we have expended \$3,600,887
 - We continue to maintain generous balances in our Contingency accounts:
- \$1,405,055 remains in the owner’s contingency lines
- To date, we have received two grant payments from the Massachusetts Public Library Construction Grant Program
 - Our total grant award was \$7,959,989,
 - \$3,183,997 has been received
 - The 3rd payment of \$1,591,998 expected in July 2015.

Other

- A subcommittee is working on plans for the donor wall, which will hang in the foyer of the new building
- The fundraising campaign team has raised over \$1.1 Million and is planning its first grass-roots style, community event, to take place this fall.
- Work has begun on converting library collection from barcode to Radio Frequency Identification (RFID) format

The committee wishes to thank the various officials, boards, departments and volunteer groups whose assistance has helped us reach this stage.

Senator Michel Moore	Building inspector
Representative Matt Beaton	SELCO
Board of Selectmen	Neighbors who have patiently tolerated the disruption of the project
Planning Department	Board of Library Trustees
Public Buildings Department	Project Team (LPA, Fontaine and PMA)
Fire Department	Capital Campaign (or fundraising team) Committee
Police Department	Library staff

MPSC (Master Plan Steering Committee) 2015 Annual Town Meeting update May 15, 2015

Thank you Mr. Moderator, Members of the Board of Selectman, Members of the Finance Committee, Town Manager, and fellow Town Meeting Members. Hello, my name is Steve Boulay, Precinct 3, Planning Board Member and Master Plan Steering Committee Member. Hello, my name is Mindy McKenzie Hebert, Precinct 10, Planning Board Member and Master Plan Steering Committee Member. We are pleased to report the progress with regard to the Master Plan Update which was commissioned in August 2013 by the Planning Board.

- Steering Committee commissioned in August 2013 by the Planning Board
- Received 6 proposals, completed 3 interviews, selected Horsley Witten as our consulting team
- As a reminder, the committee consists of 15 members – (2) Planning Board, (2) Zoning, (1) Finance, (1) School, (1) Shrewsbury Development Corp, (1) Housing Authority and (7) Shrewsbury Residents
 - The 2001 Committee contained (30) Members
- Since last Town Meeting in 2014, the Steering Committee have completed (6) additional meetings (Jun, Sept, Oct, Dec, Feb, Apr)
- Completed (2) Public Forums –each Forum experienced in excess of 50 attendees (Nov & May)
- In addition to committee members, the consultants interviewed Dept Heads, and Town Staff to gain perspective information
- Reports:
 - Existing Conditions
 - Timeline
 - Draft of formative issues
 - Key findings
- Additional Complimenting Plans being utilized:
 - Open Space Plan
 - Housing Production Plan
 - EDSAT Plan
- Currently scheduled to be complete by Summer 2015 for acceptance in the Fall
- The 2015 Master Plan Update is expected to be more adaptable, user friendly and designed to be easily updated, with potential for prioritizing financial impacts from data results
- A draft proposal created last week containing all of the elements is available for viewing on the Master Plan Web site and the public is invited to attend our next scheduled meeting on May 28, 2015 at 8:30am in the Town Hall where the review of this document will be discussed.

I would like to thank the committee members, consultants and the public who have participated with the development of this document that our community will use as a guide for our future.

Steven C. Boulay
Mindy McKenzie-Hebert

TOWN OF SHREWSBURY ANNUAL TOWN MEETING (ADJOURNED) MAY 20, 2015

The meeting was called to order at 7:12 P.M. in the Oak Middle School auditorium when Moderator Christopher G. Mehne announced a quorum of town meeting members in attendance. The official checklist showed 181 town meeting members present, including the moderator.

The moderator led the assembly in the pledge of allegiance to the flag.

Newly elected town meeting members who were not present at Monday's meeting were sworn to the faithful performance of their duties.

An asterisk (*) indicates articles recommended by the Finance Committee.

Article 14: (By Petition) Ban Water Fluoridation

Finance Committee recommends defeat of Article 14.

VOTED a motion to end debate and vote printed motion under Article 14.

DEFEATED a motion to pass the following resolution to ban water fluoridation:

WHEREAS, Fluoride is the only drug added to public water. Fluoride is added to drinking water to prevent a disease (tooth decay), and as such becomes a drug by FDA definition. Water fluoridation is a form of mass medication that denies you the right to informed consent. All water treatment chemicals, with the exception of fluoride, are added to make drinking water safe and pleasant to consume. Fluoride is the only chemical added to treat people who consume the water, rather than the water itself. With water fluoridation, you can't control the dose, you can't control who gets the treatment, and it violates the individual's right to informed consent to medication.

WHEREAS, The Fluoride added to the public water supply is not pharmaceutical-grade which you would find in toothpaste. China does not allow water fluoridation. Instead, the waste product from China's phosphate fertilizer industry is shipped to the United States, where it is added to our water supply.

WHEREAS, Ninety-nine percent of fluoridated water ends up on lawns, down shower drains, toilets, etc., where it ends up as waste polluting the environment. According to the EPA, it's illegal to release hexafluorosilicic acid (fluoride) into rivers and lakes or release the parent gases into the atmosphere, but if public water utilities add it to your drinking water, it's no longer classified as a pollutant. To put that in perspective, Shrewsbury has expended over \$104,000 in the past 6 years on fluoride, which may mean that approximately \$103,000 worth of fluoride never reached a citizen's tooth. Shrewsbury has budgeted \$25,000 for Fluoride in FY 2015.

WHEREAS, Fluoride has been classified as a neurotoxin, in the same category as arsenic, lead, and mercury. An article was published in the March 2014 journal The Lancet Neurology in which medical authorities classified fluoride as a developmental neurotoxin.

WHEREAS, More than 40 percent of American teens show visible signs of fluoride overexposure. According to the US Centers for Disease Control and Prevention (CDC), 41 percent of American children between the ages of 12 and 14 have dental fluorosis. Outwardly visual signs of this condition include pitting and discoloration of your teeth, caused by long-term ingestion of fluoride during early tooth formation.

WHEREAS, Fluoridated countries do not have less tooth decay than non-fluoridated countries. According to the World Health Organization (WHO), there is no discernible difference in tooth decay between developed countries that fluoridate their water and those that do not. The decline in tooth decay the US has experienced over the last 60 years, which is often attributed to fluoridated water, has likewise occurred in all developed countries-most of which do not fluoridate their water.

WHEREAS, Swallowing fluoride provides little benefit to teeth. In 1999, the CDC acknowledged that the predominant benefit of fluoride is topical not systemic. Fluoride's benefits are largely topical thus it makes more sense to provide readily available topical treatments such as fluoride toothpaste instead of ingesting fluoride through the public water supply. What is clear is that ingesting fluoride offers little, if any, benefit to your teeth.

WHEREAS, The City of Worcester, the second largest city in New England, does not add fluoride to their public water supply. Voters rejected measures to begin adding fluoride to the city water supply five times since the 1950s.

THEREFORE, BE IT RESOLVED, that Shrewsbury Town Meeting is against adding fluoride to the public water supply because fluoride should be a choice, not a mandate. With all other medicine, it is the patient and not the doctor who gets to choose, and when a medicine is added to water, that right is taken away; and be it

FURTHER RESOLVED, that Shrewsbury Town Meeting calls upon the Town of Shrewsbury to ban water fluoridation of its public water supply.

***Article 15: Amend Zoning Bylaw
Section VI, Table 1-Use Regulations Table**

Planning Board recommends approval of Article 15.

VOTED UNANIMOUSLY a motion to amend the Zoning By-Law of the Town of Shrewsbury Section VI, Table 1-Use Regulations Table, Footnote 27 by deleting in its entirety the following:

27) Banking machines, as stand-alone structures; Restaurants or other places for serving food via drive through window; and Adult bookstore, adult motion picture theater, adult

paraphernalia store, adult video store, or establishment which displays live nudity for its patrons shall be prohibited within the Commercial Business (CB) and Limited Business (LB) districts identified on the map included in section VII, Subsection M – Lakeway Overlay District, Entitled “LAKEWAY OVERLAY DISTRICT, TOWN OF SHREWSBURY”.

and inserting in place the following:

27) Banking machines as stand-alone structures, adult bookstores, adult motion picture theaters, adult paraphernalia stores, adult video stores, or establishments which display live nudity for its patrons shall be prohibited within the Commercial Business (CB) and Limited Business (LB) districts identified on the map included in section VII, Subsection M – Lakeway Overlay District, Entitled “LAKEWAY OVERLAY DISTRICT, TOWN OF SHREWSBURY”.

***Article 16: Amend Zoning Bylaw
 Section VII.K.3
 Inclusionary Housing Definitions**

Planning Board recommends approval of Article 16.

VOTED UNANIMOUSLY a motion to amend the Zoning By-Law of the Town of Shrewsbury Section VII.K.3 – Inclusionary Housing Definitions by deleting in its entirety the following:

Local Initiative Program: A program administered by the Massachusetts Department of Housing and Community Development (DHCD) pursuant to 760 CMR 45.00 to develop and implement local housing initiatives that produce low- and moderate-income housing.

Subsidized Housing Inventory: The Department of Housing and Community Development Chapter 40B Subsidized Housing Inventory as provided in 760 CMR 31.04.

and inserting in place the following:

Local Initiative Program: A program administered by the Massachusetts Department of Housing and Community Development (DHCD) pursuant to 760 CMR 56.00 to develop and implement local housing initiatives that produce low- and moderate-income housing.

Subsidized Housing Inventory: The Department of Housing and Community Development Chapter 40B Subsidized Housing Inventory as provided in 760 CMR 56.00.

***Article 17: Amend Zoning Bylaw
 Section VII.M.9.f.2
 Development Regulations for Lakeway Overlay District**

Planning Board recommends approval of Article 17.

VOTED UNANIMOUSLY a motion to amend the Zoning By-Law of the Town of Shrewsbury Section VII.M.9.f.2 — Development Regulations for the Lakeway Overlay

District by deleting in its entirety the following:

2. For mixed-use developments that receive a special permit conditions of the decision shall be:

- (a) An affordable housing use restriction or regulatory agreement approved by the DHCD Local Initiative Program (760 CMR 45.00) shall be recorded at the Registry of Deeds.
- (b) Applicant shall provide evidence acceptable to the town that the unit(s) has/ have been approved by the DHCD Local Initiative Program (760 CMR 45.00) for listing on the Chapter 40B Subsidized Housing Inventory.

and inserting in place the following:

2. For mixed-use developments that receive a special permit conditions of the decision shall be:

- (c) An affordable housing use restriction or regulatory agreement approved by the DHCD Local Initiative Program (760 CMR 56.00) shall be recorded at the Registry of Deeds.
- (d) Applicant shall provide evidence acceptable to the town that the unit(s) has/ have been approved by the DHCD Local Initiative Program (760 CMR 56.00) for listing on the Chapter 40B Subsidized Housing Inventory.

***Article 18 Amend Zoning Bylaw
Section VII.F.3
Site Plan Approval**

Planning Board recommends approval of Article 18.

VOTED UNANIMOUSLY a motion to amend the Zoning By-Law of the Town of Shrewsbury Section VII.F.3 – Site Plan Approval by the Planning Board by deleting in its entirety the following:

- a. All Multi-family developments/buildings; any drive-up window; or any non-residential use which requires twenty (20) or more parking spaces in accordance with Section VII.D; or if the proposed development contains buildings/structures with gross floor areas exceeding twenty thousand (20,000) square feet; or the expansion of existing structures and uses exceeding in total (old and new) twenty (20) parking spaces or twenty-thousand (20,000) square feet of floor area. A Large-Scale Ground-Mounted Solar Photovoltaic Installation is subject to Site Plan Review in accordance with Section VI.F.3 and Section VII.R.

and inserting in place the following:

- a. All Multi-family developments/buildings; any drive-up window; any outdoor display area; or any non-residential use which requires twenty (20) or more parking spaces in accordance with Section VII.D; or if the proposed development contains buildings/structures with gross floor areas exceeding twenty thousand (20,000) square feet; or the expansion of existing structures and uses exceeding in total (old and new) twenty (20) parking spaces or twenty-thousand (20,000) square feet of floor area. A Large-Scale Ground-Mounted Solar Photovoltaic Installation is subject to Site Plan Review in accordance with Section VII.F.3 and Section VII.R.

***Article 19: Amend Zoning Bylaw
 Section VII.F.3.f.2
 Site Plan Requirements**

Planning Board recommends approval of Article 19.

VOTED UNANIMOUSLY a motion to amend the Zoning By-Law of the Town of Shrewsbury Section VII.F.3.f.2 — Site Plan Requirements by deleting in its entirety the following:

- 2) Plans shall be prepared at a scale of 1"=40'.

and inserting in place the following:

- 2) Plans shall be prepared at a scale of 1"=40' or such other scale that is accepted by the Planning Board and shows details clearly and adequately.

***Article 20: Amend Zoning Bylaw
 Section VII, Table 2
 Dimensional Table**

Planning Board recommends approval of Article 20.

VOTED UNANIMOUSLY a motion to amend the Zoning By-Law of the Town of Shrewsbury Section VII, Table 2-Dimensional Table, Footnote 6 by deleting in its entirety the following:

- 6) The first twenty (20) feet of the required front yard shall contain plant materials, in various patterns, designed to provide a continuous landscaped edge to the property in question, except for points of entry and exit. Said landscaping shall be in accordance with section VII.D.2.d.(1). If no public sidewalk exists across the entire frontage of the lot, a paved sidewalk of at least 4 feet in width shall be provided within the 20-foot landscaped area and as much as possible said sidewalk shall be designed to create a continuous pedestrian walkway with the abutting properties.

and inserting in place the following:

- 6) The first twenty (20) feet of the required front yard shall contain plant materials, in

various patterns, designed to provide a continuous landscaped edge to the property in question, except for points of entry and exit. Said landscaping shall be in accordance with section VII.D.2.d.(1). If no public sidewalk exists across the entire frontage of the lot, a paved sidewalk of at least 4 feet in width shall be provided at the discretion of the Planning Board through Site Plan Approval within the 20-foot landscaped area or the public right-of-way, and as much as possible said sidewalk shall be designed to create a continuous pedestrian walkway with the abutting properties.

***Article 21: Amend Zoning Bylaw
 Section II, Definitions**

Planning Board recommends approval of Article 21.

VOTED BY A DECLARED 2/3rds MAJORITY a motion to amend the Zoning By-Law of the Town of Shrewsbury Section II, Definitions by deleting in its entirety the following:

Indoor or outdoor farmers markets

A farmers’ market pursuant to this section is the temporary use of a site for the sale of food and farm produce, other farm products, including baked goods, jams and jellies, maple products, honey, farmstead cheeses, flowers, animal products, and eggs. Sale of items are from parked vehicles or temporary display areas. Farmers’ markets are also subject to all applicable provisions of the Health Code.

and inserting in place the following:

Indoor or outdoor farmers markets

A farmers’ market pursuant to this section is the temporary use of a site for the sale of food and farm produce, fine craft and art media, other farm products, including baked goods, jams and jellies, maple products, honey, farmstead cheeses, flowers, animal products, and eggs. Sale of items are from parked vehicles or temporary display areas. Farmers’ markets are also subject to all applicable provisions of the Health Code. The definition of ‘fine craft and art media’ is 100% produced by the local artisan and original and to be accepted, but not limited to, items using clay, fiber, glass, leather, metal, paper, soap or wood, as well as painting, drawing, photography, sculpture, clothing, jewelry, accessories, weaving, pottery, carvings, furniture, woodworking, illustration, mixed media works and fresh floral and dried flower arrangements in which all components are grown locally or by the Artisan. Unacceptable art products include: “kit” or “assembly line” craft projects; use of artificial flowers or greenery; purchased retail items; mass- or commercially produced kits, or imports.” The percentage of crafters should not exceed 12% of the total number of market vendors, thus allowing the vast majority of vendors to be agriculture and food related.

***Article 22: General Bylaw**
Article 21-Stormwater Management Bylaw

VOTED a motion to amend Article 21 – Stormwater Management By-Law of the General Bylaws of the Town of Shrewsbury as follows:

In Section 2. Definitions.

Delete in its entirety:

CERTIFIED PROFESSIONAL IN EROSION AND SEDIMENT CONTROL (CPESC) –
An individual who holds a current certification from the Soil and Water Conservation Society in cooperation with the American Society of Agronomy.

And insert in place:

CERTIFIED PROFESSIONAL IN EROSION AND SEDIMENT CONTROL (CPESC)
– An individual who holds a current certification from EnviroCert International, Inc.

Add CERTIFIED PROFESSIONAL IN STORM WATER QUALITY (CPSWQ) – An individual who holds a current certification from EnviroCert International, Inc.

In Section 3. Applicability.

Delete in its entirety:

Article 21 shall apply to flows entering the municipal storm drain system and construction activities that result in a land disturbance equal to or greater than one acre of land or will disturb less than one acre of land but is part of a larger common plan of development. The activities prohibited from the municipal storm drain system are illicit discharge, illicit connection, and obstruction. Section 8 further identifies the prohibited activities.

No person may undertake a construction activity, including clearing, grading, and excavation that results in a land disturbance that will disturb equal to or greater than one acre of land or will disturb less than one acre of land but is part of a larger common plan of development or sale that will ultimately disturb equal to or greater than one acre of land draining to the Town MS4 without a Stormwater Management Permit from the Board. The method for obtaining a Stormwater Management Permit shall be published in the rules and regulations.

After the initial common plan construction activity is completed for a particular parcel, any subsequent development or redevelopment of that parcel would be regarded as a new plan of development. For example, after a house is built and occupied, any future construction on that lot (e.g., reconstructing after fire, adding a pool or parking area, etc.), would stand alone as a new common plan for purposes of calculating acreage disturbed to determine if a Stormwater Management Permit is required. Construction activity

does not include routine maintenance that is performed to maintain the original line and grade, hydraulic capacity, or the original purpose of the site; unless it exceeds one acre of soil disturbance.

And insert in place:

Article 21 shall apply to flows entering the municipal storm drain system and construction activities that result in a land disturbance equal to or greater than 5,000 square feet of land or will disturb less than 5,000 square feet of land but is part of a larger common plan of development. The activities prohibited from the municipal storm drain system are illicit discharge, illicit connection, and obstruction. Section 8 further identifies the prohibited activities.

No person may undertake a construction activity, including clearing, grading, and excavation that results in a land disturbance that will disturb equal to or greater than 5,000 square feet of land or will disturb less than 5,000 square feet of land but is part of a larger common plan of development or sale that will ultimately disturb equal to or greater than 5,000 square feet of land draining to the Town MS4 without a Stormwater Management Permit from the Board. The method for obtaining a Stormwater Management Permit shall be published in the rules and regulations.

After the initial common plan construction activity is completed for a particular parcel, any subsequent development or redevelopment of that parcel would be regarded as a new plan of development. For example, after a house is built and occupied, any future construction on that lot (i.e., reconstructing after a fire, adding a pool or parking area, etc.), would stand alone as new common plan for purposes of calculating acreage disturbed to determine if a Stormwater Management Permit is required. Construction activity does not include routine maintenance that is performed to maintain the original line and grade, hydraulic capacity, or the original purpose of the site; unless it exceeds 5,000 square feet of soil disturbance.

In Section 9. B. Exemptions.

Delete in its entirety:

(6) As authorized in the Phase II Small MS4 General Permit for Massachusetts, stormwater discharges resulting from the activities identified in Section 9A that are wholly subject to jurisdiction under the Wetlands Protection Act and demonstrate compliance with the Massachusetts Stormwater Management Policy as reflected in an Order of Conditions issued by the Conservation Commission are exempt from compliance with Article 21.

And insert in place:

(6) Maintenance of stormwater BMPs with approved Operation and Maintenance Plans.

In Section 15. Final Reports.

Delete in its entirety:

Upon completion of the work, the permittee shall submit a report, as outlined in the rules and regulations, from a Professional Engineer (P.E.) or Certified Professional in Erosion and Sediment Control (CPESC), as appropriate. The report shall certify that all erosion and sediment control devices and approved changes and modifications have been completed in accordance with the conditions of the approved permit. Any discrepancies should be noted in the cover letter.

And insert in place:

Upon completion of the work, the permittee shall submit a report, as outlined in the rules and regulations, from a Professional Engineer (P.E.), a Certified Professional in Erosion and Sediment Control (CPESC), a Certified Professional in Storm Water Quality (CPSWQ), or another certified professional identified in the rules and regulations, as appropriate. The report shall certify that all erosion and sediment control devices and stormwater management facilities along with approved changes and modifications have been completed in accordance with the conditions of the approved permit. Any discrepancies should be noted in the cover letter.

***Article 23: Vista Drive
 Sale of Parcel of Land**

VOTED BY A DECLARED 2/3rds MAJORITY a motion to authorize the Board of Selectmen to sell under such terms and conditions deemed appropriate by the Board, the parcel of land located on Vista Drive shown as Parcel A on the plan entitled “Vista View Plan of Lots in Shrewsbury, Mass. owned by Mildred H. Shraier” dated June 27, 1949 Plan Book 160, Plan 49 in Worcester District Registry of Deeds containing 6,334 square feet more or less.

***Article 24: Home Rule Amendment
 Deputy Fire Chief
 Exemption from Civil Service**

VOTED a motion to authorize the Board of Selectmen to file a petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment) as follows:

AN ACT EXEMPTING THE POSITION OF DEPUTY FIRE CHIEF IN THE TOWN OF SHREWSBURY FROM THE CIVIL SERVICE LAW.

Section 1. The position of deputy fire chief in the Town of Shrewsbury shall be exempt from chapter 31 of the General Laws.

Section 2. This act shall take effect upon its passage.

**Article 25: Transfer of Funds
 Library Project**

Finance Committee recommends defeat of Article 25.

DEFEATED a motion to transfer \$1.00 from the Sherwood Middle School Project and \$1.00 from the Spring Street School Project to the Library Project authorized under Article 17 of the October 21, 2013, Special Town Meeting.

***Article 26: Rescind Bond Authorization**

VOTED UNANIMOUSLY a motion to rescind the following bond authorization that is no longer necessary:

\$27,300,000 from Article 1 of the February 9, 2010, Special Town Meeting

***Article 27: Transfer Funds
 Other Post-Employment Benefits (OPEB) Trust**

VOTED UNANIMOUSLY a motion to raise the sum of \$97,698.00 and transfer the sum of \$19,031.00 from the Sewer Surplus Account to the Other Post-Employment Benefits (OPEB) Trust.

***Article 28: Transfer of Funds
 Water Meter Replacement Program**

VOTED UNANIMOUSLY a motion to transfer the sum of \$100,000.00 from the Water Conservation Fund and raise the sum of \$300,000.00 to fund a water meter replacement program with all related appurtenances.

***Article 29: Transfer of Funds
 Water Management Act**

VOTED UNANIMOUSLY a motion to transfer the sum of \$25,000.00 from the Water Conservation Fund and raise the sum of \$75,000.00 to fund costs associated with compliance, mitigation, rebate, program or reporting activities related to the Water Management Act and/or the Water Management Permit issued to the Town.

***Article 30: Improvement of Water System
 Oakland Avenue and Main Street**

VOTED UNANIMOUSLY a motion to raise \$250,000.00 to fund the construction, reconstruction, replacement and other improvements of water mains, connections and related appurtenances associated with water lines located on and in the vicinity of Oakland Avenue and Main Street including engineering and all other related professional fees and expenses associated with the design of these improvements, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth

and/or Federal Governments for this purpose and to further authorize the Board of Selectmen to acquire land or easements in connection therewith.

***Article 31: Poor Farm Brook Habitat Restoration Fund**

VOTED UNANIMOUSLY a motion to raise the sum of \$5,000.00 to the Poor Farm Brook Habitat Restoration Fund to be expended under the direction of the Conservation Commission to be used to fund costs associated with habitat improvements deemed appropriate along the Poor Farm Brook or within the Blackstone River watershed.

Article 32: Improvement of Water System

Finance Committee recommends defeat of Article 32.

DEFEATED a motion to raise \$1.00 for the improvement of the water system including extension, relocation and relaying of water mains and replacement or improvement of water system appurtenances, buildings and equipment and authorize the Board of Selectmen to acquire land or easements in connection therewith.

***Article 33: Sewer System
Infiltration and Inflow (1 & 1) Program**

VOTED UNANIMOUSLY a motion to transfer the sum of \$300,000.00 from the Sewer Department I & I Account 19-0440-10-585030 to fund an infiltration and inflow program for the sewer system which includes testing, engineering, design, permitting, construction, reconstruction, and other improvements of main drains, surface drains, common sewers, sub-drains, connections and related appurtenances and to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose, and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to layout and construct, reconstruct or make other improvements to said main drains, surface drains, common sewers, sub-drains, connections and related appurtenances, acquire land or easements in connection therewith which may be authorized by Chapter 502 of the Acts of 1954, as amended.

***Article 34: Funding for Improvements of Sewer Pump Stations
Authorization to Acquire Land or Easements –
Chapter 502 of the Acts of 1954**

VOTED UNANIMOUSLY a motion to transfer the sum of \$300,000.00 from the Sewer Surplus Account to fund the construction, reconstruction, replacement and other improvements of sewer pump stations and related appurtenances as may be required, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose, and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to acquire land or easements in connection therewith which may be authorized by Chapter 502 of the Acts of 1954.

***Article 35: Transfer of Funds
 Improvements to Sewer Pump Stations**

VOTED UNANIMOUSLY a motion to transfer the sum of \$300,000.00 from the Sewer Surplus Account to fund costs associated with the installation, repair, replacement and other improvements to control systems associated with various sewer pump stations and related appurtenances.

***Article 36: Donahue Rowing Center
 Revolving Fund**

VOTED UNANIMOUSLY a motion that a revolving fund be established under the provisions of Chapter 44, Section 53E 1/2 of the General Laws for the operation and maintenance of the Donahue Rowing Center. All receipts for the use of this facility and those received by the Town during prior fiscal years shall be credited to the fund. Expenditures shall be made by the Park and Cemetery Commission upon approval by the Town Manager. Expenditures for Fiscal 2016 shall not exceed \$200,000.00.

***Article 37: Council on Aging Bus
 Revolving Fund**

VOTED UNANIMOUSLY a motion that a revolving fund be established under the provisions of Chapter 44, Section 53E 1/2 of the General Laws for the operation and maintenance of the bus operated by the Council on Aging. All receipts paid to the Council on Aging by users of the bus and those received by the Town during prior fiscal years shall be credited to the fund. Expenditures shall be made by the Council on Aging upon approval by the Town Manager. Expenditures for Fiscal 2016 shall not exceed \$75,000.00.

***Article 38: Funds for Counseling and Educational Services
 Shrewsbury Youth and Family Services**

VOTED UNANIMOUSLY a motion to raise the sum of \$75,000.00 for counseling and educational services to families.

***Article 39: Accept Sum of Money from CATV**

VOTED UNANIMOUSLY a motion that the Town accept a sum of \$800,000.00 from the Municipal Light Department CATV division and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2016.

***Article 40: Municipal Light Department
 In Lieu of Taxes**

VOTED UNANIMOUSLY a motion to accept a sum of \$237,569.00 from the Municipal Light Department in lieu of taxes, and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2016.

***Article 41: Transfer Funds to Board of Assessors**

VOTED UNANIMOUSLY a motion to transfer the sum of \$500,000.00 from Free Cash and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2016.

VOTED a motion to adjourn at 9:46 P.M.

ATTEST:

Sandra E. Wright
Town Clerk

TOWN OF SHREWSBURY SPECIAL TOWN MEETING NOVEMBER 9, 2015

The meeting was called to order at 7:09 P.M. in the Oak Middle School auditorium when Moderator Christopher G. Mehne announced a quorum of town meeting members in attendance. The official checklist showed 170 town meeting members present, including the moderator. As the first order of business the moderator examined the warrant and the constable's return and asked for and received unanimous consent to waive the reading of the warrant.

The moderator led the assembly in the pledge of allegiance to the flag.

The moderator recognized town officials seated on the stage and in the auditorium. Also recognized were two individuals new to town meeting stage. First, New Assistant Town Manager, Kristen Las, who will continue to serve as Economic Planning and Development Coordinator and seated next to Kristen, new Town Counsel, Stephen Madaus, who was appointed to succeed long time Town Counsel, Phil Leader. The moderator thanked Phil for his professional expertise and tireless service to the town of Shrewsbury for the past thirty-seven years and wished him a happy and well deserved retirement.

Long time General Manager of Shrewsbury Media Connection, Bill Nay, was thanked for his twenty-three years of service to Shrewsbury and extended best wishes in his new position in Mashpee as General Manager of Cable TV. Shrewsbury's new General Manager of Shrewsbury Media Connection, Mark Serra was congratulated and welcomed on board.

The moderator briefly explained the procedural rules of town meeting.

An asterisk (*) indicates articles recommended by the Finance Committee.

***Article 1: Home Rule Amendment Additional Liquor License**

VOTED a motion to end debate and vote the printed motion under Article 1.

VOTED an amended motion to authorize the Board of Selectmen to file a petition with the General Court pursuant to Article 89, Section 8 of the Amendments to the Constitution (Home Rule Amendment) as follows:

An Act authorizing the Town of Shrewsbury to grant an additional liquor license

SECTION 1. Notwithstanding section 17 of chapter 138 of the General Laws, the licensing authority of the town of Shrewsbury may grant 1 additional license for the sale of all alcoholic beverages not to be drunk on the premises pursuant to section 15 of

chapter 138 to Whole Foods Market Group, Inc. located at 193 Boston Turnpike. The license shall be subject to all of said chapter 138 except said section 17.

The licensing authority shall not approve the transfer of the license to any other location but it may grant a license to a new applicant at the same location if the applicant files with the licensing authority a letter from the department of revenue and a letter from the department of unemployment assistance indicating that the license is in good standing with those departments and that all applicable taxes and fees have been paid.

If a license granted pursuant to this section is cancelled, revoked or no longer in use at the location of original issuance, the license shall be returned physically, with all of the legal rights, privileges and restrictions pertaining thereto, to the licensing authority and the licensing authority may then grant the license to a new applicant at the same location under the same conditions as specified in this act.

SECTION 2. This act shall take effect upon its passage.

***Article 2: Amend Zoning By-Laws
 Create Section VII.S
 Clear Cutting**

VOTED BY A DECLARED 2/3RDS MAJORITY a motion to amend the Zoning Bylaw of the Town of Shrewsbury to create Section VII.S - Clear Cutting as follows:

S. Clear-Cutting:

With the exception of the issuance of a building permit, definitive subdivision approval or site plan approval, clear-cutting, defined as the removal of all trees in a woodland, of over 20,000 square feet of woodlands, as defined as land covered with trees and bushes, in any 12 month period is prohibited.

Limited site clearing only, as defined herein, shall be allowed. As used herein, “limited site clearing” is defined as the removal of that number and amount of trees and topsoil reasonably necessary for:

1. Pre-development work before or following:
 - a. The endorsement by the Planning Board of a subdivision plan or
 - b. The endorsement by the Planning Board of a Site Plan Approval and/or Special Permit Plan.

Limited to, creating site access and digging test pits, borings, pursuant to accepted engineering practices, or

2. Implementing an approved Forest Cutting Plan, Forest Management Plan or Habitat Plan approved by the Massachusetts Department of Conservation and Recreation.

All other site clearing is prohibited.

3. Enforcement

- a. The Town may take any or all of the enforcement actions prescribed in this Bylaw to ensure compliance with, and/or remedy a violation of this Bylaw; and/or when immediate danger exists to the public or adjacent property, as determined by the Zoning Enforcement Officer.
- b. The Building Inspector may post the site with a Stop Work order directing that all vegetation clearing not authorized cease immediately. The issuance of a Stop Work order may include remediation or other requirements which must be met before clearing activities may resume.
- c. No person shall continue clearing in an area covered by a Stop Work order, except work required to correct an imminent safety hazard as prescribed by the Town.

The bylaw may also be enforced pursuant to M.G.L. c.40A §7.

***Article 3: Water System Improvements Account Transfer from Free Cash**

VOTED UNANIMOUSLY a motion to transfer \$209,000.00 from Free Cash to the Water System Improvements Account.

***Article 4: Improvements of Water Mains Lake St., Glen Ter., Ferncroft Rd. and Grafton St.**

VOTED UNANIMOUSLY a motion to transfer \$180,000.00 from the Water System Improvements Account to fund the construction, reconstruction, replacement and other improvements of water mains, connections and related appurtenances associated with water lines located on Lake Street in the area of Glen Terrace, Ferncroft Road and Grafton Street, including engineering and all other related professional fees and expenses associated with the design of this project, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Selectmen to acquire land or easements in connection therewith.

***Article 5: Improvements of Water Mains Elaine St., Roger St., and Janet Circle**

VOTED UNANIMOUSLY an amended motion to transfer \$500,000.00 from the Water System Improvements Account to fund the construction, reconstruction, replacement and other improvements of water mains, connections and related appurtenances associated with water lines located on and in the vicinity of Elaine Street, Roger Street and Janet Circle, including engineering and all other related professional fees and expenses associated with the design of this project, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Governments for this purpose and to further authorize the Board of Selectmen to acquire land or easements in connection therewith.

***Article 6 Other Post Employment Benefits
 (OPEB) Trust Fund**

VOTED UNANIMOUSLY a motion to raise the sum of \$174,500.00 to the Other Post-Employment Benefits (OPEB) Trust Fund.

***Article 7: Stabilization Fund**

VOTED UNANIMOUSLY a motion to raise the sum of \$174,500.00 to the Stabilization Fund.

***Article 8: Accept Funds from Commonwealth of Massachusetts
 Transfer to Highway Department**

VOTED UNANIMOUSLY a motion to accept \$988,959.00 from the Commonwealth of Massachusetts in accordance with the provisions of the Chapter 90 local transportation aid funding program and transfer said funds to the Highway Department for the purposes of maintaining, repairing, improving and constructing town ways, sidewalks and drains and related eligible expenses.

***Article 9: Accept Parcel of Land
 Hickory Drive and Crimson Drive**

VOTED UNANIMOUSLY a motion to accept for general municipal purposes, a parcel of land that is shown as Open Space Parcel “A” as shown on a plan entitled “Street Acceptance Plan of Hickory Drive & Crimson Drive in Shrewsbury, Ma” dated December 14, 2012, on file and available for public inspection at the office of the Town Clerk that is bounded and described as follows:

BEGINNING at a concrete bound on the southerly sideline of Crimson Drive cul-de-sac;
THENCE S 73°49’36” W, 54.47 feet to a drill hole set;
THENCE N 55°57’38” W, 172.15 feet to a point;
THENCE N 12°21’23” W, 158.18 feet to a point;
THENCE N 55°57’38” W ,172.15 feet to a point on a stonewall;
THENCE S 12°21’23” E, 158.17 feet to a drill hole found;
THENCE S 12°25’40” E, 322.46 feet to a drill hole found;
THENCE S 12°27’18” E, 287.37 feet to a drill hole found;
THENCE S 12°07’34” E, 222.30 feet to a drill hole set;
THENCE N 77°52’39” E, 72.08 feet to a concrete bound with drill hole set;
THENCE N 12°15’14” E, 113.26 feet to an iron rod set;
THENCE N 86°12’14” E, 240.83 feet to a concrete bound with drill hole set on the sideline of Hickory Drive;
THENCE Northerly, 43.27 feet along a curve to the left with a radius of 175.00 feet to a granite bound with drill hole set;

THENCE N 00°10'11" E, 86.97 feet to a concrete bound with drill hole set;
 THENCE S 86°12'14" W, 236.35 feet to an iron rod set;
 THENCE N 10°20'18" E, 155.04 feet to an iron rod set;
 THENCE N 10°28'31" W, 124.98 feet to an iron rod set;
 THENCE N 73°49'36" E, 158.42 feet to an iron rod set on the sideline of Crimson Drive;
 THENCE N 44°49'49" W, 66.36 feet to a granite bound with drill hole set;

THENCE Northwesterly, 27.40 feet along a curve to the left with a radius of 30.00 feet to a granite bound with drill hole set;

THENCE Northwesterly, 31.24 feet along a curve to the right with a radius of 60.00 feet to a concrete bound being the point of beginning.

Said "Open Space Parcel A" contains 190,544 square feet or 4.37 acres of land

Article 10: (By Petition)
Resolution Opposing New or Expanded Pipelines

VOTED a motion to end debate and vote the printed motion under Article 10.

DEFEATED BY STANDING VOTE, YES, 30; NO 131 a motion to pass the following resolution opposing any new or expanded pipelines carrying fracked gas in the Town of Shrewsbury and the Commonwealth of Massachusetts:

WHEREAS, a proposed high pressure pipeline carrying natural gas obtained through hydraulic fracturing ("fracked gas"), currently called the "West Boylston Lateral Pipeline" as part of the 'Access Northeast' project, of Spectra Energy / Algonquin Gas Transmission, LLC, would run through many communities in Central Massachusetts including Milford, Upton, Grafton, Sutton, Shrewsbury, Boylston, and West Boylston (affecting over 400 landowners in Shrewsbury);

WHEREAS, additional plans for other such new or expanded fracked gas pipelines have been proposed for other locations in the Commonwealth;

WHEREAS, the New England governors previously proposed a utility bill tariff or tax to help pay for new pipeline construction, which would have required ratepayers to invest in more fossil fuel infrastructure, although the prior Massachusetts administration stepped back from that proposal;

WHEREAS, in addition to the inherent risks of high pressure gas pipelines possible ruptures, fires, and explosions, and possible impacts to sensitive areas along the pipeline route fracked gas may carry additional risks of hydraulic fracturing ("fracking") chemicals; recognizing as well the added environmental burdens for communities that are the site of the fracking;

WHEREAS, there is a growing concern regarding the impact of methane, the main component of natural gas, on global climate change, from gas leaks at drilling sites and along pipelines, in addition to the impact of the carbon dioxide produced when the gas is burned;

WHEREAS, instead of increasing our dependency on fossil fuels like natural gas, we are better served by embracing and strengthening the Commonwealth's commitments to combating global climate change through increased energy efficiency and renewable energy; and

WHEREAS, the Town of Shrewsbury has a direct interest in protecting public health, public land, and the environment in Worcester County, the Commonwealth, New England, and our shared world;

WHEREAS, over 50 municipalities in Massachusetts, including Amherst, Berlin, Bolton, Brookline, Dracut, and Northampton have passed similar resolutions in opposition to any such new or expanded pipelines carrying fracked gas in the Commonwealth.

THEREFORE, BE IT RESOLVED, that the Town of Shrewsbury through its Representative Town Meeting:

1. Opposes the construction of the proposed West Boylston Lateral Pipeline and any such new or expanded pipelines carrying fracked gas in the Commonwealth;
2. Opposes any tariffs that may be imposed on Massachusetts ratepayers to fund the West Boylston Lateral Pipeline or other such new or expanded fracked gas pipelines;
3. Stands in solidarity with communities opposing the West Boylston Lateral Pipeline and other such pipelines; and
4. Asks that our state and federal representatives and the Governor oppose the Access Northeast Pipeline and any other such new or expanded pipelines carrying fracked gas in the Commonwealth and oppose any tariffs or taxes that may be imposed on ratepayers to fund any of the same; and

BE IT FURTHER RESOLVED, that the Town Clerk shall, five days after the dissolution of Town Meeting, forward a copy of this resolution and the vote thereon to Governor Charlie Baker, President of the Senate Stanley Rosenberg, Senator Michael Moore, State Representative Hannah Kane, Senator Elizabeth Warren, Senator Edward Markey, Congressman James McGovern, and the chair and commissioners of the Federal Energy Regulatory Commission.

VOTED a motion to adjourn at 9:20 P.M.

ATTEST;

Sandra E. Wright
Town Clerk

TOWN CLERK

Sandra E. Wright

The Town Clerk's office is considered a source of information to the public directing them to other town departments or state agencies.

Routine duties of the town clerk's office include recording vital statistics, issuing certified copies of vital records, issuing marriage licenses, dog licenses, raffle permits, business certificates, recording town meeting minutes, as well as serving as the filing office for Planning Board and Zoning Board of Appeals.

In addition, the Town Clerk supervises all local and state elections.

The Annual Street Listing was mailed out in January to 14,866 households. A total of 33,870 residents were listed for 2015. Response to the Annual Street Listing is required for proof of residency, voting rights, veteran's benefits, housing for the elderly, etc.

I would like to acknowledge my staff, Assistant Town Clerk Joyce C. Record, Sharyn M. Thomas and Kathleen C. Thompson for all their support and dedication.

Following is a list of Receipts for Fiscal Year 2015.

Following is a list of Receipts for Fiscal Year 2015

RECEIPTS IN FISCAL YEAR 2015

Birth Certificates	\$7,900.00	
Marriage Certificates	\$4,130.00	
Death Certificates	\$10,690.00	
Business Certificates	\$4,275.00	
Marriage Licenses	\$3,800.00	
Dog & Kennel Licenses & Surcharges	\$29,442.00	
Gasoline Storage Permits	\$580.00	
Raffle Permits	\$90.00	
Town Maps	\$60.00	
Zoning Bylaws & Maps	\$105.00	
Street Lists/Tapes	\$595.00	
Miscellaneous	\$55.00	
		\$61,722.00
Receipts for Planning Board	\$180,095.00	
Receipts for Board of Appeals	<u>\$20,700.00</u>	
		\$200,795.00
Total Receipts of the Town Clerk		
Including the Planning Board and the		
Board of Appeals in Fiscal 2015		

The following is a comparison of vital statistics and licenses for the past five calendar years.

	2011	2012	2013	2014	2015*
Births recorded	373	326	373	340	324
Marriages recorded	113	137	126	149	162
Deaths recorded	267	234	271	241	304
Dog & Kennel Lic. Issued	2668	2657	2665	2671	2453
Cemetery Deeds Recorded	43	42	44	47	52
Fuel Storage Renewals	23	23	28	28	28
Raffle Permits	10	11	10	11	8
Planning Board filings	20	22	27	28	35
Board of Appeals filings	50	62	57	78	70

*Recorded at time of printing

REGISTRARS OF VOTERS

Patricia L. Keeton, Chairperson
Brenda A. Ljunggren
Laurence J. Gannon
Sandra E. Wright, Clerk

On March 31, 2015 a Special State Election was held to fill the vacancy caused by the resignation of State Representative Matthew A. Beaton. Hannah E. Kane was elected to fill the seat. The State Representative seat represents all of Shrewsbury and one precinct in Westborough.

On June 24, 2015 the Board of Selectmen voted to move Precinct Two from the Gesang-Verein Frohsinn Club on 25 North Quinsigamond Avenue to the Richard D. Carney Municipal Building on 100 Maple Avenue.

A new party was added to the political parties in Massachusetts called the United Independent Party. There are now four political parties in Massachusetts.

D – Democratic Party
R – Republican Party
J – Green-Rainbow Party
CC – United Independent Party

When voting in a Primary, voters enrolled in one of these parties can only vote on the ballot for that party.

Voters who are unenrolled in a party (commonly known as “Independent”) are listed as “U” and members of Political Designations (indicated by other letter codes) can choose which party’s ballot they would like to receive in Primaries. At this time there are 23 political designations.

As of December 31, 2015 there were 22,474 registered voters in Shrewsbury, 5935 Democrats –3,363 Republicans, 28 Green Rainbow, 74 United Independent, 13,000 Unenrolled and 74 enrolled in political designations.

SOLDIERS MEMORIAL COMMISSION

Walter J. Kalczynski, 2017
Ronald W. Pelletier, 2016
James J. Dunlevy, 2018
William J. Rand, 2017
Donald R Gray, 2018

The Soldiers Memorial Commission consists of the Selectmen, Town Treasurer, Ex-officio and five additional members, who are Veterans, appointed by the Town Manager.

Memorial Day, May 25, 2015 saw the completion of the WW 1 redesigned Memorial with the installation of a 1' x 5' bronze plaque dedicated to the named 116 Men and 2 Women from Shrewsbury, who served in the First World War, also known as the "Great War".

On September 25, 2015, the Shrewsbury Veterans' Council voted to give as a gift to the Soldiers' Memorial Commission, the remaining (\$12,911.84) funds in the World War 1 Memorial Account, held by the Council, to be used for the maintenance and repair of War Memorials and Veterans' Squares throughout the Town of Shrewsbury MA.

To the many who have supported the Shrewsbury Veterans' Council fundraising efforts over the past few years, Thank You All.

Balance Dec. 31, 2014	\$12,322.86*
Receipt from Shrewsbury Veterans Council	\$12,911.84
Receipts (Interest)	\$ 269.64*
Disbursements	none
Balance Dec. 31, 2015	\$ 25,504.34*

*provided by Shrewsbury Treasurers office

Respectfully Submitted

s/

Donald R. Gray
For the Commission

2015 Town Report
Dec. 31, 2015

WRIGHT and HARLOW CHARITABLE FUND

**Trustees: Gail E. Claflin
Donald R. Gray
William A. Davis
Stanley R. Holden
Dawn M. Shannon
Robert H. Claflin, Jr
Raymond G. Harlow**

There were no requests made of the Wright and Harlow Charitable Fund in 2015

Balance Dec. 31.2014	\$ 4, 224.27 *
Receipts (Interest)	\$ 74.87 *
Disbursements	none
Balance Dec. 31, 2015	\$ 4, 299.14 *

* provided by the Shrewsbury Treasurers Office

Respectfully Submitted

s/
Donald R. Gray, Chairman

2015 Town Report
Dec. 31, 2015

TOWN MANAGER

I am pleased to submit to you my nineteenth annual report as town manager. During the course of 2015, I continued to discharge my duties as set forth in Section 11 of the Board of Selectmen - Town Manager's Act. As part of these duties, I attended the regular and special meetings of the Board of Selectmen in addition to special workshops that were used to focus on specific critical issues. In addition, I attended meetings of other Boards, Committees and Commissions as necessary and appropriate.

As previously reported, this community has continued to deal with the lengthy economic downturn that began in 2008 that cut both ways as revenue continued to lag while at the same time costs associated with demands for service continued to rise. Despite the best efforts of the Commonwealth, the Town continues to receive a net state aid payment less than what it received for the fiscal year 2009. The variance between economic growth and growing service demands and cost structures continues to illustrate the unsustainable nature of government today.

Despite weak economic conditions, Shrewsbury taxpayers continue to receive an outstanding value for their tax dollars. This is very much due to the work of our employees and department heads who continue to perform at a very high level despite increasing workloads and diminishing resources.

We continue to marshal carefully the funding made available by the June 2014 \$5.5 Million general override. The Board of Selectmen continues to insist that our capital needs are not crowded out to service operational spending pressures. The Board is also resolute in maintaining an adequate reserve position and has again adopted conservative fiscal policies for the upcoming fiscal year.

This stewardship requires that we continue to reduce our cost structures at every opportunity. As I have stated previously, by any means of comparison, the Town of Shrewsbury has done more with its cost structures than any other community in the region, if not the Commonwealth.

The modification of our cost structure has been attained through excellent cooperation among all parties and is greatly due to the outstanding work of our many employees, employee organizations and department heads. Credit must also be given to the leadership of the Board of Selectmen who consistently provide the backing and support necessary to effect the changes that have been made.

I continue to expand the Town's use of contractual services whenever practical and we enjoy great mutually beneficial relationships with a number of high quality vendors and contractors. Our regionalized efforts in the areas of public health, veteran services, wastewater treatment, emergency medical services and solid waste disposal have continued with excellent result. I will spend 2016 seeking out additional opportunities for privatization and regional collaboration. To that end, the Board signed a Community Compact Agreement with the Commonwealth with one element being the study of the expansion of regionalized models of service delivery for the Town.

We must continue our focus on unfunded liabilities and I am pleased to report that the Board of Selectmen, with the support of the Finance Committee and Town Meeting, has continued to advocate bringing our retirement system to full funding by 2022. This commitment will be severely tested in the preparing of the Fiscal Year 2018 spending plan where I expect that the funding schedule will need a major increase due to lagging performance among the pension investment accounts due to the general World economic malaise.

Full funding in 2022, will allow a pivot to begin the process of fully funding our retiree health care Other Post-Employment Benefits (OPEB) unfunded liability which to date has been funded on a very limited basis.

Unfortunately, the Great and General Court has failed to take up reform of the retiree health care obligation that is widely accepted by most parties as unsustainable. I am hoping that Governor Baker will soon turn his attention to this very serious problem as each year's delay digs the hole deeper and deeper.

I have continued my efforts to complete projects involving the Town's building and public works infrastructure. It is expected that the Library Project will reach substantial completion in late May 2016. Also, the Board of Selectmen was awaiting confirmation that the renovation and expansion or replacement of the Beal Early Childhood Center would be accepted into the grant program administered by the Massachusetts School Building Authority (MSBA).

Our public facilities infrastructure remains in good order but investment is necessary to correctly maintain all facilities. At the time of this writing a facilities evaluation study is concluding that will identify the types of investments needed in the future.

Work on our public works infrastructure continues unabated with numerous road, drainage, water and sewer improvements completed or begun in 2015.

The Town continues to invest wisely in the maintenance of our water and sewer utilities. Plans are now underway to make improvements to the Water Treatment Facility to create the capacity to remove manganese and iron biologically which will greatly reduce conditions of water staining and discoloration. We are also working on expanding our water and sewer capacities in order to meet demands for future years.

I continue to study the water and sewer rate structures to ascertain if there is sufficient revenue to meet ongoing operational and capacity needs of both utilities.

We continue to work to expand the Town's non-residential tax base and pursue all opportunities. An example of this work is in the form of the Lakeway Commons Project planned for the former Spags properties which is now underway.

The Shrewsbury Development Corporation (SDC) continued its work on the development and marketing of the former Allen parcel which is now renamed Centech Park – North. I direct your attention to the annual report of the SDC for a more specific report on the progress of this project.

Each year, I file a Capital Budget for projects as projected by departments over the next five years. Even with the override, I continue to remain concerned over the widening gap between resources and the various capital and building needs of this community.

As stated above, we will continue to aggressively pursue a number of public works and public building facilities projects. I direct your attention to the reports of the Engineering, Public Buildings, Highway, Cemetery, Parks, Sewer and Water Departments. These are the departments that are engaged in the very important work of expanding and maintaining our critical public infrastructure.

Thomas Gregory left this office to take a position with the Town of Walpole as Assistant Town Administrator. We all wish Tom well in this new position. As his replacement, Kristen Las was named Assistant Town Manager/Economic Development Coordinator.

I wish to thank the Finance Committee for their continued assistance in the fiscal management of this community.

I also thank the Board of Selectmen for their continued assistance and support. I continue to find their counsel and direction of great value to me as I discharge my duties. I wish to commend the various department heads, employees, board, committee and commission members for their outstanding efforts to maintain Shrewsbury's excellent quality of life.

I wish to note the excellent work of Kristen Las, Paula Brady and Christine Mattero throughout the past year in supporting the Board of Selectmen and me.

A final thank you to the residents of Shrewsbury for the opportunity to serve as your town manager.

Respectfully Submitted,
Daniel J. Morgado

BOARD OF ASSESSORS

Christopher R. Reidy, MAA, Chairman
Alicia A. Howe
Todd E. Brodeur

The Assessors are charged with ensuring full and fair valuation of all of the town's property. The department consists of a three member Board of Assessors including a full time Chairman/Principal Assessor. The office is staffed by Ms. Mary Lowell, Ms. Helen Townsend and Mr. Cuong Tran.

Property values are adjusted each year to track the changes in the market. The overall changes in value include new construction, additions, and new personal property accounts. Residential property values are the highest portion of real estate value in the town at 87%, as it was in 2015. The total town real estate valuation grew by 5.0% with residential valuation growing by 5.1% and commercial growing by 8.8%. Other segments had less growth.

New growth in all classes increased by \$959,612 based on \$72,697,879 growth versus the FY 2015 total of \$55,897,168. The ongoing cyclical inspections and thorough review of sales should augment the new growth values.

The tax rate declined due to difference between the increase in the amount of the town's budget slightly over 3%, and the overall valuation increase valuation of 5%. The tax rate dropped from \$13.20 to \$13.00 per thousand dollars of valuation. This illustrates the fact that the tax rate is a simple formula which uses two basic figures, the total tax levy, which is the amount to be raised by taxation, and the total value of the town; then divided by 1,000.

$$\mathbf{R \text{ (rate)} = L \text{ (levy)} / V \text{ (total value).}}$$

$$\mathbf{R = (\$67,548,981.49 / \$5,196,075,499) / \$1,000 = \$13.00}$$

The tax rate is \$13.00 per thousand dollars of value.

The major variable in this equation is the tax levy. The higher the tax levy - the higher the taxes. It is the spending and not the value that determines what one will pay in taxes. The Assessed Value is a mechanism that allows the levy to be distributed fairly among all the taxpayers. The town is required to appraise property within very strict guidelines issued by the Department of Revenue (DOR). The values were certified by the Department of Revenue in their triennial certification cycle in 2013. The adjustment of values follows the requirements of the DOR and reflects 100% fair market value. One less publicly known requirement of the DOR is that prior calendar year sales are used to set values. The current assessed values are based on sales in 2014. Due to this, the assessments will tend to be lower than the tax year's sales prices, in 2015. Generally, in a rising market the assessed values will trend lower than sales prices. Similarly, in a declining market, the assessed values will trend higher than sales prices.

exemptions 2014/3

			2014
17 D	Surviving Souse	12	\$2,100.00
22	Veteran 10% Disabled	132	\$52,600.00
22A	Veteran — loss of limb, eye	1	\$750.00
22D	Veteran	1	\$5,879.28
22 E	Veteran 100% disabled	130	\$34,000.00
22EE	Manual exemption	1	\$500.00
37	Blind	22	\$10,062.50
41 C	Elderly	64	\$68,000.00
42	Surviving Spouse of KITLOD	1	\$3,329.04
		264	\$177,220.82

The calculation of the current tax rate is below.

2016 fy classification/k53

Annual sum town report

Local expenditures FY 2016

Appropriations	\$121,454,657.54
Other Amounts to be Raised	
Tax Title	\$0.00
Final Court Judgements	\$0.00
Overlay Deficits	\$4,799.11
Cherry Sheet Offsets	\$51,267.00
Cent. Mass. Regional Planning	\$9,238.14

State & County Assessments

State and County Charges	\$1,610,178.00
Overlay	\$638,530.24

Gross Amount to be Raised

\$123,768,670.03

Estimated Receipts & Available Funds

Chery Sheet Receipts	\$25,553,814.00
Cherry Sheet Overestimates	\$0.00
Total Local Estimated Receipts	\$14,564,500.00
Other Available Funds	\$14,563,805.54
Available Funds to Reduce the Tax Rate	\$1,537,569.00

Total Estimated Receipts and Available Funds

\$56,219,688.54

Net Amount to be Raised by Taxation

\$67,548,981.49

Total Valuation as of December 31, 2015

\$5,196,075,499

Tax Levy Divided by Total Valuation

0.013

$$\text{Times 1,000} = \text{Tax Rate}$$

\$13.00

DEPARTMENT OF THE BUILDING INSPECTOR

Patricia A. Sheehan, Inspector of Buildings
Louis A. Pepi, Local Inspector

The office of the Building Inspector is responsible for the enforcement of the Commonwealth of Massachusetts State Building Code and the Town of Shrewsbury Zoning Bylaw. Together, these codes regulate the construction and occupancy of buildings and structures and control the use, location and density of land and buildings within the Town of Shrewsbury.

In addition to the aforementioned functions, this office performs all clerical duties required of the Zoning Board of Appeals including the preparation of all notices, minutes of public hearings and the decisions of the board. This department also issues plumbing and gas fitting permits, as well as sheet metal permits, and manages the inspection program for these permits.

BUILDING

During 2015, a total of 1033 building permits were issued for various types of construction activities including the erection of new buildings, additions and alterations to existing structures and the installation of signs, swimming pools, wood and pellet stoves and accessory structures. The valuation of all construction work under permit during this period totaled \$59,258,936. With respect to residential growth, permits were issued for the construction of 51 new single-family homes and 4 two-family dwellings. Also, permits were issued for the construction of 4 new commercial buildings including the Shrewsbury Library, Boston Medical 70 Chestnut Street, Con Edison 239 Cherry Street, and a metals recovery building at the Shrewsbury landfill. Certificate of Occupancies were issued for five self-storage buildings 757-789 Boston Turnpike, three Altec buildings on Fortune Boulevard, and the new Saint John's academic building,

The Building Inspector's Office continues to use office volunteers to assist with necessary clerical tasks. Three dedicated volunteers provided 460 hours of support to the Building Inspector and Health Department staff for 2015. Also, Administrative Assistant, Michele Bowers, initiated the scanning and storing of large size building plans on file for the past several years in an effort to address the building/health office's space issue. This has been a significant improvement in the ability to access permit information quickly. We hope to continue the scanning and electronic storing of documents with all permit types.

SHEET METAL

Per MGL 112, 237-251 and sheet metal regulations 271 CMR, the Division of Professional Licensure Board of Examiners of Sheet Metal Workers, required all Massachusetts cities and towns to issue sheet metal permits as of February 2011. The Town of Shrewsbury received a ninety (90) day waiver and therefore implemented the sheet metal permit application on May 19, 2011. Ninety-three (93) sheet metal permits were issued for 2015.

PLUMBING AND GAS

As of July 14, 2014 Mr. Joseph Reilly joined the Building Inspector’s Department as the full time assistant Plumbing & Gas Inspector while Mr. David Lyons remained in his role as the part time head Plumbing & Gas Inspector. Together, these gentlemen perform the inspection and enforcement duties required by the Massachusetts State Fuel Gas and Plumbing Code. There were 720 plumbing and 704 gas fitting permits issued this year.

TABULATION OF BUILDING PERMITS

Building Classification		Permits	Valuation
1. New Dwellings	Single-Family	51	\$11,615,705
	Two-Family	4	1,396,000
2. Apartments/Condos New		0	0
3. Additions, Alterations, Repairs-Residential		324	9,044,107
3a. Siding, Roofing, Window Replacement		354	3,822,840
4. Garages	Residential	7	254,400
5. Signs		28	182,694
6. Swimming Pools		29	607,588
7. Commercial	New	9	19,425,234
	Additions, Alterations	67	8,155,664
8. Industrial	New	1	2,398,250
	Additions, Alterations	0	0
9. Demolition, Relocation		35	482,100
10. Other (Sheds, Stoves, etc.)		124	1,874,354
TOTALS		1033	\$59,258,936

PERMIT RECEIPTS

Building Permits and Inspection Fees	\$568,187
Plumbing and Gas Fitting Permits	103,870
Miscellaneous Receipts/Sheet Metal	21,917
TOTAL RECEIPTS	\$693,974

ZONING BOARD OF APPEALS (ZBA)

Ronald I. Rosen, Chairman	(2017)
Paul M. George, Clerk	(2016)
Melvin P. Gordon	(2016)
Fred C. Confalone	(2017)
Dale W. Schaetzke	(2016)

ASSOCIATE MEMBERS

Peter D. Collins	(2016)
Stephan M. Rodolakis	(2016)
Maribeth Lynch	(2016)
Lisa Cossette	(2016)

The Zoning Board of Appeals is established in accordance with the provisions of Chapter 40A, Section 12, of the Massachusetts General Laws to hear and decide appeals relative to the administration of the Zoning Bylaw. The Board is empowered to grant relief from the literal enforcement of the Bylaw and to issue special permits for the use of buildings or land as regulated therein. Public hearings are generally conducted on the last Monday of each month beginning at 6:30 P.M. in the Selectmen's Room, Richard D. Carney Municipal Office Building. The Zoning Board of Appeals is staffed by Michele Bowers, Administrative Assistant, and Matthew Sarcione, Assistant Town Planner.

There were 67 public hearings conducted during 2015 at which time appeals for 35 variances, 32 special permits and 1 comprehensive permit application were presented. The Board's decisions resulted in the granting of 29 variances and the issuance of 30 special permits, and the continuation of the comprehensive permit for The Pointe at Hills Farm. There were 5 withdrawals and no appeals.

The Zoning Board of Appeals amended the Comprehensive Permit Rules and Regulations at the November 2014 board meeting. Shrewsbury's original Comprehensive Permit Rules & Regulations were adopted in 2003. They were revised in 2007, however, the relevant Massachusetts General Laws were amended in 2008. The Comprehensive Permit Rules and Regulations are now in line with the 2008 Massachusetts General Laws. Also, the Comprehensive Permit fee was increased from \$500 to \$1,000 base fee plus \$100 per unit. This sliding scale allows us to cover the Town administrative costs for proposed MGL 40B projects.

COMMISSION ON DISABILITIES

Commission Members

John Harris – Chairperson

Alex Jean-Baptiste – Vice Chairman

Diane L. Burns – Secretary

Beth Shea Bryant – Member

Juliette Krovi - Member

Daniel Morgado – ADA Coordinator

Kristen D. Las – Assistant to the Town Manager

INTRODUCTION

The Commission on Disabilities meets quarterly on the second Tuesday of the month at 7:00PM at the Shrewsbury Town Hall and additional meetings may be held if necessary. Our meetings are open to the public.

MISSION STATEMENT

The purpose of the Shrewsbury Commission on Disabilities is to bring about full and equal participation of people with disabilities in all aspects of life. It works to ensure the advancement of legal rights, promotion of maximum opportunities including support services, as well as accommodations and accessibility in a manner, which fosters dignity and self-determination.

PRIORITIES

With a primary focus on education and awareness, we promote:

- Elimination of discrimination against people with disabilities.
- Achievement of a barrier free environment.
- Improvement of the delivery of municipal services.
- Accessible housing and transportation.
- Equal job opportunities in Shrewsbury.
- Promotion of awareness of the needs of people with disabilities.
- Handicapped parking, signage and the installation of ramps where appropriate.

2015 HIGHLIGHTS

- Continued to follow up on resident concerns or issues brought to the attention of the Commission.
- Working on broadcast and education for handicap parking especially usage of the access aisle.
- Working on an award for a business for providing excellent service for people with mobility assistance.

- Planning for participation in the Spirit of Shrewsbury 2016
- Continued the emphasis on enforcement of handicapped parking and signage where appropriate.
- Reviewed requests for new business licenses in Shrewsbury.

2016 PRIORITIES

- Elimination of discrimination against people with disabilities
- Achievement of barrier free environment
- Improvement of delivery of municipal services
- Accessible housing and transportation and equal job opportunities in Shrewsbury
- Promotion of awareness of the needs of people with disabilities
- Expand community outreach opportunities

We wish to thank Assistant to the Town Manager Kristen Las for joining the team and look forward to working with her and to Town Manager, Dan Morgado for his support on disability issues. His work as ADA Coordinator is greatly appreciated.

Alex Jean-Baptiste
Vice-Chairman

CONSERVATION COMMISSION

John J. Ostrosky, Chairman
Robert P. Jacques, Vice Chairman
Kenneth F. Polito, Clerk
Martha Gach
Jason J. Port

The primary function of the Conservation Commission is to preserve and protect the local wetland resource areas, as defined in the Massachusetts Wetlands Protection Act. Since Colonial times, Massachusetts has lost nearly one third of its wetlands. The loss of wetlands means the loss of the important benefits they provide. This includes the protection of water quality and water supplies, stormwater and flood damage prevention, and the protection of wildlife and plant habitat. Our goal is to protect the community's natural resources for present and future generations.

The Conservation Commission is composed of appointed town officials who serve as unpaid volunteers. The Commission meets on the third Tuesday of each month for the conduct of regular business and for public hearings. When necessary, meetings may be scheduled on alternate dates. This year twelve regular meetings were held. There were 51 projects filed with the Conservation Commission in 2015. Many of the projects involved the construction of residential subdivisions, commercial buildings, single-family homes, home additions, and swimming pools as listed below:

- David Crowley – Construction of a screen porch at 20 Hill Street
- Massachusetts Department of Transportation – Exploratory soil borings at 965 Boston Turnpike
- Balsam Circle, LLC – Demolition of a house and construction of a new house at 167 Gulf Street
- Lori Dawson – Construction of a deck at 42 Sewall Drive
- Joseph Mauro – Construction of a garage addition at 19 Lamplighter Drive
- Town of Shrewsbury Engineering Department – Installation of drainage utilities and paving a dirt roadway at Fifth Avenue
- Town of Shrewsbury Parks & Recreation Department for the demolition of a house at 805 Main Street
- Farm View, LLC – Site grading on single family lot at 595 South Street, Lot 6
- Farm View, LLC – Site grading on single family lot at 595 South Street, Lot 7
- Farm View, LLC – Reconstruction of existing walls and driveway construction on a single family lot at 595 South Street, Lot 7A
- Farm View, LLC – Site grading on single family lot at 595 South Street, Lot 8
- Farm View, LLC – Construction of a single family house and associated site work at 595 South Street, Lot 12
- Farm View, LLC – Reconstruction of existing walls and driveway construction on a single family lot at 595 South Street, Lot 13
- Andrew Hettinger – Construction of a deck porch at 39 Bay View Drive
- Kurt Blacker – Construction of a deck at 4 Elderberry Circle
- Sharon Weber & Brian Meacham – Repair of single family home foundation and associated site work at 4 Woodchuck Hill Road

- Scott Arsenault – Construction of a deck at 10 Carrie Circle
- Matthew George – Construction of two additions to an existing home at 73 Summer Street
- Thomas Jenkins – Construction of an addition with associated utility connections, access, and grading to an existing single family house at 10 Hill Street
- Crescent Builders – Construction of a single family residence at 223 Gulf Street, Lot 1
- Crescent Builders – Construction of a single family residence at 223 Gulf Street, Lot 2
- Crescent Builders – Construction of a single family residence at 223 Gulf Street, Lot 3
- Massachusetts Department of Transportation Highway Division – Improvements to water quality of stormwater discharges to Poor Farm Brook
- Shrewsbury Maple LLC – Reconstruction of a parking area at 378 Maple Avenue
- Babu Reninkuntla – Grading a backyard at 29 Hemingway Street
- RWW Holdings Limited Partnership – Demolition of a house and construction of a commercial parking area at 801R Boston Turnpike
- Nick Athanasiou – Removal of trees and grading to create more level yard space at 16 Blackthorn Road
- Kenneth Engstrand – Removal of a tree at 104 Sewall Street
- Dana & Jill Perkins – Construction of a home addition at 15 Russell Street
- Walnut Realty Trust – Construction of a 3-story, 80-unit assisted living facility, paved drive, parking, utilities, infiltration basin, and sewer force main at 258 Walnut Street and Tennis Drive
- Casa Investors, LLC – Construction of a single family house and associated site work at 470 Grafton Street, Lot 1
- Casa Investors, LLC – Construction of a single family house and associated site work at 470 Grafton Street, Lot 2
- Casa Investors, LLC – Construction of a single family house and associated site work at 470 Grafton Street, Lot 3
- United Parcel Service – Expansion of existing paved parking areas at 315 Hartford Turnpike
- Jeremie Spitzer – Installation of a gas line at 21 Park Street
- Syed Ikram Uddin Ahmed – Construction of an addition and deck with associated landscaping at 4 Oriole Circle
- Peter & Michelle Capalbo – Construction of a single family house, sewage disposal system, driveway, well and related grading at 460 Walnut Street
- Northborough Properties LLC – Determine if Riverfront exists at 136 Old Mill Road
- Nelson Point, LLC – Construction of a single family home and associated appurtenances at 7 Point Road
- Nelson Point, LLC – Construction of a single family home and associated appurtenances at 9 Point Road
- Nelson Point, LLC – Construction of a single family home and associated appurtenances at 10 Point Road
- Nelson Point, LLC – Construction of a single family home and associated appurtenances at 12 Point Road
- SEREB, LLC – Construction of a bituminous parking lot/pad and additional site work associated with construction of a commercial building at 215-223 Memorial Drive
- Tri State Truck Center – Construction of a bituminous concrete pad and associated site work at 411-433 Hartford Turnpike
- James Seltzer – Construction of a stairway on property located at 94 Lakeside Drive

- Town of Shrewsbury Water & Sewer Department – Installation of shallow groundwater monitoring wells at 215 & 359 Holden Street
- Daniel & Susan Gosselin – Construction of an addition and covered deck at 11A Ek Court
- Pinecrest Builders – Construction of a house addition at 15 Russell Avenue
- Hartford Realty Trust of Shrewsbury – Wetlands resource area delineations at 424 & 440 Hartford Turnpike
- St. Frances Realty Trust – Construction of a single family home at 7 Oak Meadow Circle
- Greenleaf Farm Development – Demolition of a dwelling and construction of a new dwelling at 213 Old Mill Road

The Federal Environmental Protection Agency (EPA) and the State Department of Environmental Protection (DEP) have standards in place that regulate stormwater utilities. EPA's National Pollutant Discharge Elimination System (NPDES) Phase II Regulations require the Town to obtain permit coverage for stormwater discharges. These discharges come primarily from building roofs, parking lots, and roadways. EPA issues their NPDES permits on a five-year cycle. EPA let the recent permit expire, and the Town is anticipating that EPA will issue a new permit during 2016. In the meantime, EPA issued a Draft Permit on September 30, 2014. Some significant changes from the prior permit are anticipated and may require the Town do the following:

- Develop a map of the entire storm sewer system (the last permit required mapping of discharge points only).
- Perform a more extensive search for non-stormwater connections to the storm sewer system that may contain pollutants.
- Receive survey as-built plans from property owners for development projects.
- Calculate the amount of impervious land areas that contribute stormwater runoff to the storm sewer system and update the information each year.
- Clean all catch basins every two years.
- Sweep all public roadways and parking lots twice per year (currently the Town sweeps public roadways about once per year).
- Collect and test water samples for pollutants from each stormwater discharge outfall during dry weather and also during rainy weather (this would require a minimum of a few hundred samples to be taken and tested).
- Develop a plan to reduce the amount of pollutants discharged into EPA designated impaired water bodies.
- Develop a Phosphorus Control Plan to reduce the amount of phosphorus being discharged from the Town's storm sewers.

The state government has also been active in trying to protect Massachusetts waters from stormwater degradation, as DEP revised the state Wetlands Protection Act regulations in May of 2008 that require the following summarized stormwater management standards:

1. No new stormwater conveyances may discharge untreated stormwater directly to or cause erosion in wetlands or waters.
2. Stormwater discharge rates for developments shall not exceed the pre-development rates to minimize flooding.
3. Loss of annual recharge to groundwater shall be eliminated or minimized for

developments through the use of infiltration measures.

4. Stormwater systems shall be designed to remove 80% of the Total Suspended Solids that are present in the stormwater runoff.
5. Land uses with higher potential pollutant loads shall eliminate or reduce the stormwater runoff from such land uses.
6. Stormwater discharges to critical areas such as Public Water Supplies, Outstanding Resource Waters or Special Resource Waters shall be treated to control or eliminate pollution. In some cases discharges are prohibited.
7. Redevelopment projects are required to meet all of the above to the maximum extent practicable.
8. Pollution prevention plans shall be developed and implemented during construction and land disturbance projects.
9. Long-term operation and maintenance plans to ensure that stormwater management systems function as designed.
10. All illicit discharges to the stormwater management system are prohibited.

The NPDES program and stormwater regulations within the Wetlands Protection Act are designed to protect our natural resources, including Lake Quinsigamond and the Town's drinking water supply wells, from contaminated stormwater. Stormwater may contain high levels of pollutants, such as suspended solids, nutrients, heavy metals, pathogens and toxins. Stormwater pollution accelerates the eutrophication process in many lakes and ponds. Eutrophication results in heavy weed growth and thereby jeopardizes wildlife habitat and recreational uses. The Conservation Commission and the Town Engineering Department are working together to improve stormwater quality. Since 1997 the Conservation Commission has required new subdivision and commercial projects to meet the Massachusetts Stormwater Management Policy. That policy was updated and has now become a regulation in 2008 under the Wetlands Protection Act, giving the Conservation Commission the ability to better control pollution and protect water supplies.

The Town is continuing to build the Geographic Information Systems (GIS) program that will have the ability to create maps of the drainage utilities in town and comply with the NPDES permit requirements. With the aid of GIS we will have a greater awareness of the location of storm water discharges and what impacts it may have on the environment, as well as the ability to respond quickly in the event of a waste spill or another related emergency.

The last NPDES Phase II permit also required the Town to adopt a Stormwater Management Bylaw prior to the permit expiration in March of 2008. Town Meeting members passed a Stormwater Management Bylaw in May of 2007 to grant the Town the legal ability to prohibit illicit connections and discharges to the stormwater utilities in accordance with the NPDES permit. Additionally, the by-law regulates development projects that will disturb one acre or more of land. The Town Board of Sewer Commissioners will be responsible for enforcing the bylaw and may develop rules, regulations, and permitting procedures for compliance.

Although the stormwater regulations will benefit the community by improving the quality of our water resources, the Town anticipates incurring significant costs in order to comply with the EPA mandate. The Town currently spends approximately

\$280,000 per year for the stormwater program. The Town expects the new permit requirements to incur additional costs, and the Engineering Department will continue to review the Draft Permit to assist in making those cost estimates. With little federal or state aid availability, Shrewsbury is currently exploring the creation of a stormwater utility fee. Similar to charging a fee for public water and sanitary sewer service, the Town would bill property owners for the use of public storm sewers. While still in the preliminary stages, the anticipated costs would likely be a small percentage of what ratepayers are typically charged for water & sanitary sewer utilities. To help defray some of the anticipated costs, the Town took part in a regionalized stormwater group of 13 communities in Central Massachusetts that received a \$310,000 grant award from the state's Community Innovation Challenge (CIC) Grant Program in 2012. The group formed the Central Massachusetts Regional Stormwater Coalition (CMRSWC). In 2013, the group received another CIC Grant of \$115,000 to expand the program, and the coalition now consists of 30 area communities. The grant helped develop some standardized operational procedures, as well as purchase shared equipment for stormwater infrastructure mapping. Each of the 30 communities also contributed \$2,833 from their own sources to bring the program budget to \$200,000 for 2013. In 2014, the group received a Grant of \$80,000; and each town contributed \$4,000 to bring the budget again to \$200,000. The Grant is no longer available, and in 2015 each town continued to contribute \$4,000 towards the coalition's efforts. Shrewsbury's funding came from a prior year warrant article for stormwater.

In 2016, the Conservation Commission will likely be exploring the creation of a Conservation Bylaw to present at a future Town Meeting. A bylaw would give the Commission more flexibility in protecting Shrewsbury's wetlands resources than the state regulations alone.

COUNCIL ON AGING

Tim Swiss, Chairman
John Concordia, Vice Chairman (term ended June 30, 2015)
Louise Russell, Vice Chairman
Martin Green, Secretary
Charles Fenno
Norma Giumentaro
Dr. Zoya Mehta (2015 appointee)
Mahesh Reshamwala (term ended June 30, 2015)
Susan Shaw (2015 appointee)

Sharon M. Yager, Director
Stacey Lavelly, Volunteer Coordinator*
Donna Messier, Office Support Coordinator*
Walter P. Rice, LCSW, Outreach Coordinator
Miranda Watson, Office Support Coordinator*
Cynthia M. Willis, Transportation Coordinator

*these part-time staff members are not paid through town funding, but rather through the state "Formula" allocation

*The Town of Shrewsbury's Council On Aging Mission
is to develop and support community activities which enhance the well-being of
residents of the town who are age 60 or older .*

Overview of the Department and Demographics:

The Council on Aging (COA) is a human service department which serves Shrewsbury seniors and oversees the Senior Center, located in its facility at 98 Maple Avenue. The COA is overseen by the Town Manager, who appoints a seven member advisory Board of volunteers. **7,816** of Shrewsbury's residents will be age 60 or older during Fiscal Year 2016 (FY16), which began on July 1, 2015 and will run through June 30, 2016.

The most influential trend occurring nationally right now in the aging cohort is the effect of the "Boomer" seniors. "Baby Boomers" were born between the years of 1946 through 1964 and a decade of this 18 year cohort officially becoming seniors has passed. For Shrewsbury, the increase in the number of seniors is as follows:

Fiscal Year	Women Over 60	Men Over 60	Total Seniors
FY16	4311	3505	7816
FY15	4261	3411	7672
FY14	4073	3259	7332
FY13	4109	3257	7366
FY12	4085	3186	7271

In contrast, here are the number of seniors in town a decade ago,
in 2005, a year before the "Boomers" began turning 60 in 2006:

FY05	3379	2472	5851
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Shrewsbury's statistics remain on track with the state and federal trends. The numbers shown are what the department receives from the Town Clerk's office at the beginning of each fiscal year. Currently, it is fully expected the number of seniors will exceed 8,000 residents next year. As a state, Massachusetts continues to share the #5 spot in the country. As of 2012, Massachusetts has led the nation with the fewest years loss due to premature death—deaths occurring under the age of 75. . Shrewsbury continues to be part of the state's impressive statistics. As has been the case for the last several years, **25%** of seniors in Shrewsbury the age of **80 or older**. This year that means nearly 2,000 individuals. Nearly one out of every four senior residents are living at or beyond the state's life expectancy. Over 400 seniors are aged 90 and older, just over the number of graduates in the Class of 2014. There are also over a dozen of seniors over the age of 100 in town, most of which are living in private residences. As stated in previous year's reports, all of these factors contribute to Shrewsbury being an excellent community for all its residents across the life span.

Highlights of 2015 in the service areas of: Outreach, Transportation and Volunteerism

Outreach:

222 separate individuals received services through the Outreach Program during FY15. The purpose of the COA's Outreach program is to assist senior residents in town who are in need of referrals, guidance, or need temporary case work during the time of a crisis, which can be as serious as homelessness or elder abuse and neglect. Shrewsbury's Outreach Coordinator, Walter Rice, a licensed Social Worker, also assists non-seniors, such as adult children, other concerned relatives or neighbors who are seeking assistance for a senior. Such individuals may or may not live in Shrewsbury or they do but the senior does not, which can create a challenge for making referrals to the proper agencies or services.

The services offered through Outreach amounted to nearly 400 counts of service over the course of the year. This was made up of information and referral, home visits, one on one assistance and Stress Management classes. Services also included applications and re-certifications for Fuel Assistance, Share the Warmth and other programs.

The town's **TRIAD** continues to be where many of the referrals originate. The TRIAD "Town Resource Information And Dedication" continued their weekly meetings throughout 2015 and are now in their ninth year. The current Shrewsbury TRIAD is made up of COA representative Walter Rice, Police Department Representatives Officer Scott Mentzer and Animal Control Officer Leona Pease, Fire Department representative Captain Aaron Roy, UMASS Emergency Management Services (EMS) representative Michael Hunter and new Regional Health Department representative Phil Leger.

2015 also marked the third year of The Community Outreach Partnership under the TRIAD. This Partnership meets quarterly and reaches out further to multiple aspects of the community to additional town departments, local agencies, places of worship

"States Where People Live The Longest" (<http://247wallst.com/special-report/2014/12/27/states-where-people-live-longest>)

and other community resources regarding concerns for healthy aging. In 2016, the Community Partnership plans to focus on improving how Shrewsbury can continue to be a “dementia-friendly” community.

2015 also continued to be a year of continued growth for the **Small Home Repair and Fall Prevention Program (SHRP)** as it began its sixth year in existence. During 2015, the program hit a new milestone and surpassed the **500** mark for the number of referrals for repairs that had been received since the program began. Thanks once again to one of the SHRP volunteers who is an employee at the Allegro Corporation, a sixth \$500 “Dollars for Doers” grant was received from the Allegro for the program to assist residents who are not able to afford the supply cost for their repairs.

Transportation:

The COA continues to have one of the two full-time staff dedicated to the Transportation Program. During FY15, the COA's transportation program continued to consist of three paratransit vans: two owned by the Worcester Regional Transit Authority (RTA), but operated by the COA, as well as an additional van that the town operates independently.

During 2015, the RTA retired vehicles from its 2008 fleet and Shrewsbury received one of their new vehicles from the 2015 fleet. With a larger capacity and with more rider safety features as well as ADA compliant visual aides, the new RTA van will primarily continue the in-town runs. The COA's transportation program continues to be an extremely busy one. For riders who qualify for service under the Americans with Disability Act (ADA), trips that the COA cannot provide are brokered out to Paratransit Brokered Services, Inc (PBSI). Operating expenses for the independent van come through a COA revolving account, which is renewed via vote at each Annual Town Meeting. This account takes in the fares collected from that vehicle, funds donated through the Shrewsbury Housing Authority, grants and other donations.

In FY15, the COA increased the matching grant through the Department of Transportation (DOT) from \$30,000 to \$40,000 to better help with operation funding for the town owned vehicle. The Friends of the Shrewsbury Senior Center, Inc, as a 501(c)3, was instrumental in helping the COA obtain the grant. Throughout 2015, the Senior Center continued to utilize RouteMatch transportation software that had been initialized the previous year. Funding for the software's lease has been made possible through the state's Formula Grant. The program continues to make the transportation operations more efficient as the COA strives to accommodate the growing demand in the transportation program.

Volunteerism

The COA's Volunteer Program continues to be a robust one. The Volunteer Coordinator is funded through the COA's state Formula Allocation. After several years of needing to have the position vacant to due budget cuts, the value of the volunteer work being done at the Senior Center nearly tripled since the position was re-established. The value of the COA volunteer work was \$278,770 beginning in FY09 when the position was funded again. During 2015, the value of the COA volunteers reached **\$673,920**. Last year was significant when the total broke \$600,000. It is now creeping closer to the \$700,000

mark. Stacey Lavelly, the COA's Volunteer Coordinator, continued her work during 2015 to recruit and maintain the COA's essential volunteer programs. The calendar year total was 293 volunteers. Although this number is down very slightly since 2014, nearly 2,000 more volunteer hours were completed than last year!

The SHRP and Meals on Wheels volunteers continue to be one of the COA's most collaborative efforts between programs with Outreach and Nutrition.

The continued number of volunteers doing more hours of professional levels of work is the primary reason behind the on-going increase in value. The values used to create these figures are obtained from various volunteer-based foundations, which publicize data for organizations to use for comparative data.

Fiscal Year	Number of Volunteers	Cumulative Hours	Dollar Value of Hours Worked	COA Town Line Item:
FY15	294	34,546.75	\$673,920.75	\$218,733.00
FY14	297	32,718.75	\$608,718.75	\$235,945.00
FY13	288	31,013.25	\$561,918.50	\$230,912.00
FY12	380	27,906	\$457,795.00	\$230,288.00
FY11	364	27,932	\$449,502.50	\$215,588.00
FY10	399	23,258.25	\$341,915.50	\$240,059.00

The chart above shows that consistently each year, the dollar value of volunteer contributions has been significantly greater than the COA budget line item. The department continues to be proud and grateful for the talented and committed volunteers that make up the COA's Volunteer Program.

State Funding:

The COA continues to be grateful to receive state funding through a Formula Allocation from the Executive Office of Elder Affairs. Every year, a dollar amount is given to each Council on Aging throughout the Commonwealth. The COA would like to publically thank Senator Michael Moore and Representative Hannah Kane for their on-going advocacy to keep the funding allocation adequate to meet the needs of the community. The Massachusetts Council on Aging Association (MCOA) hopes to increase the dollar amount received in the Formula each year to keep up with lag in the census. The goal is to reach \$12 per senior by the next census, which would work out to be \$1 per senior per month. For FY16, this was \$9 per senior multiplied by the number of seniors in the community as reflected in the 2010 Federal Census. During the fiscal year, the COA received a total of \$59,292 from the state Formula Allocation. How these funds were spent is broken down as follows:

Item	Details	Amount
2 Office Support Coordinators	Each works 18 hours week	\$30,551.04
Volunteer Coordinator	Works 18 hours per week	\$16,997.76

Transportation	Toward RouteMatch software lease	\$7,200.00
Office Supplies	Supplements town budget	\$943.20
State Conferences	For staff and Board Members	\$1,200.00
Volunteer Recognition	Volunteer recognition/training	\$2,400.00

Friends of the Shrewsbury Senior Center, Inc.

The Friends of the Shrewsbury Senior Center, Inc. is a non-profit 501 (C) 3 charitable organization that raises funds for the Senior Center and the needs of seniors. The Friends applies for grants and does fundraising that the COA, as a governmental department, can not do. Although this year the Friends were not participants in the Shrewsbury Cultural Arts Grant, they have continued to sponsor monthly programs which play an important role in allowing socialization opportunities to residents, as well as providing quality programming that residents otherwise may be unable to travel to or afford to see.

The publishing of the COA newsletter has gone through several changes this year. The list of recipients has been updated to include all residents 60 years of age or older. The downside of this is that the costs of printing and mailing have almost doubled. To help address this problem, the COA has included in its budget the cost of printing and the Friends are now just paying for the mailing. Although the cost has increased to around \$850 per month, the continued support of the advertisers and generous donations from seniors has made the newsletter account sustainable. It is hoped that the number of people receiving the publication electronically will be increased in the coming year. The Senior Edition newsletter remains the primary communication for the department.

The Building Oversight Committee, comprised of members designated by the COA and the Friends, continues to monitor the Senior Center building needs. As the building ages their goal is to ensure that the equipment remains in workable condition and that the building itself is well maintained. The Friends contribute funds where needed to meet this goal.

Nutrition Updates:

The Village Café also had a busy year during 2015, as it served nearly 20,000 meals to over 150 residents. The Café continues to increase participation with special events and meals, working with office staff and the Friends to promote both on-going events, such as the Monthly Movie, as well as special events. Beth Murray, Meal Site Manager, is employed with Elder Services of Worcester, Inc. (ESW, Inc.) and works with Assistant Managers Michael Mazzola and Deborah Seto and their volunteers to keep meals fun and interesting. The MOW program continues to receive generous “extras” for the Meals on Wheels participants from the Girl and Boy school troops, churches and more, such as cards, goodie bags and magnets for these often homebound and isolated residents. During 2015, the Village Café was again a proud award recipient from Rachel’s Table in Worcester. Rachel’s Table, feeds 35 homeless shelters in the Worcester area and collectively received 427,157 pounds of food from their donor sites, which include the Village Café.

Accomplishments and Changes in 2016:

1. The Board underwent some significant changes in 2015 with terms expiring for John Concordia and Mahesh Reshamwala who both served numerous terms on the COA. Mahesh continues at the COA's SHINE counselor. John, who had been involved with the COA for nearly 30 years, relocated to Cape Cod. The COA is indebted to his many contributions and Chairmanship over the many years he served the COA. The Town Manager chose to appointment Susan Shaw and Dr. Zoya Mehta as their replacements, making the COA Board predominantly female for the first time in the Board's history.
2. As mentioned in last year's departmental report, the COA spent the year considering national accreditation through the national organization the National Council on Aging (NCOA). This exploration began with visiting the two closest accredited Senior Centers, Framingham and Needham, in March, 2015. A Self Assessment then began in August using nine standards NCOA uses for accreditation criteria: Purpose, Community, Governance, Administration and Human Resources, Program Planning, Evaluation, Fiscal Management, Records and Reports and Facility. A group of volunteer stakeholders was established and a team was created for each standard. Each team used the NCOA's checklist for each standard to review and assess the status of the Senior Center. Results are being compiled and 2016 will likely see many implementations of the findings, along with the establishment of a Strategic Plan.
3. Newsletter: As mentioned in the Friends section of this report, printing and mailing costs of the Newsletter increased during 2015 in addition to the mailing list being updated for the first time in five years. Thanks to Volunteer Coordinator Stacey Lavelly and the Town Clerk's office, the tedious task of updating the list so all residents over the age of 60 could receive the Newsletter was finally completed when the new fiscal year started in July. In order to make this change financially possible, the COA requested that the printing portion of the costs be absorbed by the Town's budget, while the Friends would focus on the mailing cost that is typically covered by Newsletter advertisers. The COA would like to publically thank the Town Manager, Selectmen and Finance Committee members for their support in making this possible.

Looking Ahead In 2016:

Although many things were accomplished in 2015, there are many more that lie ahead. As explained earlier, the COA's big undertaking for 2016 will be continuing the work of the Self Assessment Teams. A Strategic Plan is expected to be ready by the end of the year.

The MySeniorCenter computer system was due to go "live" in the Senior Center foyer in January in which Senior Center participants would be able to "scan in" their volunteer, fitness and other activities. This is expected to greatly assist in tallying statistics each year and will allow the Senior Center's statistical data to be compared to both state and federal trends.

The Shrewsbury Cultural Arts Council awarded generous grants to the Friends and COA application for the 2016 cycle and many exciting programs are expected to take

place for residents to enjoy. With the Shrewsbury Library due to open in 2016, the COA is looking forward to new initiatives with the Library, as well as continued collaboration with other town departments and agencies. The COA is honored to continue to serve the town in its various capacities.

CULTURAL COUNCIL

Neena Mohanka – Chairperson (appointed 2011, reappointed 2014)

Sandra McManus – Secretary (appointed 2013)

William Sigalis – Publicity (appointed 2013)

Helen Porter – appointed 2015

Martha Deering – appointed 2015

Karen Dumas – appointed 2015

Cultural Council Background

The Shrewsbury Cultural Council (“SCC”) receives funds from the Massachusetts Cultural Council, which allots a specific percentage annually to all Local Cultural Councils throughout the state using funding generated in part by State Lottery Commission revenues.

SCC members are appointed by the Board of Selectmen for three-year terms and may serve up to two terms. The SCC can have as many as 22 members. Anyone interested in serving on the SCC contact the Selectmen’s Office.

Each year the SCC typically processes approximately thirty grant applications ranging from traditional performance grants to field trip grants (previously called “PASS grants”). Cultural Council members can provide guidance to applicants going through the application process. The deadline for grant applications is typically October 15th or the following business day.

Cultural Council Activities during 2015

The SCC filed all approved grants online complying with the state requirements, including timely completion of our state annual report. The SCC maintains a log of all applications by fiscal year and grant awards online at mass-culture.org/shrewsbury and massculturalcouncil.org.

The SCC received 29 applications from groups and individuals totaling \$18,448. The SCC awarded 26 grants totaling \$9,774, including grants to: John Root, Fruitlands Museum, Symphony Pro Musica, Lynne McKenney Lydick, Roger Tincknell, Centre Stage Productions, Sarah Williams, Arts on the Green / First Congregational Church of Shrewsbury, Master Singers of Worcester, Worcester Chamber Music Society, Gregory Maichack, Northborough Area Community Chorus, Assabet Valley Mastersingers, Tracy Calabresi, Ruth Harcoviz, St. Mary’s school, Scott Jameson, Carol Virzi, Greater Worcester Opera, Richard Clark, Shrewsbury council on Aging, Audio Journal, and The Regatta Players. The SCC received \$8300 from the Commonwealth and the remaining awarded amount came from unencumbered funds from previous grant cycles.

The SCC also finished processing grant reimbursements for all awards from the previous year.

SHREWSBURY DEVELOPMENT CORPORATION

The Shrewsbury Development Corporation, consisting of seven members appointed by the Board of Selectmen for five-year terms, continues to promote economic development and to develop the former Allen Farm parcel, now marketed as CenTech Park North. In 2015, Andrew Boucher, Pat Convery, P.E., Lisa Cossette, David Donahue, Christopher Hamel, Dina Nichols, and Richard Ricker, Esq. served on the SDC board. At the Annual Meeting in November, Richard Ricker was named President, Chris Hamel was named Treasurer and Lisa Cossette was named Clerk.

Our goal remains to bring about development that preserves CenTech Park North in the commercial/industrial tax base thus providing economic benefit to the town, provide additional high-paying jobs for our citizens, and facilitate development that respects the interests of adjacent landowners.

There has been some interest in the property, though the market for development of industrial and commercial sites continues to be very slow. Vacant buildings of a variety of sizes and locations exist in the metro west area and continue to be available at attractive lease or purchase costs making land development less attractive. SDC efforts to attract development have continued and there has been moderate interest in the property from the assisted living, mixed-use, and energy industries. The most notable reasons for not pursuing purchase continue to be development costs.

In January, communication with a renewable energy business continued from the previous December with no agreement reached.

In February, the SDC began discussions on ways they could expand their economic development role outside of the development of the Centech North parcel. Topics of discussion included timing, budget, enabling legislation, attendance at events, regular meetings and meetings with area EDIC's. Budget continues to be an issue.

In March, the SDC reviewed the Town's EDSAT report, 495/Metrowest Compact Report, several town EDC websites, and the most recent Master Plan Updates.

In April, the SDC broker sent notice that they did not want to review the contract in May. The SDC talked about issuing a new RFP for broker services. The SDC discussed the draft Economic Development element of the Master Plan.

In May, Andrew Boucher became a member of the SDC taking the seat vacated by Jonathan Mack in 2014. Also in May, the broker contract with Cushman & Wakefield ended and Request for Proposal was issued for a new broker.

In June, the SDC reviewed grant programs like MassWorks for any new or changed requirements.

In August, a brokerage agreement with Colliers International was reached for Centech Park North and new marketing efforts began.

In November, Charles River Labs announced that it will be reopening its neighboring facility in the First quarter of 2016. The SDC held their annual meeting. They also reviewed a new marketing brochure for the Centech Park North property.

The SDC meetings are open to the public and guests or interested parties are welcome to attend.

SELCO

(Shrewsbury Electric and Cable Operations)

Commissioners

Robert Holland, Chairman

Clifford T. Jefferson, Jr.

Maria Lemieux

Michael A. Refolo

Anthony M. Trippi

Management Staff

Michael R. Hale, General Manager

Michael Quitadamo, Manager, Finance

Joel Malaver, Manager, Cable Operations

Jackie Pratt, Manager, Marketing & Customer Care

Ralph Iaccarino, Manager, Electric System

Norman Ludovico, Manager, Electric Operations

Greg Onorato, Manager, Headend Operations

John Covey, Chief Information Officer

SELCO ANNUAL TOWN REPORT

SELCO ended the year with the loss to two significant contributors to its success. James Baker, the General Manager from 1958 to 1986 and Clifford Jefferson, a Commissioner for 31 years, most as Chairman.

Jim Baker oversaw many changes in the electric industry, including Shrewsbury Electric's purchase of its first bucket truck in 1958. Prior to that, linemen climbed the poles. Under Jim's leadership, Shrewsbury Electric entered into a landmark lawsuit against New England Power before the Federal Energy Regulatory Commission, which to this day remains known as the "Shrewsbury Case." Shrewsbury's position, upheld by FERC, that public power companies could purchase power at wholesale rates, has saved the customers of every publicly owned electric utility in the United States millions of dollars.

During the 70's and 80's Jim championed the then unconventional concept that a community could own and operate a cable television system to benefit its residents, despite strong industry opposition. It took years of dogged perseverance involving numerous hearings and court cases, and an eventual successful Federal Communications Commission decision for Shrewsbury to become, in 1983, the first municipally owned state of the art cable system in the Northeast.

Cliff Jefferson was a tireless advocate of public power and the municipally run cable plant. He was constantly reminding staff of SELCO's core mission – to provide the most reliable services at the best price. Cliff's service on the Commission spanned more than three decades, in addition to ten plus years on the Zoning Board of Appeals and Finance Committee. He served as Chairman of the Commission during the expansion of the cable operation's segue into broadband and telephony product offerings during the late 1990s and early 2000s. Above all, Cliff was a champion of sound fiscal policy. He advocated for returning revenue in excess of expenditures to the rate payers.

Both men left an indelible mark on SELCO's 107 year history.

In 2015, the SELCO Commission granted its first Lutz Award for outstanding customer service. The award was named in honor of Robert Lutz, a long-time Commission member and vocal advocate of keeping a positive attitude. Michelle Flynn, Lead Customer Service Representative, was chosen by the Commission and the General Manager. She was presented the award in December by Judy Polito, daughter of Mr. Lutz, along with Judy's children Ken and Karyn.

SELCO Electric completed construction of the new Centech Substation in the spring. The substation was energized and is fully functioning. PLM was hired to conduct a distribution study and roadmap which includes the new station. SELCO began implementing the recommendations in the fall. The short term goal is to add a circuit to the new station. The long term goal is to create a system design that takes full advantage of the redundancy created from having substations fed by independent transmission lines.

On the cable side, SELCO completed a number of significant projects including but not limited to the following:

- Developed a new website utilizing in house staff. The new site is much easier to navigate and provides a number of new features including help desk support videos and instruction guides.
- Migrated several thousand email subscribers from the Google platform to the platform supported by Zimbra. SELCO had no desire to terminate the relationship with Google. However, Google announced their partnership with Internet Service Providers would be ending in July of 2015, leaving SELCO and others scrambling to find a replacement.
- Migrated all phone customer from the Sprint platform to one hosted by Alianza. As with email, Sprint announced that they were terminated their relationship with cable operators in December 2015. The migration was completed in the late fall of 2015. The new platform includes many features that will allow SELCO to begin marketing its phone product to businesses at a competitive price point.
- A new Video on Demand (VOD) back-end system was deployed. The new system provides far more content available for viewing on demand.
- Several channels were added to the Watch TV Everywhere service that SELCO provides. SELCO now provides close to 60 live streams and 80 on demand streams of the channels in our lineup.

Rates and Trends

Electric rates stabilized in 2015. In 2014, SELCO implemented a Generation and Transmission Adjustment (GTA) component to its rate structure. The change was introduced to account for the sharp increases in power costs for the winter heating season. The Commission now reviews the projected power costs in March for the period covering April through September and again in September for the period covering October through March. In March of 2015 the GTA decreased to reflect the lower cost of power in the warmer months. In September, the Commission voted to maintain the GTA for the ensuing six months starting in October because sufficient revenue was available to cover the expected cost of energy. Winter prices did not fluctuate in 2015 because of the availability of LNG brought to the region via tankers from overseas. The LNG offset the capacity constraints in the pipeline caused by excess demand.

Cable rates, on the other hand, did not stabilize. Again, SELCO was required to pass on the cost of significant programming increases forced upon cable operators by the owners of conglomerates that own 90% of all programming and force cable operators to sell channels in bundles rather than the “a la cart” choice that many consumers desire. As a result of increases in programming costs, cable operators, including SELCO, continue to see consumers dropping their subscription to conventional cable video services and opting for over the top video delivery providers like Netflix and Amazon Prime. In 2015, SELCO basic video subscribers dropped from 10,870 to 10,309. Internet customers, during the same period, increased from 11,786 to 12,107. The number of internet subscribers subscribing or switching to the Silver tier package increased from 1,873 in January to 3,570 in December. This is indicative of the demand for internet speeds to meet the streaming needs of customers.

Personnel

On the personnel front, John Norden, Working Foremen for cable operations retired after 27 years of valuable service. He was joined by William Nay, Public Access Manager who served for 22 years. New hires include Dale Fullen, Paul Pepka, and Gordon Seibenhaar as Cable Field Technicians. All three have significant prior experience and have made positive contributions from the onset of their respective hire. Devon DiPilla joined the SELCO Customer Service team in mid-2015. Jim Hendrickson and Matt Trotto transferred from cable to electric and began the Apprentice Lineman Program.

SELCO is in its fifth year of providing IT services to the Town of Shrewsbury via a contractual arrangement. John Covey oversees this effort and has documented his team’s achievements later in this report.

MUNICIPAL OWNERSHIP BENEFITS

The Town realizes the following benefits by owning and operating its own electric and cable utilities.

ESTIMATED FINANCIAL BENEFITS OF MUNICIPAL OWNERSHIP – ELECTRIC

During 2015, municipal ownership of the electric system provided the following estimated benefits:

\$237,569	Direct cash payment in lieu of taxes (although SELCO is tax exempt, the Light Commission votes annually to make a payment to the Town.)
\$14,292	Estimated interest income from operating cash and depreciation funds. SELCO elects to give the interest income from the depreciation fund to the Town.
\$763,651	Reduced electric rates for all Town buildings when compared to rates of neighboring investor-owned electric companies.
\$305,261	Reduced street lighting rates SELCO charges the Town for street lighting. These rates are below those charged by neighboring investor-owned electric companies.
\$188,856	SELCO labor used to assist other town departments.
\$1,509,629	Value of SELCO Electric to the Town for 2015

ESTIMATED FINANCIAL BENEFITS OF MUNICIPAL OWNERSHIP – CABLE

During 2015, municipal ownership of the cable system provided the following benefits:

\$1,301,282	The total franchise payment was \$800,000. This is significantly more than the maximum mandatory payment of the 5% of signal revenue that cable operators are required to pay. Under the federal formula the payment would have been only \$509,434. In addition SELCO contributed a total of \$501,282 in cash, salaries, and benefits for Shrewsbury Media Connection (SMC).
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\$13,426	Estimated interest income from SELCO cable operating cash held by the Town.
\$ 76,800	Value of Institutional Network including fiber and electronics for transfer of computer data, voice, and Internet between all town buildings, including schools and police.
\$ 34,560	Internet services provided to Town and Schools.
\$ 11,000	Telemetry lines for water pump stations.
\$1,437,068	Value of SELCO Cable to the Town for 2015

TOTAL SELCO CONTRIBUTIONS TO THE TOWN

SELCO Electric	\$1,509,629
SELCO Cable	\$1,437,068
2015 Total	\$2,946,697

THE 107TH YEAR OF SELCO ELECTRIC SERVICE

Operating Results

SELCO – Electric Operating Revenue for 2015 was \$34,381,621 compared to \$32,039,669 in 2014, an increase of about \$2.3 million and 7.3%. In November of 2014 a six-month Generation Transition Adjustment (GTA) was implemented to stay even power cost increases likely to occur during the winter months. Winter power costs did not increase as anticipated and the adjustment was rolled back in May 2015. The four months of increased GTA rates in 2015 kept revenues well ahead of 2014 in spite of the temperate summer months and lower kilowatt hour usage during that period.

In 2015, Power Supply Cost represented about \$26,362,000 or 70% of the total cash expenditures of SELCO - Electric. Other cash expenses include \$2,403,000 for capital projects, including \$928,000 in final year construction costs for the new Centech substation that went online in 2015. All other costs, including distribution supplies, independent contractors, payroll, employee benefits, Retirement and OPEB (Other Post-Employment Benefit) Fund contributions, debt service, and in lieu of tax payments totaled \$8,608,000.

Operating Expenses excluding depreciation totaled \$30,319,000 in 2015, about 1.5% and \$453,000 less than the \$30,772,000 of Operating Expense incurred in 2014. Lower Power costs accounted for about \$242,000 of the lower expenses. Although kWh usage was about even with 2014, the fuel component showed decline in 2015. All other non-power related cost for 2015 were around \$211,000 less than last year.

The resulting 2015 Net Income of \$2,313,243 is \$2,712,787 greater than the Net Loss of \$399,544 recorded in 2014.

Energy Sales/Peak Demand

Total energy sales of 281,613,671 kWh for 2015 was greater than the 275,988,404 kWh for 2014. The 2015 peak load occurred on September 8th with the electric load reaching 59.0 MW. This was greater than the 2014 peak of 56.8MW and less than the all-time peak of 68.356MW, which occurred in June 2008.

Electric Rates

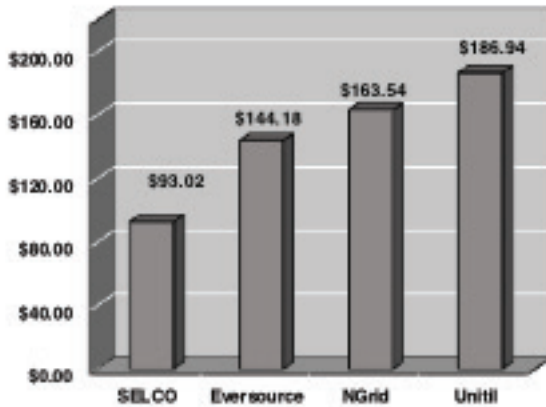
With the institution of a Generation and Transmission Adjustment (GTA) in 2014, the intent was that the GTA would be adjusted twice a year (typically an increase in October and a reduction in April) to reflect the actual power cost fluctuations due to seasonal Natural Gas prices and transmission cost increases/decreases.

SELCO reduced the GTA in April 2015 from \$0.0143 to \$0.0033 per kWh, an effective rate decrease of about 8%. Due to lower than expected energy costs, SELCO opted not to adjust the GTA in October 2015, maintaining a lower seasonal rate for winter 2015-2016 than anticipated.

Electric Rate Schedules for bills issued after April 1, 2015							
Rate	Blocks	Distribution Rate	Generation & Transmission Adjustment (GTA)	Transmission Charge	PASNY Credit	Standard (Generation) Service	Total Price
R-1	Customer Charge	\$2.90					\$2.90
	Per kWh	\$0.02700	\$0.0033	\$0.01831	-\$0.00500	\$0.07655	\$0.12016
RWH*	Customer Charge	\$3.40					\$3.40
	Per kWh	\$0.01950	\$0.0033	\$0.01338	-\$0.00500	\$0.07655	\$0.10773
C	Customer Charge	\$12.00					\$12.00
	Per kWh	\$0.02800	\$0.0033	\$0.01620		\$0.07655	\$0.12405
GS-1	Customer Charge	\$50.00					\$50.00
	Per kWh	\$0.00800	\$0.0033	\$0.01563		\$0.07655	\$0.10348
	Demand		\$4.15/kW				\$4.15
GS-2	Customer Charge	\$50.00					\$50.00
	Per kWh	\$0.00600	\$0.0033	\$0.01402		\$0.07655	\$0.09987
	Demand		\$4.15/kW				\$4.15
M-1	Customer Charge	\$2.90					\$2.90
	Per kWh	\$0.02032	\$0.0033	\$0.01609		\$0.07655	\$0.11626

* This rate is available only to customers of record as of December 31, 2005

Cost Per 750kWh of Electricity (As of December 1, 2015)



System Reliability

There were 91 outages in 2015, up from 82 in 2014. The average amount of time it took to restore power once an outage occurred increased to 71 minutes in 2015 from 49 minutes in 2014. The average outage duration for each customer served increased to 44 minutes per customer in 2015 from 26 minutes per customer in 2014. There was an increase in total outage minutes to 684,043 in 2015 from 395,757 in 2014.

The 2015 total outage minutes increase is largely attributed to a single outage in May that impacted approximately 5,000 customers. The single outage accounted for 391,864 of the 684,043 outage minutes total for the year. Looking at the outage minutes without including the outage incident from May, the average duration for each customer served would be 19 minutes vs. 44 minutes in 2015.

Energy Star Rebates and Home Energy Audits

SELCO offers Energy Star appliance rebates, reduced-cost energy efficient lighting, and free home energy audits to residential customers through MMWEC's Home Energy Loss Prevention Services (HELPS). SELCO provided the following residential energy efficiency services to customers in 2015:

Conservation Measure	Number Provided	Value to Customers
\$25 Air Conditioner Rebate	26	\$650
\$25 Dehumidifier Rebate	94	\$2,350
\$25 Refrigerator Rebate	103	\$2,750
\$25 Freezer Rebate	4	\$100
\$50 Clothes Washer Rebate	126	\$3,725
\$25 Air Purifier Rebate	4	\$100
Heat Pump Water Heater Rebate (Up to \$300)	6	\$1,800

Cool Homes Rebate (Up to \$500)	13	\$4,850
Blower Door	3	\$900
Home Energy Audit	111	\$14,985
Energy Efficient Lighting Online Catalog	26	\$97
LED Holiday Lighting	35	\$207
LED Light Bulbs	150	\$150
		TOTAL \$32,664

Zero-Interest Energy Conservation Loans

Since early 2007, SELCO has offered 0% interest energy conservation loans for owner-occupied homes or condominiums. These loans were available for conversion of an electric heating system to an energy efficient, non-electric heating system (such as gas or oil) or for other efficiency upgrades such as installation of energy efficient replacement windows, solar panels, geothermal heating systems, or additional insulation.

Residents were required to contact HELPS for a free home energy audit and submit a loan application for pre-approval before the start of any work.

Eligible Improvements — Must Be Energy-Star Approved (max. repayment period 60 months)

- Windows, Doors, Insulation – up to \$3,500
- Conversion from electric heat to gas/oil or geothermal heating systems – up to \$10,000
- Residential photovoltaic or wind – up to \$10,000
- Minimum / Maximum loan amounts – \$1,000 / \$10,000

2015 SELCO Energy Conservation Loan Disbursements

	Number of Loans	Total Value
Windows/Doors & Insulation	6	\$18,448
Solar & Heating Replacement	2	\$20,000

Electric System Upgrades & Projects

Following is a list of upgrades and project work done in 2015 by SELCO Electric to meet the Town's energy and system reliability demands.

- Distribution Study – The group has prioritized the recommendations and has set a roadmap for implementation over the next few years. The first initiative will be to convert the J4-4 and J4-9 circuits to 13.8kV. This work is scheduled for 2016.
- GIS – All secondary lines and transformer data has been uploaded. We also collected over 1,000 GPS points of underground assets.
- Distribution System Equipment Audit – Nearly 1,500 poles have been inspected. Of which, 2.23% were found deficient and have been scheduled to be replaced in 2016.

- Customer Substations/Transformers – Four sites were completed. Upgraded transformers in fenced enclosures to meet current standards.
- Cutout Replacement – We have been working to replace the porcelain cutouts with polymer cutouts. Crews are surveying one circuit at a time and then replacing cutouts.
- Colton/Westwood Improvements – Installed new secondary triplex on Colton Lane, Westwood Road, and Surrey Lane.
- Route 20 Hendrix Circuit – Installed new Hendrix circuit from the corner of Centech Blvd. to Route 20 near Flynn's Truck Stop.
- Route 20/Centech Blvd. Conduit – Working to install conduit system beneath the surface of Route 20 at the intersection of Cherry Street and Centech Blvd.
- Walnut St. Hendrix Upgrade – Replaced ten poles and 1,200 linear feet of Hendrix wire between Route 9 South to Route 20/Walnut St.
- Pole Line South of Centech Blvd. – Installed approximately 25 poles on the east side of Centech Blvd. to Route 20 in preparation of additional circuits being fed to/from the Centech substation.
- Vehicle Replacements – Purchased a new Ford F-150 pickup for dig safe inspections and spare meter truck. New van for substation maintenance employee. Replaced Operation Manager's vehicle.
- LED Street Lighting – SELCO installed approximately 230 LED street lights in the Oak St. area, along Old Mill Rd., and on Crescent St.
- Centech Substation – All work has been completed. Paperwork has been filed with ISO so SELCO can receive credit on the Transmission component of the bill.
- Breaker Replacement J13-8 – Replaced breaker with vacuum breaker.
- Pump House Improvement – Installed an electric crossover valve for the automatic transfer of pumps should there be a failure of the pump system connecting the 69kV cable from Rolfe Ave. to Johnson substation.
- Service Area Upgrades – Replaced a number of failing wall mounted HVAC units. Replaced garage doors on ancillary storage buildings to accommodate cable trucks during inclement weather. Purchased maintenance tools (commercial grade lawn mower, snow blower, etc.) to be used at various SELCO facilities.
- Peaking Plant Controls – Replaced the controls and software at the Peaking Plant. SELCO can now remotely start the units when dispatched by ISO.
- New Billing Print & Mail Vendor – SELCO moved from Billtrust in NJ to Cathedral Printing in RI. New vendor has been very good to work with and has eliminated many of the issues experienced with the previous vendor.
- New Website – New SELCO and Town websites launched in 2016. For the first time, SELCO has separated itself from the Town website and now monitors and maintains its own online presence, overseen by the Marketing department. The Town website is now being managed by the CIO and IT Department.
- Google Migration – All Town and SELCO email accounts have been moved from Microsoft Exchange to the Google Apps platform.

Community Outreach/Educational Programs

SELCO Electric was involved in numerous community support programs throughout

the year. SELCO participated in the following in 2013:

- SELCO held its 11th **Arbor Day** program on Saturday, April 25, 2015. SELCO was able to distribute 700 trees! Additionally, SELCO invited local conservations groups and clubs to participate in Arbor Day.
- The Annual **4th Grade Open House** was held on Friday, May 15, 2015 from 8 a.m. to 3 p.m. More than 500 students visited the Service Area for a fun day of learning about electricity and electrical safety. Service Area, Office and Head End employees contributed to another successful event.
- SELCO once again participated in Floral Street School's **Go Green Day**. Employees worked with Floral Street School's 3rd Grade classes to create energy conservation and water conservation advertisements that ran on local TV throughout the summer months.
- Employees worked with **Coolidge School's** 4th Grade classes to create energy conservation advertisements that ran on local TV throughout the summer months.
- The **Spirit of Shrewsbury Festival** was an opportunity to celebrate Public Power Week. Adults and children visited the SELCO displays at the Oak Street Expo for information on electric, cable, telephone and Internet services. SELCO also participated in the Spirit of Shrewsbury parade.
- SELCO sponsored its annual **"Share the Warmth"** program which collected approximately \$20,313 in customer donations as of December 31, 2015 to help Shrewsbury families in need pay electric bills during the winter. Customer donations were made in "Share the Warmth" envelopes sent in their electric/cable bills and through online donations. SELCO also sold 35 strings of energy efficient LED holiday lighting for \$10 each and 152 LED light bulbs at \$3 each with all proceeds benefiting Share the Warmth. SELCO thanks all those who donated to the program.
- SELCO sponsored the Santa's Toy Chest campaign. Thanks to all who donated toys to help needy Shrewsbury children have a brighter Christmas.

THE 32ND YEAR OF SELCO CABLE OPERATIONS

Operating Results

Total Operating Revenues for 2015 were \$18,977,283. This was an 8.6% or \$1,501,674 increase over the \$17,475,609 of Operating Revenue for 2014. Increased Signal Sales in 2015 of \$1,072,676 were the result of the 2015 rate increases to SELCO – Cable's Basic and Expanded tiers. The driving force behind the increased rates was to keep stride with rising signal costs and to invest in the Fiber infrastructure necessary for SELCO to remain competitive and viable.

Internet Sales of \$6,482,775 in 2015 are about \$509,339 or 8.5% more than the corresponding sales of \$5,973,436 from 2014. Subscriber levels remains steady with many customers moving to service tiers with higher speed at a greater monthly rate.

SELCO–Telephone is in its ninth full year of operation. In 2015 new subscribers dropped a bit, with annual revenue declining by \$78,257 to \$1,848,843 about 4% less than 2014.

Operating and maintenance expenses, excluding depreciation for 2015 totaled \$13,948,466 compared to 2014 expenses of \$13,525,507. The cost of providing video signal and Internet connectivity accounted for about 77% and \$323,595 of the increase. Expenses for maintenance of the SELCO – Cable infrastructure were up \$149,619 ahead of 2014. While all other expense including Selling and Administrative tracked about 1.7% and \$60,012 less than last year.

Total operations resulted in \$2,925,685 of Net Income in 2015 compared to \$1,204,799 in 2014. The 2015 net income provided the funds for about \$1,402,000 of capital additions.

Fiber to the Business

SELCO recently launched Enterprise Fiber for \$299.95 per month with Internet speeds of 250/250Mbps. SELCO's goal is to provide the new service within most of Shrewsbury commercial corridors by the end of 2016. The locations include: Rt. 9, Rt20, Rt., 140, Main St. and South St. The technology uses Passive Optical Network which can deliver Symmetrical Gigabit speeds to subscribers.

Email Migration to Zimbra

In the spring of 2015 SELCO received the unpleasant news that Google was eliminating their ISP email service offering (Google Apps for ISPs.) This was just over a year after SELCO finished moving their in-house email system to Google Apps. Google only provided customers until July 31 to be off of the platform and warned that customers would risk losing all data if the migration was not done in time. SELCO certainly had not planned on having to perform another mail migration so soon after the Google project, however left with no great options, SELCO decided to partner with Virtacore/NeoNova to move the customer base to a product called Zimbra. The migration itself went very well (lessons learned from the Google project certainly helped) and the project was completed during the month of July. Many of SELCO's email subscribers elected to give up their townisp.com email address and move to a gmail.com address, allowing them to keep the functionality of Google. SELCO maintains that Google delivers great functionality at great value and would have preferred to stay with Google; however Google decided not to end their service provider email offering and did not have any alternatives. Thus the decision to move to Zimbra was made.

Phone Migration to Alianza

During the fall of 2015 SELCO migrated its VoIP service offering from Sprint to Alianza. Sprint's platform, while reliable, was not actively being developed and had grown stagnant. Sprint decided to end its wireline phone offering and informed customers that they had until the end of 2015 to migrate off of their platform. SELCO selected Alianza based out of Utah as their new phone carrier. While the migration was not smooth and there were issues, the service has been reliable and has a lot of features that were lacking with Sprint. Managing the system and making changes is now much easier and streamlined. In fact, there were many things that Sprint did not allow customers to change themselves which caused significant lead times for even basic feature changes like call waiting. The Alianza platform is much more agile and

easier to use. SELCO believes this service will be better for the company and the customer base. A commercial phone product campaign is at the early stages as well. SELCO is hoping to sell commercial phone to the many businesses in town who are currently paying for phone service with other carriers.

New Website

In June, 2015, SELCO launched a new family of websites. This new design platform separated SELCO from the Town of Shrewsbury website and facilitated better communication with customers through a design that is more in line with industry norms. The new family of websites includes sites for residential sales and business sales, as well as a stand-alone helpdesk website for technical support. Along with the launch of a separate helpdesk website, SELCO also implemented an online video library of how-to videos to assist customers with simple troubleshooting techniques they can conduct on their own, without needing a live helpdesk technician.

Because much of the design and implementation work was conducted using in-house personnel and expertise, the website project came in approximately \$25,000 under budget and will save several thousands of dollars each year in ongoing maintenance and support costs.

Cable Rate Increase – January 1, 2015

Due to rising programming costs, SELCO increased Basic cable and Expanded Basic cable rates as of January 1, 2015. The total cost for Basic and Expanded Basic cable (channels 2-81) increased from \$44.85 per month to \$49.95 per month.

Digital cable increased from \$14.95 to \$16.95 per month. There was no rate increase for HDTV. In addition, all cable customers will now pay a franchise fee of \$3.35 per month. This fee is in line with other cable operators in the central MA area.

Package	Old Price	New Price	\$ Increase
Basic (2-33)	\$18.72	\$19.95	\$1.23
Expanded (34-81)	\$26.13	\$30.00	\$3.87
Digital	\$14.95	\$16.95	\$2.00
HBO	\$16.95	\$17.95	\$1.00

Basic, Expanded & Digital Subscriber Count:

	Basic	Expanded Basic	Digital
January 1, 2015	10,870	9,959	7,563
December 31, 2015	10,309	9,399	7,189
Increase/Decrease	-561	-560	-374

High-Definition TV (HD) & Digital Video Recorder (DVR) Set Top Box Count:

	HD	DVR	HD-DVR
January 1, 2015	5,653	477	3,861
December 31, 2015	5,851	426	3,894
Increase/Decrease	+198	-51	+33

Internet Subscriber Count:

	Lite (\$19.95)	Standard (\$39.95)	Silver (\$49.95)	Gold (\$64.95)	Platinum (\$94.95)	Business (\$69.95)
January 1, 2015	1,560	7,408	1,873	444	93	408
December 31, 2015	1,270	5,926	3,570	683	112	432
Increase/Decrease	-290	-1,482	+1,697	+239	+19	+24
Total Increase 2015	+207					

SELCO Telephone Service

	Residential Phone Lines	Business Phone Lines
January 1, 2015	3,797	293
December 31, 2015	3,676	294
Increase/Decrease	-121	+1

New Channels

In 2015, SELCO continued to expand its cable and TV Everywhere programming options.

New Cable Channels

Jewelry TV

NSP TV

New TV Everywhere Channels

A&E

DIY Network

Nick Jr.

American Heroes

Food Network

Nickelodeon

Animal Planet

FYI

Science Channel

BET

H2

Spike

CMT

HLN

TLC

Comedy Central

HGTV

Travel

Cooking Channel

History

Velocity

Destination America

Lifetime

VH-1

Discovery

Lifetime Movies

Discovery Life

MTV

SELCO & NESN Scholarship

SELCO and NESN awarded three \$1,000 scholarships to graduating Shrewsbury seniors in 2015. The recipients were Olivia Demkowicz, Haley Escobar, Kayla Mattero.

CATV System Upgrades & Projects

- TownISP Email – All TownISP email accounts were migrated from the discontinued Google platform to Zimbra.
- SELCO Telephone – All SELCO Telephone customers were migrated from the discontinued Sprint platform to Alianza.
- Bandwidth Growth – Upgrades to the CMTS were completed in December 2015. SELCO now has 16 channel bonding and should have sufficient capacity to meet our needs until early 2017.
- Internet Marketing – SELCO's Marketing Dept. made a huge push in 2015 to promote Silver, Gold and Platinum internet speeds to existing Standard internet customers. This campaign was hugely successful in 2015 and is ongoing into 2016 and beyond. The number of Silver customers almost doubled from 1,787 in January to 3,462 in December. The additional revenue generated through these upgrades is nearly \$170,000 per year.
- New UPS Batteries – Replaced 5 year old batteries to extend the life of the UPS for another 4 years.
- QPSK Upgrade – Quadrant Phase Shifting Key (QPSK) upgrades will allow the service groups for VOD and cable box software upgrades to be reduced from 2,000 homes pass per service group to 1,000, enabling upgrades to complete in a shorter amount of time.
- Fiber and CAT6 Racking System – Installed ceiling mounted raceway system to allow Headend staff to better manage and interconnect the wiring to each rack.
- HVAC Upgrades – Added another unit to the Headend to lower/balance the temperature in the headend equipment room.
- GLDS Upgrade – Upgraded billing and provisioning servers to allow for faster and more seamless backup of data.
- Node Splitting & Signal Levels – One node was split in the northeast quadrant of Town. The work was done in house by our staff. Staff also spent a considerable amount of time and effort in improving the signal levels in each of the 64 nodes.
- VOD Upgrade – SELCO chose Arris as the vendor to upgrade the back-end VOD system. The installation began in fall of 2014 and was completed in February of 2015. This upgrade allows for additional content and improved VOD connectivity for customers.
- Vehicle Replacement – A new service truck was purchased to replace a ten year old van that had ongoing maintenance issues.

SELCO & TOWN OF SHREWSBURY IT DEPARTMENT YEAR IN REVIEW

General IT Updates

It has been very busy year for the SELCO IT services. We have continued our extensive work in upgrading all technology systems for the Town. We have two main objectives. First, is to deliver cost effective highly functional technology. Secondly, we empower Town departments and staff to be highly efficient in using their business systems.

Over the past year, we have improved our Public safety systems to the best condition they have been in SELCO IT was formed. We have provided new tools for staff members to better manage their departmental data, and trained staff on our new web platform to communicate with the general public. Moreover, we have assisted the Assessor's department in hiring additional staff whose main focus is on data reporting and management. Allowing the Assessor's office to completely own the billing process from end to end, as well as their extensive data.

We have upgraded our virtualized server environment, improved speed and functionality. We have upgraded our main resource management system (MUNIS) to its most current available version, and we are correcting many data and workflow issues that have plagued the Town for several years.

IT Service Tickets The town made 2,638 calls for service from the SELCO IT staff in 2015. This is an increase of roughly 19% over the prior year. Of these tickets, roughly 72% were closed within the week.

Highlighted Projects

We have several key projects that were completed in 2015 that deserve particular attention. The general description follows.

MUNIS System For years, the Town followed a methodology of only upgrading MUNIS when forced to by the vendor. This meant that we were often several versions out of date, and in some cases we could not take advantage of current features. This year we have successfully upgraded to the most current version of MUNIS.

Website The Town Website had not been refreshed in several years. This year we have successfully migrated to a new and modern platform that allows for far more flexibility in how we provide information to the public. We have already received recognition from the public, other towns and the Commonwealth for our innovative design.

Security Audit/Data Integrity Data security has become a priority for any organization using technology. We have completed an audit of our data integrity and security policies. Systemically we fared very well, and our policies have been updated to reflect the lessons learned from the audit.

GOOGLE Apps We have replaced our Microsoft Email system with Google Apps. This not only is more cost effective than Microsoft Exchange, it brings with it several other cloud based tools, such as Google Docs and Google sheets.

Converged Infrastructure As Shrewsbury was a pioneer in the arena of server virtualization for Municipalities, we have strived to keep this platform current. Leveraging technology very similar to thumb drives, we have implemented what is known as converged infrastructure. For relativity; an aged server and storage system that took up the space of roughly a refrigerator has been replaced by a single device that is the thickness of a cable TV box. This dramatically reduces power consumption and cooling resources while providing tremendous gains in capacity and capability.

Departmental Training The technology gap continues to exist within the Town. However, this year we have been very successful in reaching out to departments and individuals and providing one on one training. This has been a major factor for success in deploying the above mentioned projects.

Our Road Ahead

SELCO IT continues to make incremental improvements every year for the Town. The state of our technological environment is excellent; far better than it has been in a decade. We are deploying replacement hardware at a reasonable rate to maintain our performance edge, and we are providing very effective service for all departments.

Our commitment continues to be cost conscious IT; fully effective systems and departments empowered to use their own technology.

REPORT OF THE WIRING INSPECTOR

John Lavery, Inspector
David Duhamel, Assistant Inspector
John McQuade, Assistant Inspector

The Electrical Inspector’s Office received 943 new permits during 2015. There were 1,303 electrical inspections conducted in 2015, consisting of:

Rough Inspection - New	103
Rough Inspection - Addition/Remodel	271
Inspect & Connect	102
Finish Inspection - Addition/Remodel	337
Finish Inspection - New	97
Fire Alarm/Security System	71
Oil/Gas Burner	19
Service Change	69
New Service	4
Underground Conduit	49
Temporary Service	15
HVAC	23
Swimming Pool	33
Generator	1
Demo	2
Solar	15
Bonding	10
Trench	22
Other	60

Other inspections include safety inspections, streetlight repairs, signage, smoke detectors, etc.

Out of the 1,303 inspections, 144 had to be rescheduled for various reasons and 24 inspections were disapproved for various infractions of the Electrical Code. Infractions of the code can occur in all categories, including but not limited to new construction. There have been occasions when certain wiring requirements were not met or completed when the home was ready for occupancy. The Wiring Inspector must give a final inspection and approval prior to the granting of the occupancy permit by the building inspector.

Wiring inspection fees, instituted April 1989, were upgraded April 7, 2009. These fees were established based upon the policy that customers who are receiving a particular service be liable for its costs.

SELCO ELECTRIC OPERATIONS
BALANCE SHEET
DECEMBER 31, 2015

Assets

	2015	2014
Current Assets		
Funds on Deposit with Town Treasurer		
Operating Fund	\$3,914,341	\$2,665,107
Customer Accounts Receivable - Net	2,319,001	2,601,343
Other Accounts Receivable	583,596	857,260
Materials and Supplies	137,650	224,343
Energy Conservation Loans - Current Portion	51,306	52,879
Prepayments	1,966,374	1,748,700
Total Current Assets	\$8,972,268	\$8,149,632
Non-Current Assets		
Funds on Deposit with Town Treasurer		
Depreciation Fund	\$3,362,362	\$3,359,001
Construction Fund	2,736,810	3,403,702
Power Cost Adjustment Fund (PCA)	1,500,000	1,500,000
Select Energy Termination Trust Fund	2,368,762	2,349,219
Rate Stabilization Fund	4,081,981	5,242,923
Net Other Post Employment Benefit - Asset	506,903	536,956
Energy Conservation Loans - Non Current Portion	102,533	102,548
Investments In Associated Companies	20,821	20,821
Unamortized Debt Discount	1,176	1,914
Deferred Outflows of Resources Related to Pensions	621,636	739,045
Electric Utility Plant, Net	30,012,561	29,294,825
Total Non-Current Assets	\$45,315,545	\$46,550,954
Total Assets	\$54,287,813	\$54,700,586

SELCO ELECTRIC OPERATIONS
BALANCE SHEET
DECEMBER 31, 2015

Liabilities, Deferred Inflow of Resources and Net Position

2015

2014

Current Liabilities

Bonds Payable, Current Portion	\$405,000	\$405,000
Accounts Payable	2,179,186	2,673,131
Accrued Expenses	83,963	89,663
Total Current Liabilities	\$2,668,149	\$3,167,794

Non-Current Liabilities

Bond Payable, Net of Current Portion	\$5,505,000	\$5,910,000
Unamortized Debt Premium	142,089	159,489
Contribution in Aid of Construction	51,870	-
Net Pension Liability	2,898,886	3,474,835
Deferred Inflow of Resources Related to Pensions	102,437	-
Total Non-Current Liabilities	\$8,700,282	\$9,544,324
Total Liabilities	\$11,368,431	\$12,712,118

Deferred Inflow of Resources

All Requirements Select Energy Termination Trust	\$2,368,762	\$2,349,219
Rate Stabilization Reserve	4,081,981	5,242,923
Total Deferred Inflow of Resources	\$6,450,743	\$7,592,142
Net Position		
Net Investment in Capital Assets	\$24,102,561	\$22,979,825
Net Position Restricted for Depreciation	3,362,362	3,359,001
Unrestricted Net Position	9,003,716	8,057,500
Total Net Position	\$36,468,639	\$34,396,326
Total Liabilities, Deferred Inflow of Resources and Net Position	\$54,287,813	\$54,700,586

SELCO ELECTRIC OPERATIONS
INCOME STATEMENT
DECEMBER 31, 2015

2015

2014

Operating Income

Operating Revenues	\$34,381,621	\$32,039,669
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Operating Expenses

Operating Expenses	\$30,318,855	\$30,771,899
Depreciation Expense	1,670,642	1,620,905
Total Operating Expenses	\$31,989,497	\$32,392,804
Total Operating Income	\$2,392,124	\$(353,135)
Total Other Income	\$51,382	\$33,943
Total Income	\$2,443,506	\$(319,192)

Miscellaneous Deductions

Interest On Bonds	\$129,525	\$79,614
Amortization Of Discounts	738	738
Other Interest Expense	-	-
Total Miscellaneous Deductions	\$130,263	\$80,352

Net Income	\$2,313,243	\$(399,544)
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SELCO CABLE OPERATIONS
BALANCE SHEET
DECEMBER 31, 2015

Assets

2015

2014

Current Assets

Funds on Deposit with Town Treasurer

Operating Cash	\$9,624,887	\$6,702,178
Customer Accounts Receivable	1,346,123	1,233,248
Other Accounts Receivable	33,587	43,679
Materials and Supplies	288,186	419,482
Prepayments	116,046	124,981
Total Current Assets	\$11,408,829	\$8,523,568
Non-Current Assets		
Cable Plant Assets, Net	\$16,303,779	\$16,470,827
Construction in Progress	-	12,000
Unamortized Debt Expenses	240,876	217,969

Total Non-Current Assets	\$16,544,655	\$16,700,796
Total Assets	\$27,953,484	\$25,224,364

SELCO CABLE OPERATIONS
BALANCE SHEET
DECEMBER 31, 2015

Liabilities and Net Position

2015

2014

Current Liabilities

Bonds Payable - Current Portion	\$-	\$-
Accounts Payable	1,013,850	955,080
Due To SELCO - Electric	85,073	113,356
Unearned Revenue - Current Portion	51,948	51,948
Accrued Interest Payable	-	-
Total Current Liabilities	\$1,150,871	\$1,120,384

Non-Current Liabilities

Net OPEB - Obligation	\$333,428	\$368,878
Unearned Revenue - Non-Current Portion	147,186	199,134
Unamortized Debt Premium	-	-
Net Pension Liability	854,979	1,024,845
Deferred Inflow of Resources Related to Pensions	30,212	-
Total Non-Current Liabilities	\$1,365,805	\$1,592,857
Total Liabilities	\$2,516,676	\$2,713,241

Net Position

Net Investment in Capital Assets	\$16,303,779	\$16,482,827
Unrestricted Net Position	\$9,133,029	\$6,028,296
Total Net Position	\$25,436,808	\$22,511,123
Total Liabilities and Net Position	\$27,953,484	\$25,224,364

SELCO CABLE OPERATIONS
INCOME STATEMENT
DECEMBER 31, 2015

2015

2014

Operating Revenues

Signal Sales	\$10,189,194	\$9,116,518
Internet Sales	6,482,775	5,973,436
Telephone Sales	1,848,843	1,927,100
Additional Outlet Sales	45,049	47,313
Other Operating Revenue	411,422	411,242
Total Operating Revenues	\$18,977,283	\$17,475,609

Operating Expenses

Operating Expenses	\$12,612,150	\$12,306,279
Maintenance Expenses	536,316	424,867
Cable Franchise Fee - Town	800,000	794,361
Depreciation	2,081,166	2,687,575
Total Operating Expenses	\$16,029,632	\$16,213,082
Total Operating Income	\$2,947,651	\$1,262,527

Non-Operating Income (Expense)

Interest on Bonds	\$-	\$(5,584)
Loss on Disposal of Equipment	(21,966)	(55,802)
Amortization Of Premium On Debt	-	7,387
Amortization Of Discount On Debt	-	(3,729)
Total Non-Operating Income (Expense)	\$(21,966)	\$(57,728)
Net Income	\$2,925,685	\$1,204,799

SHREWSBURY MEDIA CONNECTION

**Community Programming
Public, Educational and Government (PEG) Access Channels
ANNUAL REPORT FOR 2015**

**Advisory Board Members
Lou Swinand, Chair
Melanie Petrucci, Vice Chair
Dana Volke, Secretary
Nicholas Todisco
Namrata Patil
Dick Miller
Cate Shepherd**

**Staff
Marc Serra, Manager
Steven Ward, Public Access Coordinator
Liz Poplawski, Education Channel Coordinator
Lori Bergman, Programming Coordinator**

Review of Shrewsbury Media Connection 2015 Activities

In 2015, Shrewsbury Media Connection (SMC) saw the retirement of Bill Nay. Bill had been with SMC for twenty-two years, eighteen of which were as Manager. The Staff, Advisory Board, and community producers wish him well in his new role as the Executive Director of Mashpee TV.

Activity remains high with the 3 PEG Channels. Some new series produced in 2015 include The Lake Show, produced by Peter Collins: A Literary Forum produced by Dr. John Collins: The Greater Good with D. Zeutas-Broer; and Special Olympics, produced by Special Olympian Michael Wilson. In October, Michael Wilson was honored as SMC Volunteer of the Year.

This year also saw SMC reach new highs with online viewership. On September 27th during the live broadcast of the Spirit of Shrewsbury Parade, SMC recorded 2,720 viewers from eight different countries. SMC streams its PEG channels 24 hours a day, seven days a week. All locally produced programs are also uploaded to the cloud for on-demand streaming. We consistently receive feedback from viewers outside of Shrewsbury who watch our programming on the Internet. We recently made a significant hardware investment to ensure the reliability and quality of our web streams.

On SETV-329, the school committee and superintendent continued producing episodes of School Talk and Superintendent's Forum, and Assabet Valley Regional continued using our facility as a training site for their Visual Media program. Students are bussed to SMC to gain hands on experience and shoot news segments in our studio. Programming also comes from the Educational Television Studio at Shrewsbury

High as well as from the many parent and faculty volunteers of SETV-329. Programs such as Beal School Sing Along, St. Mary’s Christmas Play, and any school concert are always amongst the most watched shows.

The Government Channel continued with many must see meetings, voting results, and series featuring elected and appointed officials. Our newest Government series is Conversations with Hannah, featuring State. Rep Hannah Kane.

Programming Totals for 2015

Public Access SPAC -Channel 28-HD328	
Locally produced shows	393
Regional and other shows	587
Total shows	980
Educational Access -Channel 29-HD329	
ETS produced	37
Volunteers and SMC produced	128
Assabet Valley Tech	2
Total	159
Government Access Channel 30-HD330	
Meetings covered	138
Locally produced programs	29
Regionally produced	9
Total	176

EMERGENCY MANAGEMENT AGENCY

Stephen J. Rocco, Director
David Faucher, Deputy Director and CERT Coordinator

The Town of Shrewsbury's Emergency Management personnel include Steve Rocco, Director, David Faucher, Deputy Director and CERT Coordinator, Aaron Roy, LEPC Coordinator, and Angela Snell, Public Information Officer (PIO).

The Town's Emergency Management Preparedness Team met three times during 2015. On June 16th, the newly appointed SEMA Director was sworn in. Subsequently the SEMA Director, Deputy Director, and the PIO met with the Town Manager Dan Morgardo to discuss the upcoming year's agenda. As a result, a recommendation was made to schedule a meeting/training with MEMA Area Director to review and receive WEBEOC training and overview. MEMA has cancelled this scheduled training on several occasions due to unforeseen emerging priorities and a weather related issue. The School Department's Building Assessment Team (BAT), which includes members of the Shrewsbury Police Department, Fire Department, Buildings Department, and the SEMA Director during the interim March-June 2015, conducted safety and security inspections of all ten-school sites, with a particular emphasis on active shooter scenarios. Enhanced safety and security procedures and improvements were made at the following schools; Paton, Spring, Sherwood, Oak, and the High School. Active Shooter training, Lockdown drills, and Fire drills were conducted on a quarterly basis at all school locations. Recommendations, building modifications, and improvements were well received and implemented at the schools relative to increasing the efficiency and effectiveness of these drills. During August 2015 an onsite Safety Inspection with Capt. Aaron Roy of the High School's Chemistry Filtration System revealed the systems pump was not properly working. Corrective action/maintenance was scheduled and a potential costly HAZMAT situation was averted.

The Floral Street and Sherwood Middle School conducted radio communication surveys and identified technology upgrades and subsequent installations to of equipment to allow for School and or Police and Fire to be able to communicate more effectively.

During September, the Emergency Preparedness Team meet in order to inventory equipment and supplies, and to conduct a simulation of activating Town's EOC. Town Emergency Management recall rosters were updated.

All school sites were installed with base stations and portable radios in order to communicate directly with the Police Department dispatch during an emergency.

The Town received a grant and the money was used to purchase eight (8) upgraded emergency management radios.

The Shrewsbury Emergency Management Agency will continue to address issues around preparedness and training and the Town's Emergency Preparedness Team will continue to meet on a regular basis to stay current on these and other emergency-related issues.

ENGINEERING DEPARTMENT

Jeffrey Howland, P.E., Town Engineer

The Engineering Department provides technical support to Town Boards, Commissions, and Departments. During the year 2015, support services were provided to the Planning Board, Conservation Commission, Sewer and Water Department, Highway Department, Public Buildings Department, Building Inspector, Health Department, Police Department, Assessors, Library Building Committee, Shrewsbury Development Corporation, School Department, Library, SELCO, and Fire Department. In addition, the Engineering Department provides survey, design, contract administration, and inspection services for Town-funded infrastructure improvement projects. We also provide construction inspection services for all projects approved by the Planning Board and Conservation Commission.

For the past few years, the Engineering Department continued to be very busy with Town projects, review of private projects, increased mandates from the State and Federal Government, and various planning projects. While attending to the day to day and short term business, we continue to focus on long term planning and project development that will improve the Town's ability to support economic development in the future. These projects include improvements to the wastewater treatment process; implementation of the recommendations of the Town-wide water system study; development of the 75% design plans for Main Street from the Town Center to I-290; support of the Zoning Board of Appeals; support for the Lakeway Business District; Town liaison for the Burns Bridge (Route 9); further development of the utility layers for the GIS; Town-wide stormwater management including participation in a Regional Stormwater Coalition; contract administration for the improvements to a portion of the main sewer interceptor line; sewer pump station improvements; and water system improvements.

The Towns of Shrewsbury and Westborough operate a joint Wastewater Treatment Plant in Westborough via a Treatment Plant Board, consisting of three (3) members from Shrewsbury and three (3) members from Westborough. Shrewsbury provides approximately 60% of the flow to the plant and is responsible for a proportionate share of the costs. A contract to upgrade the plant has been completed. The majority of the upgrade was completed in 2012 and the occupancy permit was issued in 2014.

The new phosphorus treatment units have worked very well, keeping the phosphorous concentrations within both summer and winter NDPES permit limits. Though the plant was recently upgraded, routine improvements and/or rehabilitation projects are still necessary. These include installation of cooling and ventilation for the headworks electrical control room, rebuild and upgrade effluent filter, rehab and upgrade the scum removal system, install and upgrade the chemical system safety curtains/containment, replace the headworks building wall panels, and upgrade the sludge handling chemical feed system.

The Plant has been operating on a NPDES permit that expired several years ago. They expect to receive a new permit in the near future with potentially new discharge

levels. The Plant expects the new permit to lower the discharge limit of phosphorous during the winter season along with limits on metal discharge. The Plant expects the new winter limit for phosphorous may result in an additional \$100,000 to the Plant's annual budget.

Infiltration and Inflow (I/I) of clean water (run-off and groundwater) has long been an issue with the Town's sewer system. It is a very common problem as sewer systems age. Inflow, the most significant problem with our sewer system, is generally defined as surface water and runoff water that is discharged to the sewer system from sources such as catch basins, sump pumps, roof leaders, surface drains, vent holes in manhole covers and other inlets. The initial phases commenced in 2011 and continued in 2015. Smoke testing, visual manhole inspections and house to house sump pump inspections were performed in several different areas including the area known as the planets (Mercury, Neptune, Venus, Mars, and Vega Drives, easements from Colonial Way to Hill Street, and Spring Street to Main Street. The infiltration investigations including flow isolation, manhole and television inspections in these same areas will occur in the spring of 2016. Defects in the system will be corrected as part of a future system rehabilitation project. I/I is a difficult problem to deal with and it will require very significant amounts of time, effort, and funding every year.

The first major I/I improvement project was completed in 2014. While conducting the Years 4 and 5 investigations, several locations were determined to require immediate rehabilitation due to structural deterioration of the pipes. Two areas were identified. The first was the sewers in Saturn Drive from Mercury Drive to Adin Drive, Adin Drive, through a cross-country easement, onto Wilder Road, and down Spring Terrace to Spring Street. The second is a section of sewers from Route 9 near the Burns Bridge to the Harvey Place pump station. The cured-in-place relining took place in August and October of 2015.

In support of the I/I removal from the sewer system, the Town is developing a private inflow policy to deal with the removal of sump pump discharges to the sewer system. The policy is being developed with the assistance of Weston & Sampson. Similar policies from other municipalities have been reviewed along with educational materials from several sources. The policy also considers the existing stormwater policy and requirements. Several meetings were held to draft a policy that best fits Shrewsbury's needs. The final approval and implementation is scheduled for 2016.

Development of the plans and specifications for the reconstruction of Main Street from I-290 to the Town Center continued in 2014. BETA Group is the Town's engineering consultant for this project. The project has received 25% approval from MassDOT and the public hearing was held in early 2014. BETA Group is currently working on the 75% design plans. The project has been approved for funding in the 2017 Transportation Improvement Program (TIP). Several site plans were approved along Main Street that have incorporated the proposed elevations of the roadway into their design.

The construction on the replacement of the Burns Bridge on Route 9 over Lake Quinsigamond was completed in 2015. The bridge was originally constructed in 1916 and repairs and rehabilitation were no longer feasible. MassDOT had included the Town

of Shrewsbury and the City of Worcester in the design process and we continued to be involved in the construction phase. Representatives of the Town attended the bi-weekly construction meetings.

The Lakeway Business District Association (LBDA) has continued to raise funds and successfully maintain the landscaping and planting beds along Route 9 from Lake Quisigamond to Oak Street. They also developed a walking map highlighting area businesses; coordinated snowplowing efforts with representatives of the MassDOT; developed a banner sponsorship program to further promote the business district; and sponsored an information presentation to their members on the Burns Bridge replacement project and the Lakeway Commons Development project. The Town Engineer along with the Town Planner attends their meetings and lends support and coordination with other Town departments and State agencies.

In previous Annual Reports, there was a considerable amount of information presented on the issuance and potential impacts of a new Stormwater MS4 Permit to be issued by the Environmental Protection Agency (EPA) to the Town. The Draft Permit was issued on September 30, 2014 with a comment period extending to the end of February 2015. The Town has started preparing for the new permit and is in the process of developing a Stormwater Utility to help fund the new permit requirements. We do not anticipate completing the process until after the full impacts are known and have been sufficiently reviewed so that a budget can be set. Additional information relative to various stormwater efforts can be found in the Conservation Commission Annual Report. The current anticipated issuance of the new permit is sometime in early 2016.

The Engineering Department also oversees the on-going ash dumping operation within Phase 5 of the landfill. Wheelabrator has also submitted to DEP the next expansion phase of the landfill that will include removing excess material from atop the original municipal solid waste portion of the landfill and redistributing this material on top of a portion of Phase III cap. Permitting was completed in the spring of 2015 and construction of the next cell was conducted over the summer with the final as-built submitted to DEP for approval to dispose ash. We attend regular meetings during the year as well as permitting meetings with DEP. In order to continue to reap the benefits of hosting the ash landfill in Shrewsbury, we continue with Wheelabrator Millbury (landfill operator), to explore other income sources. At the Special Town Meeting in October 2013, approval was given for Selectmen to amend the existing waste disposal and landfill operation agreement to allow the construction and operation of a metal recovery facility at the landfill to extract metals from the incoming ash stream. The permitting process with DEP of this operation was completed in early 2015 and construction was nearly complete by the December of 2015. Start-up the process will begin in early 2016. In addition to the metal recovery operation, on a previously capped portion of the landfill, a solar array field has been approved by Town Meeting in May 2014. A RFQ was issued by the Town and several bidders submitted qualified bids to lease and install a solar array on approximately 12.4 acres of land on the capped Phase III and IV sections of the landfill. Negotiations continue with the apparent best qualified bidder and permitting for the solar array started in the fall of 2014 and continued into 2015. Construction of the solar array is planned to commence in the spring of 2016. The Town with support from Wheelabrator permitted with DEP the slight relocation of the Town's

composting operation located within the landfill property. The permit was issued in March of 2015. The composting facility will be shifted further from the old municipal solid waste landfill area.

Increasing the Town's water supply and permitted withdrawal capacity has been a long term goal that we have been working toward for many years. In 2012, the State announced a new draft permitting framework known as the Sustainable Water Management Initiative (SWMI). This program has been under development for two years through the cooperative efforts of several state agencies, public water supply professionals, and representatives from various rivers associations. The Town was selected to be one of four pilot communities in the state to test the proposed framework and develop a process for DEP to use in permitting future applications. Serving as a pilot community was both helpful and very time consuming. Serving as a pilot community requires the Town to consider the implication of the impacts the process will have specifically on the Town, and in general on all public water supplies. The Phase 2 report for the SWMI was issued in 2013. A very significant amount of time was spent in meetings, reviewing the process, coordinating with consultants and other pilot communities, and commenting on the pilot program reports. It became very evident that future applications requesting additional capacity will require a lot of thought and investment of funds prior to submitting an application. Also, meeting all of the potential conditions and requirements which will be part of future permits will be very expensive and will demand a lot of time and effort. The new SWMI regulations were promulgated by the State in 2014. The Town had been issued a permit to increase in its allowable water withdrawal volume, but the permit had been appealed by third party interveners. The Town successfully work with a DEP Mediator to obtain a final permit with numerous conditions in order to obtain the additional water. The Engineering and Water & Sewer Departments are continuously working on projects to meet the conditions. In addition, the Town continues to look at the long range water demands and the future alternative water sources. Several studies have been prepared, meetings held, and we will continue to pursue viable options for the long-range needs of the Town.

Construction continued on several large water main replacement projects that were designed in-house. A project that was awarded in 2013 that included Main Street from Northborough Town Line to Main Circle, Gage Lane, and Maple Avenue from Westmont Road to Oak Street was also top course paved in 2014 and is substantially complete. Minor punch list items were completed in 2015 and contract was closed out. Construction was completed on another large water main replacement project in 2015 that includes Westview Avenue, North Street from Prospect Street to Northland Road, and Vista Drive. Minor punch list items will be completed in 2016. During 2015, the Engineering Department has surveyed and designed several water main replacement projects on Oakland Avenue, Lake Street, Janet Circle and South Street with an anticipated construction in the summer of 2016.

The Department continued maintaining, improving and expanding the Town's Geographic Information System (GIS) and existing maps. Ongoing updates of some of the key map layers include the parcel and utility layers. Assistance was provided to Town departments, private agencies, and the general public through the production and delivering of hard copy maps, database information and electronic (CAD) files. New

and existing engineering plans, utility location plans and other documents are continued to be catalogued and integrated into the system. We are currently working with other municipalities in obtaining updated base mapping from current fly-overs.

In 2015, the Engineering Department assisted SELCO on several projects including the permitting through MA DOT for a new duct bank crossing under Route 20 at Centech Boulevard to Cherry Street. The Engineering prepared survey base plans and is currently finishing design plans and Contract Documents for submittal for a permit and bidding in early 2016.

The Engineering Department reviews all plans for all projects submitted to the Conservation Commission, Planning Board, Zoning Board of Appeals, and Sewer Commission. Staff members also attend all meetings and perform inspections for all work approved by these Boards.

The Department inspects the construction within all subdivisions to assure proper construction and adherence to approved plans and the Planning Board's Subdivision Rules and Regulations. During the past year, developers were active in approximately 7 of the 12 uncompleted subdivisions.

When a subdivision is completed, the roads and associated utilities are turned over to the Town for acceptance as public ways. The Engineering Department reviews the as-built drawings, layout and acceptance plans, and legal descriptions for all streets. Hearings are held with the Board of Selectmen and a presentation is made to the Town Meeting.

Our normal work load involves the maintenance of the Town Tax maps, computation of betterment liens and assessments including all necessary plans for filing at the Registry of Deeds; all necessary research, computation, plans and deed descriptions for all easements and land acquisitions, and dispositions by the Town; reproduction of existing street layouts; preparation of contract documents and supervision of construction for street, sewer, water, and other public work projects; and feasibility studies for proposed projects by the various town departments.

SANITARY SEWER CONSTRUCTION

There were no new public bid sewer contracts executed in 2015.

SUBDIVISIONS & SITES (BY DEVELOPERS)

Location	Size/Type Inches	Length Feet	6" PVC House Services
Fortune Boulevard Altec Auction Building	1-1/2" SRD-21 SFM	350	
609 Main Street Library	6" SDR-35 PVC	100	
757-789 Boston Turnpike			

Casey Storage Solutions (To sewer easement in rear)	1-1/4" SRD-21 SFM	646
70 Chestnut Street		
Boston Medical (South Street to Building)	8" SDR-35 PVC	1050
192-194 Oak Street		
Common Drive	8" SDR-35 PVC	150
	6" SDR-35 PVC	100

TOTAL SEWER PIPE

8" SDR-35 PVC	1,200
6" SDR-35 PVC	200
1-1/2" SDR 21 PVC SFM	350
1-1/4" SDR 21 PVC SFM	646

WATER MAIN AND DRAINAGE CONSTRUCTION

DRAIN QUANTITIES

Location	Size/Type Inches	Length Feet	Structures
North Street	12" HDPE	80	4 Catch Basins

TOTAL DRAIN PIPE UNDER TOWN CONTRACTS

12" HDPE	80	4 Catch Basins
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SUBDIVISION & SITES (BY DEVELOPERS)

Location	Size/Type Inches	Length Feet	Structures
757-789 Boston Turnpike			
Casey Storage Solutions	8" HDPE	300	6 Catch Basins
	12" HDPE	365	10 Drain Manholes
	18" HDPE	215	
	24" RCP	45	
192-196 Oak Street			
Common Driveway	8" PVC	32	1 Catch Basins
	12" HDPE	15	1 Stormtech MC-3500
378-384 Maple Avenue			
Fairlawn Plaza	12" HDPE	40	1 Treatment Unit
70 Chestnut Street			
Boston Medical	4" HDPE	13	4 Catch Basins
	6" HDPE	61	6 Drain Manholes

	8" HDPE	103	2-CDS Units
	10" HDPE	55	
	12" HDPE	240	
	15" HDPE	375	
	36" HDPE	500(undergnd. Basin 1)	
	36" HDPE	1,500(undergnd. Basin 2)	
South Street	18" RCP/HDPE/SDR-35 PVC	90	2 Drain Manholes
730 Boston Turnpike			
Wagner Motors	12" HDPE	605	2 Catch Basins
	15" HDPE	60	8 Drain Manholes
			48-Stormtech
			MC-3500
			Chambers
South Street	12" HDPE	35	
609 Main Street			
Shrewsbury Library	6" HDPE	212	7 Catch Basins
	8" HDPE	301	7 Drain Manholes
	12" HDPE	677	3 Area Drains
			50-Cultech
			150XLHD
			Chambers
Oak Meadow Farms			
Oak Meadow Circle	12" HDPE	360	4 Catch Basins
			2 Drain Manholes

TOTAL DRAIN PIPE UNDER SUBDIVISIONS AND SITES

4" HDPE	13
6" HDPE	273
8" HDPE	704
8" SDR-35 PVC	32
10" HDPE	55
12" HDPE	2,681
15" HDPE	435
18" HDPE	215
24" RCP	45
36" HDPE	2,000
3 Subsurface Infiltration Systems	

NUMBER OF STRUCTURES:

24 Catch Basins
22 Drain Manholes
3 Area Drains

WATER QUANTITIES

SUBDIVISIONS AND SITES (BY DEVELOPERS)

Location	Size/Type Inches	Length Feet	No. of Hydrants
192-196 Oak Street Common Driveway	6" CLDI CL52	250	1
70 Chestnut Street Boston Medical	4" PVC C900	220	1
	6" PVC C900	220	
730 Boston Turnpike Wagner Motors	6" PVC C900	25	2
	8" PVC C900	225	
609 Main Street Shrewsbury Library	4" CLDI CL52	180	
	6" CLDI CL52	180	
	8" CLDI CL52	35	
Oak Meadow Farms Oak Meadow Circle	8" PVC C900	350	1

TOTAL WATER PIPES UNDER SUBDIVISIONS & SITES (BY DEVELOPERS)

8" PVC C900	575	
8" CLDI CL52	35	
6" PVC C900	245	
6" CLDI CL52	430	
4" PVC C900	220	
NUMBER OF HYDRANTS:		5

WATER PIPE UNDER TOWN CONTRACTS:

A contract for proposed water main replacement at various locations along portions of Maple Avenue, Westview Avenue, North Street and Vista Drive and the cleaning & cement mortar lining of the existing water main at Stringer Dam was bid on May 8, 2014. The contract was awarded to the lowest responsible bidder, Ricciardi Bros., Inc., 20 Envelope Terr., Worcester, MA 01604 for an estimated cost of \$ 1,032,296.98. Eventually, Maple Avenue and Stringer Dam was omitted from the contract. The work completed in 2015 includes:

Vista Drive	8" CLDI CL52	*936	*2 Hydrants
	6" CLDI CL52	15	
	1" PE Water Services	*388	

TOTAL WATER PIPE UNDER TOWN CONTRACTS:

6" CLDI CL 52	15
8" CLDI CL52	*936
1" PE Water Services	*388

*Indicates Rehabilitation

MISCELLANEOUS PROJECTS

- Construction continues on the Library in the center of Town. T & M Equipment Corp., working as a subcontractor for Fontaine Brothers Inc., is conducting all infrastructure and site-related work. The old utility services to the Shrewsbury Credit Union building were cut and capped in Main Street in the spring. Site and building demolition and new construction continued through the summer with the parking lot binder course paved in early fall. Before winter some granite curbing (majority) was installed with the remaining to be installed in the spring of 2016.
 - Surveying behind Lake Street and Home Depot on a portion of the State owned Glavin Center completed at the end of March. An ANR plan was prepared and recorded in the Worcester District Registry of Deeds to transfer the property to the Town.
- I. Fyrbeck Avenue and Cutler Street – The residents of these two private roads petitioned the Board of Selectmen under the street betterment process to make the roads a public way. Preliminary information was gathered in early April and estimated construction costs were prepared. An informal hearing was held and the voting was unanimous passed for allowing the process to continue on making the streets public. Further design and survey will be required to make the road conform to Public standards.
 - II. The existing conditions survey, engineering design, preparation of specifications, and construction estimates for the Lake Street, Janet Circle, Roger Street, Elaine Street and Oakland Avenue water main rehabilitation project was carried out in anticipation for public bidding in 2016.
 - III. The on-site water and sewer utilities installed for the new Saint John's H.S. Flavin Hall were tested and passed. P.J. Albert placed binder pavement in the middle of July and the building was occupied for classrooms at the start of the school year.
 - IV. MA DOT owned Maple Avenue was milled and overlaid with new top course pavement from Fairlawn Plaza to Hascall Street. The improvements included new granite curb from the Town Hall to the center of town and either new bituminous curbing or the resetting of existing granite curbs the remainder of the street. Sidewalks were also re-constructed and handicapped ramps provided.
 - V. 730 Boston Turnpike - Work began behind existing Kia Building by Ricciardi Brothers installing solid concrete block retaining wall from South St., easterly towards the Mercedes Benz dealership, ledge was removed in places as well. Richard Record & Sons installed the drainage and water utilities. Sorenson Paving did electrical underground work and earth work. All three contractors helped with earthwork, including removal of excess fill on site. A portion of the parking lot was fine graded and paved by Lazard Paving at the end of the construction season. Massiello Construction is the general contractor for the project and will be building the new building in the near future.
 - VI. 192-196 Oak Street Common Driveway was constructed with new sewer services, water main, on site subsurface drainage and underground electric and cable. All infrastructure work including landscaping was conducted by Leone's Landscaping.
 - VII. Construction of the Altec building on Fortune Boulevard continued with the

- repair and retesting of the sewer force main from Grafton discharge SMH to site. Aggregate Industries paved the remaining parking lot areas in May and the building was occupied in the summer.
- VIII. Commerce Road earthwork on several lots was previously permitted through the Zoning Board of Appeals. Blasting and processing of ledge to get the lots to buildable level pads continued.
- IX. Oak Meadows subdivision - Utility work all completed along with acceptable testing, roadway received binder pavement, sloped granite curbing installed, sidewalks, grass plots. The detention pond was installed and functioning as designed. All work was performed by S.J. Turnblom Const. Co.
- X. Fairlawn Plaza at 378-384 Maple Avenue conducted parking lot improvements to accommodate a renovated restaurant building. Phase 1 construction began in mid-October, which included tree cutting and installing a stockade fence around a majority of the perimeter of the site. The parking lot was expanded, old pavement reclaimed and regraded. A new stormwater treatment unit was installed for water quality benefits. Concrete sidewalk around the restaurant building for handicapped accessibility to match new parking lot grades was done. Additional interior and perimeter landscaping was added to the site. The Phase 1 parking lot was reclaimed and paved by A. Amorello Construction.
- XI. Holt Street (Federal Estates) – ongoing work continues to bring roadway to subdivision standards with remaining bond money. Remaining work to be done includes installation of granite and concrete monuments, preparation of as-built plans, removal of solid silt fence (900 feet), and some wetland replication work. Contract to go out to bid in the spring of 2016.
- XII. Boston Medical at 70 Chestnut Street started construction by Carlco Const. Co. early in the year with site work including stripping loam, installing domestic and fire lines tapped from Chestnut St., sewer extended along South St. and the service run to the building. Drainage improvements were provided on South St. as well as on-site, including an onsite underground recharge system. All onsite utilities were adequately tested, parking lot was paved, landscaping was finished and occupancy was granted.
- XIII. Cherry Street Solar Farm constructed a new shed sized maintenance building. J. A. Polito & Sons Inc extended a 1.5" SFM off the existing SFM in Cherry St.
- XIV. Tristate Trucking on Hartford Turnpike is expanding their upper parking lot. Borggaard Const. Corp. is conducting the earthwork with Maine Drilling & Blasting blasting the ledge with the Fire Department on-site. All blasted material is being used for on-site fill. Processing continues on-site for final surface gravel material.
- XV. Construction on a common drive located at 229 Gulf Street commenced with a 2" PEWS water service extension installed by Ferraro Construction and tapped off the existing 12" PVC water main across the street by A M Gallagher. Clark & Mott Construction paved the cross trench the same day.

COMMENTS

The work continued in several subdivisions (Grand View (Section I), Nelson Point, Oak Meadows, Russell Industrial Park, Summit Ridge, Tatassit Beach, and Victoria Circle). Work was not started in Daania Circle, Howard Street and Palm Meadow Estates.

Development reviews and construction supervision, along with our day-to-day over the counter business, work performed for the other Town Departments, as well as the previously mentioned work, kept the department very busy throughout the year.

Of the approximately 7 active and 5 inactive subdivisions that remain to be completed, the following subdivisions is anticipating to apply for acceptance as a public way at the Annual Town Meeting in May 2016, totaling 405 feet (0.08 miles) servicing 5 lots:

- I. **Victoria Circle**
 - 1. Victoria Circle

FIRE DEPARTMENT

James M. Vuona - MPA, CFO
Fire Chief

Our Mission:

***Protect Life, Property and the Environment through;
Public Education, Fire Prevention and Emergency Response.
Be Helpful, Courteous and Professional.***

Overview and Operations:

The Shrewsbury Fire Department is a combination department with 52 members (37 full-time and 15 on-call members) that serves a population base of over 35,000 people. That said, we are a relatively small department serving a large community over an extensive geographic area (20.78 sq. miles). Our firefighters responded to 3,904 calls for service this past year. This is the most emergency responses in the history of the Fire Department. It was an increase of 381 calls or approximately 10 percent (10%) for calendar year 2015. A sizable portion of these responses were vehicle accidents and emergency medical calls. Fire alarms accounted for another 475 calls which represents an increase of ninety-six (96) calls or roughly twenty percent (20%). It should be noted that fighting fires is only a small fraction of the work that we actually perform. Fire, rescue and emergency response more accurately describes the work we do on a daily basis.

The wide range of calls we respond to on any given day includes; Emergency Medical Responses, Smoke and Carbon Monoxide (CO) Alarms, Sprinkler Activations, Vehicle Accidents, Hazardous Materials Incidents, Gas and Propane Leaks, Electrical Emergencies, Water and Ice Rescue Operations and of course, Fires. In 2015, the Shrewsbury Fire Department responded to an average of approximately eleven (11) emergency response calls per day. Often times we are forced to divide our crews or station responses in order to respond to simultaneous calls throughout the town. This steady increase in service calls leaves us less time for on duty personnel to conduct inspections, perform code enforcement, conduct training and evaluate hazards in the community.

The duties of Fire Inspection and Code Enforcement are also a critical part of fulfilling our mission and protecting the community. Fire Prevention, Inspectional Services and Public Education Programs help manage and reduce risk. Fire Prevention and Public Education have proven to be the most efficient and cost effective way to manage risk. As a department, we embrace the challenge of being proactive in the community. However, this takes manpower and monetary resources which are required to complete the mission. We have been in need of a Fire Prevention position for many years as we are not keeping up its current demands. Issues of consistency and continuity in regards to Fire Prevention are a constant struggle. In the past, a disproportionate amount of time has been spent by the Fire Chief reviewing new building proposals, commercial business projects and related plans review and inspection processes. New residential growth and commercial development will only cause us to fall further behind. In 2016,

Captain Bruce Card will be promoted to Deputy Fire Chief and assume a large portion of the day to day Fire Prevention responsibilities for the department.

Our department has built a strong track record of progressive fire prevention and public education programs. We have worked throughout the community to manage the risk and limit the devastating effects of uncontrolled fire. In 2015, as a result of everyone's hard work, the Shrewsbury Fire Department was recognized as one of ninety-six (96) fire departments from across the United States to receive a Life Safety Achievement Award (for fire prevention accomplishments in 2014) by the National Association of State Fire Marshals (NASFM). Over the last six (6) years we have worked to build and develop a professional, positive work environment in which firefighters can be successful. We have become a customer centric organization which strives to provide the highest level of service to our community. We believe in the concept of "Pride and Ownership" and continually strive to improve ourselves and our service delivery.

The greatest concern for the Shrewsbury Fire Department continues to be safe staffing levels. As the Town population expands due to commercial and residential development, the need for additional staffing at the line level is critical to maintaining safety. To adequately protect our community, we must consider adding 8 full-time positions to the Fire Department. Incrementally, over the next few years we should create four (4) Lieutenant positions and hire additional firefighters to move us towards nationally accepted standards. Any consideration for the reduction in staffing levels would result in fire stations being vacated (or closed) and increase risk of injury to firefighters and the citizenry. Currently, the staffing level for this department does not meet minimum safety standards for apparatus manning or fire ground operations. According to nationally recognized standards there should be a minimum of fifty-two (52) full time firefighters to supply adequate protection to our community. That would represent thirteen (13) firefighters per shift, we are most often staffed with eight (8) or nine (9) per shift.

As a department, we strive to be accessible to the community through community outreach and educational programs in our schools and with our growing senior citizen population. We work to assist our seniors by partnering with the Council on Aging, Elder Services of Worcester and the Red Cross. Captain Sean Lawlor directs our S.A.F.E. Program (Student Awareness of Fire Education) and works with a team of trained firefighters to educate citizens and students on the dangers of fire and promote injury prevention. This is done through: school based programs, open houses, community partnerships and regular station visits. Lead by Shrewsbury Firefighter Sean Simpson, we have actively begun a "Child Safety Seat Installation Program" based out of the Fire Department. For more information please call our business line at (508) 841-8522 and arrange for an appointment.

Focused efforts in the area of fire prevention, fire inspection and code enforcement are conducted on a daily basis. Captains Bruce Card Jr. and Sean Lawlor work together with the Fire Chief and the Building Inspector's Office to oversee Fire Prevention and mitigate compliance issues. The complexity of the fire protection systems, the buildings, hazards that we protect (and protect against) as well as the associated State Codes/Laws that need to be interpreted and applied to each individual submission is a very

cumbersome task. The fire and building codes underwent a major revision on January 1, 2015. The new code adopts the National Fire Prevention Association's Model Fire Code (NFPA-1- 2012 Edition) and the Massachusetts Amendments. "The new code should result in an improved, more comprehensive fire safety code, using consensus standards recognized throughout the nation."

Equipment and Grants:

In 2015, the Fire Department was fortunate to receive enough funding to replace, repair and upgrade some of its older and outdated equipment. Public Education programs were partially funded by grants and private donations.

Equipment news and updates:

- Replacement of twenty (20) year old 4-inch supply hose and assorted worn or damaged 1 ¾ inch and 2 ½ inch (hand held) hose line has been completed.
- Replacement of 15 year old (out of compliance) air bottles for breathing apparatus. At a cost of \$85,000 has been completed.
- Massachusetts S.A.F.E. (Student Awareness of Fire Education) Grants have been awarded to supplement public education and safety programs in our schools, community events and our senior population. This year we have been awarded over \$9,000 to supplement our educational programs.
- We have re-applied (5th time) to the Federal Emergency Management Agency (FEMA) for Assistance to Firefighters Grant (AFG) for \$300,000 to replace our aging, Self-Contained Breathing Apparatus (SCBA). Firefighter/Paramedic Adam Towner is experienced in grant writing and computer technology and prepares our federal grant applications.
- \$635,000 was appropriated at Town Meeting for the replacement of Engine 1. The new vehicle is on order and should be delivered in the late summer of 2016. We thank the Town Government, Town Meeting Members and the citizens of Shrewsbury for their continued support.
- The largest portion of our capital budget is dedicated to the repair and maintenance of our existing equipment. This includes: all Fire Engines and Trucks, power tools, hydraulic rescue tools and generators. The great majority of our maintenance work is performed by Firefighters Joseph Milosz (Certified Mechanic) and Robert Fulginiti (Assistant Mechanic). The work of these men results in substantial cost savings for the department. Radios and communication equipment are mostly handled internally as well.

Personnel:

Firefighter Michael Borowiec was hired in July of 2015. He was assigned to the Massachusetts Firefighting Academy Recruit Training Program and graduated from Firefighter Recruit Class # 233. Mike previously worked for Worcester Regional Public Health and was an active member of our Call Department. He is an EMT and a graduate of Worcester State University with specialized training in Emergency Management.

The call group currently consists of 15 active members. Firefighters Timothy O'Malley and Elizabeth Stewart both graduated from the MA Firefighting Academy (MFA) Call/

Volunteer program in 2015 and are working towards becoming full-time members of the department. The newest members who will be attending the MFA Call/Vol. training program in 2016 are; Paul Herard, Kenneth Massaro, Michael Penney and Salvatore Sassone.

Firefighter Frank Ludovico completed training as Hazardous Materials Technician and sits at the top of the Civil Service Promotional List. Frank is expected to ascend to the rank of Fire Captain in early 2016.

Captains Seth Colby and Aaron Roy distinguished themselves by completing the Massachusetts Firefighting Academy Chief Fire Officer (CFO) Management Program over the past year. Captain Roy was also made a member of the MA State Hazardous Materials Response Team. Captains Colby and Roy coordinate the majority of the training for the Shrewsbury Fire Department.

Fire Chief Vuona was awarded Accreditation as Fire Chief by the Commonwealth of MA Fire Service Commission and was presented with the 2014 Fire Chiefs' Leadership in Fire Education Award.

Retirements:

Firefighter Mark S. Mann (Retired) served the Town of Shrewsbury faithfully for the past thirty-seven and one half years. Since 1977, Firefighter Mann has served this community as a dedicated Firefighter and Fire Officer of the Shrewsbury Fire Department. Including a successful term as Acting Fire Captain for Group 2 from 2011 to 2012. Mark has distinguished himself as one of the most respected Firefighters in the history of the Shrewsbury Fire Department. He has earned numerous certificates for firefighting skills and community risk reduction efforts. In 2007, Mark received an Award of Commendation for life saving rescue actions and successful resuscitation of a drowning victim.

Captain Robert "Bob" F. Fulginiti Sr. (Retired) served the Town of Shrewsbury as a respected member of the Call Department for past forty four years. Beginning in 1971 as a young teenager, Bob has served this community as a dedicated Call Firefighter and Officer of the Shrewsbury Fire Department, serving as Lieutenant of the Call Department from 1999 to 2012, and as Captain from 2012 to 2015. Captain Fulginiti is honored as one of the longest tenured Call Firefighters in the history of the Shrewsbury Fire Department.

Both Firefighter Mann and Captain Fulginiti exemplify the qualities of character, leadership and service which brings honor their families and the members of this department. We thank them for their dedication and wish them many years of health and happiness as they enter the next chapter in their lives.

FIRE PREVENTION BEGINS AT HOME

Residents are reminded that working smoke alarms and carbon monoxide (CO) detectors are your best bet for surviving a fire. Early notification can alert your family to escape safely when there is a fire or other products of combustion present (CO). Both types of detectors are a requirement of MA General Law (MGL) Chapter 148, Section 26. All residents should test their smoke alarms and carbon monoxide detectors on a monthly basis. Please remember when you “Change your Clocks, Change Your Batteries”. Additionally, all families should have a home escape plan that includes knowing two (2) ways out, crawling low under smoke and having a safe meeting place outside the home. Guidance documents and brochures on Fire Prevention and Safety are available free of charge at Fire Headquarters located at 11 Church Road.

Shrewsbury Fire Department Website:

<http://www.shrewsbury-ma.gov/department/?fDD=14-0>

MA Department of Fire Services Website:

<http://www.mass.gov/eopss/agencies/dfs/>

‘Like’ us on Facebook @ Shrewsbury, MA Fire Department and get the latest Fire, Information and Life Safety Updates!

Calls for Service:

Break-down for 2015:

Building Fires	74
Mutual Aid Given	9
Automotive Fire	23
Brush Fire	45
Dumpster / Container Fire	4
Fire, Other	4
Explosion	3
Fire Alarm Response	475
Emergency Medical Response	2,491
Vehicle Accident / Medical	174
Lock Outs	69
Elevator Related	8
Water / Ice Rescue	1
Animal Rescue	1
Rescue, Other	4
Natural Gas Leak	71
Hazardous Material Response	39
Carbon Monoxide Alarm	107
Electrical Hazard	54

Industrial Accident	3
Water Related Problem	33
Smoke Related Problem	52
Burn Complaint/Unauthorized	27
Public Assist	48
Assist Police	24
Backed Off On/Prior to Arrival (Added for 2015)	48
Citizen Complaint/Investigation	13
Total Emergency Responses:	3,904
Total Inspections (Includes Chief and Bldg. Inspector):	1,394
Total Permits Granted:	1,499
Total Permits 2015 Revenue:	\$63,050.00

FORESTRY DEPARTMENT

John F. Knipe, Jr., Tree Warden

Trimming and removal of shade trees was carried out throughout the year. Branches that have been weakened by storms were removed, and trees considered a hazard along the roadside were removed. This work was performed by a contractor and some of the work was done by utilizing Highway Department personnel and equipment.

With the Asian Longhorned Beetle being found in Worcester and some surrounding towns, this has changed the tree industry. The entire Town of Shrewsbury is in the quarantine zone which means all tree removal, trimming of host trees and composting operations have changed.

All work was done in compliance with Asian Longhorned Beetle regulations. Residents may find updated information related to Asian Longhorned Beetle on the Town Website.

BOARD OF HEALTH

Stephen Vigeant, Chairman
Maria Narducci, MD, Member
Jordan Rubin, Member

HEALTH DEPARTMENT

Karyn Clark MA, Director of Public Health
Kerry M. Stockwell, Administrative Assistant
Shelley Hultgren, Contracted Title V

THE BOARD OF HEALTH is a three member appointed board with each member serving a term of three years. The Board of Health is responsible for providing oversight to many different matters pertaining to public health and the environment, including but not limited to public health emergency preparedness planning, communicable disease control, community health improvement planning, immunizations, solid waste and recycling, on-site sewage disposal, recreational camp and public pool inspection, food safety and protection, housing and nuisance type complaints such as noise, dust, and odor. The Shrewsbury Board of Health is chaired by Stephen Vigeant.

Under the direction of the Shrewsbury Board of Health, the Town entered into an inter-municipal agreement with the City of Worcester's Division of Public Health (WDPH) and six other neighboring municipalities (Central Massachusetts Regional Public Health Alliance) in order to provide an even further wide array of public health services to the community. The Central Mass Regional Public Health Alliance (CMRPHA) is a coalition of seven municipalities (Towns of Grafton, Holden, Leicester, Millbury, Shrewsbury, and West Boylston and the City of Worcester) working cooperatively to create and sustain a viable, cost-effective, and labor-efficient regional public health district serving a total population of 283,664 residents. The regional health district provides a comprehensive array of services to partner municipalities through a single organization managed by WDPH. The inspiration to develop a regional alliance arose from the considerable disparity in size, available resources, and kinds and types of resources offered by each municipality.

The goals of the Alliance are to establish an accredited public health district that demonstrates cost-savings and efficiencies, measure/monitor health status and risk and identify health priorities. In 2012 the Alliance conducted a comprehensive community health assessment (CHA) in order to determine priority areas for health improvement. After analyzing youth survey data, MASS CHIP data, and reviewing the qualitative data garnered from community forums, the Alliance identified 5 key areas of public health. Those areas are the foundation for the Alliance's first ever community health improvement plan (CHIP) which has the vision of creating the "Healthiest Region in New England by 2020". Then in 2013, the Alliance developed its district-wide strategic plan as a way to set short term and long term goals that focus on workforce development, sustainability, health improvement and safe places. After completing the CHA, CHIP and strategic plan the Alliance became eligible to submit its application to the Public

Health Accreditation Board on December 31, 2013. The Alliance is currently on pace to become the first accredited local public health agency in Massachusetts in 2016.

With a total workforce of 25 public health staffers, the Central Massachusetts Regional Public Health Alliance communities can rely on public health expertise and experience as described within this annual report below.

Environmental Health

Public Health regional staff help ensure businesses and residents comply with numerous environmental health regulations. Most recognized is the food protection program, in which staff conducts routine and follow-up inspections of more than 171 food establishments. In addition, staff will review plans and specifications for new food businesses, investigate complaints and conduct administrative hearings with the Director and/or the Board of Health to address non-compliant businesses. Regional Public Health Specialists conduct inspections for semi-public swimming pools, tanning facilities and recreational camps for children, and investigate complaints related to housing, lead paint, illegal dumping, the release of oil or hazardous materials, and nuisances in accordance with the following regulations: Chapter V of the State Sanitary Code: Minimum Standards for Swimming Pools, 105 CMR 435.000; Chapter VII of the State Sanitary Code: Minimum Standards for Bathing Beaches, 105 CMR 445.000; Recreational Camps for Children and family style campgrounds, motels, mobile home parks and cabins; and annually issue licenses for these facilities, M.G.L. c.140, ss.32B and 32C; and Chapter IV of the State Sanitary Code: Sanitary Standards for Recreational Camps for Children, 105 CMR 430.000.

The CMRPHA region has witnessed an increase in Farmer’s Markets within its communities and neighboring municipalities continuing into next year as local foods continue to be popular.

Below is a summary of the types and number of inspections conducted in the town of Shrewsbury during the calendar year 2015:

Category	Number of Inspections
Risk Type 1-2	93
Risk Type 3-4	134
Total of Routine Food Inspections	227
Total of “Other” Food Inspections (seasonal, temp)	113

Category	Number of Inspections
Housing Complaints	43
Emergencies	2
Food Safety Complaints	24
Nuisance Complaints	116
Animal Complaints	61 possible exposure to rabies 17 beaver complaints
Total Complaint Investigations	263
Total Number of Inspections (related to complaints)	341

Category	Number of Inspections
Bathing Beach Inspections	1
Pool Inspections (2 public pools)	35
Camp Inspections (4 camps)	4
Tanning Facility Inspections	4
Tobacco Inspections	(See Community Health)

Category	Number of Inspections
Title V:	
Perc/Soil Testing	46
Septic Plan Reviews	44
New Construction Installation	15
Septic Upgrade/Repair	15
Septic Abandonments	17
As-built/Certificate of Compliance Reviews	13
Total Title V Related Inspections	150

Communicable Disease

Under Massachusetts General Laws, Chapter 111, suspected and/or confirmed cases of diseases dangerous to the public’s health are reportable to the local Board of Health and/or the Massachusetts Department of Public Health. Reporting disease occurrences enables the Public Health staff to monitor trends, detect and control outbreaks, and evaluate prevention activities. WDPH/CMRPHA regularly collects important information on all reported diseases in the Town of Shrewsbury as part of routine epidemiological disease investigations.

The following is a summary of the reported diseases in Shrewsbury during 2015:

Reportable Disease	Number of Cases
Babesiosis	2
Campylobacteriosis	3
Clostridium Perfringens	1
Cryptosporidiosis	1
Enterovirus	1
Giardiasis	3
Group A streptococcus	4
Group B streptococcus	5
Hepatitis B (chronic)	20
Hepatitis C (acute)	3
Hepatitis C (chronic)	17
Human Granulocytic Anaplasmosis	3
Influenza	50
Invasive bacterial infection (other)	1
Legionellosis	1
Lyme Disease	58
Measles	1
Pertussis (and other Bordetella species)	3

Rocky Mountain Spotted Fever	1
Shiga toxin producing organism	1
Shigellosis	1
Streptococcus pneumonia	3
Varicella	6
Viral Hemorrhagic Fevers	7
TUBERCULOSIS	
TB-Active: 6 (2 confirmed, 3 revoked, 1 suspect)	
LTBI: 38 (suspect, contact, and confirmed cases)	
Direct Observation Therapy (DOT):	26

Community Health

Shrewsbury continued to participate in substance abuse prevention efforts led by WDPH. Continuing their involvement in the Massachusetts Opioid Abuse Prevention Collaborative (MOAPC) and Partnerships for Success (PFS) grants, stakeholders from Shrewsbury have continued to work to prevent a worsening of the opioid epidemic currently gripping the country. New collaborations began this year under the Substance Abuse Prevention Collaborative (SAPC) program that will work to enhance and expand the great work already happening. WDPH/CMRPHA staff has also been working closely with the Shrewsbury Public Schools and Shrewsbury Youth & Family Services to write a Drug Free Communities (DFC) proposal to be submitted in 2016.

The Town of Shrewsbury is a member of the Worcester Regional Tobacco Control Collaborative, which provides enforcement of Mass General Laws and local regulations around youth access and environmental tobacco smoke. A youth access compliance check, which involves a trained youth between the ages of 16-17 attempting to purchase a specific tobacco product in a permitted tobacco retail establishment, were conducted in 2015. Throughout the year, retailer education visits are also conducted to ensure all applicable permits and signage are displayed, humidors are locked, and Massachusetts tax stamps are on tobacco products, all tobacco products are behind the counter and out of the customer’s reach and the importance of checking identification. During calendar year 2015, there were three underage sales of tobacco products by retailers in the town. The Board of Health amended its youth access and environmental tobacco smoke regulations with the assistance of WDPH staff, which went into effect on October 1, 2015.

WDPH/CMRPHA staff and interns participated at the September 2015 Spirit of Shrewsbury, disseminating general public health information such as diabetes, high blood pressure, fall prevention and safe alcohol consumption for seniors. Worcester Regional Medical Reserve Corps (WRMRC) staff and volunteers also provided free blood pressure screens, File of Life Magnets, FEMA emergency preparedness checklists and magnets for seniors, hand sanitizers, and preparedness information on power outages.

During the fall of 2015, WDPH conducted the Regional Youth Health Survey in both Shrewsbury Middle and High School. The survey, largely similar to the CDCs Youth Risk Behavior Survey, was developed in partnership with the Shrewsbury School Health Council and school administration. The survey results will provide information on what

types of risky or positive behaviors that youth engage in. This data provides staff with critical information that will help assist in the types of programming, projects or initiatives that can be brought forward through resources and grants. The data was compiled, reviewed and analyzed by UMass Medical School. WDPH/CMRPHA staff will meet with the Shrewsbury Public Schools to review findings from the survey and provide guidance on implementing programming to improve health.

WDPH/CMRPHA staff has met with town administration to discuss the feasibility of implementing a Complete Streets policy in the town of Shrewsbury to increase safety and usability of roadways and to make Shrewsbury eligible for additional state funding. Work will continue on this initiative in 2016.

During the summer of 2015, WDPH/CMRPHA in partnership with UMass Memorial Healthcare and Fallon Health conducted the 2015 Community Health Assessment (CHA) throughout the CMRPHA region. Results of the CHA indicate a number of priority areas for focus in the 2016 Community Health Improvement Plan (CHIP) including substance abuse, mental health, physical activity, and others. CMRPHA staff will work with all towns in the Alliance to establish town-specific priorities over the next 3-5 years.

Public Health Emergency Preparedness

In May of 2015 the Worcester Division of Public Health (WDPH) was awarded the Region 2 Health and Medical Coordinating Coalition (HMCC) grant by the Massachusetts Department of Public Health (MDPH) Office of Preparedness and Emergency Management (OPEM). This multi-year grant strives to support regional multi-disciplinary emergency planning and response initiatives throughout the 74 cities and towns located in the MDPH Emergency Preparedness Region 2. As Sponsoring Organization, WDPH will serve as both the fiscal and administrative oversight as well as spearhead regional preparedness and response planning that will support much of the local public health emergency planning already taking place.

WDPH emergency preparedness staff met with the designated town emergency preparedness staff in November of 2015 and again with Shrewsbury Board of Health members in December 2015 to review and update the town's Emergency Dispensing Site (EDS) plan. The plan is a comprehensive, written plan that facilitates the request, receipt, distribution, and dispensing of medical countermeasures quickly and efficiently based on a worst case scenario. A revised plan has been developed based on updated town specific information. During the fall of 2015, Shrewsbury BOH members participated in an MDPH required BOH 24/7 contact list drill. In addition, WDPH staff completed MDPH WebEOC drills on behalf of the Shrewsbury BOH.

The Worcester Regional Medical Reserve Corps (WRMRC) is a federally recognized unit of the MRC. The Town of Shrewsbury has 53 residents in the WRMRC database out of 392 total volunteers in the system. Volunteers from the WRMRC participated in this year's annual Sheriffs Fair Picnic by staffing a first aid tent and disseminating emergency preparedness materials to seniors as well as providing 35 blood pressure screenings at this year's Spirit of Shrewsbury. The WRMRC offered new volunteer orientation and training at the town hall and an educational display board and materials on emergency preparedness for Shrewsbury citizens were set up at the town library

for National Preparedness Month in September. Shrewsbury's resident MRC volunteers participated in statewide drills, regional trainings and were put on standby for several local and statewide events.

September is National Preparedness Month. The WDPH/CMRPHA again this year implemented a media and public education campaign and provided promotional and educational materials to correspond with the 4 themes of preparedness month: Get Ready – Individual and Family Preparedness, Get Involved – Join the Response, We're All in This Together – Considerations for Individuals with Access and Functional Needs, Get Vaccinated – Fight the Flu. Staff distributed these materials through libraries, senior centers, billboards, WRTA buses, websites and social media throughout all CMRPHA communities.

HIGHWAY DEPARTMENT

John F. Knipe, Jr., Superintendent

During the winter of 2014-2015, there were eleven (11) plow able snowstorms with a total of 117.5 inches of snow. The first snowfall was on November 26, 2014 and the last on March 28, 2015. Plowing is carried out only when a storm accumulates three inches or more of snow.

Snow and ice control was maintained by twenty-one pieces of heavy equipment and two sidewalk plows. Highway personnel, as well as eight trucks from other departments, were used during snowstorms. The Town also used twenty one private contractors utilizing twenty seven pieces of equipment.

The Department used 1,666.65 cubic yards of sand, 4,771.86 tons of salt, and 12,500 gallons De-Icing Liquid. Every effort was made by this department to limit the amount of salt used on roadways and yet still maintain a safe driving environment.

The task of maintaining the many miles of public and private streets in 2014-15 was carried out by the Highway Department, which consists of a Superintendent, one Motor Equipment Repair Foreman, one Mechanic, one Foreman, six Equipment Operators and two clerks. Responsibilities of the Highway Department include maintenance of town equipment, roads, traffic lines, storm drainage, installation of traffic and street signs, brush control along roadways, snow and ice control, resurfacing, and sealing of streets. There are 153.44 miles of town roads. The department is also responsible for snow and ice control on private streets which have a total of 12.82 miles and 2.32 miles of subdivision streets which have not yet been accepted by the Town.

Since the closing of the Town's sanitary landfill located on the Hartford Turnpike (Route 20), this department has seen an increase of illegally disposed of rubbish and building debris along public ways. During the course of the year, personnel and equipment from this department have been utilized to pick up and dispose of this material.

SIDEWALK PLOWING

Sidewalks in the vicinity of schools are plowed, which includes thirty-eight streets with approximately 21.7 miles of sidewalk. This work is performed by two sidewalk plows operated by department personnel and outside seasonal staff.

SAND BARRELS

Sand barrels are placed in sixteen (16) locations at the Town buildings and maintained by the Highway Department

DRIVEWAY PERMITS

Shrewsbury residents who resurface, reconstruct, or construct a new driveway are required to apply at the Highway Department Office for a permit. These permits allow

this department a method of controlling the manner in which this work is done. There were a total of forty two (42) permits issued during 2014.

STREET AND SIDEWALK SWEEPING

Sweeping of streets and sidewalks were done from Monday, April sixth through June 5, 2015. Two sweepers were used for one shift operation.

TRAFFIC LINES

A private contractor completed reflective traffic lines on twenty nine streets totaling 370,053 feet. A private contractor was used to paint crosswalks, parking lots and legends throughout the Town.

RE- SURFACING (Machine Laid) TYPE I

Bituminous Concrete Type I asphalt was applied to the following streets. The Town appropriated funds and reimbursement was received under the Highway State Aid Program.

<u>Reimbursement 100%</u>		
<u>Street</u>	<u>Length (in feet)</u>	<u>Amount (in tons)</u>
North Street	3,800	2,009
Saturn Drive	1,035	463

Total of 100% Streets

Crack Sealing

Sealing and cleaning of construction and random cracks in bituminous concrete pavements, and vegetation removal and sterilization of cracks where necessary. Town appropriated funds and reimbursement was received under the Highway State Aid Program.

<u>Reimbursement 100%</u>		
<u>Street</u>	<u>Length (in feet)</u>	<u>Square yards</u>
Birchwood Drive	263	758
Blackthorn Road	2,877	9,590
Catalina Drive	580	1,676
Country Way	2,158	7,193
Crescent Street	4,798	11,834
Cypress Avenue	2,711	9,037
Dartmoor Drive	1,631	5,437
Greenbriar Drive	1,527	5,089
Harrington Avenue	2,675	7,135
Holman Street	3,678	8,495
Hunting Avenue	1,834	6,116
Ivy Path	1,035	3,450
Jenny Street	712	2,057
Julio Drive	1,811	6,038

Kenilworth Road	1,014	2,592
Monadnock Drive	425	1,228
Old Mill Road	7,098	17,772
Orchard Road	797	2,124
Partridge Hill Road	1,168	3,780
Prospect Street	6,729	16,450
Ridge Road	1,652	5,507
Spring Street	3,174	7,406
Saybrook Road	1,673	4,832
Sunflower Circle	365	1,055
Washington Street	2,213	6,395
Westview Avenue	1,125	3,750
Wheelock Street	1,916	2,826

SIDEWALK RESURFACING

No sidewalk resurfacing.

BRUSH CONTROL

During the year, brush was cut along public roads utilizing department personnel, using a tractor and brush-cutting machine and a private contractor.

STORM DRAINAGE

<u>Location</u>	<u>Type</u>	<u>Length Feet</u>	<u>Structures</u>
South Street	18"RCP, HDPE & SDR35	90	2 DMH's
" "	12" HDPE	35	
North Street	12" HDPE	75	4 CB's

HISTORIC DISTRICT COMMISSION

John Campbell. Chairman

Robert Cox

Kristine Gustafson

Donald Hutchins

Melanie Petrucci

Allyn Taylor

Henry Wood

The Historic District Commission has jurisdiction over two designated Historic Districts in the Town of Shrewsbury:

- The Artemus Ward homestead own and maintained by Harvard University
- The Historic District in the center of Shrewsbury which extends north of Main Street to include the Town Common, the First Congregational Church, the 1830 Schoolhouse and the southeast section of Mountain View Cemetery. It also includes the historic homes in the Town Center.

The main function of the Historic District Commission is to review and act upon requests to change, alter, remove, demolish or otherwise modify exterior architectural features within the District. The primary charge is to maintain the historic significance of Shrewsbury's Town Center.

The Historic District Commission was originally established by a vote of the Board of Selectmen and executes its responsibility under Chapter 40C of the General Laws of Massachusetts, the bylaws of the Town of Shrewsbury and the guidelines of the U.S. Department of Interior. It also coordinates with the Massachusetts Historic Commission. Finally, the Historic District Commission coordinates with the Town Building Inspection Department in regards to permits within the District.

The Commission issues certificates of appropriateness, certificates of hardship and certificates of non-applicability as required. During the past year the Commission approved outside modifications for a generator system at the First Congregational Church, exterior improvements to the Sumner House and exterior improvements to the Mountain View Cemetery Garage.

Currently we are coordinating with the Master Plan Steering Committee as well as working on improved signage within the District. The Commission is also very involved in the relocation of Franklin Milestone Marker #43 to our historic Town Common.

Finally, we are concerned with the loss of many historic homes in Shrewsbury and while we have no responsibility per se we are working with the Shrewsbury Historical Commission in an effort to minimize demolitions and are investigating the feasibility of a proposal for a demolition delay by-law.

HISTORICAL COMMISSION

Christopher Kirk (2016)
Kevin Samara (2017)
Gail Aslanian (2016)
Harry Richardson (2018)
Michael Perna (2018)
Patricia Wolf (2018)
Loretta Morelle (2018)

The Shrewsbury Historical Commission is a board of seven town residents who are appointed by the town manager. Local historical commissions are governed by Massachusetts General Law, Chapter 40, Section 8D, under which a local commission conducts researches for places of historic or archeological value, cooperates with the state archeologist in conducting such researches or other surveys, and coordinates the activities of unofficial bodies organized for similar purposes. For the purpose of protecting and preserving places of historic or archeological value, it may make such recommendations, to the Massachusetts Historical Commission, that any such place be certified as an historical or archeological landmark. It shall report to the state archeologist the existence of any archeological, paleontological or historical site or object discovered before or during projects conducted by state bodies or by bodies funded or licensed by the state, in accordance with M.G.L. Ch. 9, §27C. Furthermore, local historical commissions are consulted in cases of federally funded projects affecting historic properties, in accordance with the federal National Historic Preservation Act of 1966, §106.

- The Kenneth Burns bridge across Lake Quinsigamond was completed. Displayed on the bridge are panels devoted to various aspects of local history, to which the commission, especially member Michael Perna, contributed.
- The commission assisted the Massachusetts Department of Transportation to locate historical properties in areas where work is to be done: Rte. 70 and the intersection of Rte.s 9 and 20.
- In accordance with the state statute, the commission continued to compile an inventory of historic properties in town.

HOUSING AUTHORITY

Shrewsbury Housing Authority is a politic, corporate and duly organized public housing agency. State and Federal lawmakers promulgate rules and regulations by which the housing authority must abide. The authority’s funding is received directly from state and federal agencies.

A five-member Board of Commissioners oversees the authority by providing leadership and advice, advocating for current and future housing. As public officials, they hold meetings according to M.G.L. chapter 39 sections 2B of open meeting law. Meetings are on the second Tuesday of the month and open to the public. We post all meetings with the Town Clerk at the Town Hall with a copy of our agenda at the Police Department.

The Executive Director is responsible for the day-to-day administration of Federal and State programs. Together the Executive Director and Board of Commissioners form a powerful force in serving those in need within this community. The current Board of Commissioners, Executive Director and Deputy Director are listed below:

Commissioners: **Richard Ricker, Kevin Byrne, Paul Campaniello, and Anthony Cultrera**

Executive Director: **Dennis Osborn**
Deputy Executive Director: **Kelly Bergeron**

The Shrewsbury Housing Authority has been a vital link to the community since it held its first meeting on January 4, 1963. The housing authority’s success can be attribute to the hard work of individuals with the vision to bring affordable housing to the town. Over the past forty years the authority has grown and evolved. The need for affordable housing is evident in the long waiting list for underserved town residents, tough economic times heightens our awareness of the need to preserve and create affordable housing in the town of Shrewsbury.

State Funded Sites

Elderly

100 Units – Francis Gardens
36 Units – Elizabeth Gardens

Family

13 three-bedroom units on scattered locations
4 two-bedroom units – South Street
2 two-bedroom units – Ridgeland Rd

689-2

3 five-bedroom houses – Lake Street

Federally Funded Sites

Elderly

100 Units – Shrewsbury Towers
173 Section 8 Vouchers

689-3

3 two-bedroom units
2 one-bedroom units – Ridgeland Rd

Section 8 Housing Choice Voucher program, funded by the Department of Housing and Urban Development (HUD), allows eligible applicants to be subsidized in an apartment that meets the requirements of the program. Presently all 173 Section 8 Housing Choice Vouchers are no longer fully funded, our program will be reduced in size.

The Shrewsbury Housing Authority is dedicated to helping residents grow in spirit, live with a sense of fulfillment, experience dignity and meet the challenges of their changing lives. In the spirit of this mission, the housing authority staff strives to meet the needs of all our residents.

The Shrewsbury Housing Authority has opened three five-bedroom houses on Lake Street as of June 2007. The purposes of these two houses are to help meet the needs of individuals living at the Glavin Center. The addition of five units of housing is schedule to be under construction in the summer of 2013. Those five units were completed in time for occupancy on January 1, 2014.

The Shrewsbury Housing Authority makes a payment in lieu of taxes (PILOT) to the Town of Shrewsbury annually. State and Federal agencies have set the formulas for payment. The payments for the past few years are listed below:

<i>Fiscal Year</i>	<i>Federal Pilot</i>	<i>State Pilot</i>	<i>Total Amount</i>
2001 – 2002	\$22,402.00	\$5,205.00	\$27,607.00
2002 – 2003	\$25,741.88	\$5,233.00	\$30,974.88
2003 – 2004	\$22,248.56	\$5,160.00	\$27,408.56
2004 – 2005	\$22,891.08	\$4,166.00	\$27,057.08
2005 – 2006	\$22,667.00	\$4,929.00	\$27,596.00
2006 – 2007	\$23,567.70	\$4,903.51	\$28,471.21
2007 – 2008	\$26,072.63	\$4,914.79	\$30,987.42
2008 – 2009	\$26,924.00	\$6,501.00	\$33,425.00
2009 – 2010	\$27,508.41	\$6,500.08	\$34,008.49
2010 – 2011	\$27,500.00	\$6,501.00	\$34,001.00
2011 – 2012	\$28,687.41	\$6,530.77	\$35,218.18
2012 – 2013	\$25,942.25	\$6,544.75	\$35,487.00
2013 – 2014	\$24,880.59	\$6,562.08	\$31,442.67
2014 – 2015	\$26,797.00	\$7,213.78	\$34,010.78
2015 – 2016	\$27,395.63	\$7,213.78	\$34,609.41

PUBLIC LIBRARY

Board of Library Trustees

Laurie Hogan, Chair
Joan T. Barry, Vice Chair
Nancy Gilbert, Secretary
Walter J. Avis, Jr.
Beth Casavant
Kevin A. McKenna
Clare O'Connor
Frank Stille
Frances Whitney

Management Staff

Ellen M. Dolan, Library Director
Priya Rathnam, Assistant Director
Nancy Colby, Circulation Services Administrator
Sharon Martin, Head of Children's Services
Pat Haglund, Head of Technical Services

A QUICK SNAPSHOT OF LIBRARY USE: Despite reduced space and smaller collections at the temporary library on Lake Street, the library was full of activity during 2015:

- 168,605 people visited the library
- Library patrons borrowed 443,339 books, videos, eBooks, magazines and audio items
- Library patrons also borrowed 33,157 items from other libraries, through our inter-library loan service
- Library reference staff answered 18,993 reference questions
- 7,852 children, teens and adults attended 547 programs
- Public Internet and online research computers were used 9,292 times, and patrons made use of our their own laptops and devices for 12,812 free Wi-Fi sessions.
- 62,858 e-content items were downloaded by library patrons
- Thirteen proctored exams were conducted for students
- The Outreach Librarian made 489 visits, delivering 6,116 items
- There were 21,659 active library cardholders, with 1,237 new library cards added during the fiscal year
- 593 volunteers provided 4,298 service hours to support library programs and services
- Library museum passes provided 2,601 visits to area museums for families and individuals
- There were 156 print newspaper and magazine subscriptions for patrons to enjoy, and 227 electronic subscriptions to magazines.

BOARD OF LIBRARY TRUSTEES

The Library Board of Trustees meets the fourth Tuesday of every month (excluding July & August) at 7:00 p.m. at the Shrewsbury Public Library.

The Library's programs and services are governed by a Strategic Plan created in 2010. This plan, which covers the years 2012-2016, was produced with the help of an eleven member Community Planning Council. The Council identified the community needs which the Library should address and the various roles the library should assume. Each year the Board of Library Trustees approves an Annual Action Plan, based on the goals of that plan. The Action Plan for FY2016 was developed in 2015. The initiatives proposed in that action plan are summarized as follows.

STRATEGIC INITIATIVE 1: Provide Resources To Stimulate The Imagination

- Expand downloadable eBook collection
- Conduct reader's advisory and other training for staff
- Explore Community partnerships to expand and broaden library programming

STRATEGIC INITIATIVE 2: Provide a Welcoming Environment, in Physical and Virtual Spaces

- Manage Library Construction Project , as part of project team
- Plan return move to main library, with goal of restoring services as quickly as possible and making new space comfortable for staff and public
- Implement website changes to improve usability and accessibility

STRATEGIC INITIATIVE 3: Create Young Readers: Early Literacy

- Restore welcome packet program for new babies and their families
- Continue school visits and develop strong ties to educators of young children (birth through age 5)
- Continue story hour and book talk programs to distribute via local public access and in downloadable format

STRATEGIC INITIATIVE 4: Provide Services to Help Users Understand How to Find, Evaluate and Use Information: Encourage Information Literacy

- Produce additional tutorials on use of library's digital content and services, for audiences of all ages
- Commence planning for programs at the "Learning Lab" in the new library

STRATEGIC INITIATIVE 5: Provide Services to Satisfy Curiosity and Encourage Lifelong Learning

- Use collection development policy to respond to demand for popular materials and formats
- Develop programs and services that encourage discovery and learning for all ages.
- Sustain current level of cultural, educational and entertainment programs for children, teens and adults

STRATEGIC INITIATIVE 6: Provide Services to Celebrate Diversity and Develop Cultural Awareness.

- Co-sponsor programs with other cultural or ethnic organizations

NEW GOALS

- Restore employee evaluation and goal setting system
- Investigate alternate acquisitions systems, which more fully integrate with Evergreen ILS
- Conduct new planning process, to develop Long Range plan to start in FY17

The full details of the FY2016 Action Plan can be found on the library website.

COLLECTIONS

The holdings of the Shrewsbury Public Library are as follows:

• Books	98,704
• Art prints	201
• Video and DVD	8,129
• Audio books & music	7,570
• E Books & downloadable content	196,109 (LAST YEAR WAS 86,549)
• Electronic formats (CD-Rom, CD games, etc.)	1,459
• Newspaper and Magazine subscriptions	156

Museum Passes

Belkin Family Lookout Farm	Museum of Fine Arts, Boston
Boston Children’s Museum	Museum of Science, Boston
Davis Farmland	Mystic Aquarium
Discovery Museums	New England Aquarium
Ecotarium	Norman Rockwell Museum
Fitchburg Art Museum	Old Sturbridge Village
Fruitlands Museums	Pawtucket Red Sox
Garden in the Woods	Plimoth Plantation
Harvard University Museum of Natural History	Roger Williams Park & Zoo
Isabella Stewart Gardner Museum	Southwick’s Zoo
Mark Twain House & Museum	Tower Hill Botanical Garden
Massachusetts Audubon	U.S.S. Constitution Museum
Massachusetts State Parks Pass	Worcester Art Museum

Online Resources

Reference Databases & Webtools

AtoZdatabases	Mango Languages
Bookflix	Medline Plus
Boston Globe	Muzzy Languages Online
Boston Herald	Newsbank
Central Register and Goods & Services Bulletin	Novelist
Chilton Library	Opposing Viewpoints
Contemporary Literary Criticism	Reference USA
Cypress Resume	Salem Health
Driving Tests.org	Trueflix
Encyclopedia Britannica Online	Tumble Books Online
Freeding eBooks	Tutor.com
Freegal downloadable music	Universal Class
Gale Courses	Value Line
Gale Legal Forms	Zinio magazines
Heritage Quest	Worcester Telegram and Gazette
Hoopla	Ancestry Library Edition (Inside Shrewsbury Library ONLY)

Digital Collections

- Digital Commonwealth, database of historic photographs
- Freegal Music, download up to 5 songs per week, DRM free, and legally keep them forever! This service also includes streaming music.
- Zinio, download full graphical versions of magazines to your computer, smartphone or tablet.
- One Click Digital, award winning audiobooks you can download to your devices
- Overdrive, a source of popular e-books and e-audiobooks, for Kindle, Nook, and more
- Freeding, e-books to download, that are always available (no waits lists)
- The Commonwealth eBook Project, giving access to BiblioBoard (with historical documents and so much more) and Axis 360 (eBooks from Baker and Taylor) and EBL (more eBooks)

Online Services

- Online Museum Pass Booking Service, allowing patrons to view and book available museum passes from their home computers
- Online registration program for library events and activities
- Live Homework Help, a live chat based tutorial service available to Shrewsbury K-12 students at no charge
- Online language instruction

- Online computer instruction
- Online courses on a wide variety of highly interactive courses taken entirely online,
- Online genealogy tools
- Online job search tools
- Downloads of music, video, e-books and e-audio books, for all ages
- Online Catalog, allowing patrons to
 - View the holdings of the Shrewsbury Public Library and more than one hundred and fifty other libraries in central and western Massachusetts
 - Reserve titles online, sending them to their desired library for pick-up
 - Renew library materials online and receive email reminders of books and other materials about to come due
 - View their own transactions such as items checked out, outstanding reserves, fines due, etc.

The Trustees approved use of \$20,000 in funds from the Library's Anthony and Olive Borgatti Trust Fund for audio materials in both hard copy and online format. This important annual contribution to collection resources helps make SPL's collection of audio materials one of the best in the region.

FINANCIAL AND LEGISLATIVE

The Town Manager's recommended and Town Meeting approved FY2016 Library Budget, which included a \$15,196 or 1.3 % increase over the prior fiscal year. Accommodating fixed cost increases within this small growth resulted in reduced buying power, especially for library books, eBooks, magazines, newspapers, movies, music, audio books and more. To help make up some of the difference and meet the state's Materials Expenditure Requirement, the Board of Trustees continued their tradition of adding to the Library Materials Account, by approving Trust Funds. The Technology Assistant position was increased from 13 to 19 hours per week in the FY2016 Budget.

GRANTS AND GIFTS

In Fiscal Year 2015 the Library secured many generous grants and donations to improve library programs and services:

- SPL received an \$8,000 grant from Massachusetts Library System to provide expanded online newspaper content for Shrewsbury and 12 area libraries. We now provide free access to Telegram and Gazette online, as well as many other local papers from Massachusetts towns.
- Parents and students from St. Mary's School conducted a Community Service Day in the spring of 2015, planting flowers and cleaning up the walkways around the temporary library building.
- Local Boy Scout Sahil Suresh planned and implemented a project to replace all the public desks in the computer area. He raised funds and pulled together a team of parent and scout volunteers to put all the new furnishings in place . These new desks served us well in the temporary library.
- SPL received a grant of \$5,000 from the Red Box Foundation and OCLC. Called the Outside the Box Project, the grant allowed us to purchase outdoor furniture and

equipment to facilitate outdoor programming and enhance outdoor spaces for the public at the temporary library.

- SPL received a \$4,000 grant from the Greater Worcester Community Foundation from the Robert W. Booth Fund in Memory of George F. Booth, to fund the English Conversation Circle program.
- SPL received a \$500 grant from the Shrewsbury Federal Credit Union, which allowed us to host book release parties for the Wimpy Kid and other popular teen book series.
- The Shrewsbury Parks & Recreation Department donated two passes to the Massachusetts State Parks, for use by library patrons.
- Volunteer Diana Karas, with support from Shrewsbury Garden Club, created a Square Foot Garden in children's courtyard at the temporary library. The garden was celebrated at a Grand Opening on June 6, 2015

The Sunday Sponsorship program continued for a tenth year, with generous donors providing all the funding needed for the 2015 Season. Thanks to the contributions of the generous individuals, businesses and civic groups, library users were able to enjoy Sunday hours from October 26, 2014 to May 18, 2015. Twenty two donors provided close to \$15,000 in sponsorships, assuring library service at the temporary library headquarters, from 1:00 to 5:00 p.m. each Sunday. During the seven-month period. Close to 12,000 people visited the library and borrowed over 20,000 items on these Sundays.

Sponsorships were provided by the following donors. Mrs. Rita Croteau and the Olive & Anthony Borgatti Donor Advised fund of Greater Worcester Community Foundation provided two Sundays each. Sponsoring one Sunday each were the Shrewsbury Social Club, the Shrewsbury Garden Club, Mrs. Katherine Canney, Laurie & Matt Hogan, a gift in memory of Sandra L. Cutler, the Rotary Club of Shrewsbury, Weiqun Li and Xiafeng Yan, Polito Development Corp., Cathy Cooper, in honor of Tinu, the Shrewsbury Firefighter's Association, a gift in memory of James A. Heedles, the Friends of the Shrewsbury Public Library, to recognize Joan and Errol Ethier's exceptional service to the Library, the Shrewsbury Education Association, the Rocheleau Family, Jeff & Priscilla Billingham, the Southgate Bargain Box Committee, and three anonymous donors, one *"in honor of our families who gave us a love of reading"*.

The Board of Library Trustees approved disbursements from Library State Aid and Library Trust Funds totaling over \$40,000 to provide the following:

- audio books and other online audio content
- support of the Workers Initiative Network (WIN) Job Seeker's support project
- support of special projects such as staff development, Veteran's Day receptions, and other such events
- Extra weekly hours for the part time Technical Aide
- Support of Summer Reading Program activities
- museum passes, program supplies and more

PROGRAMS AND SERVICES

A wide range of children's programs were offered, including:

- Therapy Dogs for Reluctant Readers "Read to a Dog" Program, sponsored by "Paws for People", a volunteer group from Tufts Cummings School of Veterinary Medicine
- Library Tours for students of area private and public schools
- Pajama Storytimes and Scavenger Hunts, to appeal to all ages and interests
- Weekly Storytimes for all ages: Baby & Me; Babies, Books and Bubbles for newborn through pre-walkers; Wiggle Words for new walkers through age 2½, and Book Beats for preschool through kindergarten
- First Tuesday Crafters, a monthly program for children and their adults to create a craft together
- After School Lego Club: a monthly noncompetitive building opportunity for K-4 graders
- The Big Booo, a Halloween trick or treat around the Library
- Gingerbread Houses, a family decorating program,
- Special Holiday programs, such as valentine crafts, New Year's Eve party hats, etc.
- School Vacation week programs; including Candy Week in December; It's a Mystery! In February and Books 2.0 in April
- A range of programming planned and run by the Shrewsbury Garden Club: Feeding and Identifying Birds with a speaker from Mass Audubon; a Holiday Swag craft, Love is for the Birds program, a Seed Starting Workshop and a flowered May Basket craft
- Talent Show featuring children through Grade 4
- Reader's Theater for grades 3+, with performances of a scripted version of "The Everything Machine"
- Crafty Science Experiments for grades 2-3
- Hands On Nature presented a craft and program for all ages about Fireflies
- The Luau Finale: tropical games, snacks and fun to celebrate the successful Summer Reading Program
- "Left Behind"; A story time and craft program, for those siblings who are left home while others go back to school
- Scott Jameson: Magician extraordinaire! A family program presenting the science behind magic!
- Music Together, a singing and movement program for Caregivers and children
- Fire Safety Week with Sean Bohdiewicz, Public Education Coordinator from the Shrewsbury Fire Department, who demonstrated a fireman's uniform and shared a story at the Fire Station
- Author Visit: David Hickson reading from his book "Oliver Fae"
- Diary of a Wimpy Kid – The Long Haul: celebrating the release of the new book with breakfast and games for children and pre-teens, with breakfast and books sponsored by the Shrewsbury Federal Credit Union
- Grand Storytime for children and the "grand" person in their lives
- Yoga for Families series, presented by Claudia Cottier, for children and their partners.
- Kindergarten Lunch Bunch Storytime

- Take Your Child to the Library Day! An international day to celebrate libraries with your child
- Puppet show with KLS Magic Puppets, with the stories of hibernation
- Parker Road Preschool Family Literacy Breakfast , where staff promoted library resources
- K2Tog: a knitting class for children, along with their adult

Adult programs of note included:

- For the second year in a row, the Library received a \$4,000 grant to continue the popular English Conversation Circle program that serves adult non-native speakers of English. Four sessions a week were led by four facilitators who have been with the program since its launch in the fall 2010. Grant funds were used to pay the facilitators a \$250 quarterly stipend.
- The Work Initiative Network (WIN) program launched in 2012 continued to attract job seekers and people in career transition to bimonthly networking meetings. Sixteen career coaches and employment experts gave presentations on a variety of job seeking topics.
- In November 2014, an Entrepreneurs' networking group was created in collaboration with a non-profit organization, Krosslink.org. Monthly meetings were held to facilitate interaction among established and aspiring entrepreneurs. Successful mentor-mentee relationships were created and local business owners gave tips to budding entrepreneurs.
- The Friends of the Library purchased a telescope from the Aldrich Astronomical Society and it was added to the library's circulating collection. A member of the astronomical society gave a demonstration of its use.
- The Library was awarded an "Outside the Box" grant in May 2014, providing outdoor furniture that was used in outdoor programs that summer. The Outreach Coordinator of Whole Foods presented a cooking program focusing on health and wellness; a family yoga program was offered in conjunction with the Parks and Recreation Department; and there was a musical performance by Jim Scott at the town common bandstand.
- The quarterly multicultural programs included a Korean cultural celebration; a demonstration of various Native American flutes by Terry Bradley; a Chinese New Year celebration; and a bluegrass group performance held in collaboration with Arts on the Green at the Congregational Church.
- Other programs included author talks, genealogy club meetings, scrabble groups, foreign film festival, instructional computer classes, photography classes, book groups, Improv workshops, knitting lessons, art workshops, Tax Help sessions with AARP volunteers, Spanish classes, a St. Patrick's day musical performance by Roger Tincknell, presentations on topics such as ADHD and Social Security, workshops on home organizing and home staging, Wendy Johnston's presentation on hiking the Pacific Crest Trail and video travel log by Bob DeCoteau on his trip to Ethiopia.
- In 2015 the library created it's first Tool Lending Library. Reference Librarian Walker Evans launched the project with a gardening tool collection, with support from the Shrewsbury Garden Club. Patrons happily began borrowing lawn edgers, bulb planting tools and more!

- Reference Librarian Walker Eavns started the “Let’s Make” series of monthly maker/DIY programs. Topics included fermenting food; soldering; ghost sculptures; songwriting; bike mechanics; and screen printing.
- The library hosted an International Tabletop Day gaming event, and began a collection of table top games for loan.

Programs for Teens included:

SPLAT Meetings

SPLAT, the Shrewsbury Public Library Advisory Team comprised of youth in grades 5-12, met over a dozen times to help plan teen events, select new materials for the circulating collection, and fundraise for many of the programs listed below.

Avengers Assemble

Shrewsbury resident and performer Dana Perkins brought his superheroes program to the Shrewsbury Public Library! Sponsored generously by the Friends of the Shrewsbury Public Library.

Crafting Programs

A very well received program on “crayon melting” was held to much success, and an additional session was added to meet with demand.

Teen Volunteer Orientations

Multiple orientations were held to recruit new young adult volunteers. Over 50 teenagers joined the already bustling program over the course of the year. The primary function was to help patrons find assigned summer reading titles, but volunteers also helped with shelving, craft preparation, event planning and execution, as well as various other tasks as needed.

Literary March Madness

A book-themed tie in with the NCAA March Madness tournament was held for patrons of all ages to engage readers in a fun bracket style challenge. Adult Fiction, Adult Non-Fiction, Teen, and Children’s titles were represented.

Learn about the Temp Site

A before and after challenge was held as well as a family scavenger hunt and hidden book game, in an effort to teach users how to navigate the new temporary location.

Wimpy Kid Launch Party Sponsored by Shrewsbury Federal Credit Union

Thanks to a donation from the Shrewsbury Federal Credit Union, the annual celebration of the popular Diary of a Wimpy Kid book series allowed over thirty preteens to get a copy of the newest book in the series and participate in games (with their parents/guardians) centered around the book.

Other Great Events/Highlights Included:

- Book Club meetings
- Little Loft Kickoff Party
- A Cooking Competition
- Halloween Party
- Thanksgiving Party and Food Drive sponsored by Dunkin' Donuts of Shrewsbury
- Film Screenings
- Holiday Party sponsored in part by Dunkin' Donuts of Shrewsbury, SELCO, and the Friends of the SPL
- Annual 3-Hour Writing Competition sponsored by Dunkin' Donuts of Shrewsbury
- Summer Reading Table, Staffed 100% by Teen Volunteers
- Young Adult Trivia Competitions sponsored by Dunkin' Donuts of Shrewsbury

Our primary event sponsors for the year were Dunkin' Donuts of Shrewsbury, The Friends of the Shrewsbury Public Library, and SELCO.

A sampling of other Library service initiatives in fiscal year 2015 includes:

- The Trustees and the Friends sponsored a reception at the Beal School, following the Town's Veteran's Day Ceremony
- The Library Trustees offered a fine amnesty for the period the library is located at the temporary library.
- Children's Librarian Sharon Martin, Garden Club Volunteer Diana Karas and Reference Librarian Walker Evans started a seed library, providing a wide variety of free seeds to library patrons in spring of 2015.
- In the spring of 2015, the Library expanded service hours by 4 hours per week; opening at 9AM instead of 10AM each Monday through Thursday.
- With a grant from the Massachusetts Library System, SPL continued providing free online access to the Worcester Telegram & Gazette and other Massachusetts local papers
- The Library Participated in the Spirit of Shrewsbury Expo, offering an exciting prize wheel to draw visitors to the library booth; allowing each visitor to win a small prize
- The Library continued its partnership with the School Department's RECESS program.
- We continued the FREE online tutoring service for elementary and high school students. Live Homework Help allows students to connect online to an expert tutor every day from 4:00 to 10:00 p.m. and receive one-to-one homework help from a live certified tutor.
- We continued to offer exam proctoring for students taking online courses; during this fiscal year, we proctored 13 such exams.
- After the move to the temporary library, we moved the processing of returned materials to the back office, thus allowing more focus and attention to customers at front desk

TECHNICAL SERVICES

The Technical Services Department worked on weeding the collection and creating collection reports in preparation for move to temporary location. Following the move in October, the department began training for the RFID conversion process. Staff and volunteers completed conversion of all adult and young adult materials housed in the temporary location and began conversion of materials located in the storage facility.

Other activities include:

- Assessed Evergreen Acquisitions software and its suitability for Shrewsbury Library.
- Worked with the CWMARS Bibliographic Task Force to develop improvements to the Evergreen online catalog.
- Modified collection development processes to conform to the newly created Collection Development Policy.
- Helped implement the Tool Library by adding garden tools to the catalog.
- Continue to evaluate patron needs by assessing high demand lists and monitoring ratio of duplicate copies to number of patron reserves.

OUTREACH

Outreach services added a number of new clients in fiscal year 2015, especially since moving to temporary location. The department also continued the tradition of annual visits to area pre-schools, providing an introduction to library use.

TECHNOLOGY

The Library subscribed to a new online service named Hoopla, which provides online and mobile access to thousands of Audiobooks, Movies, Music, TV shows and Videos. Hoopla allows patrons to instantly stream and download free dynamic content for free, with just their card.

Library staff and volunteers continued working on converting library materials from barcode identification to radio frequency identification—or RFID. RFID implementation will provide automated handling of returns, more efficient and user friendly self-check systems, improved collection security and more efficient collection maintenance in the new building.

PERSONNEL

After 45 years of employment with the SPL, Head of Circulation Services Nancy Colby retired. Having started as a Library page in 1964, Nancy worked her way through various positions. She first worked at the circulation desk as a part time aide, and joined the desk fulltime in 1980. In November of 1998, Nancy was appointed Head of Circulation Services. She was a committed, passionate and giving member of SPL's management team, who helped steer the library in the right direction for so many years. We are extremely grateful for her contribution to our town and library.

Melissa Wentworth was appointed to the Position of Head of Circulation Services in July 2015, having previously served as Sunday Supervisor and Account Clerk. She brings a great deal of enthusiasm and dedication to the job.

Part-time Circulation aid Peter Arsenault left his weekday position at the Circulation desk, to take a full time position at another library. We are pleased, however, to have retained him as our Sunday Supervisor.

Sharon Martin participated in the Effective Leadership Development Program, through a partnership of area municipalities.

Library Director Ellen Dolan served on the Town Master Plan Committee, and on the statewide EBook Sustainability Committee, which was charged with developing plans for building the resources needed to develop robust eBook collections for library users statewide.

Electronic Resources Librarian Mike Zeller serves on the New England Library Association's Conference Committee.

Head of Children's Services Sharon Martin served on the Massachusetts Library System's Youth Services Committee.

Assistant Director Priya Rathnam and Library Director Ellen Dolan attended the Library Journal's Director's Summit entitled "Library Futures" at the Chattanooga (TN) Public Library.

Trustees Chair Laurie Hogan, Finance Committee Chair John Masiello and Library Director Ellen Dolan spoke on Effective Communications with Town Boards and Officials, at the Massachusetts Library Association Annual Conference in Worcester.

Assistant Director Priya Rathnam spoke at the MLA conference on May 6, on two of SPL's innovative library programs; the English Conversation Circle program and the Greenhouse for Entrepreneurs program

Staff attended offsite workshops on cataloging standards, Adobe design, creative learning and early literacy development in preschoolers, and a mediated inter-library loan services. In house workshops were conducted on Communication during Change and Readers Advisory Services

FACILITIES & EQUIPMENT

Planning for the renovation and expansion of the library building was the major focus of fiscal year 2015.

BUILDING PROJECT

Construction Planning

Summer 2014 was a busy planning time:

- The project team sought and gained necessary approvals for the library renovation and expansion plans, from state and local historic agencies, the ZBA, the Planning Board, the Massachusetts Architectural Access Board and other officials and authorities
- The Architectural firm of Lamoureux Pagano continued development of the plans, completing about 60% Construction Drawings by the end of summer.
- We procured moving services, for moving the collections, equipment and furniture from Main Street to the temporary library at 214 Lake Street.
- The permitting and licensing for the temporary library at Glavin site were being pursued during this period. Thank you to the Public Buildings Department, the Town Planner, the Engineering Department, the Town Managers Office, SELCO and library staff and volunteers for all the work required to plan for this move
- In preparation for the move, library volunteers tagged more than 40,000 books which would be moved to temporary library, as a way to visually segregate the items, so that the movers could then know which items to move to the temporary library and which to the storage site.
- Library staff were busy planning alternate locations for library programs.

During the fall of 2014:

- All licensing, permits and leases for the temporary site were approved
- The move from Main to Lake Street took place over two weeks in early October. During the closed period, a few library staff were located in a space set aside in the Town Managers office, where they could answer patron questions, distribute museum passes and help patrons locate services during the close period.
- We offer a special thank you to our colleagues at Northborough Public Library for serving our patrons' needs for requested materials during that 2-week period.
- The temporary library opened for the public on October 20, 2014.
- The pre-construction planning meetings began in September, with plans to start construction in February 2015.
- The architects continued development of the drawings throughout the fall, with completion of 90% Construction Drawings by October.
- With this level of Construction Drawings completed, cost estimating work was updated, showing the project was on target with early estimates and valued at \$17,157,538.
- The new library will make use of RFID technology to achieve certain staffing and public efficiencies. The necessary RFID tags and conversion equipment were acquired in October and Library staff and volunteers began the conversion process in November.
- The ceremonial Groundbreaking for the project was held on November 6, 2014, with brief presentations from town and library officials. To the delight of more than 100 residents in attendance, newly elected Lieutenant Governor Karyn Polito addressed the crowd and congratulated the Town on this great step forward.
- Other fall activities included:
 - Volunteers completed marking more than 40,000 books for the move.

- In early fall we hired American Interfile and Library Services Moving Company of NY, to conduct the move of collections, equipment and furniture.
- Library staff conducted an aggressive information campaign to inform public of the closing and move to 214 Lake Street site. There were PSA's and feature programs on local cable, an information table at Farmer's Market, extensive information in library newsletter, numerous social media postings and press releases to traditional media.
- The Garden Club salvaged perennials at Main street site, just before construction began

In the winter, project activities really heated up:

- With the completion of Construction Drawings in December 2014, the bid process for the subcontractors began.
- The Massachusetts Board of library Commissioners reviewed and approved the completed drawings and plans. The Town Manager created a cash flow projection and financing plan for the project. In January 2016 the Library building committee awarded contracts for 15 trade and 5 non-trade sub-contractors.
- Library staff held a Public Yard sale for surplus furniture and equipment. Thank you to Assistant to the Town Manager Tom Gregory for all his help on this effort.
- The Library Building Committee appointed an Interiors Subcommittee, to work with the architects on furniture selection
- Volunteer photographer Jerry Callaghan began documenting the construction project, frequently visiting the site to create a photographic record of the progress.
- The stained glass window in the 1903 Jubal Howe building was removed and transported to a stained glass studio for repairs and restoration.
- The project team began working with local resident Robert Terkanian (Chief Joseph) for his plans to fund the improvements and completion of the children's courtyard

Before the snow melted away in the spring of 2015, progress that was visible to all began to take place:

- The demolition of the 1923, 1979 and former credit union buildings began in March 2015, and site work quickly followed.
- Excavation and foundation work began in March and proceed through April.
- Structural steel erection began in May 2016 and proceeded through June
- The Interiors Committee began working with the architect's furnishings, fixtures and equipment consultant BlueLine Design. Thank you to committee members Laurie Hogan, Joyce DeWallace, Ellen Dolan and architect Leo Parker for their work on selecting beautiful, durable and appropriate furniture.
- Shelving and technology specifications were being developed.
- The Building Committee provided a report to Town Meeting Members in May 2015
- The Topping Off Ceremony, to mark the placement of the topmost structural beam of the building, was held June 25, 2015. Many people came by to sign their name to the beam before it was put in place.

Capital Campaign

During fiscal year 2015, the Capital Campaign Committee worked exceedingly hard. Thank you to Co-Chairs Matt Hogan and Mary Casey, Campaign Coordinator Laurie Hogan, Business subcommittee Chair Maribeth Lynch, and all the hard working campaign volunteers for their dedication and many hours of work which brought considerable campaign success in 2015.

- In the summer of 2014, a group of Indian residents banded together to raise funds for the project. They held an India Festival on July 27 2014, and paired with other efforts, raised just over \$10,000 for project
- In the fall of 2014 the campaign commenced creating and distributing a series of mailings to project donors, keeping donors informed of the project and the campaign progress. Thank you to Laurie Hogan for all her hard work on these updates.
- In the Spring of 2015, the team began planning the Coins for Construction Drive. Thank you to Laurie Hogan, Beth Casavant, Lisa Thomas Powers, Cristina Nathan and a group of PTA and library volunteers who created program for all ages to support library. The group raised over \$10,000.
- In the spring of 2015, the Library Building Committee appointed a committee to work on the development of the donor wall and library history wall in the new building. Thank you to Donor Wall Committee members Matt Hogan, Laurie Hogan, Brigid Rubin and Ellen Dolan for their hard work on creating a vision for a wall that will celebrate both library and town history.
- As the fiscal year came to close, the capital campaign committee was pleased to announce that they had raised over \$1.2 million for the building project, and were on their way to the \$1.75 million goal.

FRIENDS OF THE LIBRARY

We thank the Friends of the Shrewsbury Public Library for their continued support of our town library. Membership continues to grow, providing funds for many activities. In 2015, they provided more than \$24,000 to support library programs and services.

Below is a sampling of their activities and accomplishments during fiscal year 2015.

- Annual Holiday Open House at the temporary library on December 6
- 6th Annual Friends Foreign Film Festival, providing international films and refreshments each Sunday in February
- As the annual book sale was not possible due to limited space at the temporary site, the Friends chose to host a mini golf fundraising event. "Golfing at Glavin" was enjoyed by all and raised over \$3,300 for the Friends organization. Thank you to event chairs Carol Geary and Claire Nagle, and the generosity of the community.
- A raffle basket was donated to the Annual Shrewsbury Youth and Family Services Gala.
- Awarded \$1,000 scholarship to Shrewsbury High School senior Hannah Eckstrom
- In partnership with Shrewsbury Parks & Recreation Department, hosted a summer concert at Dean Park, featuring Dan Gabel's High Society Orchestra. Many thanks to Heald and Chiampa for providing ice cream at the event!

The Friends also funded a number of programs run by library staff, including:

- Quarterly multi-cultural programs, beginner's Spanish classes, the Work Initiative Network, writing workshops, and more
- Children's and teen programming including the popular Music 'n Motion series, yoga for children, snacks and supplies for the Lego Club, Magic Puppet Theater, and SPLAT programs including trivia contests and more
- Library coffee service
- Museum passes
- Annual Meeting – with a special program entitled “The Orphan Train Riders, a lecture and video program with author Tom Riley

The Friend's Board typically meets the first Wednesday of each month at 7:00 p.m., from September through June. All are welcome to attend, but meeting attendance is not required for membership in this organization that is so vital to the library.

SHREWSBURY PUBLIC LIBRARY FOUNDATION

The non-profit Shrewsbury Public Library Foundation, in its eighth year of business, continued to manage funds in a prudent and careful manner. These funds are committed to the public library renovation and expansion project, as well as to providing a future endowment to support the library. Board members included Chairman Tom Josie, Treasurer Chris Mehne, Secretary Melvin (Pete) Murphy and members Paula Buonomo and Nancy Gilbert.

THANK YOU TO STAFF AND VOLUNTEERS

I continue to be grateful for and proud of the hard work and dedication of the library managers and staff. The move and adjustment to the temporary library offered special challenges this year, but our staff continued to provide a robust range of services—in a very busy environment. Our dedicated team demonstrates an exemplary level of enthusiasm and dedication. I am especially proud of all their accomplishments in creating a comfortable and functional temporary library, while continuing to offer friendly and welcoming service.

Thank you to our generous volunteers who perform many needed duties at the library. 593 volunteers provided 4,298 service hours. They assisted with library programs, shelved books, conducted data entry and assisted with program planning. They have managed promotional activities, helped prepare for craft and activity programs, conducted fundraising campaigns, helped with grant projects, and essentially stepped in whenever we asked for support. This year volunteers made a vital contribution to the moving preparations, by marking the thousands of items in our collections which needed to be moved to storage during the construction project. As always, their dedication contributes greatly to the library services our community enjoys.

At the 2015 volunteer recognition luncheon, Library officials announced the winners of Annual Volunteer Awards. Volunteer Joe Jamros won the In-House Service Award for his many years of dedicated work shelving books. Kathy Johnson and Leach Hench won the Community Service Award for their commitment to the library's English

Conversation Circle program, and Chris Mehne won the Committee Service Award for his many years of service excellence on the board of the Shrewsbury Public Library Foundation. Congratulations and thank you to all four.

We must also acknowledge the work of the various volunteer boards and committees that support the library and its services. The service of these individuals makes a great difference in the scope and range of library activities offered. Thank you to the dedicated people who serve on the following committees:

- As noted above, the Friends of the Library Board was very active in 2015. I wish to acknowledge the great work of President Carrie Hendricks, Vice President Vanessa Hale, Treasurer Jeff Billingham, Secretary Deborah Lebeaux, and board members Anne Ottoson, Melissa Misiewicz, Carol Geary, Judy Pugliese, Patricia Segerson, Mary Ellen Killela, Mark Adler, Ann Marie Bird, Monika Salvan, Dean Gillam, Claire Nagle and Nancy Colby, for their work in providing the financial resources and volunteer help to maintain robust services and programs for library users.
- Thank you to the Library Building Committee, including Chair Mike Lapomardo, Vice Chair Bridgid Rubin and members Fran Mannella, Jack Perreault, Moira Miller, Joan Barry and Daniel Morgado. Their perseverance and wise guidance is key to the project's success.
- Thank you also to the members of the Board of Trustees of the Shrewsbury Public Library Building and Endowment Trust, including Chairman Tom Josie, Treasurer Christopher Mehne, Paula Buonomo, Nancy Gilbert, Tom Josie and Pete Murphy, for their prudent management of development funds.
- I offer my sincere thanks to the members of the Board of Library Trustees for their oversight and guidance in providing excellent library services to our community. I am grateful for their many hours of hard work and the generous support they provide to me and our staff. Their cooperative and professional approach to board affairs is always appreciated, but never more than in this year of great transition.

Finally, I thank the people of Shrewsbury, who continue to support the library with their tax dollars and donations. We hope that our services, collections and programs have helped you and added value and enjoyment to your lives. Your support is vital.

Respectfully submitted,

Ellen M. Dolan
Library Director

MASTER PLAN STEERING COMMITTEE 2015

Mindy McKenzie-Hebert, Planning Board
Steve C. Boulay, Planning Board
Kathleen Keohane, Planning Board
Henry Fitzgerald, Selectmen
John Cygielnik, Finance Committee
Ron Rosen, ZBA
Maribeth Lynch, ZBA
Sandra Fryc, School Committee
Richard Ricker, SDC, SHA
Dina Nichols, SDC
Jeff Howland, P.E., Town Engineer
Chris Reidy, Principal Assessor
Ellen Dolan, Library Director
James Vuona, Fire Chief
**Kristen D. Las, AICP, Assistant Town Manager/Economic Development
Coordinator**
Matthew Sarcione, Assistant Town Planner
Stephen Vigeant, Board of Health
Gayle Vigeant, Citizen
John Campbell, Historic District Commission, retired Finance Committee
Scott Nolan, Citizen

On August 7, 2013, the Planning Board met to discuss the proposals received in response to the Master Plan Request for Proposals (RFP) issued by the Town. Mindy McKenzie Hebert and Steve Boulay recommended that the Planning Board vote to hire the Horsley Witten Group team to prepare the Master Plan Update.

After the Planning Board voted to hire Horsley Witten Group, the Master Plan process was initiated. A Public Forum was held on November 18, 2013 at the Senior Center and over 65 interested citizens attended. A second Public Forum was held on May 7, 2014 at the Senior Center with approximately 60 residents attending. Information gathered at these meetings was then augmented by interviews with Town Officials and Residents that took place in late 2013 and early 2014. This information was used to guide and inform the Master Plan Process.

The Master Plan Steering Committee (MPSC) met 6 times throughout 2014. During these meetings, the consultants and the MPSC reviewed drafted elements of the Master Plan and discussed potential edits to them.

At the January 15, 2015 meeting of the Board of Selectmen, the MPSC gave an update of the work to date on the Master Plan update. The Board of Selectmen was briefed on the progress of the MPSC and was also given drafts of the Land Use, Transportation and Circulation, and Natural, Cultural, and Historic Resources elements to review. Comments from the Board of Selectmen were limited to concerns with how the goals and action items within the elements would be implemented.

On February 5, 2015 the MPSC met to review a second draft of the Economic Development element. Additionally, a preview of the Housing element was given along with a look at a complete draft of the Master Plan. The consultants agreed to create a packet that would include an outline along with sample text & figures for the first look at the entire document before the next meeting.

The MPSC met on April 9, 2015 to review edits made to the Transportation and Circulation element as well as the Future Land Use Map. Further edits were discussed for both, including clarification of language and goals and adding additional material to the Land Use Map such as the proposed Boston to Worcester Airline Bike Trail and Town Owned parcels that were missing. Review of the newly submitted introduction also occurred with solicitation by the Consultants for other cross-cutting themes (later named Areas of Focus) across the Master Plan's elements that the Committee felt were present within the document.

On May 28, 2015, a complete draft of the Master Plan was reviewed by the MPSC. This draft included the newly submitted Housing element and the edited Introduction with cross-cutting themes. The structure, time-frame, and organization of the Implementation Plan was also discussed by the Committee. Horsley Witten Group agreed to refine the complete draft of the Master Plan and encouraged the Committee to begin thinking about the organization of the roll-out of the Master Plan, including hearings with the Planning Board, the Board of Selectmen, and possible Town Meeting presentation.

A draft Implementation plan was reviewed at the June 23, 2015 meeting of the MPSC. The draft plan identified specific times frames within each goal and action item from the Master Plan should be accomplished in, along with what entity or entities are responsible. Following this, an outreach and adoption schedule was discussed.

On July 30, 2015 the MPSC held a meeting to finalize the Housing element of the Master Plan and to review the action items and their prioritization in the Implementation Plan. The beginning of the proposed public hearing process with the Planning Board was also covered, with agreement reached on a schedule, content, and method of presentation of the final plan. In anticipation of this hearing, a complete draft of the Master Plan was made available in the Engineering Department, the Town Clerk's office, and at the Town of Shrewsbury Library, as well as online. Necessary legal advertisements and notifications were also made for the Planning Board public hearing.

The first hearing with Planning Board for the Master Plan update occurred on August 6, 2015. At this hearing, a presentation was given by several members of the MPSC covering the master plan update process to date, the basic contents of the master plan, and what the eventual adoption and acceptance processes will consist of. Accompanying this presentation was a handout with more specific information regarding the update process undertaken by the Committee and the Consultants. After receiving some initial comments from the Planning Board and the public, the hearing was continued.

A follow up MPSC meeting occurred on October 22, 2015. At this meeting, the MPSC discussed the first presentation and public hearing with the Planning Board and how to move forward with the second presentation. After reviewing the cross-cutting

themes from the Master Plan and then linking goals and action items with those themes, the Committee decided that this would be the basis for the second public hearing with the Planning Board. The Committee also explored different methods of outreach, including internal marketing by members of the Committee to their respective Boards and Departments.

The MPSC met on November 18, 2015 to review the discussion points and presentation drafted for the continued public hearing with the Planning Board. Edits to the presentation were suggested and presenters were selected. The Committee also began initial work on a memorandum that will be sent to the Board of Selectmen regarding the selection of an Implementation Committee. Comments were also given at the meeting by members of the public on potential focus areas for implementation.

A second presentation to the Planning Board, as part of the continued public hearing with the Planning Board was given by members of the MPSC on December 3, 2015. This presentation gave a brief recap of the first presentation and then delved into the Areas of Focus (formerly known as cross cutting themes) of the Master Plan and their associated goals and policies. The goals and policies mentioned were examples directly from the plan but were not ranked in any particular order. A handout was also drafted for the hearing that covered work accomplished to date and how the eventual implementation of the plan will begin.

The final MPSC meeting of 2015 was held on December 17th. At this meeting, the Committee discussed the second presentation given to the Planning Board and began to prepare for a final presentation to occur sometime early in 2016. Horsley Witten Group also explained that it will begin the final document preparation in anticipation for adoption by the Planning Board.

The MPSC will continue to meet in 2016 with the goal of completing the Master Plan update in preparation for adoption by the Planning Board in early 2016 and a presentation to the next Town Meeting.

There is a dedicated webpage for the Master Plan Update process, www.horsleywitten.com/shrewsbury.

PARKS & RECREATION DEPARTMENT CEMETERY DEPARTMENT

Angela Snell, CPRP

Director of Parks, Recreation, and Cemetery

Kevin Esposito, Effective July 2015

Parks & Cemetery Foreman

***Gary Rosiello, Retired July 2015**

Park & Cemetery Foreman

Gary Grindle

Recreation Supervisor

Jean Giles

Sr. Account Clerk

Parks & Cemetery Commission

Ed Vigliatura, Jr, Chairman

James Brown

James Lemay

**Gary Rosiello retired in July of 2015 after 41 years of service
working for the Parks & Cemetery department.*

The Department is responsible for the Town's Recreational programs, maintenance and scheduling of park facilities, school athletic fields, and the operation of Mountain View Cemetery.

Recreation Department

The Recreation Department provides activities for various age groups through out the year. All programs are self-funded from user fees. Residents register for programs using our online website and pay with a credit card. www.shrewsburyma.gov/parkrec

Notification of our programs are sent out through our list serve. To join visit the town web site and look for the Mega phone icon on our home page. We announce our programs through the School Department's community bulletin list serve, on local cable and through the local newspaper. You can also follow us on Twitter and Instagram @ ShrewsburyParks

Programs offered in 2015

Youth activities

Cricket clinic, Home alone safety course, fishing clinic, skills & drills basketball classes, indoor tykes tennis, art classes, tae kwon do, teen volleyball clinic, pottery classes, summer basketball clinics, art classes, tiny tykes football, basketball leagues, flag football, swim lessons, special needs bowling, Special Olympics teams, golf lessons, summer playgroups, Friday field trips in the summer, summer tennis lessons and fall & spring tennis lessons. Tots gymnastics, tots swimming lessons, and parent/child swim class.

Teen & Adult activities

Adult and Teen Zumba, Teen tae kwon do, Yoga for strength, baby-sitting course, tai chi, yoga, tennis, teen tennis, golf lessons, field hockey, swim lessons, basketball, learn to row, coed volleyball, competitive volleyball, Special Olympics teams, intermediate teen tennis, & coed softball leagues.

Senior activities

Bowling, men's senior softball, and fitness & nutrition.

Special Events

Town Clean-up day, Kids Equipment Day with the Highway Dept. Frisbee Dog Show, Civil War Living History Event, Vintage Baseball game, and the Annual 4th of July Celebration.

Special Needs Programs

Our Special Needs program continues to provide year round training for Special Olympics activities to over 80 athletes. Over 100 volunteers serve as coaches, partners and officials. Training is open to athletes with intellectual disabilities aged 6 thru adult and competition is open to athletes aged 8 and older. The athletes compete in state wide events organized through Special Olympics Massachusetts in soccer, basketball, bowling, skiing, track & field, volleyball, bocce, and golf.

The group also participated in Special Olympics organized fundraising, last year a team of volunteers participated in the Passion Plunge, raising money by jumping in the ocean, during February. The program also sponsored an Annual Spaghetti supper fundraiser in November at the Yawkey Training Facility in Marlboro.

Money raised through these events help support registration fees, uniforms, transportation for the Special Olympic events as well as social events for the athletes.

Parks Department

Parks Department Maintenance crew is staffed by one Parks & Cemetery Foreman and two Maintenance Craftsmen. One Maintenance craftsman transfers to highway Department for three month in winter. All staff assist the highway department with snow & ice removal. The department is supported by four part time seasonal staff from April through early November.

The Department continues to use contractual help for the mowing and trimming of some of the parks facilities.

The Department appreciates the cooperation of all the sports groups who used the facilities this past year and work corporately with the department. These groups provide sports activities to over 2500 youth in the community. We also saw an increase of fall baseball and softball teams playing this year.

All of these organizations are growing each year and field space continues to be high demand. New organizations wishing to start a program in Shrewsbury are advised to contact the Parks & Recreation Director, in advance, for field availability prior to forming new teams, programs, or collecting registrations fees as field space is very limited, especially during the months of April- July.

The Department continues to faces challenges with unscheduled maintenance due to malfunctions of equipment, aging equipment, broken or vandalized equipment at the parks and keeping up with the demand for special events and services for various school and community groups. Each season the department assists with various special events for community groups.

Dean Park 100th Anniversary

On October 24, 2015 the Parks Commission celebrated the 100th Anniversary of the gift of Dean Park to the Town of Shrewsbury. Dean Park was a gift from Charles A Dean in memory of his parents. The engraved stone memorial that was installed back in 1915 at the front entrance to Dean Park still remains today.

The rededication of Dean Park was attended by residents, local and state officials, and members of the Dean Family. Citations were received from Governor Charlie Baker and Lt. Governor Karyn Polito, State Senator Michael Moore, and State Representative Hannah Kane.

During the dedication the flag was raised by Grace Dean Backholm’s great grandchildren. Ms. Backholm was one of Charles Dean’s nieces who helped raised the first flag back in 1915. Letters from Charles A. Dean to his brother Jefferson Dean were read during the ceremony.

The day’s celebration also included a Vintage baseball game with the Mudville Baseball Club playing against local baseball players and coaches.

School Facilities

The Parks Department is responsible for maintaining the following school athletic faculties: Beal School Field, Coolidge School field, Oak and Sherwood Middle School fields, and Shrewsbury High School athletic complex. The department mows and fertilizes the fields and maintains the irrigation systems. The department is also responsible for lining the fields for scholastic sports events at Shrewsbury High School.

Sherwood and Oak Middle School fields came back on line during the summer of 2015 after being renovated during the construction of the new Sherwood Middle School.

Park Facilities

Parks Facilities	Location
Arrowwood Park*	Arrowwood Ave, Off S. Quinsigamond
Dean Park*	Main Street
Edgemere Park*	Edgemere Blvd, Off Route 20

Gauch Park	Corner of N.Quinsigamond and Main St.
Greylock Park	Off N. Quinsig. to Phillips Av to Avon Ave
Hillando Park*	Hillando Drive, off Walnut Street
Hills Farm*	Corner of Stoney Hill and Deer Run
Hills Farm Pond	Stoney Hill Road, off Route 20
Ireta Road	Ireta Road, Off West Main Street
Jordan Pond	Florence St, behind Coolidge School
Lake Street Park*	Lake Street
Maple Ave Fields*	Maple Avenue
Melody Lane*	Melody Lane, Off Route 140 South
Municipal Fields*	Municipal Drive, Near Paton School
Northshore Field*	Parker Road, off N. Quinsigamond
Prospect Park	Prospect Street (Masonic Property)
Rotary Park	Pond View Drive. Off Old Mill Rd
Toblin Hills	Toblin Hill, off Walnut Street
Ternberry	Audubon, off Old Mill Road

School Facilities	Location
Beal School*	Maple Ave and Hascall Street
Coolidge School*	May/Florence St, off S. Quinsigamond
Sherwood Middle School*	Sherwood Ave, off Oak Street
Shrewsbury High	64 Holden Street
Oak Middle School*	45 Oak Street

Other Facilities	Location
Corazzini Boat Ramp (State)	No. Quinsigamond Ave.
Donahue Rowing Center*	No. Quinsigamond Ave.
Oak Island Boat Ramp (State)	Route 20, across from Edgemere Blvd.
Town Common	Corner of Main Street & Rte 140

*fields used for organized sports

Donahue Rowing Center

The Town owns and operates the Donahue Rowing Center which is home to the following crew teams: Shrewsbury High School, St. John's, St. Marks, Worcester Academy, Bancroft Academy, Holy Cross College, WPI, Clark, Assumption, and the Quinsigamond Rowing Club (QRC) along with numerous unaffiliated scullers. Each spring and fall the Quinsigamond Rowing Association (QRA) hosts races and regattas that are attend by schools traveling from across the Northeast.

Each school leases a bay from the Town and the income is used to pay for the operating and capital improvements to the facilities. This year the roof was replaced on

the club house and bays 1-6 which were all part of the original construction.

The Recreation department offers “Learn to Row” programs in the summer for students entering grades 8-12. For Adults there are programs offered by the Quinsigamond Rowing Association.

Cemetery Department

Mountain View Cemetery

The Cemetery Department oversees the operations at Mountain View Cemetery which provides burial space for Shrewsbury residents. Cemetery lots may be purchased only by residents of the town for interment of immediate relatives of the lot owner (mother, father, son, and daughter). The cemetery is a municipally subsidized service for the residents. Lots are sold section by section to maximum the space in the cemetery.

The Cemetery Department began its 7th year of contracting out the lawn mowing and grounds keeping for the cemetery grounds and hired a contractor for the excavation of graves for the burials. The cemetery foreman locates the graves and marks out foundations for memorials and the cemetery office located within Town Hall coordinates the burial arrangements with the funeral home or the family. The Cemetery Department also receives and installs government markers for veterans free of charge. Approximately 50 veteran’s markers were installed in 2015.

The Cemetery Department continues to sells graves in the new sections called OO and QQ. This year 107 grave spaces were sold and there were 119 burials held at Mountain View Cemetery in 2015.

The Cemetery commission began work on designing a new columbarium section which will be installed in 2016.

The Cemetery Department works with the Shrewsbury Veteran’s Council to prepare the Cemetery for the Annual Memorial Day Parade and remembrances. Flags are placed on all Veteran’s graves on the Sunday prior to Memorial Day by members of Shrewsbury Girl Scouts. Over 50 girls and their families participated in this. The flags are removed during the fall clean up each year. Cub Scout Pack 62 places flags on all of the Veteran Squares in Town prior to Memorial Day. Thank you to both organizations for their continued support for Memorial Day Services.

In December the Veteran’s Council sponsored the Wreaths Across America wreath laying ceremony in which 7 wreaths representing the branches of the military were donated to the cemetery and placed at the Veterans lot near the main entrance to the cemetery.

Volunteers

The Department welcomed the assistance of the many civic and community groups who help with numerous projects and events:

- Multiple groups (Scouts, churches, schools, residents)- Spring Clean Up
- Shrewsbury Little League- Spring clean-up of all park baseball/softball dug outs & fields
- Cub Scout Pack 158- April clean up at Lake Street Park (with Trails Committee)
- Girl Scout Troop 11140- Camp Wunnegan Trail blazing (with Trails Committee)
- EMC Gives Back- Weed pulling at Town Common
- Troop 227- Pond clean up at Dean Park
- Troop 4- Painted Upper Dean Park restrooms for Eagle Scout Project
- Troop 99- Created a Hillando Drive Park sign and brush removal for Eagle Scout Project
- Troop 4- Jordan Pond Bridge, culvert, sign all painted and brush removal for Eagle Scout Project
- Troop 227- Restored Ginny Pierce Memorial Bench area at Dean Park
- Troop 114- Fall trail clean up at Dean Park including area of old stone picnic table and Carlstrom Forest
- Troop 114- Organized and staffed concession food booth at 4th of July event.
- SHS Crew Team- Fall clean up and weed removal at Donahue Rowing Center
- Shrewsbury Social Club- restored and maintained garden area at Dean Park
- Friends of Prospect Park- monthly clean ups and brush clearing
- Shrewsbury Garden Club- Adopt a Plot (multiple locations)
- Shrewsbury Garden Club- Holiday decorations at the Town Common
- Beal School Students- Fall clean up with Green Squad Students from Sherwood
- Parker Road- Fall clean up of playground and grounds
- Softball coach- marked out base paths at Sherwood and installed base anchors
- Cutler and Brown Development- Removal, demolition, and disposal of Dean Park house
- Friends of Public Library- sponsored Concert in the park
- Trails Committee- Sponsored two Full moon walks
- Trails Committee- Sponsored Mushroom walk at Prospect Park
- Elie Sakhat – Design, built and funded installation of two stone pillars at Cemetery back entrance.
- Coaches – Many volunteer coaches for basketball, Special Olympics, and cricket clinic.

Respectfully submitted,

Angela Snell, CPRP

PERSONNEL BOARD

The Personnel Board pursued its duties in 2015 pursuant to Chapter 559 of the Acts of 1953 and Section 10 of the Personnel By-Law and met seven (7) times throughout the year to deal with a number of personnel related matters.

The Personnel Board consulted and advised the Town Manager throughout the year in the many aspects of collective bargaining in which he was involved including compensation matters and health insurance plan design and contribution levels.

At the May 2015 Annual Town Meeting, the Personnel Board made the following recommendations (the recommendations were detailed in a report dated May 5, 2015):

1. A continuation of step increases per previously established upgrades including step increases associated with new hires per contract and the Personnel By-Law.
2. A 2% increase for the (A), (PT), (DH), (M), and (R) schedules effective July 1, 2015.
3. The addition of the following positions to the Town's Classification Plan:
 - Deputy Fire Chief (DH-4)
 - Junior Civil Engineer/Compliance (PT-5)
4. The reclassification of the Administrative Assistant I (A-2) position in the Council on Aging (COA) that is primarily responsible for COA transportation to Administrative Assistant II (A-3).

The Personnel Board very much appreciates the support of the Town Meeting in adopting these recommendations.

As of this writing, the Personnel Board is heavily engaged in the development of its recommendations for the May 2016 Annual Town Meeting and will have a full report in this regard.

Meetings of the Personnel Board are generally at 8:30 AM during the work week and arrangements can be made to meet with the Board through the Office of the Town Manager.

Respectfully submitted,

Theresa Flynn, Chairman
Anthony Froio, Esq.
Robert Cashman

PLANNING BOARD 2015

Melvin P. Gordon, Chairman
Stephan M. Rodolakis, Vice Chairman
Kathleen M. Keohane, Clerk
Mindy McKenzie-Hebert
Steven C. Boulay

The Planning Board meets regularly on the first Thursday of each month at 7:00 PM, in the Richard D. Carney Municipal Office Building. The Board held twelve regular meetings in 2015.

Melvin P. Gordon, as Chairman of the Planning Board is also a member of the Zoning Board of Appeals, and as Vice Chairman Stephan M. Rodolakis is an alternate to the ZBA. See the Zoning Board of Appeals annual report for more information about that Board and the projects they reviewed in 2015.

The Planning Board receives technical and administrative support from Engineering and Planning Department staff including, Jeff Howland, Town Engineer; Annette Rebovich, Board Secretary; Kristen Las, Principal Planner (until October 2015)/Assistant Town Manager/Economic Development Coordinator (after October 2015); and Matthew Sarcione, Assistant Town Planner. The Board has also retained the services of Graves Engineering to perform peer reviews on Subdivision, Site Plan Review and Special Permit projects. Project Review fees are collected in a special account in accordance with M.G.L. c. 44, s. 53G. At each Planning Board meeting, staff provides guidance to the Board, answers questions, and takes meeting minutes. Between meetings, staff members serve as the Board's liaisons to residents, developers, and other Town departments.

Support was also provided to the Lakeway Business District Association to continue efforts in expanding membership in the organization and providing support for ongoing maintenance in the district. The Principal Planner and Town Engineer attend monthly meetings of the Lakeway Business District Association to discuss ongoing landscaping along the corridor, fundraising efforts and growth of membership.

The Principal Planner and Town Engineer continued to attend meetings related to the Kenneth F. Burns Memorial Bridge Replacement Project and have relayed relevant design and construction information to the Planning Board, Lakeway Business District Association and citizens of Shrewsbury. On-site construction work was substantially completed in October, 2015 with an official dedication ceremony held on November 1, 2015. The project was completed \$5 million under budget and four months ahead of schedule.

The Town of Shrewsbury is a member of the Central Massachusetts Regional Planning Commission (CMRPC) and is represented by Kathleen M. Keohane, Don Hutchins and John F. Knipe, Jr. These members attended the quarterly meetings and the Community Development Committee meetings. Members of the Planning Board and the Principal

Planner attended American Planning Association (APA) webinars hosted at CMRPC. The Principal Planner and Assistant Town Planner also attended Planners Forums at CMRPC.

The Principal Planner attended various Massachusetts Association of Consulting Planners educational luncheons. The Assistant Town Planner also attended the Southern New England APA Conference held in Hartford, CT in September 2015. The Principal Planner and Assistant Town Planner reported to the Planning Board on the sessions they attended.

Melvin P. Gordon and Steven C. Boulay continue to sit on the Targeted Zoning Committee (TZC) with two members of the Board of Selectmen. The TZC is evaluating potential rezoning efforts for economic development. It is anticipated that the Targeted Zoning Committee will continue to meet in 2016 to develop potential rezoning proposals for properties that may come available for evaluation.

Mindy McKenzie-Hebert and Steven Boulay are the Planning Board members appointed to sit on the Master Plan Steering Committee (MPSC). Kathleen Keohane also has filled in for Steven Boulay on the Committee. Please see the Master Plan Steering Committee (MPSC) Annual Report for more information.

Melvin P. Gordon was appointed as a member of the Reuse Committee that was created as part of the ongoing Glavin Center work. Information related to this work is discussed in greater depth in the Planning and Economic Development Department Annual Report.

The Planning Board also voted to recommend several subdivision roads as public streets to the Annual Town Meeting, held May 2015. These roads included Appaloosa Drive, Shetland Way, and Thoroughbred Way in the Farmview Estates subdivision; Grove Meadow Lane in the Grove Meadow Farm subdivision; and Ashwood Circle, Balsam Circle, and Hemlock Circle in the Rawson Hills Estates III subdivision.

The Planning Board voted to select the Horsley Witten Group team to prepare the Master Plan Update. In August 2013, a Master Plan Steering Committee (MPSC) was formed to oversee the project. Mindy McKenzie-Hebert and Steve Boulay are the Planning Board designees to the Master Plan Steering Committee. The Town Engineer, Principal Planner, and Assistant Town Planner also sit on this Committee. This committee held eight (8) meetings throughout the year. Work at these meetings included reviewing draft materials and suggesting potential edits. The Committee also prepared for giving an update to the Board of Selectmen at that board's January 15, 2015 meeting. The Committee also gave presentations at the August 6th and December 3rd meetings of the Planning Board as part of the public hearing process for the Master Plan. For more information on the date and content of these meetings, see the MPSC Annual Report.

The May 2015 Annual Town Meeting approved the following amendments to the Zoning Bylaw:

To amend Section VI, Table 1, Use Regulations Table, Footnote 27 to allow restaurants or other places serving food via drive through windows within the Lakeway Overlay District.

To amend Section VII.K, Inclusionary Housing Definitions to reflect updated regulations from the Massachusetts Department of Housing and Community Development pertaining to the Local Initiative Program and the Subsidized Housing Inventory.

To amend Section VII.M.9.f.2, Development Regulations for the Lakeway Overlay District to reflect updated regulations from the Massachusetts Department of Housing and Community Development pertaining to the Local Initiative Program.

To amend Section VII.F.3, Site Plan Approval by the Planning Board to include any outdoor display area as subject to Site Plan Approval and to correct a reference to Section VII.F.3 of the Zoning Bylaw.

To amend Section VII.F.3.f.2, Site Plan Requirements to allow plans to be prepared at a scale other than 1"=40' as long as that is accepted by Planning Board and it shows details clearly and adequately.

To amend Section VII, Table 2, Dimensional Table, Footnote 6 to allow the placement of sidewalks along the frontage of a lot in the Commercial-Business District to be at the discretion of the Planning Board through Site Plan Approval and to be allowed in the public right-of-way.

To amend Section II, Definitions, of the Shrewsbury Zoning Bylaw to provide a definition of Fine Craft and Art Media within the Indoor or Outdoor Farmers Markets, and to allow the sale of Fine Craft and Art Media at Indoor or Outdoor Farmers Markets as long as no more than 12% of all market vendors do so.

The November 2015 Special Town Meeting approved the following amendment to the Zoning Bylaw:

To create Section VII.S, Clear-Cutting, to prohibit clearing of 20,000 square feet or more of woodland in a calendar year unless part of, or work necessary in anticipation of, an approved subdivision plan, site plan approval, or part of an approved forest cutting or management plan.

Public Hearings held by the Planning Board in 2015 were as follows:

Hearing Date	Subdivision Control Law	Location
February 5, 2015 (Continued from December 4, 2014)	Oak Meadow Farm Definitive Subdivision (Hearing closed February 5, 2015) (Decision signed February 5, 2015)	393 Oak Street
Hearing Date	Site Plan Approval and Special Permits	Location
January 8, 2015 (Continued from December 4, 2014)	Two Dealership Buildings Site Plan Approval (Hearing closed January 8, 2015) (Approved January 8, 2015)	730 Boston Turnpike (Route 9) & 333 South Street
	Common Driveway Serving Two Dwellings Special Permit (Hearing closed January 8, 2015) (Approved January 8, 2015)	315 & 335 Maple Avenue
	Landfill Solar Array, Site Plan Approval (Hearing closed February 5, 2015) (Approved February 5, 2015)	620 Hartford Turnpike (Route 20)
	Lakeway Commons, Multi-Family and Retail Development, Site Plan Approval and Special Permits (Hearing closed February 5, 2015) (Approved February 5, 2015)	193 Boston Turnpike (Route 9)
March 5, 2015	Improvement to Existing Retail Development Site Plan Approval (Hearing closed March 5, 2015) (Approved March 5, 2015)	163 Boston Turnpike (Route 9)

April 2, 2015	Parking Lot Alterations and Brook Relocation Site Plan Approval (Hearing closed May 7, 2015) (Approved May 7, 2015)	1000 Boston Turnpike (Route 9)
June 4, 2015	Fairlawn Plaza Alterations Site Plan Approval (Hearing closed September 3, 2015) (Approved September 3, 2015)	378 Maple Avenue
	Quinsigamond Plaza Site Plan Modification (Hearing closed July 9, 2015) (Approved August 6, 2015)	77 & 87-97 Boston Turnpike (Route 9)
September 3, 2015	Building Addition and Parking Lot Alterations Site Plan Approval (Hearing Closed October 1, 2015) (Approved November 5, 2015)	697 Hartford Turnpike (Route 20)
October 1, 2015	Building Addition and Parking Lot Alterations Special Permits (Hearing closed October 1, 2015) (Approved November 5, 2015)	697 Hartford Turnpike (Route 20)
	Conversion of Residence to Office & Parking Lots Alterations, Site Plan Approval & Aquifer Protection Special Permit (Hearing closed October 1, 2015) Approved November 5, 2015)	204 Main Street
	Parking Lot Alterations Site Plan Modification (Hearing continued to March 3, 2016)	3 Elm Street

(October 1, 2015 continued)	Office Building & Assisted Living Facility Site Plan Approval (Hearing closed November 5, 2015) (Approved November 5, 2015)	258/274 Walnut Street
November 5, 2015	Common Driveway Serving Two Commercial Buildings, Special Permit (Hearing closed December 3, 2015) (Approved January 7, 2016)	211 & 215-223 Memorial Drive

Date	Other Meetings & Hearings
January 8, 2015	18-24 Beacon Street-Public Meeting 3 Elm Street-Patrick's Motor Mart-Public Meeting 757-789 Boston Turnpike-Casey Self Storage-Request to Work Sundays Farmview Estates-Request for Bond Reduction (Approved April 2, 2015) Rawson Hill III-Request for Bond Reduction (Approved April 2, 2015) Conflict of Interest Online Course and Signature Page
February 5, 2015	70 Chestnut Street –Request for Diminimis Change Farmview Estates-Request for Bond Reduction Rawson Hill III-Request for Bond Reduction 42 Bowditch Drive-Metso Automation-Request for Bond Release Summit Ridge Estates-Request for Change of Tri-Party Agreement Baker Avenue-Request for Road Discontinuance Recommendation Discuss Potential Rezoning and Street Acceptances for Annual Town Meeting
March 5, 2015	12 Commerce Road-Administrative Site Plan Review Grand View-Request for Covenant Release for Lots 3, 4, 5, 8 757 Boston Turnpike-Casey Self Storage-Request for Sunday Work
April 2, 2015	Zoning Bylaw Amendment-Use Regulations Table-Footer 27 (Hearing closed May 7, 2015) Zoning Bylaw Amendment-Inclusionary Housing Definitions (Hearing closed May 7, 2015) Zoning Bylaw Amendment-Development Regulations for Lakeway

Overlay District (Hearing closed May 7, 2015)
 Zoning Bylaw Amendment-Site Plan Requirements-Plan Scale
 (Hearing closed May 7, 2015)
 Zoning Bylaw Amendment-Dimensional Table-Footnote
 6-Sidewalks along Frontage (Hearing closed May 7, 2015)
 Zoning Bylaw Amendment –Definition for Indoor or Outdoor
 Farmers Markets (Hearing closed May 7, 2015)
 193 Boston Turnpike-Lakeway Commons-Request for Diminimis
 Change
 579-585 Lake Street-Over 55 Housing Development-Informal
 Meeting
 Oak Meadow Farms-Request to Sign Covenant and Endorse
 Definitive Plans
 Palm Meadow Estates-Request to Sign Covenant and Endorse
 Definitive Plans
 70 Chestnut Street-Boston Medical Products-Request for Cash
 Bond
 Appaloosa Drive-Discussion of Acceptance of Streets
 Shetland Way-Discussion of Acceptance of Streets
 Thoroughbred Way-Discussion of Acceptance of Streets
 Grove Meadow Lane-Discussion of Acceptance of Streets
 Ashwood Circle-Discussion of Acceptance of Streets
 Balsam Circle-Discussion of Acceptance of Streets

May 7, 2015	Oak Meadow Farm-Request for Model Lots Grove Meadow Estates-Request for Bond Reduction 193 Boston Turnpike-Lakeway Commons-Request for Multifamily Building Number Change DEIR-MEPA-The Grove
June 4, 2015	Wagner Dealership Buildings-Request for Diminimis Change Farmview Estates-Request for Bond Release Rawson Hill III-Request for Bond Release Grove Meadow Estates-Request for Bond Release 604 Hartford Turnpike-Request for Bond Release 780 Boston Turnpike-Request for Bond Release 194 Oak Street-Request for Cash Bond
July 9, 2015	Oak Meadow Farm-Request for Cash Bond & Covenant/Lot Release 757/789 Boston Turnpike-Casey Self Storage-Administrative Changes 192-196 Oak Street-Review of Common Driveway As-Built Proposed Zoning Bylaw Amendment Discussion-Clear Cutting
August 6, 2015	Zoning Bylaw Amendment-Clear Cutting (Withdrawn September 3, 2015)

Updated Shrewsbury Master Plan (Continued to January 7, 2016)
 315 & 335 Maple Ave-Deliberate and vote on decision
 77 & 87-97 Boston Turnpike-Deliberate and vote on decision
 730 Boston Turnpike and 333 South St- Request for Cash Bond

September 3, 2015 Victoria Circle-Request for Bond Reduction
 Kings Brook Crossing Definitive Subdivision-Request for Bond Release
 Westborough YMCA Expansion discussion

October 1, 2015 215-223 Memorial Drive-Administrative Site Plan Review
 27 Pinedale Road-Administrative Site Plan Review
 Zoning Bylaw Amendment-Clear Cutting (Hearing closed November 5, 2015)

November 5, 2015 12 Commerce Drive- Administrative Site Plan Review
 697 Hartford Turnpike-Deliberate and vote on decision
 204 Main Street-Deliberate and vote on decision
 Palm Meadow Estates-Endorse Certificate for Definitive Plan

December 3, 2015 787 Hartford Turnpike-Request for Diminimis Change
 760 Boston Turnpike & 730 Boston Turnpike/333 South Street-Request for Diminimis Change
 697 Hartford Turnpike-Request for Cash Bond

APPROVED SUBDIVISIONS WITH HOUSE LOTS REMAINING

Subdivision Name (Developer)	Total Lots	Lots Built Upon*	Lots Remaining
Center Heights (Edmund Paquette)	4	0	4
Colonial Farms III (Polito Development)	16	13	3
Daania Circle (M. Raziddin)	2	0	2
Farmview Estates (Brendon Homes)	39	39	0
Grand View (Cutler-Brown Development)	8	3	5
Grove Meadow Farm (E. Muntz)	11	11	0
Hickory Hill Estates (Brendon Homes)	32	30	2
Highland Hill (Highland Hills LLC)	39	34	5
Nelson Point (Cutler-Brown Development)	18	0	18
Oak Meadow Farm (St. Frances Realty Trust)	4	1	3
Palm Meadow Estates (Anthony Russell)	8	0	8
Rawson Hill Estates III (Brendon Homes)	42	40	2

Saxon Woods 76-8 (Green Leaf Dev. (transferred Oct 2011))	21	15	6
Summit Ridge Estates (Summit Ridge Estates, Inc.)	54	24	30
Tatassit Beach (South Shore Realty Trust)	3	1	2
Tuscan Place (Shrewsbury Homes)	5	1	4
Victoria Circle (transferred to Kendall Homes Dec 2012)	5	5	0
Wetherburn Heights (Abu Construction)	23	0	23
Willow Woods Estates (Peris & Sons)	6	5	1
TOTAL:	331	191	140

* Occupancy Permits

FEES COLLECTED IN 2015

Form A's (Approval-Not-Required plans)	\$13,850.00
Form B's (Preliminary Subdivisions)	\$0.00
Form C's (Definitive Subdivisions)	\$4,000.00
Site Plan Review, Special Permits, Modifications	\$34,770.00
Applications for Inclusionary Housing	\$0.00
Technical Review Fees	\$79,508.25*
Inspection & Administration	\$26,202.50
Total	\$158,330.75

*Fees paid to peer review engineer and if not used, released back to applicant. No net value.

PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT 2015

2015 was a transition year for the Planning and Economic Development Department. The part time Assistant Town Planner became full time in June and the Principal Planner was promoted to Assistant Town Manager/Economic Development Coordinator in October. The Planning Department staffs the Planning Board, Zoning Board of Appeals, Trails Committee, Open Space and Recreation Plan Implementation Committee, Master Plan Steering Committee, Targeted Zoning Committee, Shrewsbury Development Corporation and the Lakeway Business District Association (see their annual reports within this document). The Assistant Town Manager is also heavily engaged in Economic Development duties in the Town.

At the Annual Town Meeting in 2015, the Assistant Planner was elevated to a full time position. While mainly assisting the Principal Planner with staffing various Town Boards, he also reviews submittals to the Planning Board. Additionally, he has worked on other long term projects for the Planning and Economic Development Department and other Town Departments as well.

The Planning Department maintains a list of commercial and industrial property for development as well as an inventory of residential developments available. Staff frequently meet with land owners, business owners and developers on various projects and opportunities.

The Planning Department staff also works on several projects on behalf of the Town Manager's office including the Glavin Center property lease and re-use, marketing the Centech Park North property off of South Street, projects at the landfill, the Central Massachusetts Regional Public Health Alliance (CMRPHA), electronic permitting and more. To expand a bit, the work done at the Glavin Center included Town Meeting authorizing the filing of a home rule petition to purchase approximately 23 acres of land at the Glavin Center. This process was completed in November, 2015. Work related to a similar home-rule petition to acquire parcels of land located off of Green Street remains ongoing. The Assistant Town Manager/Economic Development Coordinator also remained engaged in the Central Massachusetts Regional Health District where she represented the Town of Shrewsbury and the District at both local and national events. High level guidance on regionalization issues was also give to the District by the staff in this department. Staff also assists other departments on various projects as well.

The staff attended various Massachusetts Association of Planning Directors educational luncheons. The Assistant Town Planner also attended the Southern New England APA Conference held in Hartford, CT in September 2015. The Town is a member of Corridor 9 on and Kristen Las is the public sector co-chair of the 495/Metrowest Partnership's Energy and Sustainability Committee and attends their meetings. She reported to the Planning Board on the sessions she attended.

The Planning Staff is involved in reviewing the Pointe at Hills Farm, a proposed 40B project as it continues in front of the Zoning Board of Appeals. The Planning Department has coordinated peer review of the development and also applied for and received a Technical Assistance Grant of \$15,000 from the Massachusetts Housing Partnership to help the ZBA through the hearing process.

The planning staff were also involved in reviewing several large scale projects in Town. These projects included what is known as the Grove, centered at the intersection of Maple Ave, Oak Street, and Route 9. This review was in relation to the project's necessary filing under the Massachusetts Environmental Protection Act (MEPA). The redevelopment of the former Spag's site on Boston Turnpike/Route 9 known as Lakeway Commons was also reviewed as part of that project's request for Site Plan Approval and various Special Permits with the Planning Board. Submittal review included attending site visits, submitting comments to MEPA, the Planning Board, and the developers, answering questions from residents, and working with the developers, town departments, and other state agencies on any issues that arose.

The Planning Department helps to prepare two types of population projects for the Board of Selectmen and Finance Committee. The first projection is actually just a tally of the actual number of school children in certain housing developments. This data is used to project what the estimated number of school children may be in a new housing development. The report is updated yearly generally in November or December.

In addition to all of the projects listed above, the Planning Department assists other departments as necessary on various projects throughout the year.

SHREWSBURY POLICE DEPARTMENT

James J. Hester Jr.
Chief of Police

The authorized strength of the police department is currently forty-five sworn officers. This includes one chief, three lieutenants, seven sergeants, and thirty-four patrol officers. Additionally, the police department has a staff of eight civilian dispatchers and five clerks. The police department also oversees the animal control officer.

We strive to maintain specialized positions within the department, so that we can provide the most effective and efficient delivery of police service to the community. Traffic related issues continue to be a major concern for our residents and a priority within the department. In addition to traffic enforcement, the unit is responsible for responding to citizen complaints regarding traffic and parking issues, as well as responding to and investigating / reconstructing traffic collisions that result in a fatality, serious injury or unusual circumstances. Additionally, the unit prepares reports and documents for other town departments and outside agencies who frequently request traffic data, studies, accident history, etc., for specific locations in town.

The police department continues to work in cooperation with our public schools to provide a safe and secure environment for students and staff through our school resource officer program. The police department is committed to working and strengthening this valuable partnership. Officers' Mark Hester and Scott Mentzer are assigned to the high school and middle schools respectively. Officer Mentzer also works as the liaison to the elementary schools.

The police department works in partnership with the council on aging and the fire department in addressing public safety needs and concerns of our senior residents. This program has been extremely helpful in improving communication between agencies and effectively dealing with issues involving seniors.

The Shrewsbury Police Detective Bureau is staffed by one detective lieutenant, one detective sergeant, four detective patrolman and two school resource officers. The detective bureau investigates all Shrewsbury death scenes in cooperation with the Massachusetts State Police. The detective bureau is responsible for investigating all felonies, thefts, frauds, burglaries, narcotic violations and sexual assault complaints occurring in the Town of Shrewsbury. The detective bureau works closely with the Shrewsbury Police Operations Division (uniformed personnel). The detective bureau maintains records on all sex offenders who are required by the Commonwealth of Massachusetts to register in the Town of Shrewsbury. This information is available to the public at no cost. Members of the detective bureau are on-call 24 hours a day and respond when required to investigate crimes.

The Shrewsbury Police Department remains committed to providing the best possible training for personnel. Sgt. Michael O'Connor our firearms instructor works to continually improving the firearms training our officers receive. The training emphasizes judgement and decision making under stressful situations and includes active shooter

scenario based exercises. High quality training ensures that officers can adapt to the variety of dangerous situations they may encounter on the street.

One retirement occurred during 2015. Sergeant Ronald Benoit retired on November 1st. A word of thanks to Sergeant Benoit for his many years of dedicated service to the department and to the Town of Shrewsbury.

The Shrewsbury Police Department applied for and received \$92,539.in grant funding d through the State E911 Department during 2015. We will continue to aggressively seek out and apply for grants that are of benefit to the police operations and delivery of service.

It is our intention to continue to deliver the highest quality police service to the community we serve. We dedicate ourselves to a proactive problem solving approach when addressing crime, disorder, fear of crime and issues in the community that effect public peace and security. On behalf of the entire staff at the Shrewsbury Police Department, I would like to thank the citizens of Shrewsbury for their support. We look forward to continued success in the years ahead.

James J. Hester Jr.
Chief of Police

2015 Personnel Summary – Authorized Strength							
Authorized Strength							
	1980	1990	2000	2012	2013	2014	2015
Total	38	40	46	54	54	58	58
Sworn	32	32	35	43	43	45	45
Chief	1	1	1	1	1	1	1
Lieutenants	0	2	3	3	3	3	3
Sergeants	5	6	5	6	6	7	7
Patrolmen	26	23	26	33	33	34	34
Dispatch	2	4	6	7	7	8	8
Clerical	4	4	5	4	4	5	5

Retirements

Sergeant Ronald S. Benoit November 1, 2015

Police Officer's Hired

Officer Brett Wester March 19, 2015
Officer Christopher Abbascia March 19, 2015
Officer Paul McNiff March 19, 2015

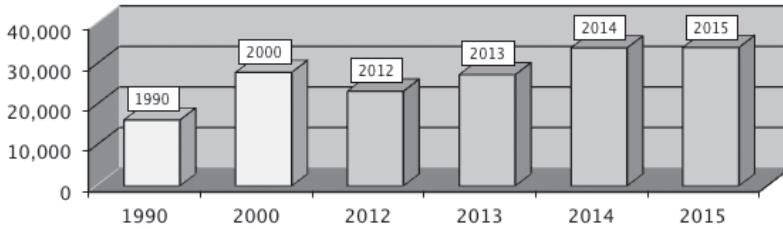
Dispatchers hired

Corey VanBeekom February 19, 2015

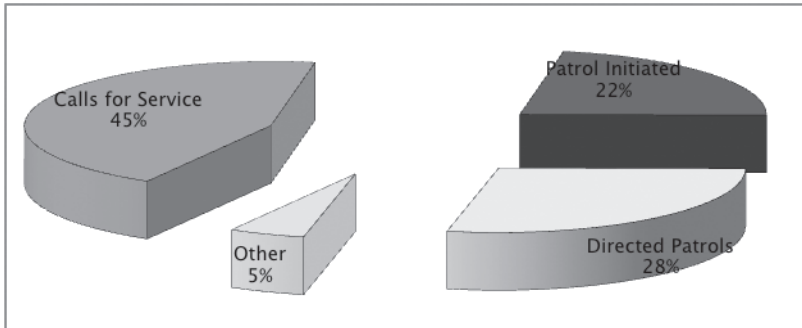
Andrew Van Wagoner May 7, 2015

John Rekemeyer July 30, 2015

Total Incidents



2015 Incidents



Incidents are a measure of the police department's activity. Incidents represent the total of calls for service, assignments, administrative Initiated activity, 34,141 total incidents were logged in 2015.

2015 Summary of Criminal Activity				
Reported Criminal Incidents				
	2015	2014	2013	2012
Arrests	357	493	442	366
Arson	1	3	1	1
Assaults	67	89	80	102
B&E Residential	51	39	57	70
B&E Commercial	15	26	10	25
B&E Motor Vehicle	154	101	19	40
Child in Need of Services	6	1	4	5

Disturbances	370	407	398	510
Domestics	255	233	202	219
Hate Crimes	0	0	0	0
Harassment	109	135	136	127
Hit and Run	163	154	133	178
Identity Theft	117	45	43	67
Illegal Dumping	35	37	45	36
Larceny	269	297	293	274
Liquor Violation	3	8	1	8
Manslaughter	0	0	0	0
Murder	0	0	0	1
Narcotic	56	45	42	71
Rape	2	2	1	4
Restraining Order Violation	23	34	9	18
Road Rage	29	17	7	22
Robbery	2	5	5	4
Sex Offences	5	7	6	15
Shoplifting	49	65	62	55
Stolen Vehicles	12	19	17	25
Vandalism	138	132	197	214

2015 Summary of Services Incidents				
Service Incidents				
	2015	2014	2013	2012
Accidents (Investigated)	1040	987	951	892
Accidents (Not Investigated)	10	3	2	22
Accidents Fatal	2	1	2	2
Alarms	1313	1244	1,262	1,211
Animal Complaints	638	638	633	579
E9-1-1 Calls	6917	6,550	6,840	6,595
E-9-1-1 Hang Ups	350	408	478	560
Firearms Permits Processed	224	288	639	408
Firearms Safety Graduates	0	0	0	0
Medicals	2,596	2,356	2,441	2,333
Mental Health	143	119	95	111
Missing Persons (Reported)	26	16	34	29

Parking Tickets	367	193	384	301
Handicapped Parking Violations	24	31	25	41
Opioid Overdose	22	20	-	-
Protective Custody	44	54	47	48
Preserve the Peace	55	53	55	55
Remove Youths	7	29	16	37
Restraining Orders	125	126	90	119
Suicide (Attempted)	6	5	12	17
Suicide	4	1	2	4
Summons Served	164	140	111	182
Suspicious Persons/Vehicle	1,692	1,665	1,768	1,576
Traffic Complaint	460	319	354	396
Unattended Deaths	25	15	23	20
Unsecured Private Buildings	61	67	56	79
Well Being Check	426	469	414	500

2015 Summary of Motor Vehicle Incidents				
Motor Vehicle Violations				
	2015	2014	2013	2012
Attaching Plates	7	9	4	9
Breakdown Lane	17	7	7	11
Defective Equipment	44	39	11	102
Fail to Stop for School Bus	2	2	2	2
Inspection Sticker Violation	141	133	153	254
Junior Operator Passengers	8	8	0	2
Leaving the Scene of an Accident	28	18	32	28
Marked Lanes	103	115	98	78
Motor Vehicle Homicide	0	0	2	1
Operating Under Influence Alcohol	57	50	41	45
Operating Under Influence Drugs	7	6	5	3
Operating Without a License	51	55	55	56
Operating to Endanger	52	40	32	31

Red Light	361	336	305	278
Refusal to Stop for Police	11	8	9	9
Seat Belt/Child Restraint	5	4	7	157
Speeding	788	1036	871	828
Stop Sign	60	70	67	80
Suspended/Revoked Operator	79	85	72	59
Unregistered Motor Vehicle	74	87	76	131
Uninsured Motor Vehicle	27	50	23	37
Using Without Authority	12	4	6	6
Other Miscellaneous Violations	548	691	498	1,372
Total Offenses	2,482	2,853	2,376	3,579
Total Citations	1,897	2,202	1,886	2,008

2015 Animal Control Incidents				
Animal Control Incidents				
	2015	2014	2013	2012
Dogs Licensed	2445	2671	2665	2,658
Dog Violations Cited	8	6	7	34
Dog Bites	20	15	3	12
Cat Bites	3	1	3	1

PUBLIC BUILDINGS DEPARTMENT

Robert A. Cox, Superintendent

The Public Buildings Department is responsible for maintenance of the following Town buildings: Senior High, Oak Middle, Sherwood Middle, Beal, Paton, Spring Street, Coolidge and Floral Street Schools and the Parker Road Preschool; Fire Headquarters, Lake and Centech Fire Stations, Police Headquarters, Police Boathouse, Municipal Office Building, Shrewsbury Public Library, Allen Property, Ray Stone Legion and the Senior Center.

The combined floor area maintained by the Public Buildings Department is approximately 971,556 square feet. School buildings account for 860,133 square feet of space. The Fire Department occupies 26,265 square feet, Police Headquarters and Boathouse 11,900 square feet, Municipal Office Building 28,700 square feet, Library 24,658 square feet, Legion 1,500 square feet, Allen Property 7,000 square feet and the Senior Center 11,400 square feet. During the past seventeen years Shrewsbury has added approximately 518,254 square feet to its building inventory.

The Town buildings were erected in the following years: Brick School 1830; Beal 1922; Coolidge 1927 with additions in 1940 and 1969 and four modular classrooms added in 1995; Paton 1949 with addition of three modular classrooms in 2000; Oak Middle School 1957 with an addition in 1981 and renovation in 2004; Sherwood Middle School 2013; Spring Street 1968 with two modular classrooms added 1995 and four modular classrooms added in 2000; Floral Street 1997; Parker Road Preschool 1954 with an addition in 2003; Municipal Office Building 1966 with an addition in 1997; Library 1903 with additions in 1922 and 1979; Fire Headquarters built in 2007; Lake Station 1951 renovated in 2007; Centech Station 2007; Police Station 1971 with an addition and renovation in 1996; Police Boathouse 2004; Ray Stone Legion Post in 1858 with an addition in the mid-1940's; Senior Center 2000 and the Senior High School 2002.

The Public Buildings Department budget provides utilities for the above mentioned buildings. Fiscal year 2015 costs for those utilities were as follows:

Electricity:	\$839,360.75
Natural Gas:	285,685.72
Water & Sewer:	<u>56,005.88</u>
Total Utilities	1,181,052.35

The Public Buildings Department delivers mechanical maintenance and daily custodial service with twenty two employees: Superintendent, Assistant Superintendent for Maintenance, Assistant Superintendent for Custodial Services, Assistant Superintendent / High School Plant Manager, two administrative assistants (shared with the Highway Department), four maintenance craftsmen, eleven full-time custodians and two part-time custodians. In addition to Town custodial staff the department employs the use of contractual cleaning for approximately 953,513 square feet of building space at a cost of \$777,917.30 for fiscal year 2015.

SHREWSBURY CONTRIBUTORY RETIREMENT SYSTEM

The Shrewsbury Contributory Retirement System is one of 104 state and municipal retirement systems in Massachusetts. The system is administered by a five member board consisting of one ex officio member, two elected members, one member appointed by the Board of Selectmen and one member appointed by the four previously mentioned board members. The current board members and term ending dates are:

Mary E. Thompson – Ex officio member
 Caryn Shea – Appointed member, December 2017
 Thomas Kennedy – Selectmen’s appointee, June 2018
 Ralph Iaccarino – Elected member, December 2018
 Robert Tozeski – Elected member, December 2016

The Board, while operating independently, is bound by Massachusetts General Law Chapter 32. MGL Chapter 32 establishes benefits, contribution requirements and an accounting and fund structure for all municipal retirement systems in Massachusetts. Gail A. Sokolowski is the Executive Director of the retirement system.

SHREWSBURY CONTRIBUTORY RETIREMENT SYSTEM Annual Statement for the Year Ending December 31, 2015

ASSETS AND LIABILITIES

Cash	939,587.52
PRIT Cash Fund	0.00
PRIT Domestic Equities	31,176,375.70
PRIT Int'l Equities	4,321,482.20
PRIT Domestic Fixed Income Fund	10,689,939.64
PRIT Core Real Estate	2,643,028.83
PRIT Core Fund	48,352,700.44
Interest Due & Accrued	2.86
Accounts Payable	0.00
Accounts Receivable	39,414.74
TOTAL ASSETS & LIABILITIES	<u>98,162,531.93</u>

FUNDS

Annuity Savings Fund	24,010,429.02
Annuity Reserve Fund	6,756,323.23
Spec Fund for Military Service	36,184.94
Pension Fund	6,281,433.98
Pension Reserve Fund	61,078,160.76
TOTAL FUNDS	<u>98,162,531.93</u>

RECIEPTS

Annuity Savings Fund:	
Members Deductions	2,262,049.56
Transfers from Other Systems	0.00
Make-up Payments & Redeposits	17,381.65
Investment Income Credited	33,211.54
<i>Subtotal</i>	<u>2,312,642.75</u>
Annuity Reserve Fund:	
Investment Income Credited	194,085.72
<i>Subtotal</i>	<u>194,085.72</u>
Pension Fund:	
Reimbursements from other systems	149,070.72
Workers' Compensation Settlements	0.00
Received from Comm of MA - COLA	53,028.61
Recovery of Section 91A Over-earnings	107.16
Pension Fund Appropriation	5,889,162.33
<i>Subtotal</i>	<u>6,091,368.82</u>
Spec Fund for Military Service:	
Contributions received from municipality	0.00
Investment Income Credited	45.16
<i>Subtotal</i>	<u>45.16</u>
Expense Fund:	
Investment Income Credited	433,446.80
<i>Subtotal</i>	<u>433,446.80</u>
Pension Reserve Fund:	
Pension Reserve Fund Appropriation	0.00
Miscellaneous Income	476.84
Interest Not Refunded	0.00
Excess Investment Income	142,855.13
Federal Grant Reimbursement	0.00
<i>Subtotal</i>	<u>143,331.97</u>
TOTAL RECEIPTS	<u>9,174,921.22</u>

DISBURSEMENTS

Annuity Savings Fund:	
Refunds to members	197,501.47
Transfers to other systems	347,213.77
<i>Subtotal</i>	544,715.24

Annuity Reserve Fund:	
Annuities Paid	1,164,143.66
Option B Refunds	0.00
<i>Subtotal</i>	<u>1,164,143.66</u>

Pension Fund:	
Regular Payments	4,537,107.79
Survivorship Payments	249,916.13
Ordinary Disability Payments	47,369.17
Accidental Disability Payments	820,751.52
Accidental Death Payments	211,889.78
Section 101 Benefits	40,355.34
Reimbursements to other systems	184,484.02
<i>Subtotal</i>	<u>6,091,873.75</u>

Expense Fund:	
Board Member Stipend	3,000.00
Salaries	57,313.91
Travel	3,030.79
Fiduciary Insurance	5,048.00
Service Contracts	14,009.24
Medical Expenses	0.00
Actuarial Expenses	2,000.00
Accounting/Auditing	750.00
Legal Expenses	3,824.00
Professional Services	0.00
Education & Training	1,620.00
Administrative Expenses	2,506.61
Furniture & Equipment	0.00
Management Fees	320,344.25
Custodial Fees	0.00
Consultant Fees	20,000.00
<i>Subtotal</i>	<u>433,446.80</u>

TOTAL DISBURSEMENTS	<u>8,234,179.45</u>
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INVESTMENT INCOME

Investment Income Received From:	
Cash	1,100.23
PRIT Pooled Funds	2,228,351.97
<i>Subtotal</i>	<u>2,229,452.20</u>
<i>Plus:</i>	
Realized Gains	4,024,310.64
Interest Due & Accrued — Current Year	2.86
Unrealized Gains	9,122,370.54
<i>Subtotal</i>	<u>13,146,684.04</u>

Less:

Realized Losses	226,077.99
Unrealized Losses	14,346,411.17
Interest Due & Accrued - Prior Year	2.73
<i>Subtotal</i>	<u>14,572,491.89</u>

NET INVESTMENT INCOME **803,644.35**

Income Required:

Annuity Savings Fund	33,211.54
Annuity Reserve Fund	194,085.72
Expense Fund	433,446.80
Military Service Fund	45.16
TOTAL INCOME REQUIRED	<u>660,789.22</u>

Net Investment Income	803,644.35
Less: Income Required	<u>660,789.22</u>

EXCESS INCOME TO PENSION RESERVE FUND **142,855.13**

SHREWSBURY CONTRIBUTORY RETIREMENT SYSTEM 2015 MEMBERSHIP REPORT

	Group 1*	Group 4 **	Total
Active Membership	398	95	493
Retired Membership	178	89	267
Inactive Membership	143	2	145
Total Membership	719	186	905

* Group 1 consists of members other than Police Officers, Fire Fighters and Linemen

** Group 4 consists of Police Officers, Fire Fighters and Linemen

SHREWSBURY PUBLIC SCHOOLS

School Committee

Mr. John R. Samia, Chairperson (2017)
Ms. Sandra Fryc, Vice Chairperson (2017)
Ms. Erin H. Canzano, Secretary (2016)
Dr. B. Dale Magee (2016)
Mr. Jon Wensky (2018)

Dr. Joseph M. Sawyer, Superintendent of Schools

The Shrewsbury School Committee and Superintendent, in accordance with the provisions of Chapter 72, Section 4 of the General Laws of Massachusetts submit this 2015 Annual Report to the citizens of Shrewsbury and to the Commissioner of Education.

SUPERINTENDENT'S STATEMENT

My assessment of the current state of the Shrewsbury Public Schools is summarized in the following four points:

1. Our students are thriving in schools that provide excellent educational experiences within respectful and purposeful cultures.
2. Our educators are succeeding in advancing our strategic priorities through collaboration and innovation.
3. Our school facilities are strong overall; however, there is inadequate space in the early grades and some buildings are in need of significant investments in infrastructure.
4. Our district, like all public school districts, is subject to demands for performance, mandates for compliance, and pressures for addressing societal issues -- but must operate within a fiscal environment where many costs are unavoidable, yet financial resources are both structurally limited and unrelated to performance.

Our students are thriving...

The data clearly shows that Shrewsbury students are excelling on virtually every common measure of academic performance, from state tests, to national tests, to post-graduation options. However, it is also important to illustrate students' experiences, which not only create those academic results, but that also support students' overall growth and development. Any visitor to our schools will encounter the following:

- An atmosphere of respect, where students and staff interact positively
- Classrooms where expert instruction is occurring and where students are engaged in learning both content and skills; in the middle and high school grades, this includes the innovative use of individual digital technology
- Examples of students engaged in a wide variety of academic pursuits, including the so-called "core subjects," as well as foreign language, music, drama, visual arts, physical education, health, food science, child development, computer programming, engineering, etc.
- Specialized programs for students who need additional or different kinds of support,

including special education, English language learning, counseling services, nursing care, reading tutoring, etc.

- Students excelling in various co-curricular activities, including speech and debate, academic competitions, robotics, athletics, musicals and plays, special interest clubs, etc.
- Evidence of student leadership and of various projects through which students are giving thousands of volunteer hours to serve their community

Our educators are succeeding...

Exceptional educators and support staff are the most important factor in school quality, and Shrewsbury has a longstanding, well-deserved reputation for having high quality people performing the difficult work of educating students to high standards. Our administrators, teachers, paraprofessionals, secretaries, and technicians routinely go above and beyond to provide our students with what they need to succeed.

I am struck by the level of professional collaboration I see in the field, where educators are working together to examine assessment data, set ambitious learning goals for students, plan and share instructional practices, and support one another in improving their craft. Teamwork is the norm among educators in Shrewsbury, and this approach is paying off for students by ensuring the spread and implementation of best practices through true collegiality.

I am also continuously impressed with the innovation I witness in our educators' practice, especially when utilizing the significant new technologies at their disposal. The opportunities for teachers to get assessment data in real time, personalize learning for individuals and groups, and provide students with multiple access points and pathways to understanding and competence have never been greater. Our educators who have this access are doing remarkable work in leveraging technology to enhance student learning, but they and others are also utilizing approaches that do not use technology but do represent new approaches to teaching and learning, such as the work being done with the new mathematics program and the Shrewsbury Writing Project. Innovative practices do set our district apart from the norm, and translate into better learning experiences for Shrewsbury's students.

Our school facilities are strong — however...

When it comes to the schools which have been built or fully renovated since 1997 (Floral Street School, Shrewsbury High School, Oak Middle School, Parker Road Preschool, and Sherwood Middle School), students in Shrewsbury enjoy some of the finest school facilities in the state. Of the other schools that predate this era, both the Paton School and Spring Street School have received attention in recent years through projects such as new windows and/or roof, updated flooring, etc. and are generally in very good shape in those areas; however, their heating infrastructure will require replacement soon, and these are major projects. Coolidge School has most recently had lighting improvements and is generally in good shape, but will require some significant work before too long given the age and condition of the building. All three of these schools utilize a number of modular classrooms, added to absorb rapid growth in the late '90's, which will eventually require attention in ways that permanent structures

do not. Of course, the Beal Early Childhood Center, built in 1922, represents the most extreme need when it comes to infrastructure, as the building is coming to the end of its useful life. Fortunately, the Massachusetts School Building Authority (MSBA) has informed me by phone that the MSBA staff is recommending that Beal be entered into the “eligibility period” that begins the process of a potential building project.

Regarding our space needs, we are fully utilizing spaces at Sherwood, Oak, and SHS, with some room sharing necessary but with programming needs met. Next year’s expected bump in ninth grade enrollment will further stress the high school’s capacity, but the facility will handle the growth. It should be noted that the district has not had adequate space for its early childhood and elementary programs for many years, as evidenced by the following:

- the continued need to rent an additional building on Wesleyan Terrace (behind the Maple Ave. Post Office) to provide two classrooms (used for kindergarten in past years and for preschool in recent years)
- the continued use of Beal classrooms as overflow for Floral Street elementary students (currently four classrooms being used for Floral Street first grades); this reduces the availability of classrooms for full day kindergarten, which is highly desirable both educationally and for parents, and which is the reality in about 90% of public kindergarten classrooms in Massachusetts.
- the increase in the need for specialized spaces for intensive special needs programming, English language learner instruction, and other mandated services; in some cases this has resulted in lack of spaces for art or music instruction, which then must be delivered “on a cart” by visiting the regular classroom.
- the lack of separate gymnasium and cafeteria spaces at Paton School, where one multipurpose space limits the ability to schedule physical education classes and alternative uses of the cafeteria for special programs, etc.

Demands, mandates, pressures, and fiscal constraints

In my opinion, there has never been a more exciting time for education, given the growth of the knowledge base of effective practices, the technological tools available to enhance instruction, and the ubiquitous availability of information. I also believe that there has never been more complexity involved in the endeavor of public education. Our schools are held accountable for educating all students at high levels, and our students have never been more diverse in terms of educational needs. The number of students with very significant medical and developmental disabilities continues to require more — and more intensive — programming, which we try to provide within community schools wherever possible. State mandates for how students with disabilities and with English learning needs are educated create significant programming needs, while other mandates such as those regarding how educators are evaluated require significant resources to address.

State policies regarding charter schools, school choice, and virtual schools create choices for families that divert critical funding when exercised, which makes it important for our district to be able to retain as many students as possible. Societal pressures, such as the increased mental health needs of students and issues such as the opioid epidemic, create greater needs in our schools for services such as counseling or

preventive education, as well as real costs such as tuitions at the newly opened Recovery High School for a very small number of students with addiction issues.

At the same time, the state’s education funding formula continues to identify Shrewsbury as a community whose relative financial status results in minimal increases in state aid, while local governmental revenue is constrained. Unlike organizations in other sectors, our district’s high levels of success do not translate into more fiscal resources to apply to cost pressures -- these are decoupled. The recent operational override provided the resources for our schools to emerge from a crisis situation and address critical needs for class size and curriculum resources, but the economics of state and local government combined with cost pressures, many beyond the district’s control, will make the next budget cycle a challenging one.

Conclusion

There is no doubt that the state of our school district is very strong. It is justified to say that, in many ways, we are providing a world class education to Shrewsbury’s young people. Our students are thriving in a variety of areas; our staff excel at their work through collaboration and innovation; and our facilities are strong, with some obvious needs. However, the complexities and pressures that are endemic to public education, and to the government sector, will continue to provide challenges that our district must address. Continued focus on our mission, core values, and strategic priorities will help us navigate these challenges in the near future and for the long run.

CURRICULUM

A rigorous curriculum and strong, student-centered instruction continue to be at the core of the mission of the Shrewsbury Public Schools. Many of the district’s annual goals are developed to support high expectations for all students, while providing appropriate support for each student to master the core curriculum. The district’s curriculum is guided by the Massachusetts Department of Education’s Curriculum Frameworks, which outline what students should know and be able to do at each grade level in multiple subject areas. The English Language Arts and Math frameworks were revised in 2011 to reflect the new Common Core state standards.

The state is currently transitioning to a new generation of state testing, MCAS 2.0, which will use the PARCC exam as its foundation. In spring of 2015, Shrewsbury students in grades 3-8 took the PARCC assessment, and like the MCAS, our student again enjoyed high levels of achievement. Along with state level exams, our students also have strong outcomes on the SAT and Advanced Placement tests administered to high school students.

Progress Continues Toward Creating 1:1 Learning Environments for Students in Grades 5-12 and Interactive Environments for Elementary Students

One of the School Committee’s Strategic Priorities has been to “Enhance Learning Through Technology”; contained within in this goal is the target of having all of Shrewsbury students in grades 5-12 effectively utilizing personal digital devices to improve their learning by 2016. This year we expanded our 1:1 program to Shrewsbury High School and it doing so attained the goal outlined above. Having been successful in outfitting all

elementary core classrooms with interactive white boards, work has been proceeding on piloting a 1:2 ratio of iPads in our 4th grade classrooms. While these devices remain at school, and do not travel back and forth to home, students are able to engage in a large number of innovative projects as a result of having access to these devices.

Aligning our K-8 Math Curriculum with Current Massachusetts State Frameworks

The 2014-15 school year saw the district continuing its work of aligning its K-8 math program with the 2011 Massachusetts State Frameworks. Due to budget challenges, this work had been pushed out for several years. All teachers in grades K-8 received new instructional resources and year-long training to support their efforts to implement the revised state mathematics curriculum. This new curriculum allows for increased mathematical rigor and has a strong focus on supporting students to successfully navigate more abstract and unstructured problem solving.

Professional Development

When designing professional development for the district, the district looks to provide opportunities that reflect commonly accepted best practice. These practices include experiences that are sustained, job embedded, and focused on direct application in the classroom.

During the 2014-15 school year, the vast majority of professional development time was targeted on providing K-8 educators training on the new math curriculum and supporting our high school teachers in preparing to move to a 1:1 teaching environment. Outside of the school day, graduate courses were offered to teachers in order to support their use of technology in high leverage ways. Educators attended classes either after school or on the weekends and completed additional course assignments on-line.

During the summer of 2015, Shrewsbury Public Schools offered its third annual Summer Institute for educators. The design of this Institute is to offer a number of different graduate level courses targeted at supporting the districts' strategic priorities. The enrollment at this Institute continues to grow every year, with approximately 175 educators in attendance this past summer.

SCHOOL HIGHLIGHTS

Parker Road Preschool

The Parker Road Preschool Program is an integrated program that offers half-day sessions of preschool in which families can enroll their children. Our preschool offers mixed-aged and same-aged classrooms for 3, 4, and 5-year-old students. Class size is limited to 15 students with one Department of Elementary and Secondary Education certified teacher and one to two classroom paraprofessionals. A lottery process is used to enroll students without disabilities each year. Students with disabilities attend preschool according to special education regulations and their Individual Education Program.

Our program offers a balance of teacher-directed and child-directed activities. A flexible yet consistent schedule allows our teachers to meet the individual needs

of each child. We recognize that all children grow and develop at various rates. Opportunities to develop social-emotional, fine motor, gross motor, adaptive, and cognitive skills are embedded in all preschool activities. We are dedicated to building self-esteem, encouraging problem solving, and developing creative opportunities that enhance the growth and development of each child. Process, not perfection, is valued at our preschool. We understand that children learn through repeated experiences, socialization, play, and interactions with people and materials. We emphasize hands-on exploration and focus on helping children learn about themselves and the world around them through play and discovery.

Parent involvement is welcomed and encouraged. Joining the PTO, volunteering in the classrooms, and assisting with special projects and events are some of the opportunities for parent participation in the education of their child.

Beal Early Childhood Center

The Beal Early Childhood Center's mission is to advocate for all children, support family life, and provide a high quality developmentally appropriate educational program. We seek to build a foundation that will allow the whole child to grow and develop.

Beal Early Childhood Center has an enrollment of 317 Kindergarten and Grade 1 students; 85 students in one of the four Grade 1 sections, 121 students in one of six Full Day Kindergarten (FDK) sections, and 111 students in one of the six Half Day Kindergarten (HDK) sections.

Classroom space is shared for art and music. Beal also has a gymnasium, media center, and cafeteria, along with spaces for the instructional coach, special education staff, ELL teacher, and Literacy Tutors to work to support student learning.

Literacy tutors work with teachers to provide additional support for students not meeting grade level benchmarks. These students, identified by data, receive consistent one-on-one and small group support until progress monitoring indicates that they are no longer at risk. At Beal, data is also used to plan instruction and goals for all students. Instructional aides also provide direct instruction to students in small groups and individually. Volunteers also provide support to classroom teachers.

Our instructional coach/ curriculum coordinator works closely with our classroom teachers. She continues to provide support across the curriculum, with intensive training this year in our new math program, Math in Focus. In addition, she coordinates peer observations by making the arrangements for visits to other classes within Beal, and to other schools in the district. Her leadership at grade level meetings has resulted in valuable teacher collaboration around assessment, looking at student work, and planning effective instruction. She also coordinates Beal's Response to Instruction (RTI) team, and serves as a valuable contributor during their meetings.

We are fortunate to have an active PTO, which supports faculty initiatives and provides for social activities and the fundraising needed to support these efforts.

Calvin Coolidge School

Respect for Learning, Respect for All

In partnership with our students, families and the larger community, the staff at Calvin Coolidge Elementary School strive to create a respectful educational community that encourages the pursuit of lifelong learning, values individuals and their contributions, and appreciates diversity.

Teachers, tutors, paraprofessionals and specialists at Coolidge have focused foremost on two initiatives this year, one academic and one centered on social-emotional skills. Importantly, we started September with a focus on learning climates that support high expectations. In tying our work with the Responsive Classroom approach to new district goals like Health and Wellness, we're helping students to use their "social smarts" to recognize and communicate emotions and to solve problems. Our faculty has also used meeting time to revisit units of study in English Language Arts. In grade level discussions teachers have linked author studies, read aloud texts, and daily instruction. Each teacher has partnered with colleagues to raise the level of rigor - and each is committed to collaborating with specialists to differentiate learning to meet a wide range of needs.

We are grateful that Coolidge parents continue to support building-based learning goals. In this second year of our School Improvement Plan, the Coolidge School Council spearheaded 'G.O. Books'- a pilot program designed to teach young students organizational skills. PTO funds bring Enrichment opportunities to students and provide a forum for home-school communication. Volunteers support the staff in their efforts. Coolidge has long been known for the strong sense of community that permeates the building. We are confident that our efforts to collect and share information, to solicit new ideas, and to pilot new materials will result in our continued improvement.

Walter J. Paton School

The Paton School community prides itself as a positive, child-centered, learning environment. Our 368 students are challenged, involved, assisted, and encouraged to work with others as they grow as learners and citizens. We believe that all students can learn, and learn well. We continue to provide a rigorous curriculum based on the Massachusetts standards. Curricular highlights have featured an emphasis on fiction and nonfiction reading at high levels, full implementation of the Shrewsbury Writing Project, the use of the Math in Focus program as our core curriculum, and enrichment of our science and social studies units. Use of the standards based report card, and emphasis on "essential and important to know" skills and knowledge have supported our efforts. Our dedicated staff collaborates in grade level and content (ELA, math, science, and social studies) teams to look at student performance data and share effective instructional strategies with one another. We continue to add curriculum resources to support instruction using school-based funds, grants, donations, and PTO contributions. Paton families continue to support our school efforts, and students continue to work hard and achieve at high levels. We are grateful to our PTO for all of the ways they support our school program and students!

Teachers and specialists at Paton School are highly qualified, committed, and always learning. Our efforts to sustain our respectful community have featured Paton

Pride meetings and awards focused on character development, and continued use of the responsive classroom approach to build children's social competencies. With the addition of a full time psychologist we have begun implementing pieces of the Social Thinking curriculum, studying how it can be integrated well with Responsive Classroom strategies. We also benefit from an active student council, as well as community service learning projects, supported by parents and the community. Projects include events such as collecting food, clothing and books for those in need, as well as "Treats for Troops," in recognition of the ultimate sacrifice Walter J. Paton made during World War II.

We have added new programs to Paton over the last few years, including a full day kindergarten and an ELC (Elementary Learning Center). Our music and art teachers now travel on carts from classroom to classroom as we have expanded special education programming. We do continue to struggle with the shared space of our café-gymnasium, an undersized Media Center, and a relatively small plot of land for our daily comings/goings and parking. All of our core classrooms enjoy the use of interactive projectors and our fourth grade includes an iPad pilot classroom where students are exploring a 1:2 interactive environment. We have added a 16 iPad shared cart for students in grades K-3 with the support of our PTO and we've used district funds to add another cart for use by our fourth grade teachers permitting those students to use that technology in their learning.

Paton School strives to create a rigorous, safe, and collaborative learning environment for the whole child that fosters appropriate risk-taking and believes mistakes are opportunities for growth. We will create a respectful community through the use of common language and shared expectations between the students, families, and staff across all aspects of the school day. Every member of the Paton community is empowered and responsible to strive for excellence in all they do. Our motto is Respecting Others, Respecting ourselves, Always doing our best!

Spring Street School

Spring Street School is home to approximately 350 students and 60 faculty and staff members including classroom teachers, special educators, and instructional and child-specific aides. Our school has 17 classrooms including two full-day kindergarten, four 1st grade, three 2nd grade, four 3rd grade, and four 4th grade classrooms.

Our Core Values of acceptance, dedication, support, and perseverance, are at the forefront of the work we do, both academically and socially. Our students are committed to not only becoming knowledgeable, perseverant, and responsible for their own success, but to also become caring, kind, empathetic, and respectful citizens of our school and community. As part of our focus on our Core Values in our everyday work, we celebrate our accomplishments by participating in community-building All School Meetings, Core Values in Action recognition, and personal acknowledgement and celebration of students demonstrating Core Values in our school.

In addition to becoming good citizens of our school and community, we pride ourselves on the academic success of all our students. Our school has a wide range of students with varied abilities, learning styles, and ways of demonstrating their knowledge. Each student's learning needs are different and our instruction, learning

activities, and assessments are tailored to meet those needs and learning styles. Our teachers are highly qualified, dedicated, and collaborative. Each teacher is committed to the success of all of our students and work in grade-level and vertical teams to share, reflect, and develop strategies to support all of our students.

Our school places tremendous value on encouraging and developing a positive school/home partnership. Our teachers, staff, students, and families realize the importance and benefits of working together to support each other so all of our students reach their potential. Our PTO is instrumental in providing resources for educational enrichment and supplemental teaching tools as well as organizing numerous social events including our Fun Fair, Winter Craft Night, and the Spirit of Spring Street Dinner. These events provide opportunities for our students and families to work together, socialize, have fun, and develop a strong sense of community. They also foster relationships and provide opportunities for students to demonstrate social skills with others that are different than those that may be required during the school day.

Although our mission was developed and articulated a few years back, it is still what we believe and demonstrate in our actions every day:

- Work hard and be responsible for our learning.
- Support each other as we give our best effort to reach high academic goals.
- Respect our differences as we work together to make the world a better place.

We are proud of the work we do at Spring Street School and look forward to supporting our students as they continue to grow, learn, and become hard working, respectful, responsible, contributing citizens of our community.

Floral Street School

Floral Street School is a professional learning community that takes great pride in its commitment to students, families, and the community. Floral Street School is home to 717 students in grades 1 through 4, with 32 core classrooms ranging in size from 20-25 students per class. The Floral community is rich in diversity, with over 35% of students whose first language is not English. Our special education programs provide individualized and specialized approaches to students with diverse learning needs.

The Floral Faculty works diligently to continuously strengthen our curriculum so that it reflects the state frameworks in Math and English Language Arts and provides a rigorous and engaging learning experience for every child. Walk into any classroom and you will see students reading from a variety of genres and at differing levels of complexity. Teachers and tutors provide reading instruction to small groups and individual students focused on their specific needs and readiness for new learning. We implement the *Shrewsbury Writing Project* to incorporate opportunities for informative, narrative, and opinion writing across the curriculum and across all grades. This is our second year fully implementing the *Math in Focus* program as a core math instructional resource in all classrooms. This resource aligns with the Massachusetts State Standards in Math and supports educators with providing students with multiple opportunities to engage in discourse and complex problem-solving. Teams of teachers work closely

with one another and with the two Floral Instructional Coaches to engage learners in the key mathematical practices that will prepare them to be critical thinkers, persistent problem-solvers, and precise mathematicians. We continue to build upon our print and digital resources in science and social studies and engage our students in research and experiences that foster inquiry and higher level thinking skills.

The core values of our school serve as the foundation of how students and adults learn together at Floral Street School. These values: *respect; demonstrating a positive attitude; working together*; and *maximizing our learning* are echoed by children and adults continuously as we reflect on the skills and behaviors we employ to reach our learning goals together. We at Floral use our FACTS and CARES to demonstrate what it looks like, sounds like, and feels like to live out those core values. We use our FACTS (*Focus, Attitude, Confidence, Try our Best, Stamina*) to help us to be successful scholars; we use our CARES (*Cooperation, Assertion, Responsibility, Empathy, Self-Control*) to be caring and respectful individuals as we learn and work together.

At Floral Street School there are traditions that abound and bring out the joy in our learning community. From our Community Reading Day, to All-School reads and writes, sing-alongs, the annual Floral Goes Green event, and exploring the Nature Trail - students, staff, and parents gear up for these experiences that celebrate learning and promote a school culture that brims with pride and joy in learning together. There are many teams of teachers, parents, and students that collaborate to make rich and varied learning experiences available for our students. We are grateful to our PTO for their tireless efforts to raise funds in order to provide updated instructional and technology resources and fund enriching learning experiences for students. Our PTO is committed to making investments in our school that support the district's strategic priorities. Our Student Council members engage our school community in highly successful community service projects as well as culture-building experiences for all members of our school.

Without question, our teachers and support staff are highly-qualified educators who go above and beyond every day to make sure our students are learning at high levels in all areas of their education — academic, social, behavioral, and mental/ physical health. We know our teaching success lies in the power of professional learning teams. At any given moment in our school, you can be sure there is a team of educators meeting, learning, and working together. From grade level teaching teams, to child study teams, to the School Community Committee, to the monthly trainings of paraprofessionals, to teachers engaged in job-embedded learning with the Instructional Coaches, educators at Floral are continuously seeking professional improvement to best serve the needs of our students and community. We continue to be grateful for the high levels of support and volunteerism we receive each day from parents and community members. We remain committed to providing the best education possible for every child that has the good fortune of being a part of our thriving school community.

Sherwood Middle School

Sherwood Middle School (SMS) is home to 973 fifth and sixth grade students and 119 faculty members. The new school building opened its doors to students, faculty, families and community members on January 23, 2013. The 130,000 square foot facility was designed by a talented team of architects from Lamoureux Pagano and Associates,

the SMS Building Committee, and all members of the faculty, with the shared goal of creating a school that provides a comprehensive, progressive, and efficient educational environment for middle school students. There are five *neighborhoods* in the new school. Each neighborhood consists of team classroom spaces, along with *common areas* that provide collaborative, flexible, and communal learning environments. The five common areas contain state of the art technology and opportunities for small and large groups of students and adults to work simultaneously.

The school community participates in a 1:1 iPad program and remains committed to using technology to enhance teaching and learning. Students at Sherwood Middle School are assigned to grade level teams consisting of one math and science teacher, one English language arts and social studies teacher, and one special education teacher. Instructional aides support students, and are shared across teaching teams. SMS currently consists of ten fifth grade and ten sixth grade teams. The average class size for each grade level is 24 students.

Prior to moving to the beautiful, new school building, our community developed a *Touchstone*, or school constitution. The Touchstone shares our beliefs and expectations regarding teaching and learning. The Touchstone of Sherwood Middle School includes the following:

Sherwood Middle School is a community of independent learners who treat others respectfully and responsibly.

At our school, students and faculty stand up for what we believe in, celebrate our differences, and make learning fun.

Our positive attitudes create a path to success.

At Sherwood Middle School, we persevere and confidently strive to do our best.

We learn from our mistakes and understand the importance of honesty.

We are a community whose core values lead the way!

The Sherwood Middle School Touchstone, along with our core values including respect, responsibility, honesty, perseverance, cooperation, tolerance, generosity, caring, and gratitude, represent standards that are expected of all members of our school community. We strongly believe that if we follow our Touchstone and live by our core values, we will be kind, caring, positive, compassionate, and active contributors to our world.

In order to ensure that all students are learning at high levels, teachers consistently assess student performance and use individual data to plan instruction. Interventions are established when students are not meeting grade level expectations. Programs including the Advanced Math Program, the Sherwood Reading League, and Curriculum Connections, are just some of the ways in which we strive to strengthen student learning. All members of the community contribute to each other's success.

Our school community focuses its attention on the unique needs of the early adolescent. The faculty is highly qualified and trained to work with students during this critical learning time. Our monthly Community Meetings celebrate academic and social

accomplishments, while reinforcing the importance of working together to strengthen our school culture. At SMS, students participate in a variety of learning experiences. In addition to the four core content areas of English Language Arts, Math, Science, and Social Studies, students are engaged in Music, Art, Physical Education, Band, Chorus, Orchestra, Health Education, Media Enrichment, Technology Education, and Foreign Languages. Each opportunity contributes to the development of 10 and 11year old children. Students are encouraged to participate in after school opportunities including our Student Voice, fall and spring running clubs, Winter Wellness, Math Club, Lego Robotics, Speech Club, and the SMS Musical.

Our school community is grateful to the volunteers who enter our school building each day. These volunteers include parent tutors, Senior Greeters, parent and community volunteers, and parents who participate in our Parent Teacher Organization. We welcome community involvement and are grateful for the opportunity to learn alongside one another. As we reflect on our school, our programs, our students, our faculty, and our community, we celebrate our successes and continue to work together to meet and exceed our goals. We know that if we follow our Touchstone and live our core values, we will be kind and active contributors to our local and global communities!

Oak Middle School

Our mission statement and core values clarify what we stand for and how we approach the work of teaching and learning:

Our mission:

- To become a world class middle school where all students are prepared academically, socially, emotionally, and physically for success in high school and beyond.

Our core values:

- Demonstrate honesty, integrity, courtesy, and kindness
- Act on the belief that effective effort is the key to success
- Engage in active learning that promotes understanding of our ever-changing world
- Accept each individual unconditionally, honor our diversity, and help one another and the community
- Share the responsibility for continuous improvement and collaborate in order to maximize learning for all
- Celebrate effort, creativity, courage, and excellence

In order to accomplish our mission, Oak Middle School is structured to provide students with a nurturing team environment as well a fully functional schedule that includes performing and visual arts, foreign language, health, physical education, intervention and extension opportunities. With 1033 students, Oak Middle School uses a team approach to middle school organization whereby students remain in smaller groups of about 100 students with four core academic teachers for a majority of their school day. This creates a small-school instructional setting while allowing students and teachers the resource advantages of a larger school. This team organization also enables students and teachers to build relationships that contribute to individual student success.

Through professional collaboration, the staff at OMS focuses on improving teaching and assessment practices. Under the direction of curriculum coordinators/liaisons in Mathematics, Science, Social Studies, and English/Language Arts, teachers and support staff work together to identify the most important standards for student performance and continuously evaluate student proficiency levels on assessments. This allows OMS to meet students at their instructional level and move them towards improved growth. Our advanced mathematics coach who not only teaches advanced mathematics classes to our highest achieving math students, but coaches teachers on advanced instructional methods, has expanded our teachers' instructional repertoire and allowed them to further meet the needs of advanced learners. Our focus on integrating instructional technology via our one-to-one digital device program encourages innovation, efficiency, and collaboration among students and between teachers.

Oak Middle School enjoys the support of its Parent/Teacher Organization, faculty advisors, and parents in offering a variety of community events, co-curricular, and athletic opportunities for 7th and 8th grade students. The PTO supports enrichment activities such as the field trip to the Heifer Project to learn about globalization, and Shakespeare Alive, an interactive introduction to the study of Shakespeare. They sponsor events such as field trips to, the Annual Oak Talent Show, and national academic competitions.

Faculty advisors and parent volunteers make it possible for OMS to offer a variety of clubs and interscholastic sports. Students are active in Student Voice (Student Council), STAR student mediators, Science Olympiad, Math Counts, Speech and Debate Team, Dr. Who Club, Chess Club, golf, community service learning, Performing Arts Club, plays and musicals, Ski Club, interscholastic basketball, track, and cross country teams for boys and girls, and voice/instrumental ensembles. The rich options for student involvement in the OMS community along with its high academic standards make it a well-rounded educational experience for students and families.

Shrewsbury High School

The Shrewsbury High School community enjoyed another successful and productive year. Students, parents and faculty members continued to feel a great sense of pride and spirit. Once again, student achievement was high as evidenced by outstanding standardized test scores, as well as participation levels in co-curricular activities despite user fees.

Since the passage of the June 4, 2014 Proposition 2½ override, additional staff members were hired at Shrewsbury High School to mitigate high class sizes. The immediate impact of the override resulted in student reductions from individual teacher caseloads, significant reduction in class sizes, and the reinstatement of numerous courses that had previously been eliminated as a result of limited budget resources. The addition of new staff has had a positive impact upon the school culture as evidenced by increased opportunities for faculty to provide individualized instruction and support for students, while increasing opportunities for students to gain access to desired courses as a result of additional sections being offered.

The Shrewsbury High School community continued the long tradition of giving back to the local and global community by volunteering their time and organizing several

fundraising events. These events made it possible for donations to be made to the Red Cross, Andy's Attic, the American Cancer Society, St. Anne's Parish Thrift Shop and Food Pantry, Worcester County Food Bank, Lincoln Street School, the Mustard Seed, and many more worthy charities and programs. During the spring of 2015 the SHS National Honor Society hosted Cherylann Gengel, from the *Be Like Brit Foundation*, to speak about service to NHS inductees. SHS students continued their commitment to volunteer service by focusing on the school-based initiative, The *10,000 Hour Challenge*. This program challenges students in each class to conduct volunteer service within our community with the long-term goal of having each class contribute 10,000 hours of service by the time they graduate. The basic structure of The Challenge calls for the senior class to conduct 4,000 hours, the junior class to conduct 3,000 hours, the sophomore class 2,000 hours, and the freshman class 1,000 hours. Last year's graduating Class of 2015 conducted over 6,670 hours of service and logged more than 16,000 hours of volunteer service over the course of four years. Additionally, the Class of 2016 volunteered a total of 7,264 hours, while the Class of 2017 completed 4,253 hours of service. The Class of 2018 completed 1,319 hours. The total number of service hours completed by students at SHS during the 2014-15 school year was 19,506 hours, which was 4,000 more hours than the previous year. Over the last five school years SHS students have conducted over 62,000 hours of volunteer service.

The fall of 2015 ushered in a new era of learning as SHS launched the 1:1 iPad initiative, with every student receiving an iPad on the first day of school. There was no fee associated with the program and students are expected to treat the device as their own. Students will be held responsible for any damage or loss; therefore families were encouraged to purchase insurance to cover the cost of any possible damage to the device. The school district also offered access to an established company that has been working with the district regarding the repair process. SHS follows the same model currently used for all school materials such as textbooks or uniforms, where students are responsible for the care and protection of school property. Additionally, SHS employed the use of an online Learning Management System (LMS) called *Schoology*. Every student has an account showing their schedule and course information, and teachers have set expectations for the use of *Schoology* within each class. Parents also have access to *Schoology* to help support and monitor student learning. The goal of *Schoology* is to provide students a unified, comprehensive system for communication and accessing course resources, and to provide a system that reflects what students will encounter after graduation. Nearly every college, university, technical school, and the U.S. Military utilize some form of platform for online learning where students have to access resources, write and post responses to teacher questions, turn in homework or papers electronically, and collaborate with classmates/colleagues. The 1:1 iPad initiative aligned with the School District's Strategic Priorities and embraced the need to continue to prepare students for the environment they will encounter beyond the walls of SHS.

Shrewsbury High School continues to offer students the opportunity to participate in over 60 clubs and activities. This was the ninth year that a flat fee of \$100 was required for participation. Overall student participation in activities has remained relatively stable, although there are concerns that the user fee limits full participation of the student body. Despite the annual user fee, clubs continue to be successful. The

Performing Arts department produced *Cinderella* in March 2015 providing over 120 students the opportunity to share their talents with the school and local community. Approximately 60 students participated in the seventh annual fall play, *Picnic*, in the fall of 2015. Additionally, SHS students participated in the statewide competition play and produced and performed the student-written production, *Heartwired*. Many music students auditioned and were selected to represent Shrewsbury High School at the Central District Festival and the Massachusetts All-State Music Festival. The latter included a performance at Symphony Hall in Boston. Throughout 2015, several art students displayed work at local businesses and museums and many earned statewide recognition from The Boston Globe Scholastic Art Competition. The school newspaper, *The Town Crier*, published multiple editions. Our Speech and Debate Team competed in two national competitions and continued their reign as one of the best teams in Massachusetts. Members of the team traveled to local, regional, state and national tournaments such as St. Joseph University, George Mason University, Dallas, and Fort Lauderdale. The Math Team was very successful in the Worcester County league.

Our student athletes continued to represent the Shrewsbury community well. This was the tenth year that athletes have been required to pay a fee of \$290 to participate in athletics. The fee has a family cap of \$870. During 2015, 28 of 31 varsity teams qualified for post-season play. During the winter season, boys' track, varsity cheerleading, and the gymnastics team were named Midland-Wachusett League Division A champions, with the boys' indoor track team winning the District E Championship. The girls and boys' ice hockey teams were both conference champions. Spring of 2015 saw the girls' tennis team win the District Championship and become Division I State Finalists for the 2nd year in a row. The boys' outdoor track team became Midland-Wachusett League Division A and District champions. In the fall of 2015, the boys' cross-country and cheerleading teams captured the Midland-Wachusett League Division A championship. The cheerleaders were state finalists capturing 2nd at the MSSAA State Championships. The girls' crew team had many first place finishes at the newly formatted Massachusetts State Championships. Shrewsbury received additional financial support from the sponsorship campaign. Local business and families contributed over \$25,000 to support athletic programming. Major donors included Central One Federal Credit Union and Buffalo Wild Wings.

Finally, Shrewsbury High School students distinguished themselves locally and nationally in many academic areas. Members of the Class of 2017 performed well on the spring 2015 MCAS, where 99% of students scored advanced or proficient in English and 94% of students scored advanced or proficient in mathematics. Additionally, Class of 2017 students participated in the Science and Technology/Engineering MCAS and 88% of students scored advanced or proficient. Students once again scored above the state and national averages on the SAT I Reasoning Test and 96% of all students in the Class of 2015 took the SAT I. Further, 141 students in the Class of 2015 participated in ACT testing. In the spring of 2015, SHS students took a combined 670 Advanced Placement exams. Ninety-four percent of all students tested passed with a score of 3 or better (exams are scored on a scale of 1 to 5). Shrewsbury High School also had 124 students recognized as AP Scholars, AP Scholars with Honors, AP Scholars with Distinction, and AP National Scholars, for their outstanding performance on multiple Advanced Placement exams. The National Merit Scholarship program commended 19

SHS students for scoring in the top 2-3% on PSATs, while one student was identified as a semi-finalist scoring in the top 1-1.5% of test takers, and one student received the National Merit Scholarship.

The Shrewsbury High School community continues to provide outstanding opportunities for students to embody our school's values that help support and ensure that all students become capable, caring, and active contributors to the world in which they live.

PERSONNEL

Key to the success of a school system is the ability to recruit and appoint outstanding teachers, administrators, and support personnel. The district uses a comprehensive personnel process that includes building administrators, teachers, parents, community members and students. This process continues to result in the appointment of outstanding administrators and teachers. In addition, each year there are a small number of staff that are not invited to return to the district to continue their employment based on their performance not meeting the district's high standards. The district's administrators work very hard to maintain the high standards that this community expects from its school system. The 2015-2016 school year saw an increase in staffing to a total of 814.13 full time equivalent (FTE) staff, approved in the budget (actual FTE "head count" on October 1, 2015 was 802.77 positions.) This is an increase of 18.45 positions from the staffing levels a year ago in 2014-2015. This change primarily represents increases to paraprofessional staff to address mandated needs, increases in nursing and adjustment counselors to support the health and wellness of students, and a small restoration of secretarial support.

Due to retirements, leaves of absences, resignations and non-renewals the district welcomed 38 new teachers and administrators for the start of the 2015-2016 school year.

Administrative changes include the following: Patrick C. Collins was appointed Assistant Superintendent for Finance and Operations, Dr. Iris Miller as the Director of Special Education for Oak Middle School, and Noelle Freeman as the first Director of Nursing for the District.

Fifteen staff members retired during 2015. It is important to recognize each of these individuals for their commitment and dedication to the children of Shrewsbury. Listed below are the names, position, and years of service to Shrewsbury. Several of these individuals have also worked in other school districts prior to their arrival in Shrewsbury. The entire community wishes a happy and healthy retirement to all our retirees. District: Cliff Leoni, Computer Technician, 17 years. Shrewsbury High School: Terry Collier, Secretary, 24 years; Claire Donovan, Media Specialist, 22 years; Pamela Krause, Physical Education, 29 years. Oak Middle School: Ann Gustafson, Director of Special Education, 32 years. Sherwood Middle School: Gail Johnson-Goodness, Health, 18 years; Rosemary Shamey, English Language Arts and Social Studies, 22 years; Paula Vargas, Spanish, 4 years. All Elementary Schools: Martha Paine, Media Specialist, 22 years. Coolidge Elementary School: Laura Stacey, Secretary, 16 years; Sharon Wester,

School Psychologist, 20 years. Floral Street Elementary School: Sally Lividini, Art, 10 years. Paton Elementary School: Ms. Coreen Hawley, First Grade, 17 years; Jo-Ann McCarthy, Instructional Aide, 12 years. Spring Street Elementary School: Sharon Dowd, Certified Occupational Therapist Assistant, 20 years.

In the area of collective bargaining, all employee groups represented by a union had existing contracts in place to cover the 2015-16 school year.

The following is a summary list of the staffing levels for the 2015-2016 school year; totals are reported by full-time equivalency:

Administration (central office, principals, assistant principals)	21.00
Directors	14.69
Teachers (Classroom teachers k-12)	275.65
Instructional Specialists (Art, Music, PE and Health, Technology, etc)	58.30
Instructional Support (Guidance, Special Education, Psychologists, etc)	148.51
Classified Staff (Secretaries, Instructional Aides, Courier, etc)	295.98
Total	814.13

SHREWSBURY PUBLIC SCHOOLS
ENROLLMENT AS OF 10/1/15

Preschool

Typical Total	181	SPED Total	52	Total eLC	5	Total Preschool	238
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Beal School

Half Day K	116	Full Day K	120	Grade 1	74	School Total	310
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Coolidge School

Full Day K	59	Grade 1	92	Grade 2	88		
Grade 3	86	Grade 4	77			School Total	403

Floral Street School

Grade 1	104	Grade 2	202	Grade 3	187		
Grade 4	219					School Total	712

Paton School

Full Day K	21	Grade 1	78	Grade 2	90		
Grade 3	81	Grade 4	90			School Total	360

Spring Street School

Half Day K	40	Grade 1	76	Grade 2	66		
Grade 3	83	Grade 4	88			School Total	353

Elementary Totals by Grade

Preschool	238	Kindergarten	356	Grade 1	424		
Grade 2	446	Grade 3	439	467	474		
				Out of District	3	P-4 Total	2377

Middle School

Grade 5	473	Grade 6	500	Grade 7	481		
Grade 8	547			Out of District	14	5-8 Total	2001

High School

Grade 9	413	Grade 10	440	Grade 11	412		
Grade 12	403	Grade 13	0	Out of District	57	9-12 Total	1725

Grand Total 6103

STATISTICS FOR THE CLASS OF 2015 – 411 GRADUATES

88% will attend a four-year college

7% will attend a two-year college

5% will enter military/other

HONORED MEDAL RECIPIENTS

Seniors who have maintained a 4.0 through three and one-half years of high school.

Christopher Afonso
Yousuf Ahmed
Kevin Akerson
Ramya Alagappan
Swetha Amaresan
Nicholas Aubin
Nicola Barrett
Sarah Bates
Ryan Beals
Elizabeth Beaton
Thomas Cairns
Anne Canzano

Molly Glynn
Surabhi Godbole
Jessica Goldstein
Hayley Greenough
Robin Haller
Jeffrey Hendrickson
Kaitlyn Hester
Morjane Hmaidi
Adrienne Hoffman
Marissa Hollyer
Karen Hovhannisyan
Lauren Ineson

Nithya Pathalam
Johan Pereira
Maxim Petrovsky
Michaela Petrucci
Julia Pitney
Atulita Punnamaraju
Nikita Puranik
Fuming Qiu
Melissa Quill
Daniel Quinlivan
Kathryn Radovanic
Meghan Ray

Ashley Chan
Juliana Chan
Zain Chaudry
Monica Chen
Suxin Chen
Madeline Cherniack
Alexander Chin
Julianne Considine
Erin Cossette
Jamie Cruz
Caitlin Cullen
Tori Cullen
Ruba Dabbagh
Sierra Decatur
Julia Demkowicz
Olivia Demkowicz
Alexa Deraney
Ameelaxmi Desai
Pavithra Devarajan
Kelsey DeWolfe
Danielle DiNoia
David Du
Samantha Du
Tucker Durant
Ashley Durkin
Angela Easterbrook
Hannah Eckstrom
Emily Ehler
Danielle Fernacz
Danielle Fernacz
Zachary Fink
Emily Fitzgerald
Shane Flaherty
Erin Foote
Nina Freedman
Kayla Freeman
Justin Furuness
Margaret Gach
Chirag Ganesa
Camille Gerard
Shannon Giguere
Daniel Gil

Michael Jamros Jr.
Abby Joseph
Jamie Jurgiel
Elaina Karageorgis
Sukhmanjit Kaur
Evan Kelly
Victoria Kelly
Danielle Kemp
Kaleigh Keohane
Madison Killay
Kristen Kotsopoulos
Connor Lade
Nicholas Lanotte
Jae Young Lee
James Lekas
Erin LeMay
Marissa Leone
Daniel Liubovich
Marissa Mackson
Olivia Maher
Lindsey Manea
Matthew Matos
Justin Matsen
Catlain McCarthy
Euan McNally
Caroline McQuade
Craig Mendonca
Luka Milasinovic
Shashank Mishra
Sarath Mohan
Michael Moloney
Natalia Mora
Matthew Morana
Karina Naras
Katty Nguyen
Micayla Noonan
Alexander Nyman
Taylor O'Connor
Meaghan O'Keefe
Tyler O'Keefe
Jean Orbista
Se Woong Park

Sonali Razdan
Grace Rocco
Laura Roche
Saed Salah
John Salerno
Katelyn Salsgiver
Emilie Scott
Eileen Shea
Erin Shea
Aditi Singh
Stephanie Sontgerath
Shreyas Srikanth
Elizabeth St. Pierre
Jacob Steinberg
Sahil Suresh
Katherine Swaim
Catherine Sweeney
Patrick Tai
Andrew Tan
Emily Taylor
Alexander Todorov
Emma Townsend
Cameron Tracia
Kyle Trocki
Carl Underkoffler
Himalee Vaghela
Sarah Vandal
Robert Veale
Kyle Vedder
Marcella Vega
Stefanie Wagler
Sarika Walia
Kevin Ward
Ethan Wei
Cara Welsh
Audrey Weyler
Jonathan Williams
Naomi Williams
Megan Wilson
Hilary Wong
Grant Xu
Timothy Yang
Rhianna Zadravec

CLASS OF 2015 – COLLEGE ACCEPTANCES

College	Accepted	Matriculated
Academy of Art University	1	1
Adelphi University	1	0
University of Alabama, Tuscaloosa	5	3
Albion College	1	0
Alma College	1	0
Anna Maria College	4	1
University of Arizona	2	1
Assumption College	18	12
Aston University	1	1
Auburn University	1	0
Barry University	1	1
Bay Path University	1	0
Becker College	2	1
Bentley University	5	4
Berklee	1	1
Berry College	1	0
Boston College	8	7
Boston University	9	6
Brandeis University	3	1
Bridgewater State University	7	4
Brock University	1	1
Bryant University	15	6
Bryn Mawr	1	1
Bucknell	1	1
University of California, Los Angeles	1	0
Carnegie Mellon University	3	2
Case Western Reserve University	1	0
Castleton	1	1
Central State University	1	1
Champlain College	2	0
College of Charleston	2	1
Clark University	3	2
Clarkson University	2	1
Clemson University	1	1
Coastal Carolina University	4	1

Colby College	2	2
Colby Sawyer	2	1
College of St. Rose	1	1
College of William & Mary	1	1
University of Colorado, Boulder	3	2
Conn College	3	1
University of Connecticut	15	13
Cornell University	1	2
Curry College	5	2
University of Delaware	1	0
Daniel Webster	1	1
Denison University	2	2
DePaul University	1	0
DeSales University	1	0
Drexel University	3	2
Duquesne University	3	3
Eastern Caroline University	1	1
Eastern Nazarene College	1	0
Elmira College	1	1
Elms College	1	1
Elon University	2	1
Emerson College	2	2
Emmanuel College	7	3
Emory University	1	0
Endicott College	3	1
Fairfield University	3	2
Fisher College	1	1
Fitchburg State University	12	7
University of Florida	1	1
Framingham State University	7	1
Franklin Pierce University	1	2
George Wash University	4	1
Georgia Inst of Tech	2	1
Georgetown University	1	1
Gordon College	1	1
Hamilton College	1	1
Hampshire College	1	1
Hampton University	1	0

University of Hartford	2	0
High Point University	2	0
Hofstra University	1	1
Holy Cross, College of	7	5
Houghton College	1	0
Idaho State University	1	0
James Madison University	2	1
Johns Hopkins University	2	2
Johnson & Wales University	1	1
Keene State College	7	0
University of Kentucky	1	1
Lasell College	4	1
Lehigh University	1	1
Lenoir-Rhyne University	1	1
Lesley University	7	5
Loyola University	1	1
University of Maine, Farmington	1	0
University of Maine	7	0
Maine College of Art	1	1
Marist College	2	2
Maryland Institute College of Art	2	1
Marymount Manhattan	1	1
University of Maryland, Baltimore County	1	0
University of Maryland, College Park	1	0
University Mary Washington	1	1
Massachusetts Bay Community College	1	1
Massachusetts College of Art and Design	2	0
Massachusetts College of Liberal Arts	2	0
Massachusetts College of Pharmacy & Health	6	3
University of Massachusetts, Amherst	96	44
University of Massachusetts, Boston	13	2
University of Massachusetts, Dartmouth	22	8
University of Massachusetts, Lowell	26	9
McDaniel College	1	0
McGill University	1	0
Merrimack College	10	5
Messiah College	1	1
Michigan State University	1	0

University Minnesota Twin	1	1
University of Mississippi	1	0
Mount Holyoke	1	1
New England College	1	0
New England Institute of Art	1	0
University of New England	2	0
University of New Hampshire	15	9
University New Haven	2	1
New York University	2	2
Newbury College	1	1
Nichols College	4	7
University of North Carolina, Charlotte	2	0
University of North Carolina, Greensboro	1	0
Northeastern University	8	13
Norwich University	1	1
Ohio State	1	1
Pennsylvania State University	1	0
University of Pittsburgh	1	0
Plymouth State University	2	2
Providence College	5	3
Quinnipiac University	14	3
Quinsigamond College	1	29
Regis College	2	0
Rensselaer Polytech Institute	1	3
Rhode Island School of Design	1	2
University of Rhode Island	8	1
Rice University	1	0
Ringling College of Art & Design	1	0
Roanoke College	2	0
Roberts Wesleyan College	1	0
Rochester Institute of Technology	3	3
University of Rochester	3	0
Roger Williams University	15	5
Sacred Heart University	1	1
Saint Anselm College	3	2
Salem State University	6	5
Salve Regina University	1	0
Samford University	1	0

San Diego State University	1	0
Savannah College of Art & Design	1	0
School of Visual Arts	1	0
University of the Sciences in Philadelphia	1	0
Seton Hall University	1	0
Sewanee, University of the South	1	1
Siena College	1	1
Simmons College	2	3
Smith College	1	1
University of South Carolina	1	0
University of Southern California	2	1
Southern Connecticut State University	1	0
Southern New Hampshire University	5	1
Springfield College	4	2
Saint Bonaventure University	1	1
Stevens Institute of Technology	1	0
Stevenson University	1	1
Stonehill College	5	1
Suffolk University	5	2
SUNY Stony Brook	4	0
SUNY Old Westbury	1	0
Syracuse University	3	0
Temple University	4	2
Towson University	1	1
Trinity College	2	1
Tufts University	1	1
Tulane University	1	0
University of Vermont	12	1
University of Virginia	2	0
Union College	2	1
Wentworth Inst of Tech	4	2
Western New England University	10	0
Westfield State University	41	17
Wheaton College, Massachusetts	1	0
Wheelock College	1	0
Worcester Polytechnic Institute	9	7
Worcester State University	45	19

Class of 2015

Total Amount of Scholarship Aid = \$ 866,640.00
(includes College Merit Scholarships)

Scholarships distributed among the following students:

Last Name	First Name	Scholarship
Adaval	Kartik	College Merit Scholarship
Ahmed	Yousuf	14th Annual National Co-op Scholarship
Amaresan	Swetha	College Scholarship
		SSMA Ralph Metcalf Scholarship
Bahira	Abdessamed	Anthony Manzello Lisa M. Lorden Memorial Scholarship
Barrett	Nicola	College Scholarship
Bates	Sarah	Shrewsbury Firefighter's Association Scholarship Shrewsbury Grange #101
Beals	Ryan	Jacob Boudreau Memorial Scholarship
Beaton	Elizabeth	College Merit Scholarship
Briti Assis	Lorrayne	Danielle Simas Memorial Scholarship Jacob Boudreau Memorial Scholarship PFC Brian Moquin Scholarship Remembering Michael VonBehren Scholarship
Buduo	Joseph	Brian Nelligan Memorial Scholarship College Academic Scholarship Joseph M. DeMaria Scholarship Fund Robert "Bobby" Zona Memorial Scholarship
Campanale	Casey	College Academic Scholarship
Canzano	Anne	Jacob Boudreau Memorial Scholarship Jeffrey R. Benson Memorial Scholarship
Capalbo	Sean	Agnes Wyman Memorial Fire Chief Robert L. Gaucher Memorial Scholarship
Ceppi	Alex	College Scholarship
Champagne	Nekeisha	Brian Champagne Memorial Scholarship
Chaudry	Zain	John and Abigail Adams Scholarship
Chen	Monica	College Presidential Scholarship
Chen	Suxin	Town of Shrewsbury Scholarship
Clermont	Abigail	College Academic Scholarship College Scholarship
Dabbagh	Ruba	College Merit Scholarship

Demac	Olivia	College Merit Scholarship
Demkowicz	Julia	Allison Elizabeth Lustig Memorial Rotary Club of Shrewsbury Scholarship
Demkowicz	Olivia	SELCO/NESN Scholarship
Demkowicz	Walter	Jacob Boudreau Memorial Scholarship
Du	Samantha	College Scholarship
Duffy	Lily	College Academic Scholarship College Scholarship
Eckstrom	Hannah	Class of 1965 Scholarship Corridor Nine Scholarship Friends of the Shrewsbury Public Library Rotary Club of Shrewsbury Scholarship Town of Shrewsbury Scholarship
Flaherty	Shane	Five Guys Burgers and Fries Scholarship
Freeman	Kayla	Friday Afternoon Club Scholarship
Furuness	Justin	Grand Lodge Knights of Pythias Humanitarian Scholarship
Gerard	Camille	College Presidential Scholarship
Hoffman	Allyson	Robert "Bobby" Zona Memorial Scholarship
Huang	Zihong	College Scholarship
Ibrahim	John	College Scholarship
Johnson	Brett	College Merit Scholarship
Jura	Joe	College Scholarship
Jurgiel	Jamie	PFC Brian Moquin Scholarship Town of Shrewsbury Scholarship
Kassos	Alexa	Jacob Boudreau Memorial Scholarship Joseph M. DeMaria Scholarship Fund Rotary Club of Shrewsbury Scholarship Shrewsbury Firefighter's Association Scholarship
Kelly	Evan	Arthur B. & Frances J. Cellucci Memorial Scholarship
		Shrewsbury Firefighter's Association Scholarship
Kelly	Zachary	College Scholarship
Kemp	Danielle	College Merit Scholarship
Lachapelle	Megan	Danielle Simas Memorial Scholarship
Leone	Marissa	Town of Shrewsbury Scholarship
Mackson	Marissa	Annie's Angels Scholarship
Maher	Olivia	Town of Shrewsbury Scholarship

Mattero	Kayla	SELCO/NESN Scholarship
McCarthy	Caitlain	Town of Shrewsbury Scholarship
McQuade	Caroline	College Presidential Scholarship
Mende	Celine	College Athletic Scholarship
Mendez	Natalia	College Academic Scholarship
Mendonca	Craig	Big Y Scholarship College Scholarship Hanover Insurance Scholarship IBM Scholarship Jacob Boudreau Memorial Scholarship
Milasinovic	Luka	College Presidential Scholarship
		Price Chopper Scholarship
Mulcahy	Angela	Joseph M. DeMaria Scholarship Fund
Nguyen	Katty	Anthony Manzello Dorothy Erwin Memorial Scholarship Hanover Community Scholarship Town of Shrewsbury Scholarship
O'Connor	Taylor	Jacob Boudreau Memorial Scholarship
		Town of Shrewsbury Scholarship
O'Keefe	Tyler	Sons of Italy Grand Lodge Scholarship Sons of Italy Worcester Lodge Scholarship Town of Shrewsbury Scholarship
Ottaviano	RyAnne	College Merit Scholarship
Petrovsky	Maxim	Agnes Wyman Memorial Town of Shrewsbury Scholarship
Punnamaraju	Atulita	Town of Shrewsbury Scholarship
Puranik	Nikita	College Scholarship
Ray	Meghan	Jr. League Scholarship
Razdan	Sonali	Agnes Wyman Memorial Hanover Insurance Scholarship Kashmir Overseas Association Scholarship Town of Shrewsbury Scholarship Woman's Club Scholarship
Reznicek	Megan	College Scholarship
Rocco	Gracie	Town of Shrewsbury Scholarship
Russo	Jordan	College Presidential Scholarship
Salsgiver	Katelyn	Caroline Libby Kane Memorial Scholarship Hanover Community Scholarship
Shamgochian	Stephen	Central One Federal Credit Union
Shea	Erin	Jacob Boudreau Memorial Scholarship Joseph M. DeMaria Scholarship Fund

Smolinsky	Zachary	Fire Chief Robert L. Gaucher Memorial Scholarship
Swaim	Katherine	Jacob Boudreau Memorial Scholarship Joseph M. DeMaria Scholarship Fund
Tracia	Cameron	College Presidential Scholarship
Trocki	Kyle	Joseph M. DeMaria Scholarship Fund Mikhael Jette Memorial Scholarship
Turner	Gregory	College Scholarship
Vandal	Sarah	Learning
Vedder	Kyle	John and Abigail Adams Scholarship
Walia	Aayush	College Scholarship
Wei	Ethan	College Scholarship
Williams	Sarah	Veterans of Foreign Wars Scholarship
Wilson	Megan	College Scholarship
Wong	Hilary	Jacob Boudreau Memorial Scholarship Town of Shrewsbury Scholarship
Yang	Tim	College Academic Scholarship

GENERAL INFORMATION

Entrance Age: Only children who are 5 years-of-age on or before August 31 may enter Kindergarten at the beginning of that school year. Only children who are 6 years-of-age on or before August 31 may enter Grade 1 at the beginning of that school year. An original birth certificate or baptismal record must be presented at the time of enrollment.

Immunization Requirements: Immunizations against the following diseases are mandated by state public health laws for entrance to school during the 2016-17 school year: a series of 4 – 5 DTP or DTaP (diphtheria, tetanus, pertussis or diphtheria, tetanus, acellular pertussis) immunizations for preschool through grade 12, plus a Tdap booster for all students entering grades 7 through 12 if it has been more than 5 years since their last dose of DTaP/DTP; a series of 3 – 4 doses of polio vaccine for preschool through grade 12; 1 dose MMR (measles, mumps and rubella) for entry into preschool and a second dose for grades K – 5 and 7 – 12; 1 – 4 doses Hib (haemophilus influenza type B) immunizations are required for preschool entry; 1 dose varicella vaccine (chicken pox) required for preschool, and a second dose for grades K – 5 and 7 – 12 (these doses of varicella are required for those without a physician certified reliable history of chicken pox); 3 doses Hep B (Hepatitis B) for all children in preschool through grade 12.

The responsibility for immunizations rests upon the parent or legal guardian who must provide the required documentation to the school nurse. The School Department strongly recommends that the children who have not received proper immunization against these diseases do so through their family physician. Failure to comply with the immunization requirements will result in exclusion from school.

School Physician: Dr. Timothy Gibson

CLOSING STATEMENT

The community is rightfully proud of the excellence demonstrated by its schools. There is no question that the quality of life in our community is enhanced by the contributions made by students, faculty and staff, parents, and community members. It is an honor and a privilege to serve as the superintendent of such an outstanding school district.

Respectfully submitted,

Joseph M. Sawyer, Ed.D.
Superintendent of Schools

TOWN OF SHREWSBURY SCHOLARSHIP FUND

Judy DeFalco (2016)
Donald R. Gray (2015)
Robert D. Holland (2017)
James F. Pignataro (2016)
Gail Sokolowski (2018)

The Scholarship Fund was instituted by Town Meeting vote in May 1995. These scholarships are awarded to deserving high school seniors who are residents of Shrewsbury. Awards are based on financial need, character, community service and academic achievement.

Seventeen Town of Shrewsbury \$500 scholarships were awarded in May 2015 to high school seniors who are residents of Shrewsbury.

Listed alphabetically they are: **Sahitipriya Basani, Damini Chelladurai, Suxin Chen, Hannah Eckstrom, Jamie Jurgiel, Marissa Leone, Olivia Maher, Catlain McCarthy, Katty Nguyen, Taylor O'Connor, Tyler O'Keefe, Maxim Petrovsky, Atulita Punnamaraju, Sonali Razdan, Emily Rivard, Grace Rocco and Hilary Wong.**

Since the inception of the Scholarship Fund, many Shrewsbury residents have generously supported this worthwhile effort. Contributions can be made along with excise and property tax payments. Direct donations are also accepted at the Treasurer's Office at any time of year, in person or by mail. On-line donations are made available on the town website.

The fund was able to match the number of awards given in 2014 (17).

As of December 31, 2015 the fund balance is \$16,039.61. Out of that balance \$8,500.00 will be deducted for payments to the seventeen 2015 scholarship recipients. The remaining balance, as well as any further donations, will be available for future awards in 2016.

The Scholarship Committee thanks the many fine people and companies who have donated to the fund.

For information regarding the Town of Shrewsbury Scholarship Fund, you may write to the Scholarship Committee, c/o Board of Selectmen, 100 Maple Avenue, Shrewsbury, MA 01545 or go on-line to the Town's website at www.shrewsbury-ma.gov.

BOARD OF SELECTMEN

Moira E. Miller, Chair (2016)
Maurice M. DePalo, Vice Chair (2017)
John I. Lebeaux, Clerk (2016)
Henry J. Fitzgerald (2017)
James F. Kane (2018)

MEETINGS

The Board of Selectmen meets on the second and fourth Tuesday of each month at 7:00 PM in the Selectmen's Meeting Room in the Richard D. Carney Municipal Office Building. The Board will also meet at other times and other places as circumstances dictate. At these meetings the Board conducts the general business of the Town of Shrewsbury pursuant to Town Charter and the General Laws of the Commonwealth of Massachusetts.

The meeting schedule, agenda, and minutes are available by visiting or contacting the Selectmen's Office (508-841-8504) or by accessing the Town's Internet Website (www.shrewsbury-ma.gov). The regular meetings are broadcast live on Shrewsbury Government Access Channels 30 and 330 and are replayed at other times for public convenience.

In addition to the regularly scheduled business meetings, the Board holds special meetings and workshops. The Board invites our U.S. Congressman, State Senator and State Representative to visit our regular meetings at any time of their convenience and maintains active communications with each office as issues and circumstances dictate. Such meetings continue to be an excellent forum for the exchange of ideas, discussing how federal and state policies and programs affect the Town of Shrewsbury and to ensure one message is being conveyed to our legislators.

The Board continued its practice to review particular issues with the Town Manager and appropriate Department Heads at workshop sessions. In 2015, the Board held Public Works and several financial workshops. In addition, joint meetings with the Finance Committee, Personnel Board and School Committee are held periodically throughout the year to ensure a full, open and public dialogue is maintained. The Board also meets with other boards and commissions at various times as issues develop.

In addition to its regular meetings, the Board continues to produce a cable access television program, Selectmen's Roundtable, on a regular basis. The program's purpose is to allow the Board to present to the public issues concerning the Town in a more informal manner than at the regular meetings. This program is seen at various times on Shrewsbury Public Access Channel 30 and is produced monthly. It has become the Board's practice to avoid the studio and instead get out and around town to visit businesses and areas of interest in our town.

BOARD MEMBERS

At the Annual Town Election held on May 5, 2015, James F. Kane was re-elected to the Board. The Board then organized as follows: Moira E. Miller, Chairman; Maurice M. DePalo, Vice Chairman; John I. Lebeaux, Clerk with Henry J. Fitzgerald and James F. Kane serving as members.

TOWN MANAGER

Daniel J. Morgado continues as our Town Manager. In June 2015, Town Planner Kristen D. Las was appointed as the new Assistant Town Manager, filling a vacancy created when Thomas Gregory left the position of Assistant to the Town Manager to become Assistant Town Administrator in Walpole, MA.

The Board of Selectmen continues to have full confidence in Mr. Morgado and his staff of Department Heads and front line employees. Mr. Morgado has demonstrated his ability to manage difficult budget situations, drawing on his expertise and extensive experience in municipal government. He continues to work on developing cost effective ways to deliver the quality service levels the residents have come to expect.

The Board recognized Mr. Morgado's continuing ability to achieve a very high standard of performance for him and for town employees and was given an overall review rating of "Excellent." The Board's annual review of Mr. Morgado makes it clear that he maintains excellent relationships with the Selectmen, other boards, committees and residents of our town. The Board recognized Mr. Morgado's ability to provide sound fiscal management in light of difficult circumstances and his acute attention to detail regarding specific budget line items. The Board also noted the Manager's reputation amongst his peers for outstanding knowledge of government policy and practices. Mr. Morgado is a technically competent, strong leader whom the Board can rely on for his expertise and leadership in dealing with demanding issues in the year ahead.

In spite of significant fiscal challenges and the heavy work load of his office, Mr. Morgado and his staff have continued to maximize available resources to deliver consistently reliable services to town residents. His dedication and professionalism both serve as an example for staff as he encourages, guides and brings out the best in our department heads.

The Manager's exceptional understanding of good business practices and the financial issues facing Shrewsbury continues to serve the Board and the town well. With the Board's complete support and encouragement, Mr. Morgado continues to seek new and creative methods to consolidate services and reduce costs while continuing to provide high quality service levels.

ACTIVITIES AND ISSUES

As the executive body of the Town, the Board of Selectmen oversees the policies of our municipal government. It conducts hearings as the Local Licensing Authority, acts as Appointing Authority for several department head positions and several boards and commissions, acts as both Road and Water Commissioners, and proposes legislation

to the Town Meeting throughout the year. Items of particular note for the year 2015 are outlined below.

MUNICIPAL BUDGET

As has become its tradition, the Board holds Financial Workshops in the fall of each year that serve to formulate and result in Fiscal Policies. Such Fiscal Policies, as adopted by the Board, set the framework for the Manager’s budget development as he prepares for the ensuing fiscal period. Additional regionalization, contracting of services and alternative service delivery models are policies seen by the Board as being critical to the long term fiscal stability of our town. The Manager is also asked to file with his initial budget recommendations in January of each year a five-year fiscal forecast.

The budget adhered to providing services within the existing revenue stream and for funding municipal capital expenses within the parameters outlined by the operational override, approved by voters in 2014. Additional municipal revenue raised by the override was used to fund staffing positions and capital improvements as defined in the ballot question approved by voters. The Board of Selectmen maintained its conservative approach to new spending, continuing to be vigilant in monitoring revenue sources and expenditures and setting policies in support of the Manager’s efforts to seek opportunities for efficiencies such as changing the service delivery model and reduce the local government footprint.

REGIONAL COLLABORATION

Veterans Services and Board of Health functions continue to be excellent examples of successful efforts at regionalization. Additional staffing and technical expertise have become available to our town as a result of these examples of working in a regional basis. These successes continue to fully empower the Town Manager to seek additional regional or like opportunities to deliver services to our town.

HOUSING

Shrewsbury continues to be an attractive residential real estate market. More and more in-fill development is occurring in response to this demand and in some cases, developers are purchasing older homes and tearing them down to make way for the larger homes demanded by the market place. Such development patterns speak to the underlying value of land in Shrewsbury and the quality of life in our town.

The 40B residential development, The Pointe at Hills Farm, proposed within the commercial zoning district along Route 20 continued to move forward after circumventing the Board of Selectmen’s efforts in 2015 to moderate the impact of additional residential development to our town through the use of a Local Initiative Proposal (LIP). A successful LIP project would have required the project proponent to work with the Town to come to agreement on a development model and work together with state officials and financing sources to make the project a reality.

The Board strongly advocated at the State level to reduce the development footprint and reduce the number of three bedroom apartments. At the end of 2015, the project was moving through the Planning Board process and the Board continued to push for

mitigation from the developer to help alleviate some of the impact this development will have on our schools, municipal services and traffic conditions along the Route 20 corridor.

ECONOMIC DEVELOPMENT

Lakeway Business District

The Lakeway Business District has continued to enjoy the support of area businesses through the maintenance of landscape improvements made along the Route 9 corridor and to market the offerings of member businesses.

In 2014, Town Meeting overwhelmingly approved changes in zoning to allow for Lakeway Commons and The Grove, two mixed use residential and commercial projects, to proceed through local and state permitting.

As of the end of 2015, the Lakeway Commons project to redevelop the former Spag's and Building 19 property into a mixed use retail and residential development was progressing through the process. The town is looking forward to redevelopment of this blighted property and hopeful that plans will continue to move forward in 2016.

Master Plan

Headed by Kristen Las, Principal Planner / Economic Development Coordinator, The Master Plan Steering Committee continued the work that began in September 2013, to update the town's Master Plan. The effort has been very public and interactive to ensure the public has the opportunity to offer their thoughts and ideas.

Dean Park 100th Anniversary

In October, Shrewsbury residents joined state and local officials to commemorate the 100th anniversary of Dean Park, the land for which was donated to the town by Charles A. Dean in memory of his parents James and Keziah Stearns Dean. In the 1915 Town Report, the new Board of Park Commissioners wrote, "We feel that the town is exceedingly fortunate in having this splendid playground, which has given a great deal of pleasure to many this past season, and which will mean so much for the enjoyment of the people in years to come." Thanks to the careful stewardship of many throughout the years, Dean Park remains a treasure in our community and it is hoped that future generations will continue the legacy to ensure that townspeople 100 years from today are still celebrating Dean Park as the crown jewel of Shrewsbury.

CLOSING

In summary, 2015 was a year of achievements and challenges. In spite of continuing financial pressures from years of declining state aid, increasing fixed costs and underfunded, mandated regulations, the Town undertook efforts to improve the delivery of core services, education, public safety and infrastructure while maintaining financial stability. These efforts were made possible by the efforts of town employees, volunteers and officials who are committed to finding ways to efficiently deliver high level of services, at a low tax rate, to ensure quality of life for all residents. The Board expresses

its sincere appreciation to all town employees and to the many dedicated volunteers who give so generously of their time and talents to serve our community.

The Board depends immensely on the staff of the combined Offices of the Board of Selectmen and the Town Manager so that it may properly discharge its duties and responsibilities. The Board is grateful for the support of Mr. Morgado, Mrs. Las, Mrs. Mattero, and Mrs. Brady, all of whom have provided the Board and our residents with the highest level of professional support.

Respectfully Submitted,

Moir Miller, Chair
Board of Selectmen

**RECAPITULATION OF
BOARD OF SELECTMEN FEES
JANUARY 1, 2015 – DECEMBER 31, 2015**

License Fees		Total
21	Restaurant – All Alcoholic Beverage Pouring License	\$52,500.00
6	General Club – All Alcoholic Beverage Pouring License	7,200.00
3	Restaurant – Wine & Malt Beverage Pouring License	3,600.00
8	Package Store – All Alcoholic Beverage	20,000.00
2	Package Store – Wine & Malt Beverage	2,400.00
1	Farmer Winery Pouring License	1,200.00
8	One Day – All Alcoholic Beverage Pouring License	360.00
5	One Day – Wine & Malt Beverage Pouring License	225.00
1	Seasonal – Farmer Winery/Farmer's Market License	50.00
77	Common Victualler	5,390.00
7	Weekly Entertainment	245.00
2	Sunday Entertainment	175.00
16	Automatic Coin Operated Amusements	960.00
40	Bowling Alley	1,000.00
13	Billiard Table	390.00
1	Lord's Day	2.50
64	Commercial Garage	2,240.00
39	Motor Vehicle Class I, II, III	5,850.00
8	Junk Dealer	800.00
3	Livery / Limousine	105.00
3	Auction/Auctioneer	75.00
1	Underground Storage Tank	40.00
	Subtotal	\$104,807.50

Micellaneous Fees		
	Application Fees	\$1,950.00
	Copies for Correspondence, etc.	185.96
	Subtotal	\$2,135.96

TOTAL: \$106,943.46

ALCOHOLIC BEVERAGE LICENSES ISSUANCE, AVAILABILITY & FEE SCHEDULE FOR 2015

Issued	Available	License Type	Fee
21	11	Restaurant – All Alcoholic Beverage Pouring License	\$2,500.00
6		General Club – All Alcoholic Beverage Pouring License	1,200.00
3	5	Restaurant – Wine & Malt Beverage Pouring License	1,200.00
8	0	Package Store – All Alcoholic Beverage	2,500.00
2	6	Package Store – Wine & Malt Beverage	1,200.00

SEWER & WATER DEPARTMENT

Robert Tozeski, Superintendent

Sewer Commissioners:

Paul Burnett, Chairman

Peter Reilly

Joseph Zecco

The 110th year of Municipal Water Operation

General

The Shrewsbury Sewer and Water Department consists of a Superintendent, one foreman, one treatment plant operator, ten maintenance craftsmen, two full time secretaries, one part-time secretary and one meter reader.

Water Department

Replacement of the existing water main was completed along the length of Vista Drive. This project was along with the North Street water work was constructed to increase fire flow and hydraulic capacity for the Spring Street School.

Pilot project work to evaluate different treatment methods to treat manganese levels were completed during the year. Different filter media were used to evaluate green sand filtration treatment along with a biological treatment process that worked extremely well with our water chemistry. An Alternate Water Supply Study was completed during the year, funded by a Mass DEP grant, evaluating our existing water supply capacity in conjunction with the possibilities of purchasing water from outside supply sources. At year's end, report information was in the evaluation process to decide the direction that the Town would undertake.

An appeal of the prior year of the Town's Water Management Act Permit by the Blackstone River Coalition was settled earlier in the year. The permit withdrawal volume was increased by up to 260,000 gallons per day presently with an increase up to 440,000 gallons per day contingent upon various mitigation or offsetting measures. In closing this report, it would not be complete without a sincere thanks to all our office staff and field personnel whose dedication and hard work enable our department to operate effectively to serve our customers.

Water Department
Water Department Statistical Report

	2014	2015
Gallons Pumped	1,350,718,000	1,314,873,000
Gallons Boosted	861,572,000	844,343,00
% boosted into high system	63.79%	64.22%
New services installed	43	48
Hydrants added to system	8	4
Total number of hydrants	1,586	1,590
Total services in use	11,362	11,410
Summer services	44	44
Water Main installed by		
Contractors for the Town	4,376'	936'
(Rehabilitation work)		
Water Main installed in		
Subdivisions	2,754'	695'
Maximum usage day	5,205,000	4,746,000
Average usage day	3,700,597	3,602,392

There were 0.13 miles of water main added this year making a total of 204.96 miles in the system.

Sewer Department Report

The Board of Sewer Commissioners meets the second Tuesday of each month @ 7:00 P.M. in the upstairs conference room in the Richard D. Carney Municipal Office Building. The Board acts upon abatements, petitions for sewerage and other related system matters.

The construction for the replacement Colton Lane Pump Station was substantially completed during the year. The new station allows better access to controls and associated equipment along with increased storage capacity for high flows.

Inflow and infiltration work continued throughout the year in various sections of Town. Approximately 73,100 linear feet (l.f.) of sewer main was cleaned and television inspected. Relining was completed in 4,300 l.f. of sewer piping along with rehabilitation of 165 manhole structures. This work reduces the amount of groundwater entering the sewer system thus freeing up additional capacity in our collection system and the Westborough Wastewater Treatment Plant.

Lastly, a word of thanks is in order for all the Sewer personnel who did a fine job throughout the year in maintaining service to all our customers while working under adverse conditions.

Department Statistical Report

	2014	2015
New Sewer Connections	51	54
Total Sewer Connections	9,678	9,732
Gallons Pumped @ Rolfe Ave	375,359,000	355,838,000
Gallons Entering Wastewater Plant		
From Shrewsbury	1,172,577,000	1,082,303,000
From Westborough	723,953,000	712,525,000
Total Combined Flow	1,896,530,000	1,794,828,000
New Sanitary Sewer Lines (Rehabilitation)	—	—
New Sanitary Sewer Lines by Developers	1,110'	1,200'

There were 0.23 miles of sewer main added to the system for a total of 168.42 miles.

TOWN COUNSEL

Stephen F. Madaus, Town Counsel

I was appointed to serve as Town Counsel by the Board of Selectmen in July of 2015. It is an honor to serve the Town of Shrewsbury in this capacity. My office represents the Board of Selectmen, the Town Manager and the various boards, committees and departments in all legal matters pertaining to the functions and operations of Town government. We represent the Town in all trials in the courts and before administrative agencies in the Commonwealth.

The following is the status of cases in litigation as of December 31, 2015 and a report on general matters:

Pending

Supreme Judicial Court

Shrewsbury Maple LLC and Spagtagular LLC v. Town of Shrewsbury and Grossman Development Group LLC (Appeals Court No. 2015-P-0864)

This case originated in the Superior Court where the Plaintiffs' challenged the actions of Town Meeting concerning property known as the former Spag's site, located along Route 9. The Superior Court dismissed the action brought by the Plaintiffs, finding that the Plaintiffs did not have the required standing to bring the claims. The Plaintiffs appealed the decision to the Massachusetts Appeals Court. My office filed an appearance with the Appeals Court and participated in the filings and oral arguments to oppose the Plaintiffs' appeal to overturn the decision of the Superior Court. In a decision dated January 6, 2016, the Massachusetts Appeals Court upheld the decision of the Superior Court and assessed costs and fees against the Plaintiffs. The Plaintiffs' then filed for further appellate review with the Supreme Judicial Court. On February 5, 2016, my office filed opposition to further appellate review. The matter is pending.

Superior Court

David Long, et al v. The Planning Board of the Town of Shrewsbury, Civil Action No. 14-2111D

We represent the Town in an appeal of the Planning Board's issuance of a Special Permit to Birch Brush Realty Trust and Mohammed Raziuddin. This appeal was filed by an abutter to the subject property. The matter is pending.

92 High Street Realty Trust v. Conservation Commission, Civil Action No. 14-00097B

We represent the Town's Conservation Commission relative to a Complaint filed in Superior Court by a property owner to appeal an Enforcement Order issued by the Commission. We filed a motion to dismiss the Complaint. The matter is scheduled for a pretrial conference in March. In the fall of 2015, the property owner separately filed a Notice of Intent with the Conservation Commission to address the issues raised in the Enforcement Order. The review of the Notice of Intent is pending before the Conservation Commission.

Worcester District Court

We represent the Town and its Board of Selectmen in bringing a claim against a resident for failure to adhere to an Order issued by the Board of Selectmen. After a public hearing, the Board of Selectmen determined the resident's dog to be a nuisance and issued an Order to ensure that the dog is confined or restrained. The resident failed to abide by the terms of the Order, including the requirement to install and maintain fencing to prevent the dog from roaming free. The action in District Court seeks to have the resident comply with the Order. The matter is pending.

Labor Arbitration

We represent the Town in a labor grievance filed by AFSCME on behalf of an employee relative to the scheduling of lunch breaks and hours of work. The matter is pending and scheduled for arbitration on September 14, 2016.

Closed Cases

Department of Labor Relations

We represented the Town relative to a complaint that was pending before the Department of Labor Relations. The Town's Police Union filed an unfair labor practice alleging the Town unilaterally changed the Town's health insurance plan design without bargaining with the Union. The matter was resolved without a formal hearing at the Department of Labor Relations and was withdrawn with prejudice by the Union.

General Matters

Town Counsel attends meetings, renders advice to municipal officers and reviews and drafts various contracts and agreements. In 2015, I participated in the following representative matters: the proposed redevelopment of the former Spag's site relative to actions authorized by Town Meeting; prepared for and attended the Special Town Meeting in November; reviewed and revised a proposed Community Agreement to be entered by the Town with a medical marijuana dispensary; reviewed and revised a proposed Ground Lease to allow a solar array to be installed on the Town's former landfill site; reviewed and revised the Tax Agreement for the proposed solar array system, as authorized by vote of Town Meeting; and reviewed and analyzed issues concerning a proposal to relocate an existing municipal sewer line.

VETERANS' SERVICES DEPARTMENT

Mission

The mission of the Central Massachusetts Veterans' District is to act as the chief advocate for Veterans residing in Grafton, Northborough, Shrewsbury, and Westborough. We do this by:

- Helping Veterans navigate available federal, state, and local programs and benefits;
- Serving as a center of information for Veterans and their families;
- Coordinating Veterans' services across state agencies and local governments;
- Developing innovative, flexible programming and outreach to address Veterans' needs;
- Providing individualized support where necessary.

Benefits

There are a variety of benefits available to Veterans and their families residing in Massachusetts. The most common benefits applied for through the Central Massachusetts Veterans' District are described below.

Federal Benefits

Disability Compensation is a tax free monetary benefit paid to Veterans with disabilities that are the result of a disease or injury incurred or aggravated during active military service. Compensation may also be paid for post-service disabilities that are considered related or secondary to disabilities occurring in service and for disabilities presumed to be related to circumstances of military service, even though they may arise after service.

Dependency and Indemnity Compensation (DIC) is a tax-free monetary benefit generally payable to a surviving spouse, child, or parent of Servicemembers who died while on active duty, active duty for training, or inactive duty training; or survivors of Veterans who died from their service-connected disabilities. DIC for parents is an income based benefit.

Veterans Pension* is a tax-free monetary benefit payable to low-income wartime Veterans.

Survivors Pension* is a tax-free monetary benefit payable to a low-income, unremarried surviving spouse and/or unmarried child(ren) of a deceased Veteran with wartime service.

**Veterans and survivors who are eligible for Pension benefits and are housebound or require the aid and attendance of another person may be eligible to receive additional monetary amounts.*

State Benefits

Massachusetts General Law, Chapter 115 provides a uniform program of financial and medical assistance for low-income veterans and their dependents. Qualifying veterans and their dependents receive necessary financial assistance for food, shelter, clothing, and medical care.

Veterans’ Bonuses are offered through the Massachusetts’ Department of the State Treasurer for those who served during World War II, Korea, Vietnam, Iraq, and Afghanistan.

An annuity in the amount of \$2,000 (payable biannually on August 1st and February 1st in two installments of \$1,000 each) is given in recognition of the service of our distinguished 100% service-connected disabled veterans and to the parents of distinguished veterans (Gold Star Parents) and the unremarried spouses (Gold Star Wives or Husbands) of distinguished Veterans who gave their lives in the service of their country during wartime.

Additional information on these and other benefits can be found on www.centralmassvets.org.

Benefit Administration

In 2015, the Central Massachusetts Veterans’ District administered Massachusetts General Law, Chapter 115 benefits in the following amounts for Shrewsbury residents. Benefits are generally reimbursed by the Commonwealth at 75%.

Ordinary benefits	\$98,260.39
Fuel assistance	14,747.04
Doctor Co-payments	47.00
Medication co-payments	363.96
Hospital payments	50.00
Dental payments	69.00
Insurance premiums and misc.	16,968.92
Total	\$ 130,506.31

2015 Overview

Most local Veterans and family members seen in our office are seeking information and assistance accessing benefits offered through the Department of Veterans Affairs, to include disability compensation and pensions. Shrewsbury residents are collectively receiving \$4,034,987.52 in annual compensation through the VA’s disability and pension programs. At the time of this writing, the District is assisting 62 unique applicants with VA benefit claims.

Payments to public assistance recipients in Shrewsbury under Massachusetts General Law, Chapter 115 remained relatively stable with \$130,679.72 paid in 2014 compared

to \$130,506.31 in 2015. Overall in our district, 63% of Chapter 115 recipients are on the program temporarily, returning to the labor force or transitioning fully to a federal benefit program (such as a Social Security or a Veterans' Affairs program) within approximately six months. The vast majority of the remaining 37% are low-income seniors who receive partial assistance through a variety of state and federal programs, including Chapter 115.

In 2015 the Central Massachusetts Veterans' District had hosted and attended events aimed at fostering a greater community spirit between local residents and their neighboring communities. This included a District-wide Armed Forces Day ceremony, Veterans' Day luncheon, Post-9/11 Veterans gathering, and a Holiday party. In addition, a Central Massachusetts Veterans District team participated in 5K runs for Boros Cares 4 Troops and the Assabet Valley Technical School's MCJROTC Zombie Run.

The District's website, www.centralmassvets.org, continues to evolve as a tool for information and self-assistance. This website contains step-by-step videos for accessing popular benefits, provides an overview of programs available in Massachusetts, and provides information on local news, events, and resources.

The District continues to be served by a full-time Veterans' Services Director and two part-time Veterans' Services Officers. Office hours in Shrewsbury are held at the Shrewsbury Senior Center. Current walk-in hours and contact information is available at www.centralmassvets.org or by calling (774) 551-5782. Veterans and their family members seeking information regarding benefits are strongly encouraged to speak with a Veterans' Services Officer.

Respectfully submitted,

Adam Costello
Director, Central Massachusetts Veterans' Services District

DEPARTMENT OF WEIGHTS AND MEASURES

John F. Knipe, Jr., Sealer

Weighing and measuring devices in all places of business were tested and 350 articles were sealed.

One (1) device adjusted.

Trial weightings were made on pre-packaged meats to assure proper weight and price.

Unit price regulations were enforced.

Sealing fees amounting to \$11,887.00 were levied during the 2015 calendar year.

TREASURER-COLLECTOR'S OFFICE

Carolyn J. Marcotte, CMMT, CMMC

Mary E. Grillo, Assistant Treasurer

The Town received 7 competitive bids July 17, 2015 for a one year term General Obligation Bond Anticipation Note in the amount of \$18,000,000. This borrowing renewed \$3,000,000 originally borrowed July, 2014 and new proceeds in the amount of \$15,000,000 to finance the construction of a new public library. Eastern Bank was the winning bidder with a coupon rate of 2.00%. The Town has also received 3 grant payments, in the amount of \$1,591,998 from the State Board of Library Commissioners.

Prior to the July sale date, Moody's Investors Service assigned a MIG 1 rating to the Bond Anticipation Note. The MIG 1 rating reflects the town's strong long-term credit characteristics, satisfactory liquidity and sufficient management of takeout risk given a demonstrated history of accessing the short-term market for multiple note and bond sales over the past five years.

Moody's also affirmed the Town's Aa2 rating on \$68.1 million of outstanding General Obligation bonds. The Aa2 rating reflects the town's sizeable tax base with above average wealth levels, satisfactory financial position and manageable debt burden.

Collections remain steady with each commitment of taxes and receivables due the Town. On 06/30/2015, 45 tax title accounts were unpaid, in the amount of \$709,028.40. On 07/06/2015 (15) unpaid real estate tax bills from FY2014 were taken and added to the Tax Title Accounts. On 07/31/2015 (48) unpaid real estate tax bills from FY2015 were added subsequently to Tax Title. As of 01/29/2016, 48 tax title accounts remain unpaid in the amount of \$1,024,154.89. Also, as of 01/29/2016 99 real estate tax bills from FY2015 remain unpaid in the amount of \$220,682.08. These accounts will be forwarded to the Town's Tax Title Attorney to begin the tax lien process.

Total investment income for FY2015 was \$459,239.69 compared to \$401,647.18 for FY2014. Considering the yield on a comparable municipal benchmark - the Massachusetts Municipal Depository Trust (MMDT) - did not move materially throughout the year, I am satisfied with our overall investment income for Fiscal Year 2015. As we have expected and experienced only slightly higher yields for the Town's funds for Fiscal Year 2016, I am confident in the stewardship and acumen demonstrated by our investment advisors.

I wish to thank the staff in the Treasurer's office for their continued professional service to me and the residents of town. The team is led by Assistant Treasurer-Collector, Mary Grillo, supported by Lindsay Ames; Karen Berger; Christine Fowler; Amanda Favreau and the Town's Deputy Collectors, Kelley & Ryan Associates, Inc.

SCHEDULE OF OS RECEIVABLES

FY 2015

		Genl Ledger	Treas/Coll	Variance
PERSONAL PROPERTY TAX		Balance	Balance	
Levy of 2015		13,797	13,797	-
Levy of 2014		3,436	3,436	-
Levy of 2013		4,323	4,323	-
Levy of 2012		3,216	3,216	-
Personal Property Prior Years		27,798	27,798	-
Total		52,570	52,570	-
REAL ESTATE TAXES				
Levy of 2015		836,579	836,579	
Levy of 2014		59,878	59,878	-
Levy of 2013		11,728	11,728	-
Levy of 2012		(152)	(152)	-
Real Estate Prior Years		15,943	15,943	-
Total		923,976	923,976	-

Total RE & PP Taxes	976,546	976,546	-
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Deferred Taxes Ch 41A	-	-	-
Taxes in Litigation	37,025	37,025	-
Tax Liens/Tax Title	506,557	506,887	330
Tax Foreclosures/Tax Possessions	254,251	254,251	-

MOTOR VEHICLE EXCISE				
Levy of 2015		187,066	187,066	
Levy of 2014		61,649	61,649	-
Levy of 2013		31,384	31,384	-
Levy of 2012		22,398	22,398	-
Motor Vehicle Excise Prior Years		427,757	427,757	-

Total MVE	730,254	730,254	-
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		Genl Ledger	Treas/Coll	Variance
USER CHARGES RECEIVABLE		Balance	Balance	
Water		466,232	466,232	-
Sewer		896,287	896,287	-
Other:	Water Liens	26,882	26,882	

	Sewer Liens	42,032	42,032	
Other:	Street App & CI	1,392	1,392	-
Other:	Water App & CI	(265)	(265)	-
		-	-	-

Departmental/Other Receivables				
Ambulance		-	-	-
Other:	Veterans Benefits	146,086	146,086	-
Other:	PAYT (Pay as You Throw)	47,100	47,100	-
Other:	Light Rates & Liens	2,753,405	2,753,405	-
Other:	Cable Rates	1,488,499	1,488,499	-

Special Assessments Receivable			
Unapportioned assessments	-	-	-
Apportioned assessmnts added to taxes	3,744	3,744	-
Committed interest added to taxes	2,377	2,377	-
Apportioned assessments not yet due	840,612	840,612	-
Suspended assessments	1,983	1,983	-
Special assessments tax liens	-	-	-

STATEMENT OF FUNDED DEBT
JUNE 30, 2015

ISSUE	YEAR	INTEREST RATE	YR FINAL PAYMENT	PRINCIPAL BALANCE	INTEREST BALANCE	TOTAL DEBT
OPEN SPACE						
PURCHASE	1999/2009	2.00-3.25%	2019	485,000	31,752	
PURCHASE (2)	2001/2010	3.00-5.00%	2019	525,000	70,050	
				1,010,000	101,802	1,111,802
HIGH SCHOOL						
PURCH-LAND	1999/2009	2.00-3.25%	2019	460,000	35,150	
CONSTRUCTION	2001/2010	3.00-5.00%	2021	20,470,000	3,553,450	
				20,930,000	3,588,600	24,518,600
CABLE						
CONSTRUCTION	1999/2009	2.00-4.00%	2014	0	0	
				0	0	0
SCHOOL (ELEM)						
CONSTRUCTION	1996	3.45-5.50%	2016	450,000	21,375	
	2005	2.50-3.75%		450,000	21,375	471,375
CLEAN WATER TRUST						
TITLE V (3 loans)	2000	0.00%	2026	115,914	0	
ASSABET RIVER (2)	2000/2004		2021	150,596	4,032	
				266,510	4,032	270,542
LIGHT DEPT						
UPGRADE	2001/2010	3.00-5.00%	2017	315,000	23,100	
Centech Sub-Station	2014	3.00%	2034	5,700,000	1,847,700	
				6,015,000	1,870,800	7,885,800

OAK MIDDLE SCH						
CONSTRUCTION	2004/2013	2.875-4.50%	2025	3,570,000	1,001,003	
				3,570,000	1,001,003	4,571,003
PARKER RD PRE SCH						
RENOVATION	2004/2013	2.875-4.125%	2020	380,000	63,388	
				380,000	63,388	443,388
FIRE FACILITIES						
RENOVATION	2008	3.00-3.85%	2026	4,140,000	903,971	
				4,140,000	903,971	5,043,971
WATER SYSTEM						
IMPROVEMENT	2008	3.00-3.50%	2018	375,000	25,315	
	2012	1.00-2.00%	2023	540,000	41,700	
				915,000	67,015	982,015
SHERWOOD MS						
RENOVATION	2011	3.00-4.25%	2032	17,000,000	6,045,000	
				17,000,000	6,045,000	23,045,000
SPRING ST						
RENOVATION	2014	3.00%	2024	570,000	71,850	
				570,000	71,850	641,850
LAND ACQ-SFCU				470,000	71,650	
PURCH-LAND	2011	3.00-5.00%	2022	470,000	71,650	541,650
LAND ACQ-SOUTH ST				5,490,000	1,488,858	
PURCH-LAND	2012	2.00-4.00%	2022	5,490,000	1,488,858	6,978,858

SEWER INTERCEPTOR					
Phase I-Construction	2013	2.00%	2033	878,620	175,172
Phase II & III-Constructn	2015	2.00%	2035	4,146,710	931,760
				5,025,330	1,106,932
TOTAL OUTSTANDING DEBT				66,231,840	16,406,276
					82,638,116

TREASURER'S CASH REPORT – 6/30/2015

A. Cash and Checks in Office						60,473.33
B. Demand Deposit Accounts						-
Coll.	Comp.	Financial Institution	Purpose of	Balance		
(Y/N)	(Y/N)		Account			
N	N	Bank of America	Treasurer	9,999.73		
N	N	Bank of America	Deputy	906.64		
N	N	Bank of America	Payroll	-		
N	N	Bank of America	Accts Payable	-		
N	N	Bank of America	Student Activity	302,068.74		
N	N	Bank of America	Depository	24,701,957.98		
N	N	Bank of America	School Lunch	-		25,014,933.09
C. Interest Bearing Checking Accounts						
Coll.	Comp.	Financial Institution	Purpose of	Balance		
(Y/N)	(Y/N)		Account			
N	N	Unibank	Online Collections	47,134.27		
N	N	Century Bank	Multiple Accounts	1,187,485.10		1,234,619.37
D. Liquid Investments						
Coll.	Comp.	Financial Institutions	# of Accounts	Balance		
N	N	Unibank	1	413,629.48		
N	N	M.M.D.T.	1	886,195.87		
N	N	Bank of America	1	4,456,188.02		
N	N	TD Bank	1	269,578.15		
N	N	Eastern Bank	1	1,020,297.00		
N	N	First Trade Union Bank	1	526,130.56		
N	N	Belmont Savings Bank	1	1,108,221.81		8,680,240.89
E. Term Investments						
Coll.	Comp.	VARIOUS ACCOUNTS		Balance		
		Certificate of Deposit		-		
		Cash and Securities-General		33,756,446.58		
		Cash and Securities-Library Construction		3,313,557.27		
		Performance Bonds (Cash)		1,240,789.60		
		Performance Bonds		-		
		Payments in Advance of Warrants		273,345.00		38,584,138.45
F. Trust Funds						
Coll.	Comp.	Financial Institutions	Type			
N	N	Commonwealth Equity	Trust Fund Accts	3,917,444.75		
N	N	Commonwealth Equity	OPEB	2,362,697.56		6,280,142.31

Total of all Cash and Investments: 79,854,547.44

TREASURER'S FY 2015 TRUST FUND SUMMARY

ACCOUNT NUMBER	FUND NAME	FY 2015	FY 2015	FY 2015	FY 2015	FY 2015	FY 2015	FY 2015	FY 2015	FY 2015	FY 2015	FY 2015	FY 2015	FY 2015	FY 2015	FY 2015
		BEGINNING PRINCIPAL	BEGINNING EARNINGS	CONTRIBUTE TO PRINCIPAL	NET INVEST INCOME	ACCRUED INTEREST PAID	REALIZED GAIN/LOSS	NET EARN-INGS	DISBURSE FROM PRINCIPAL	TRANSFERS OF EARNINGS	ENDING PRINCIPAL	ENDING EARNINGS	ENDING CASH VALUE	CHANGE IN UNREALIZED GAIN/LOSS	UNREALIZED GAIN/LOSS	ENDING MARKET VALUE
AFFORDABLE HOUSING TRUST FUNDS																
816801	WILLOW WOODS	\$0.00	\$0.00	\$234,392.92	\$4,058.44	(\$82.52)	\$469.88	\$4,445.80	\$0.00	\$0.00	\$234,392.92	\$4,445.80	\$238,838.72	\$5,029.65	\$5,029.65	\$243,868.37
	SUBTOTALS	\$0.00	\$0.00	\$234,392.92	\$4,058.44	(\$82.52)	\$469.88	\$4,445.80	\$0.00	\$0.00	\$234,392.92	\$4,445.80	\$238,838.72	\$5,029.65	\$5,029.65	\$243,868.37
CHARITABLE TRUST FUNDS																
810801	ALDRICH, ELLEN	\$1,000.00	\$15,532.20	\$0.00	\$302.00	(\$5.83)	\$33.18	\$323.35	\$0.00	\$0.00	\$1,000.00	\$15,861.55	\$16,861.55	(\$194.17)	\$335.08	\$17,216.63
810901	WRIGHT-HARLOW	\$2,500.00	\$1,675.24	\$0.00	\$76.25	(\$1.47)	\$8.39	\$85.17	\$0.00	\$0.00	\$2,500.00	\$1,758.41	\$4,258.41	(\$49.03)	\$89.68	\$4,348.09
811001	KEEGAN-MAYNARD	\$4,217.34	\$55,298.50	\$0.00	\$1,087.23	(\$20.98)	\$119.42	\$1,185.67	\$0.00	\$0.00	\$4,217.34	\$56,484.17	\$60,701.51	(\$698.99)	\$1,278.30	\$61,979.81
	SUBTOTALS	\$7,717.34	\$72,905.94	\$0.00	\$1,465.48	(\$28.28)	\$160.99	\$1,598.19	\$0.00	\$0.00	\$7,717.34	\$74,104.13	\$81,821.47	(\$942.19)	\$1,723.06	\$83,544.53
LIBRARY TRUST FUNDS																
812701	BORGATTI	\$297,855.10	\$87,713.02	\$692.05	\$6,920.49	(\$134.60)	\$807.13	\$7,593.02	\$0.00	(\$26,992.19)	\$298,547.15	\$68,313.85	\$396,861.00	(\$5,084.03)	\$7,725.65	\$374,586.65
814401	BROWN, SARA FLINT	\$1,000.00	\$2,943.22	\$0.00	\$71.98	(\$1.39)	\$8.76	\$79.35	\$0.00	(\$357.20)	\$1,000.00	\$2,665.37	\$3,665.37	(\$53.84)	\$77.23	\$3,742.60
812801	EATON, ASHETH	\$1,000.00	\$1,197.47	\$0.00	\$29.46	(\$0.52)	\$2.45	\$31.39	\$0.00	(\$663.80)	\$1,000.00	\$565.06	\$1,565.06	(\$40.07)	\$32.97	\$1,598.03
812901	FLETCHER, PAV	\$414.58	\$4,700.85	\$0.00	\$93.40	(\$1.81)	\$10.28	\$101.87	\$0.00	(\$9.34)	\$414.58	\$4,793.38	\$5,207.96	(\$60.32)	\$109.72	\$5,317.68
813001	HARLOW, MARGARET	\$7,429.46	\$2,370.08	\$0.00	\$178.90	(\$3.45)	\$19.68	\$195.13	\$0.00	(\$17.90)	\$7,429.46	\$2,547.31	\$9,976.77	(\$115.54)	\$210.20	\$10,186.97
813101	HOME, JUDAL	\$32,194.90	\$2,734.94	\$0.00	\$636.95	(\$12.29)	\$70.03	\$694.69	\$0.00	(\$115.87)	\$32,194.90	\$3,313.76	\$35,508.66	(\$412.96)	\$748.11	\$36,256.77
813201	KEEGAN-MAYNARD	\$4,840.35	\$1,721.10	\$0.00	\$118.78	(\$2.31)	\$13.17	\$130.64	\$0.00	(\$1.98)	\$4,840.35	\$1,839.76	\$6,680.11	(\$77.36)	\$148.74	\$6,820.85
813401	RIDEOUT, HUNTER	\$1,940.08	\$728.35	\$0.00	\$48.71	(\$0.94)	\$5.36	\$53.13	\$0.00	(\$4.88)	\$1,940.08	\$776.69	\$2,716.68	(\$31.46)	\$57.24	\$2,773.92
813301	PIERCE, WILLIAM	\$4,165.55	\$1,273.85	\$0.00	\$119.38	(\$2.30)	\$13.13	\$130.21	\$0.00	(\$11.94)	\$4,165.55	\$2,492.12	\$6,657.67	(\$77.10)	\$140.27	\$6,797.94
813501	WARD, FLORENCE	\$900.00	\$1,220.67	\$0.00	\$38.72	(\$0.74)	\$4.26	\$42.24	\$0.00	(\$3.88)	\$900.00	\$1,259.03	\$2,159.03	(\$25.00)	\$45.49	\$2,204.52
813801	WILLIAM, KENNESTON	\$1,000.00	\$3,251.19	\$0.00	\$77.60	(\$1.50)	\$8.54	\$84.64	\$0.00	(\$7.75)	\$1,000.00	\$3,328.08	\$4,328.08	(\$50.12)	\$91.19	\$4,419.27
813701	LEADER, CHRISTINE	\$0.00	\$41.07	\$0.00	\$0.75	(\$0.01)	\$0.08	\$0.82	\$0.00	(\$0.08)	\$0.00	\$41.81	\$41.81	(\$0.49)	\$0.88	\$42.69
813801	PIERCE,VIRGINIA	\$0.00	\$235.75	\$0.00	\$4.30	(\$0.09)	\$0.47	\$4.68	\$0.00	(\$0.44)	\$0.00	\$239.99	\$239.99	(\$2.78)	\$5.06	\$245.05
813901	HARRY S. & ELEANOR E. CUTTING	\$50,000.00	\$5,708.73	\$0.00	\$1,065.10	(\$19.54)	\$112.53	\$1,099.09	\$0.00	(\$1,343.61)	\$50,000.00	\$5,464.21	\$55,464.21	(\$683.22)	\$1168.54	\$56,632.75
815201	FLANAGAN TRUST	\$700.00	\$229.02	\$0.00	\$16.98	(\$0.33)	\$1.87	\$18.52	\$0.00	(\$1.70)	\$700.00	\$245.84	\$945.84	(\$10.95)	\$19.93	\$965.77
814001	ALDEN STONE MEM TRUST FUND	\$22,487.89	\$2,307.08	\$46.07	\$460.70	(\$8.89)	\$51.36	\$503.17	\$0.00	(\$751.57)	\$22,533.96	\$2,658.68	\$25,192.64	(\$313.16)	\$530.53	\$25,723.17
814101	JOHN V. MASTRO	\$1,933.64	\$183.87	\$3.86	\$38.69	(\$0.74)	\$4.24	\$42.19	\$0.00	(\$3.86)	\$1,937.50	\$222.20	\$2,159.70	(\$24.87)	\$45.48	\$2,205.18
816201	ELNOR & JOSEPH DONOHUE TR	\$12,946.65	\$1,677.23	\$0.00	\$267.14	(\$5.15)	\$29.33	\$291.32	\$0.00	\$0.00	\$12,946.65	\$1,968.55	\$14,915.20	(\$171.75)	\$314.10	\$15,229.30
	SUBTOTALS	\$440,808.20	\$121,937.49	\$741.98	\$10,130.03	(\$196.60)	\$1,162.67	\$11,096.10	\$0.00	(\$30,297.99)	\$441,550.18	\$102,735.60	\$544,285.78	\$7,235.02)	\$11,463.33	\$555,749.11

SCHOOL TRUST FUNDS

815801	MYRTLE YOUNG TRUST	\$27,741.75	\$877.13	\$0.00	\$522.81	(\$10.09)	\$60.27	\$572.99	\$0.00	(\$1,189.60)	\$27,741.75	\$260.52	\$28,002.27	(\$361.11)	\$599.69	\$29,591.96
817201	HIGH SCHOOL ACTIVITY	\$30,000.00	\$791.17	\$0.00	\$560.43	(\$10.85)	\$63.61	\$613.19	\$0.00	(\$763.94)	\$30,000.00	\$640.42	\$30,640.42	(\$377.72)	\$645.25	\$31,285.67
815701	FRANK DEFALCO MEM TRUST	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
815601	BART FALVEY TRUST	\$7,774.21	\$196.55	\$0.00	\$145.62	(\$2.81)	\$16.74	\$159.55	\$0.00	(\$314.99)	\$7,774.21	\$41.11	\$7,815.32	(\$100.23)	\$164.58	\$7,979.90
815501	CHARLES MORISON ALUMNI TEST	\$4,588.72	\$2,339.43	\$0.00	\$130.22	(\$2.51)	\$14.29	\$142.00	\$0.00	\$0.00	\$4,888.72	\$2,681.43	\$7,270.15	(\$83.72)	\$153.10	\$7,423.25
814501	FLETCHER, LORA CHILDS	\$112.79	\$3.71	\$0.00	\$2.13	(\$0.04)	\$0.24	\$2.33	\$0.00	\$0.00	\$112.79	\$6.04	\$118.83	(\$1.37)	\$2.50	\$121.33
814601	AMASA HOWE H. S.	\$1,000.00	\$101.70	\$0.00	\$20.14	(\$0.39)	\$2.20	\$21.95	\$0.00	\$0.00	\$1,000.00	\$123.65	\$1,123.65	(\$12.94)	\$23.66	\$1,147.31
814701	MORRISON BRAD	\$3,472.92	\$160.20	\$28.96	\$66.37	(\$1.28)	\$7.30	\$72.39	\$0.00	(\$28.96)	\$3,301.88	\$203.63	\$3,705.51	(\$42.67)	\$78.03	\$3,783.54
814901	WOOD, FREDERICK ATHLETICS	\$26.51	\$16.13	\$0.00	\$0.79	(\$0.01)	\$0.09	\$0.87	\$0.00	\$0.00	\$26.51	\$17.00	\$43.51	(\$0.50)	\$0.92	\$44.43
814801	WYMAN, AGNES EDUCATION	\$14,706.16	\$22,464.34	\$0.00	\$679.02	(\$13.10)	\$78.18	\$744.10	\$0.00	(\$1,500.00)	\$14,706.16	\$21,708.44	\$36,414.60	(\$468.06)	\$766.85	\$37,181.45
815101	GERARD GURTIN MEM TRUST	\$3,964.29	\$503.30	\$0.00	\$81.62	(\$1.57)	\$8.96	\$89.01	\$0.00	\$0.00	\$3,964.29	\$592.31	\$4,556.60	(\$52.47)	\$95.96	\$4,652.56
815301	COUSWELL GLEASON	\$16,774.82	\$1,397.75	\$0.00	\$331.94	(\$6.41)	\$36.47	\$362.00	\$0.00	\$0.00	\$16,774.82	\$1,759.75	\$18,534.57	(\$213.43)	\$390.32	\$18,924.89
815401	DOROTHY ERWIN MEMORIAL	\$9,533.53	\$955.73	\$0.00	\$191.62	(\$3.69)	\$22.24	\$210.17	\$0.00	(\$500.00)	\$9,533.53	\$665.90	\$10,199.43	(\$133.69)	\$214.79	\$10,414.22
815901	JOSEPH DEMARIA SCHOLARSHIP	\$76,741.01	(\$9,834.74)	\$0.00	\$1,277.03	(\$24.63)	\$147.45	\$1,398.85	\$0.00	(\$3,000.00)	\$78,741.01	(\$10,434.89)	\$68,306.12	(\$864.05)	\$1,438.44	\$69,744.56
816001	LEE MEMORIAL	\$9,801.38	\$3,297.79	\$0.00	\$239.28	(\$4.62)	\$26.29	\$280.95	\$0.00	\$0.00	\$9,801.38	\$3,558.74	\$13,360.12	(\$153.94)	\$281.35	\$13,641.47
816302	CLASS OF 1965 MEM SCHLRSHIP	\$4,128.67	(\$1,729.22)	\$0.00	\$43.83	(\$0.84)	\$7.21	\$50.20	(\$1,000.00)	\$0.00	\$3,129.67	(\$1,679.02)	\$1,450.65	(\$49.20)	\$30.55	\$1,481.20
816401	ARTHUR & FRANCES CELLUCI	\$25,000.00	\$1,168.12	\$0.00	\$478.03	(\$9.22)	\$54.90	\$532.71	\$0.00	(\$1,000.00)	\$25,000.00	\$691.83	\$25,691.83	(\$328.34)	\$541.04	\$26,232.87
228601	GENERAL FUND	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	SUBTOTALS	\$237,367.76	\$23,909.09	\$28.96	\$4,770.88	(\$32.06)	\$546.44	\$5,225.26	(\$1,000.00)	(\$6,297.49)	\$236,396.72	\$20,836.86	\$257,233.58	(\$3,263.34)	\$5,417.03	\$262,650.61

OTHER TRUST FUNDS

111202	CULTURAL COUNCIL	\$11,547.83	(\$3,812.45)	\$7,220.00	\$110.90	(\$2.04)	\$7.79	\$116.65	(\$2,643.00)	(\$3,463.80)	\$16,124.93	(\$7,159.60)	\$8,965.33	(\$68.19)	\$188.80	\$9,154.13
810101	FIRE RELIEF	\$0.00	\$5,286.18	\$0.00	\$96.57	(\$1.86)	\$10.60	\$106.31	\$0.00	\$0.00	\$0.00	\$5,391.49	\$5,391.49	(\$62.08)	\$113.54	\$5,505.03
810201	POLICE RELIEF	\$0.00	\$324.85	\$0.00	\$5.93	(\$0.11)	\$0.65	\$6.47	\$0.00	\$0.00	\$0.00	\$331.32	\$331.32	(\$3.81)	\$6.98	\$338.30
810301	SOLDIERS WAR MEMORIAL	\$0.00	\$12,179.83	\$0.00	\$222.51	(\$4.29)	\$24.44	\$242.66	\$0.00	\$0.00	\$0.00	\$12,422.49	\$12,422.49	(\$143.05)	\$261.60	\$12,684.09
815001	STABILIZATION	\$194,539.19	\$164,205.12	\$50,000.00	\$7,179.67	(\$129.98)	\$693.26	\$7,742.95	\$0.00	\$0.00	\$244,539.19	\$171,948.07	\$416,487.26	(\$3,147.80)	\$67,770.72	\$426,257.98
810401	WOOD, FREDERICK FIRE & POLICE	\$0.00	\$40,571.36	\$0.00	\$741.15	(\$14.29)	\$81.40	\$808.26	\$0.00	\$0.00	\$0.00	\$41,379.62	\$41,379.62	(\$476.50)	\$871.40	\$42,251.02
810501	WOOD, FREDERICK SPECIAL	\$0.00	\$7,048.14	\$0.00	\$128.75	(\$2.49)	\$14.15	\$140.41	\$0.00	\$0.00	\$0.00	\$7,188.55	\$7,188.55	(\$82.78)	\$151.38	\$7,339.93

810601	WYMAN, AGNES FOUNDATION	\$0.00	\$1,444.78	\$0.00	\$26.39	(\$0.51)	\$2.89	\$28.77	\$0.00	\$0.00	\$0.00	\$1,473.55	(\$16.97)	\$31.03	\$1,504.58
814201	SHREWSBURY LIBRARY MEM TST	\$15,246.12	\$9,142.50	\$244.34	\$447.18	(\$8.60)	\$48.73	\$487.31	\$0.00	\$0.00	\$15,490.46	\$9,629.81	(\$280.24)	\$527.70	\$25,647.97
	CONSERVATION TRUST	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
814301	DONAHUE ROWING CTR TRUST	\$551,761.97	\$88,016.76	\$44,599.13	\$11,887.37	(\$225.45)	\$1,177.00	\$12,639.92	\$0.00	\$0.00	\$596,361.10	\$100,657.68	\$697,016.76	\$6,576.99	\$711,697.15
810701	T/O SHREWSBURY SCHOLARSHIP	\$221,162.61	(\$10,822.63)	\$9,573.00	\$235.36	(\$4.57)	\$22.50	\$253.29	\$0.00	(\$5,000.00)	\$311,735.61	(\$18,369.34)	\$13,366.27	(\$101.91)	\$13,647.75
182001	COAL ASH RESERVE FUND	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	ARCH WIRELESS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	AMF CHAPTER 11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	SUBTOTALS	\$795,257.82	\$313,786.44	\$111,636.47	\$20,881.78	(\$394.19)	\$2,083.41	\$22,571.00	(\$2,643.00)	(\$11,463.80)	\$904,251.29	\$324,893.64	\$1,229,144.93	(\$10,960.32)	\$1,255,027.93
CEMETERY TRUST FUNDS															
811101	CHASE	\$0.00	\$7,574.42	\$0.00	\$138.37	(\$2.67)	\$15.20	\$150.90	\$0.00	\$0.00	\$0.00	\$7,725.32	(\$88.95)	\$162.69	\$7,888.01
811201	CLAPP	\$0.00	\$1,778.77	\$0.00	\$32.48	(\$0.63)	\$3.67	\$35.52	\$0.00	(\$45.00)	\$1,769.29	\$1,769.29	(\$21.84)	\$37.26	\$1,806.55
811301	CUMMINGS	\$0.00	\$2,724.36	\$0.00	\$49.77	(\$0.96)	\$5.46	\$54.27	\$0.00	\$0.00	\$0.00	\$2,778.63	(\$32.00)	\$59.51	\$2,837.14
811401	DEAN, CORA	\$0.00	\$67,626.87	\$0.00	\$1,239.04	(\$23.90)	\$136.31	\$1,351.45	\$0.00	(\$90.00)	\$69,086.32	\$69,086.32	(\$798.48)	\$1,454.92	\$70,543.24
811501	DEAN (GATES)	\$0.00	\$9,321.76	\$0.00	\$170.28	(\$3.29)	\$18.70	\$185.69	\$0.00	\$0.00	\$9,507.45	\$9,507.45	(\$109.48)	\$200.22	\$9,707.67
811601	FULLER, J EDWARD	\$0.00	\$17,934.17	\$0.00	\$327.63	(\$6.32)	\$35.99	\$357.30	\$0.00	\$0.00	\$18,291.47	\$18,291.47	(\$210.62)	\$385.20	\$18,676.67
811701	HEYWOOD, CHARLES	\$0.00	\$51,286.85	\$0.00	\$936.88	(\$18.07)	\$102.91	\$1,021.72	\$0.00	\$0.00	\$52,308.57	\$52,308.57	(\$602.34)	\$1,101.56	\$53,410.13
811801	LORING, HRMA	\$0.00	\$5,548.80	\$0.00	\$101.36	(\$1.96)	\$11.24	\$110.64	\$0.00	(\$45.00)	\$5,614.44	\$5,614.44	(\$86.12)	\$118.23	\$5,732.67
811901	MAYNARD, HERBERT MINUENT	\$0.00	\$11,936.99	\$0.00	\$297.15	(\$3.99)	\$22.75	\$225.91	\$0.00	\$0.00	\$11,564.90	\$11,564.90	(\$133.17)	\$243.54	\$11,808.44
812001	MAYNARD FLOWER	\$0.00	\$11,262.55	\$0.00	\$205.75	(\$3.97)	\$22.71	\$224.49	\$0.00	(\$45.00)	\$11,442.04	\$11,442.04	(\$133.21)	\$240.96	\$11,683.00
812101	PECKHAM FLOWER	\$0.00	\$65.61	\$0.00	\$1.22	(\$0.02)	\$0.20	\$1.40	\$0.00	(\$90.00)	\$0.00	\$37.01	(\$1.40)	\$0.78	\$37.79
812201	PEEL, EMMA	\$0.00	\$2,929.22	\$0.00	\$46.19	(\$0.89)	\$5.18	\$50.48	\$0.00	(\$45.00)	\$2,534.70	\$2,534.70	(\$30.65)	\$53.38	\$2,588.08
812301	PIERCE, WILLIAM	\$0.00	\$13,255.07	\$0.00	\$242.14	(\$4.67)	\$26.69	\$244.16	\$0.00	(\$45.00)	\$13,474.23	\$13,474.23	(\$156.62)	\$283.75	\$13,757.96
812401	WARD, ARTEMUS	\$0.00	\$22,307.19	\$0.00	\$407.51	(\$7.86)	\$44.76	\$444.41	\$0.00	\$0.00	\$22,751.60	\$22,751.60	(\$261.99)	\$479.12	\$23,230.72
812501	WHITNEY, MELISSA	\$0.00	\$3,482.83	\$0.00	\$63.63	(\$1.23)	\$6.99	\$69.39	\$0.00	\$0.00	\$3,552.22	\$3,552.22	(\$40.90)	\$74.81	\$3,627.03
812601	PERPETUAL CARE	\$1,022,137.20	\$137,438.82	\$51,582.00	\$21,182.87	(\$408.61)	\$2,222.20	\$22,996.46	\$0.00	(\$7,896.46)	\$1,073,719.20	\$152,538.82	(\$12,700.95)	\$25,823.51	\$1,252,081.53
816501	CEMETERY STABILIZA- TION FD	\$79,949.00	\$4,334.60	\$21,355.00	\$1,662.63	(\$31.63)	\$152.46	\$1,783.46	\$0.00	\$0.00	\$101,304.00	\$6,118.06	(\$538.02)	\$2,262.14	\$109,684.20
	SUBTOTALS	\$1,102,086.20	\$370,010.86	\$72,937.00	\$27,014.90	(\$520.67)	\$2,833.42	\$29,327.65	\$0.00	(\$5,241.46)	\$1,175,023.20	\$391,097.07	(\$15,966.74)	\$32,980.58	\$1,599,100.85
	GRAND TOTALS	\$2,583,237.32	\$902,148.84	\$419,373.33	\$68,321.51	(\$1,314.32)	\$7,256.81	\$74,264.00	(\$3,643.00)	(\$58,300.74)	\$2,999,331.65	\$918,113.10	(\$31,297.86)	\$82,496.65	\$3,999,941.40

Securities and advisory services offered through Commonwealth Financial Network, Member FINRA/SIPC, a Registered Investment Adviser. Past performance is no guarantee of future results.	CURRENT ACCRUAL:	\$6,164.01
	TRANSFER IN TRANSIT:	\$2,350.00
	UNREALIZED GAIN/LOSS:	\$82,496.65
	JUNE 30, 2015 STATEMENT VALUE:	\$3,997,591.40

TOWN ACCOUNTANT

Mary E. Thompson

The following financial reports are for fiscal year July 1, 2014 through June 30, 2015. They include statements of revenues, expenses, deferred revenue accounts, debt accounts, reserve fund transfers, appropriations and a balance sheet.

The annual audit was performed by Scanlon & Associates, CPA in accordance with generally accepted auditing standards. As part of this audit, the financial transactions of the various departments receiving money for the Town were examined and verified. A copy of the audit report is available and on file in the office of the Town Clerk.

I would like to thank my office staff, Amy Li and Bonnie Goodney for their dedicated service. I would also like to thank the boards, commissions and department heads for their cooperation during the year.

YEAR-TO-DATE BUDGET REPORT - 07/01/2014 TO 06/30/2015

		ORIGINAL APPROP	TRANSFRS/ ADJSMTS	REVISED BUDGET	YTD ACTUAL	ENCUMBRANCE/ REQ	AVAILABLE BUDGET	% USED
ACCOUNTS FOR 0100 GENERAL FUND								
01011904 Personnel Board OpEx								
01011904 510900	Professional Improvement	3,500.00	1,200.00	4,700.00	4,800.00	0.00	-100.00	102.10
01011904 540140	Books Periodicals Subs	100.00	0.00	100.00	0.00	0.00	100.00	0.00
TOTAL Personnel Board OpEx		3,600.00	1,200.00	4,800.00	4,800.00	0.00	0.00	100.00
01011909 Personnel Board SepAp								
01011909 510400	New Salary Schedules	220,000.00	-72,795.71	147,204.29	0.00	0.00	147,204.29	0.00
01011909 520260	Class & Compensation Study PAT	5,000.00	5,000.00	10,000.00	0.00	0.00	10,000.00	0.00
TOTAL Personnel Board SepAp		225,000.00	-67,795.71	157,204.29	0.00	0.00	157,204.29	0.00
01012201 Selectmen PEA								
01012201 510010	S & W - Full Time	8,750.00	0.00	8,750.00	8,749.80	0.00	0.20	100.00
TOTAL Selectmen PEA		8,750.00	0.00	8,750.00	8,749.80	0.00	0.20	100.00
01012202 Selectmen S&C								
01012202 510010	S & W - Full Time	1,400.00	0.00	1,400.00	1,289.54	0.00	110.46	92.10
TOTAL Selectmen S&C		1,400.00	0.00	1,400.00	1,289.54	0.00	110.46	92.10
01012204 Selectmen OpEx								
01012204 520040	Utility - Telephone	100.00	0.00	100.00	67.92	0.00	32.08	67.90
01012204 520100	Advertising & Binding	1,500.00	0.00	1,500.00	844.47	0.00	655.53	56.30
01012204 540150	Print Postage Stationary	300.00	0.00	300.00	0.00	0.00	300.00	0.00
01012204 540220	Office Supplies	600.00	0.00	600.00	201.44	0.00	398.56	33.60
01012204 570010	Car Allowance/Mileage	1,700.00	0.00	1,700.00	1,680.00	0.00	20.00	98.80
01012204 570020	Dues & Memberships	4,600.00	0.00	4,600.00	4,696.00	0.00	-96.00	102.10
01012204 570030	Travel	1,400.00	0.00	1,400.00	1,259.56	0.00	140.44	90.00
TOTAL Selectmen OpEx		10,200.00	0.00	10,200.00	8,749.39	0.00	1,450.61	85.80
01012301 Manager PEA								
01012301 510010	S & W - Full Time	145,525.25	0.00	145,525.25	145,525.25	0.00	0.00	100.00
TOTAL Manager PEA		145,525.25	0.00	145,525.25	145,525.25	0.00	0.00	100.00
01012302 Manager S&C								
01012302 510010	S & W - Full Time	39,806.25	803.33	40,609.58	41,439.97	0.00	-830.39	102.00
TOTAL Manager S&C		39,806.25	803.33	40,609.58	41,439.97	0.00	-830.39	102.00

TOTAL Accountant PEA			86,055.09	3,388.95	89,444.04	89,444.04	0.00	0.00	100.00
01013502 Accountant S&C									
01013502 510010	S & W - Full Time		94,351.91	4,756.73	99,108.64	99,104.90	0.00	3.74	100.00
01013502 510080	Sick Leave Plan II		0.00	1,898.56	1,898.56	1,898.56	0.00	0.00	100.00
01013502 510100	Longevity		500.00	0.00	500.00	500.00	0.00	0.00	100.00
TOTAL Accountant S&C			94,851.91	6,655.29	101,507.20	101,503.46	0.00	3.74	100.00
01013504 Accountant OpEx									
01013504 520040	Utility - Telephone		612.00	0.00	612.00	515.57	0.00	96.43	84.20
01013504 520100	Advertising & Binding		100.00	0.00	100.00	0.00	0.00	100.00	0.00
01013504 521030	Professional Services		0.00	0.00	0.00	350.00	0.00	-350.00	100.00
01013504 540220	Office Supplies		625.00	0.00	625.00	189.72	0.00	435.28	30.40
01013504 570010	Car Allowance/Mileage		300.00	0.00	300.00	277.20	0.00	22.80	92.40
01013504 570020	Dues & Memberships		185.00	0.00	185.00	185.00	0.00	0.00	100.00
01013504 570030	Travel		1,565.00	0.00	1,803.40	1,838.40	0.00	-238.40	115.20
TOTAL Accountant OpEx			3,387.00	0.00	3,387.00	3,320.89	0.00	66.11	98.00
01013509 Accountant SepAp									
01013509 520230	Town Audit		27,000.00	0.00	27,000.00	27,000.00	0.00	0.00	100.00
TOTAL Accountant SepAp			27,000.00	0.00	27,000.00	27,000.00	0.00	0.00	100.00
01014101 Assessor PEA									
01014101 510010	S & W - Full Time		85,705.09	1,714.25	87,419.34	87,419.34	0.00	0.00	100.00
01014101 510020	S & W - Part Time		3,000.00	0.00	3,000.00	3,000.00	0.00	0.00	100.00
01014101 510100	Longevity		125.00	0.00	125.00	125.00	0.00	0.00	100.00
TOTAL Assessor PEA			88,830.09	1,714.25	90,544.34	90,544.34	0.00	0.00	100.00
01014102 Assessor S&C									
01014102 510010	S & W - Full Time		95,104.48	1,913.84	97,018.32	97,065.22	0.00	-46.90	100.00
01014102 510080	Sick Leave Plan II		0.00	995.78	995.78	995.78	0.00	0.00	100.00
01014102 510090	Overtime		0.00	0.00	0.00	194.76	0.00	-194.76	100.00
01014102 510100	Longevity		350.00	0.00	350.00	350.00	0.00	0.00	100.00
TOTAL Assessor S&C			95,454.48	2,909.62	98,364.10	98,605.76	0.00	-241.66	100.20
01014103 Assessor Other									
01014103 510010	S & W - Full Time		11,345.67	227.07	11,572.74	11,189.85	0.00	382.89	96.70
01014103 510020	S & W - Part Time		19,770.76	211.41	19,982.17	19,333.45	0.00	648.72	96.80
TOTAL Assessor Other			31,116.43	438.48	31,554.91	30,523.30	0.00	1,031.61	96.70
01014104 Assessor OpEx									

01014104 520040	Utility - Telephone	1,044.00	0.00	1,044.00	895.59	0.00	148.41	85.80
01014104 520080	R & M - Equipment	200.00	0.00	200.00	527.71	0.00	-327.71	263.90
01014104 520100	Advertising & Binding	120.00	0.00	120.00	74.75	0.00	45.25	62.30
01014104 520130	Professional Services	10,000.00	0.00	10,000.00	736.64	0.00	9,263.36	7.40
01014104 540140	Books Periodicals Subs	400.00	0.00	400.00	105.00	0.00	295.00	26.30
01014104 540150	Print Postage Stationary	1,000.00	0.00	1,000.00	385.25	0.00	634.75	36.50
01014104 540220	Office Supplies	900.00	0.00	900.00	303.59	0.00	596.41	33.70
01014104 570010	Car Allowance/Mileage	6,300.00	0.00	6,300.00	5,414.25	0.00	885.75	85.90
01014104 570020	Dues & Memberships	1,000.00	0.00	1,000.00	489.00	0.00	511.00	48.90
01014104 570030	Travel	2,700.00	0.00	2,700.00	2,326.39	0.00	373.61	86.20
TOTAL Assessor OpEx		23,664.00	0.00	23,664.00	11,238.17	0.00	12,425.83	47.50
01014108 Assessor Equip								
01014108 580010	Office Equipment	700.00	0.00	700.00	615.19	0.00	84.81	87.90
Total Assessor Equip		700.00	0.00	700.00	615.19	0.00	84.81	87.90
01014109 Assessor SepAp								
01014109 520240	RE/Pers Prop Discovery	10,000.00	3,115.00	13,115.00	10,845.46	0.00	2,269.54	82.70
TOTAL Assessor SepAp		10,000.00	3,115.00	13,115.00	10,845.46	0.00	2,269.54	82.70
01014501 Treasurer PEA								
01014501 510010	S & W - Full Time	85,705.09	1,714.25	87,419.34	87,419.34	0.00	0.00	100.00
01014501 510080	Sick Leave Plan II	0.00	1,674.70	1,674.70	1,674.70	0.00	0.00	100.00
01014501 510100	Longevity	200.00	0.00	200.00	200.00	0.00	0.00	100.00
01014501 510140	Stipends	500.00	0.00	500.00	500.00	0.00	0.00	100.00
TOTAL Treasurer PEA		86,405.09	3,388.95	89,794.04	89,794.04	0.00	0.00	100.00
01014502 Treasurer S&C								
01014502 510010	S & W - Full Time	203,692.91	6,528.33	210,221.24	205,312.23	0.00	4,909.01	97.70
01014502 510030	S & W - Temporary	0.00	165.00	165.00	4,616.38	0.00	-4,451.38	2,797.80
01014502 510080	Sick Leave Plan II	0.00	667.66	667.66	667.66	0.00	0.00	100.00
01014502 510090	Overtime	0.00	0.00	0.00	457.58	0.00	-457.58	100.00
01014502 510100	Longevity	350.00	0.00	350.00	350.00	0.00	0.00	100.00
TOTAL Treasurer S&C		204,042.91	7,360.99	211,403.90	211,403.85	0.00	0.05	100.00
01014504 Treasurer OpEx								
01014504 520040	Utility - Telephone	1,400.00	0.00	1,400.00	610.91	0.00	789.09	43.60
01014504 520130	Professional Services	31,000.00	13,000.00	44,000.00	29,844.74	0.00	14,155.26	67.80
01014504 540140	Books Periodicals Subs	300.00	0.00	300.00	125.00	0.00	175.00	41.70
01014504 540150	Print Postage Stationary	5,900.00	0.00	5,900.00	5,864.18	0.00	35.82	99.40
01014504 540220	Office Supplies	2,500.00	0.00	2,500.00	860.24	0.00	1,639.76	34.40

01014504 570010	Car Allowance/Mileage	1,440.00	0.00	1,440.00	1,440.00	0.00	0.00	100.00
01014504 570020	Dues & Memberships	577.00	0.00	577.00	390.00	0.00	187.00	67.60
01014504 570030	Travel	700.00	0.00	700.00	287.09	0.00	412.91	41.00
01014504 570190	Bond Registration	1,000.00	0.00	1,000.00	0.00	0.00	1,000.00	0.00
TOTAL Treasurer OpEx		44,817.00	13,000.00	57,817.00	39,422.16	0.00	18,394.84	68.20
01014509 Treasurer SepAp								
01014509 570700	Clearing & Sale Tax Title	30,000.00	5,000.00	35,000.00	13,481.16	0.00	21,518.84	38.50
TOTAL Treasurer SepAp		30,000.00	5,000.00	35,000.00	13,481.16	0.00	21,518.84	38.50
01015104 Town Counsel OpEx								
01015104 520130	Professional Services	54,800.00	25,000.00	79,800.00	71,055.23	0.00	8,744.77	89.00
01015104 520200	Services-Not Classified	900.00	0.00	900.00	0.00	0.00	900.00	0.00
01015104 570020	Dues & Memberships	300.00	0.00	300.00	0.00	0.00	300.00	0.00
01015104 570180	Other - Not Classified	3,000.00	0.00	3,000.00	0.00	0.00	3,000.00	0.00
TOTAL Town Counsel OpEx		59,000.00	25,000.00	84,000.00	71,055.23	0.00	12,944.77	84.60
01015909 Operating Support SepAp								
01015909 510310	Employee Assist Program	4,000.00	0.00	4,000.00	3,980.00	0.00	20.00	99.50
01015909 510330	Grp Health & Life Ins	8,765,844.00	0.00	8,765,844.00	8,110,976.00	150,000.00	504,868.00	94.20
01015909 510340	Medicare Employer Match	844,596.00	10,000.00	854,596.00	849,274.55	0.00	5,321.45	99.40
01015909 510380	Unemployment Compensation	150,000.00	4,900.00	154,900.00	16,121.02	0.00	138,778.98	10.40
01015909 520080	R & M - Equipment	10,421.00	0.00	10,421.00	10,420.80	0.00	0.20	100.00
01015909 540020	Oil & Fuel	475,000.00	0.00	475,000.00	379,965.40	0.00	95,034.60	80.00
01015909 540150	Print Postage Stationary	106,000.00	1,000.00	107,000.00	88,247.33	0.00	18,752.67	82.50
01015909 570220	Memorial Day	5,500.00	0.00	5,500.00	4,063.43	0.00	1,436.57	73.90
01015909 570230	General Insurance	873,646.00	12,158.85	885,804.85	846,113.03	0.00	39,691.82	95.50
01015909 572030	MIS Support	660,000.00	0.00	660,000.00	655,442.80	0.00	4,557.20	99.30
01015909 580370	Telecom & Network Equipment	58,618.00	0.00	58,618.00	58,618.00	0.00	0.00	100.00
TOTAL Operating Support SepAp		11,953,625.00	28,058.85	11,981,683.85	11,023,222.36	150,000.00	808,461.49	93.30
01016101 Town Clerk PEA								
01016101 510010	S & W - Full Time	77,574.94	1,551.91	79,126.85	79,126.85	0.00	0.00	100.00
01016101 510080	Sick Leave Plan II	0.00	0.00	0.00	1,212.67	0.00	-1,212.67	100.00
01016101 510100	Longevity	350.00	0.00	350.00	350.00	0.00	0.00	100.00
TOTAL Town Clerk PEA		77,924.94	1,551.91	79,476.85	80,689.52	0.00	-1,212.67	101.50
01016102 Town Clerk S&C								
01016102 510010	S & W - Full Time	18,123.00	365.44	18,488.44	17,653.12	0.00	835.32	95.50
01016102 510020	S & W - Part Time	27,175.06	553.32	27,728.38	28,134.07	0.00	-405.69	101.50
01016102 510080	Sick Leave Plan II	0.00	1,743.75	1,743.75	531.08	0.00	1,212.67	30.50

01016102 510090	Overtime	1,000.00	0.00	1,000.00	534.08	0.00	465.92	53.40
01016102 510100	Longevity	125.00	0.00	125.00	125.00	0.00	0.00	100.00
TOTAL Town Clerk S&C		46,423.06	2,662.51	49,085.57	46,977.35	0.00	2,108.22	95.70
01016104 Town Clerk OpEx								
01016104 520040	Utility - Telephone	800.00	0.00	800.00	444.41	0.00	355.59	55.60
01016104 520080	R & M - Equipment	200.00	0.00	200.00	105.00	0.00	95.00	52.50
01016104 520100	Advertising & Binding	1,000.00	1,000.00	2,000.00	1,515.35	0.00	484.65	75.80
01016104 540150	Print Postage Stationary	1,350.00	700.00	2,050.00	824.27	0.00	1,225.73	40.20
01016104 540220	Office Supplies	1,600.00	0.00	1,600.00	1,531.13	0.00	68.87	95.70
01016104 570010	Car Allowance/Mileage	500.00	0.00	500.00	500.04	0.00	-0.04	100.00
01016104 570020	Dues & Memberships	385.00	0.00	385.00	385.00	0.00	0.00	100.00
01016104 570030	Travel	1,000.00	0.00	1,000.00	1,261.92	0.00	-261.92	126.20
01016104 570040	Insurance & Bonds	100.00	0.00	100.00	100.00	0.00	0.00	100.00
TOTAL Town Clerk OpEx		6,935.00	1,700.00	8,635.00	6,667.12	0.00	1,967.88	77.20
01016201 Election PEA								
01016201 510020	S & W - Part Time	2,500.00	0.00	2,500.00	2,099.88	0.00	400.12	84.00
TOTAL Election PEA		2,500.00	0.00	2,500.00	2,099.88	0.00	400.12	84.00
01016202 Election S&C								
01016202 510010	S & W - Full Time	18,123.00	365.44	18,488.44	17,653.27	0.00	835.17	95.50
01016202 510020	S & W - Part Time	16,600.70	334.04	16,934.74	17,288.05	0.00	-353.31	102.10
01016202 510030	S & W - Temporary	41,098.30	0.00	41,098.30	45,338.87	0.00	-4,240.57	110.30
TOTAL Town Clerk S&C		75,822.00	699.48	76,521.48	80,280.19	0.00	-3,758.71	104.90
01016203 Election Other								
01016203 510030	S & W - Temporary	19,350.00	20,000.00	39,350.00	30,637.50	0.00	8,712.50	77.90
Total 01016203 Election Other		19,350.00	20,000.00	39,350.00	30,637.50	0.00	8,712.50	77.90
01016204 Election OpEx								
01016204 520080	R & M - Equipment	5,000.00	0.00	5,000.00	2,434.00	0.00	2,566.00	48.70
01016204 520130	Professional Services	18,700.00	20,000.00	38,700.00	15,523.68	0.00	23,176.32	40.10
01016204 520150	Print Postage Stationary	19,250.00	2,724.00	21,974.00	17,258.86	4,018.28	696.86	96.80
01016204 540220	Office Supplies	1,550.00	32.31	1,582.31	1,342.40	0.00	239.91	84.80
TOTAL Election OpEx		44,500.00	22,756.31	67,256.31	36,558.94	4,018.28	26,679.09	60.30
01016210 ElectReg WarArt								
01016210 571210	ATM 09 Art 11 Rep Voting Mach	0.00	2,733.48	2,733.48	2,198.14	535.34	0.00	100.00
Total 01016210 ElectReg WarArt		0.00	2,733.48	2,733.48	2,198.14	535.34	0.00	100.00

01017504 570030	Travel		300.00	0.00	300.00	150.00	0.00	150.00	50.00
Total 01017504 Planning Board OpEx			700.00	0.00	700.00	442.09	0.00	257.91	63.20
01017602 Appeals Board S&C									
01017602 510020	S & W - Part Time		1,750.00	0.00	1,750.00	1,447.19	0.00	302.81	82.70
01017602 510090	Overtime		0.00	0.00	0.00	101.76	0.00	-101.76	100.00
Total 01017602 Appeals Board S&C			1,750.00	0.00	1,750.00	1,548.95	0.00	201.05	88.50
01017604 Appeals Board OpEx									
01017604 540150	Print Postage Stationary		650.00	0.00	650.00	330.50	0.00	319.50	50.80
01017604 540220	Office Supplies		250.00	0.00	250.00	21.91	0.00	228.09	8.80
01017604 570020	Dues & Memberships		250.00	0.00	250.00	0.00	0.00	250.00	0.00
01017604 570030	Travel		100.00	0.00	100.00	0.00	0.00	100.00	0.00
Total 01017604 Appeals Board OpEx			1,250.00	0.00	1,250.00	352.41	0.00	897.59	28.20
01019201 Public Buildings PEA									
01019201 510010	S & W - Full Time		94,277.00	1,885.46	96,162.46	96,162.84	0.00	-0.38	100.00
01019201 510100	Longevity		400.00	0.00	400.00	400.00	0.00	0.00	100.00
Total 01019201 Public Buildings PEA			94,677.00	1,885.46	96,562.46	96,562.84	0.00	-0.38	100.00
01019202 Public Buildings S&C									
01019202 510010	S & W - Full Time		43,397.40	880.87	44,278.27	44,429.86	0.00	-151.59	100.30
01019202 510100	Longevity		237.50	0.00	237.50	237.50	0.00	0.00	100.00
Total 01019202 Public Buildings S&C			43,634.90	880.87	44,515.77	44,667.36	0.00	-151.59	100.30
01019203 Public Buildings Oth									
01019203 510010	S & W - Full Time		914,341.70	3,183.04	917,524.74	254.50	0.00	917,270.24	0.00
01019203 510010 00100	Town Hall		0.00	0.00	0.00	41,724.85	0.00	-41,724.85	100.00
01019203 510010 00300	Oak Middle School		0.00	0.00	0.00	56,686.88	0.00	-56,686.88	100.00
01019203 510010 00301	High School		0.00	0.00	0.00	141,830.71	0.00	-141,830.71	100.00
01019203 510010 00302	Sherwood Middle School		0.00	0.00	0.00	41,609.27	0.00	-41,609.27	100.00
01019203 510010 00303	Coolidge School		0.00	0.00	0.00	46,226.64	0.00	-46,226.64	100.00
01019203 510010 00304	Paton School		0.00	0.00	0.00	43,006.27	0.00	-43,006.27	100.00
01019203 510010 00305	Spring Street School		0.00	0.00	0.00	43,030.40	0.00	-43,030.40	100.00
01019203 510010 00306	Beal School		0.00	0.00	0.00	41,358.96	0.00	-41,358.96	100.00
01019203 510010 00307	Floral Street School		0.00	0.00	0.00	49,297.77	0.00	-49,297.77	100.00
01019203 510010 00950	Maintenance Men		0.00	0.00	0.00	285,277.62	0.00	-285,277.62	100.00
01019203 510020	S & W - Part Time		20,390.40	0.00	20,390.40	112.20	0.00	20,278.20	0.60
01019203 510020 00300	Oak Middle School		0.00	0.00	0.00	70.56	0.00	-70.56	100.00
01019203 510020 00302	Sherwood Middle School		0.00	0.00	0.00	9,946.27	0.00	-9,946.27	100.00
01019203 510020 00303	Coolidge School		0.00	0.00	0.00	164.48	0.00	-164.48	100.00

010192023 510020 00307	Floral Street School		0.00	0.00	0.00	8,157.05	0.00	-8,157.05	100.00
010192023 510030	S & W - Temporary		0.00	0.00	0.00	396.00	0.00	-396.00	100.00
010192023 510030 00100	S & W - Temporary		0.00	0.00	0.00	325.00	0.00	-325.00	100.00
010192023 51000 00210	S & W - Temporary		0.00	0.00	0.00	5,436.00	0.00	-5,436.00	100.00
010192023 510030 00300	S & W - Temporary		0.00	0.00	0.00	132.00	0.00	-132.00	100.00
010192023 510030 00301	S & W - Temporary		0.00	0.00	0.00	312.00	0.00	-312.00	100.00
010192023 510080	Sick Leave Plan II		0.00	3,590.22	3,590.22	0.00	0.00	0.00	100.00
010192023 510090	Overtime	40,000.00	0.00	0.00	40,000.00	0.00	0.00	40,000.00	0.00
010192023 510090 00100	Town Hall		0.00	0.00	0.00	5,486.52	0.00	-5,486.52	100.00
010192023 510090 00110	Senior Center		0.00	0.00	0.00	2,237.57	0.00	-2,237.57	100.00
010192023 510090 00120	Public Library		0.00	0.00	0.00	1,541.56	0.00	-1,541.56	100.00
010192023 510090 00210	Police		0.00	0.00	0.00	900.42	0.00	-900.42	100.00
010192023 510090 00220	Overtime		0.00	0.00	0.00	133.56	0.00	-133.56	100.00
010192023 510090 00300	Oak Middle School		0.00	0.00	0.00	7,969.76	0.00	-7,969.76	100.00
010192023 510090 00301	High School		0.00	0.00	0.00	3,849.09	0.00	-3,849.09	100.00
010192023 510090 00302	Sherwood Middle School		0.00	0.00	0.00	1,198.28	0.00	-1,198.28	100.00
010192023 510090 00303	Coolidge School		0.00	0.00	0.00	3,660.32	0.00	-3,660.32	100.00
010192023 510090 00304	Paton School		0.00	0.00	0.00	1,116.18	0.00	-1,116.18	100.00
010192023 510090 00305	Spring Street School		0.00	0.00	0.00	3,069.25	0.00	-3,069.25	100.00
010192023 510090 00306	Beal School		0.00	0.00	0.00	2,043.07	0.00	-2,043.07	100.00
010192023 510090 00307	Floral St. School		0.00	0.00	0.00	1,989.24	0.00	-1,989.24	100.00
010192023 510090 00310	Parker Road Pre-School		0.00	0.00	0.00	840.97	0.00	-840.97	100.00
010192023 510090 00900	All Buildings		0.00	0.00	0.00	13,917.56	0.00	-13,917.56	100.00
010192023 510090 SNOWR	Overtime		0.00	0.00	0.00	346.18	0.00	-346.18	100.00
010192023 510100	Longevity	3,700.00	0.00	0.00	3,700.00	2,925.00	0.00	775.00	79.10
010192023 510110	Work Incentive Program		0.00	0.00	0.00	150.00	0.00	-150.00	100.00
Total 010192023 Public Buildings Oth		978,432.10	6,773.26	985,205.36	872,320.18	0.00	112,885.18	88.50	
010192024 Public Buildings OpEx									
010192024 520010	Utility - Electricity	676,000.00	101,000.00	777,000.00	0.00	0.00	0.00	777,000.00	0.00
010192024 520010 00100	Town Hall		0.00	0.00	60,932.25	0.00	0.00	-60,932.25	100.00
010192024 520010 00110	Senior Center		0.00	0.00	9,296.63	0.00	0.00	-9,296.63	100.00
010192024 520010 00120	Public Library		0.00	0.00	36,294.49	0.00	0.00	-36,294.49	100.00
010192024 520010 00210	Police Station		0.00	0.00	23,596.37	0.00	0.00	-23,596.37	100.00
010192024 520010 00220	Fire		0.00	0.00	14,289.08	0.00	0.00	-14,289.08	100.00
010192024 520010 00221	Lake Fire		0.00	0.00	5,092.02	0.00	0.00	-5,092.02	100.00
010192024 520010 00222	CentTech Fire Station		0.00	0.00	5,519.10	0.00	0.00	-5,519.10	100.00
010192024 520010 00300	Oak Middle School		0.00	0.00	118,801.43	0.00	0.00	-118,801.43	100.00
010192024 520010 00301	High School		0.00	0.00	190,064.65	0.00	0.00	-190,064.65	100.00
010192024 520010 00302	Sherwood Middle School		0.00	0.00	79,307.35	0.00	0.00	-79,307.35	100.00
010192024 520010 00303	Coolidge School		0.00	0.00	75,517.69	0.00	0.00	-75,517.69	100.00

01019204 520010 00304	Paton School	0.00	0.00	0.00	0.00	15,667.58	0.00	-15,667.58	100.00
01019204 520010 00305	Spring Street School	0.00	0.00	0.00	0.00	58,781.46	0.00	-58,781.46	100.00
01019204 520010 00306	Beal School	0.00	0.00	0.00	0.00	14,428.75	0.00	-14,428.75	100.00
01019204 520010 00307	Floral St School	0.00	0.00	0.00	0.00	64,609.19	0.00	-64,609.19	100.00
01019204 520010 00310	Parker Road Pre-School	0.00	0.00	0.00	0.00	15,365.69	0.00	-15,365.69	100.00
01019204 520010 00350	Paton School Blinkers	0.00	0.00	0.00	0.00	81.88	0.00	-81.88	100.00
01019204 520010 00380	Allen Farm	0.00	0.00	0.00	0.00	201.96	0.00	-201.96	100.00
01019204 520010 00650	Boat House	0.00	0.00	0.00	0.00	63.42	0.00	-63.42	100.00
01019204 520020	Utility - Natural Gas	255,000.00	27,000.00	282,000.00	0.00	0.00	0.00	282,000.00	0.00
01019204 520020 00100	Town Hall	0.00	0.00	0.00	0.00	1,479.53	0.00	-1,479.53	100.00
01019204 520020 00110	Senior Center	0.00	0.00	0.00	0.00	5,187.26	0.00	-5,187.26	100.00
01019204 520020 00120	Public Library	0.00	0.00	0.00	0.00	4,518.88	0.00	-4,518.88	100.00
01019204 520020 00210	Police Station	0.00	0.00	0.00	0.00	13,878.15	0.00	-13,878.15	100.00
01019204 520020 00220	Fire Headquarters	0.00	0.00	0.00	0.00	8,570.46	0.00	-8,570.46	100.00
01019204 520020 00221	Lake Fire	0.00	0.00	0.00	0.00	3,036.08	0.00	-3,036.08	100.00
01019204 520020 00222	CentTech Fire Station	0.00	0.00	0.00	0.00	2,347.51	0.00	-2,347.51	100.00
01019204 520020 00300	Oak Middle School	0.00	0.00	0.00	0.00	54,872.78	0.00	-54,872.78	100.00
01019204 520020 00301	High School	0.00	0.00	0.00	0.00	81,691.77	0.00	-81,691.77	100.00
01019204 520020 00302	Sherwood Middle School	0.00	0.00	0.00	0.00	18,295.49	0.00	-18,295.49	100.00
01019204 520020 00303	Coolidge School	0.00	0.00	0.00	0.00	9,752.85	0.00	-9,752.85	100.00
01019204 520020 00304	Paton School	0.00	0.00	0.00	0.00	26,599.55	0.00	-26,599.55	100.00
01019204 520020 00306	Beal School	0.00	0.00	0.00	0.00	21,524.64	0.00	-21,524.64	100.00
01019204 520020 00307	Floral St School	0.00	0.00	0.00	0.00	27,564.50	0.00	-27,564.50	100.00
01019204 520020 00310	Parker Road Pre-School	0.00	0.00	0.00	0.00	4,517.98	0.00	-4,517.98	100.00
01019204 520020 00651	Legion Hall	0.00	0.00	0.00	0.00	3,298.05	0.00	-3,298.05	100.00
01019204 520030 00210	Utility - Heating Oil	0.00	0.00	0.00	0.00	218.06	0.00	-218.06	100.00
01019204 520030 00300	Oak Middle School	0.00	0.00	0.00	0.00	490.95	0.00	-490.95	100.00
01019204 520030 00302	Sherwood Middle School	0.00	0.00	0.00	0.00	395.05	0.00	-395.05	100.00
01019204 520030 00307	Floral St School	0.00	0.00	0.00	0.00	191.03	0.00	-191.03	100.00
01019204 520040	Utility - Telephone	6,000.00	0.00	6,000.00	0.00	3,125.86	0.00	2,874.14	52.10
01019204 520060	Utility - Water	35,000.00	0.00	35,000.00	0.00	0.00	0.00	35,000.00	0.00
01019204 520060 00100	Town Hall	0.00	0.00	0.00	0.00	606.43	0.00	-606.43	100.00
01019204 520060 00110	Senior Center	0.00	0.00	0.00	0.00	240.60	0.00	-240.60	100.00
01019204 520060 00120	Public Library	0.00	0.00	0.00	0.00	710.49	0.00	-710.49	100.00
01019204 520060 00210	Police	0.00	0.00	0.00	0.00	265.67	0.00	-265.67	100.00
01019204 520060 00220	Fire Headquarters	0.00	0.00	0.00	0.00	344.10	0.00	-344.10	100.00
01019204 520060 00221	Lake Fire	0.00	0.00	0.00	0.00	293.50	0.00	-293.50	100.00
01019204 520060 00222	CentTech Fire Station	0.00	0.00	0.00	0.00	265.90	0.00	-265.90	100.00
01019204 520060 00300	Oak Middle School	0.00	0.00	0.00	0.00	2,777.88	0.00	-2,777.88	100.00
01019204 520060 00301	High School	0.00	0.00	0.00	0.00	26,429.83	0.00	-26,429.83	100.00
01019204 520060 00302	Sherwood Middle School	0.00	0.00	0.00	0.00	1,512.10	0.00	-1,512.10	100.00

01019204 520060 00303	Coolidge School	0.00	0.00	0.00	0.00	1,269.62	0.00	-1,269.62	100.00
01019204 520060 00304	Paton School	0.00	0.00	0.00	0.00	920.10	0.00	-920.10	100.00
01019204 520060 00305	Spring Street School	0.00	0.00	0.00	0.00	1,098.89	0.00	-1,098.89	100.00
01019204 520060 00306	Beal School	0.00	0.00	0.00	0.00	1,142.70	0.00	-1,142.70	100.00
01019204 520060 00307	Floral St School	0.00	0.00	0.00	0.00	1,238.00	0.00	-1,238.00	100.00
01019204 520060 00310	Parker Road Pre-School	0.00	0.00	0.00	0.00	814.20	0.00	-814.20	100.00
01019204 520060 00380	Allen Farm	0.00	0.00	0.00	0.00	144.00	0.00	-144.00	100.00
01019204 520060 00650	Boat House	0.00	0.00	0.00	0.00	35.88	0.00	-35.88	100.00
01019204 520070	Utility - Sewer	16,000.00	0.00	16,000.00	0.00	0.00	0.00	16,000.00	0.00
01019204 520070 00100	Town Hall	0.00	0.00	0.00	0.00	368.08	0.00	-368.08	100.00
01019204 520070 00110	Senior Center	0.00	0.00	0.00	0.00	155.00	0.00	-155.00	100.00
01019204 520070 00120	Public Library	0.00	0.00	0.00	0.00	510.25	0.00	-510.25	100.00
01019204 520070 00210	Police Station	0.00	0.00	0.00	0.00	182.25	0.00	-182.25	100.00
01019204 520070 00220	Fire Headquarters	0.00	0.00	0.00	0.00	267.50	0.00	-267.50	100.00
01019204 520070 00221	Fire Lake	0.00	0.00	0.00	0.00	212.50	0.00	-212.50	100.00
01019204 520070 00222	CentTech Fire Station	0.00	0.00	0.00	0.00	182.50	0.00	-182.50	100.00
01019204 520070 00300	Oak Middle School	0.00	0.00	0.00	0.00	2,221.98	0.00	-2,221.98	100.00
01019204 520070 00301	High School	0.00	0.00	0.00	0.00	5,269.18	0.00	-5,269.18	100.00
01019204 520070 00302	Sherwood Middle School	0.00	0.00	0.00	0.00	1,210.00	0.00	-1,210.00	100.00
01019204 520070 00303	Coolidge School	0.00	0.00	0.00	0.00	1,103.25	0.00	-1,103.25	100.00
01019204 520070 00304	Paton School	0.00	0.00	0.00	0.00	704.50	0.00	-704.50	100.00
01019204 520070 00305	Spring Street School	0.00	0.00	0.00	0.00	896.50	0.00	-896.50	100.00
01019204 520070 00306	Beal School	0.00	0.00	0.00	0.00	952.50	0.00	-952.50	100.00
01019204 520070 00307	Floral St School	0.00	0.00	0.00	0.00	1,000.00	0.00	-1,000.00	100.00
01019204 520070 00310	Parker Road PRe-School	0.00	0.00	0.00	0.00	660.00	0.00	-660.00	100.00
01019204 520080	R & M - Equipment	7,500.00	0.00	7,500.00	0.00	0.00	0.00	7,500.00	0.00
01019204 520080 00210	Police	0.00	0.00	0.00	0.00	204.71	0.00	-204.71	100.00
01019204 520080 00300	Oak Middle School	0.00	0.00	0.00	0.00	1,928.88	0.00	-1,928.88	100.00
01019204 520080 00301	High School	0.00	0.00	0.00	0.00	826.84	0.00	-826.84	100.00
01019204 520080 00302	Sherwood Middle School	0.00	0.00	0.00	0.00	145.88	0.00	-145.88	100.00
01019204 520080 00307	Floral St School	0.00	0.00	0.00	0.00	1,388.00	0.00	-1,388.00	100.00
01019204 520090	R & M - Building	195,000.00	80,679.00	275,679.00	0.00	2,182.50	0.00	273,496.50	0.80
01019204 520090 00100	Town Hall	0.00	0.00	0.00	0.00	13,902.58	0.00	-13,902.58	100.00
01019204 520090 00110	Senior Center	0.00	0.00	0.00	0.00	5,949.25	0.00	-5,949.25	100.00
01019204 520090 00120	Public Library	0.00	0.00	0.00	0.00	1,693.36	0.00	-1,693.36	100.00
01019204 520090 00210	Police Station	0.00	0.00	0.00	0.00	19,639.74	0.00	-19,639.74	100.00
01019204 520090 00220	Fire Headquarters	0.00	0.00	0.00	0.00	5,796.75	0.00	-5,796.75	100.00
01019204 520090 00221	Fire Lake	0.00	1,749.44	1,749.44	0.00	3,066.09	0.00	-1,316.65	175.30
01019204 520090 00222	CentTech Fire Station	0.00	0.00	0.00	0.00	1,910.22	0.00	-1,910.22	100.00
01019204 520090 00300	Oak Middle School	0.00	0.00	0.00	0.00	34,427.45	0.00	-34,427.45	100.00
01019204 520090 00301	High School	0.00	3,770.00	3,770.00	0.00	91,096.82	820.00	-88,146.82	2,438.10

01019204 520090 00302	Sherwood Middle School	0.00	0.00	0.00	0.00	10,420.10	0.00	-10,420.10	100.00
01019204 520090 00303	Coolidge School	0.00	0.00	0.00	0.00	4,903.78	0.00	-4,903.78	100.00
01019204 520090 00304	Paton School	0.00	0.00	0.00	0.00	19,288.26	0.00	-19,288.26	100.00
01019204 520090 00305	Spring Street School	0.00	0.00	0.00	0.00	4,793.74	0.00	-4,793.74	100.00
01019204 520090 00306	Beal School	0.00	3,195.00	0.00	0.00	23,432.04	8,800.00	-29,037.04	1,008.80
01019204 520090 00307	Floral St School	0.00	0.00	0.00	0.00	21,443.59	0.00	-21,443.59	100.00
01019204 520090 00310	Parker Road Pre-School	0.00	0.00	0.00	0.00	2,724.29	0.00	-2,724.29	100.00
01019204 520090 00651	Legion Hall	0.00	0.00	0.00	0.00	15.60	0.00	-15.60	100.00
01019204 520090 SNOWR	R & M - Building	0.00	233,321.00	233,321.00	233,321.49	233,321.49	0.00	-0.49	100.00
01019204 520110	Advertising & Binding	800.00	0.00	800.00	2,606.35	2,606.35	0.00	-1,806.35	325.80
01019204 520110	Hospital & Medical	250.00	0.00	250.00	308.00	308.00	0.00	-58.00	123.20
01019204 520130	Professional Services	829,000.00	0.00	829,000.00	5,647.75	5,647.75	0.00	823,352.25	0.70
01019204 520130 00100	Town Hall	0.00	0.00	0.00	21,294.96	21,294.96	0.00	-21,294.96	100.00
01019204 520130 00110	Senior Center	0.00	0.00	0.00	12,695.04	12,695.04	0.00	-12,695.04	100.00
01019204 520130 00120	Public Library	0.00	0.00	0.00	47,034.42	47,034.42	0.00	-47,034.42	100.00
01019204 520130 00210	Police	0.00	0.00	0.00	22,099.92	22,099.92	0.00	-22,099.92	100.00
01019204 520130 00220	Fire Headquarters	0.00	0.00	0.00	1,175.00	1,175.00	0.00	-1,175.00	100.00
01019204 520130 00221	Fire Lake	0.00	0.00	0.00	1,335.00	1,335.00	0.00	-1,335.00	100.00
01019204 520130 00222	CentTech Fire Station	0.00	0.00	0.00	660.00	660.00	0.00	-660.00	100.00
01019204 520130 00300	Oak Middle School	0.00	0.00	0.00	168,071.22	168,071.22	0.00	-168,071.22	100.00
01019204 520130 00301	High School	0.00	0.00	0.00	246,001.97	246,001.97	0.00	-246,001.97	100.00
01019204 520130 00302	Sherwood Middle School	0.00	0.00	0.00	80,072.22	80,072.22	0.00	-80,072.22	100.00
01019204 520130 00303	Coolidge School	0.00	0.00	0.00	28,829.22	28,829.22	0.00	-28,829.22	100.00
01019204 520130 00304	Paton School	0.00	0.00	0.00	30,302.22	30,302.22	0.00	-30,302.22	100.00
01019204 520130 00305	Spring Street School	0.00	0.00	0.00	29,356.19	29,356.19	0.00	-29,356.19	100.00
01019204 520130 00306	Beal School	0.00	0.00	0.00	26,812.22	26,812.22	0.00	-26,812.22	100.00
01019204 520130 00307	Floral St School	0.00	0.00	0.00	72,436.22	72,436.22	0.00	-72,436.22	100.00
01019204 520130 00310	Parker Road Pre-School	0.00	0.00	0.00	29,044.22	29,044.22	0.00	-29,044.22	100.00
01019204 520140	Rental of Equipment	1,300.00	0.00	1,300.00	64.00	64.00	0.00	1,236.00	4.90
01019204 520220	Services-Not Classified	5,000.00	0.00	5,000.00	4,075.00	4,075.00	0.00	925.00	81.50
01019204 520530	Parker Rd-Beal West Rental	32,031.00	0.00	32,031.00	32,031.00	32,031.00	0.00	0.00	100.00
01019204 540010	Automotive	6,000.00	0.00	6,000.00	6,852.71	6,852.71	0.00	-852.71	114.20
01019204 540030	Building	96,000.00	0.00	96,000.00	18.99	18.99	0.00	95,981.01	0.00
01019204 540030 00100	Town Hall	0.00	0.00	0.00	3,134.68	3,134.68	0.00	-3,134.68	100.00
01019204 540030 00110	Senior Center	0.00	0.00	0.00	8,109.53	8,109.53	0.00	-8,109.53	100.00
01019204 540030 00120	Public Library	0.00	0.00	0.00	358.26	358.26	0.00	-358.26	100.00
01019204 540030 00210	Police	0.00	0.00	0.00	2,550.17	2,550.17	0.00	-2,550.17	100.00
01019204 540030 00220	Fire Headquarters	0.00	0.00	0.00	160.02	160.02	0.00	-160.02	100.00
01019204 540030 00222	CentTech Fire Station	0.00	0.00	0.00	92.62	92.62	0.00	-92.62	100.00
01019204 540030 00300	Oak Middle School	0.00	0.00	0.00	18,762.63	18,762.63	0.00	-18,762.63	100.00
01019204 540030 00301	High School	0.00	0.00	0.00	15,655.73	15,655.73	0.00	-15,655.73	100.00

01019204 540030 00302	Sherwood Middle School	0.00	0.00	0.00	0.00	2,295.63	0.00	-2,295.63	100.00
01019204 540030 00303	Coolidge School	0.00	0.00	0.00	0.00	772.36	0.00	-772.36	100.00
01019204 540030 00304	Paton School	0.00	0.00	0.00	0.00	2,505.81	0.00	-2,505.81	100.00
01019204 540030 00305	Spring Street School	0.00	0.00	0.00	0.00	2,495.80	0.00	-2,495.80	100.00
01019204 540030 00306	Beal School	0.00	0.00	0.00	0.00	1,226.22	0.00	-1,226.22	100.00
01019204 540030 00307	Floral Street	0.00	0.00	0.00	0.00	2,716.65	0.00	-2,716.65	100.00
01019204 540030 00310	Parker Road Pre-School	0.00	0.00	0.00	0.00	228.63	0.00	-228.63	100.00
01019204 540030 00900	All Buildings	0.00	0.00	0.00	0.00	24,071.66	0.00	-24,071.66	100.00
01019204 540030 SNOWR	Building	0.00	0.00	0.00	0.00	115.37	0.00	-115.37	100.00
01019204 540100	Seed, Loam & Fertilizer	1,000.00	0.00	0.00	1,000.00	2,336.77	0.00	-1,336.77	233.70
01019204 540120	Clothing & Uniforms	7,550.00	0.00	0.00	7,550.00	6,562.30	0.00	987.70	86.90
01019204 540150	Print Postage Stationary	400.00	0.00	0.00	400.00	281.54	0.00	118.46	70.40
01019204 540190	Custodial Supplies	10,000.00	0.00	0.00	10,000.00	2,251.15	0.00	7,748.85	22.50
01019204 540220	Office Supplies	300.00	0.00	0.00	300.00	178.35	0.00	121.65	59.50
01019204 540230	Supplies - Not Classified	200.00	0.00	0.00	200.00	74.47	0.00	125.53	37.20
01019204 540240	Small Tools & Misc Equip	3,500.00	0.00	0.00	3,500.00	8,791.89	0.00	-5,291.89	251.20
01019204 570020	Dues & Memberships	260.00	0.00	0.00	260.00	210.00	0.00	50.00	80.80
01019204 570030	Travel	1,000.00	0.00	0.00	1,000.00	1,233.88	0.00	-233.88	123.40
01019204 570080	Inspection Fees	203.00	0.00	0.00	203.00	230.00	0.00	-27.00	113.30
01019204 570080 00110	Inspection Fees	0.00	0.00	0.00	0.00	50.00	0.00	-50.00	100.00
01019204 570080 00210	Inspection Fees	0.00	0.00	0.00	0.00	100.00	0.00	-100.00	100.00
01019204 570080 00220	Inspection Fees	0.00	0.00	0.00	0.00	100.00	0.00	-100.00	100.00
01019204 570080 00300	Inspection Fees	0.00	0.00	0.00	0.00	150.00	0.00	-150.00	100.00
01019204 570080 00301	Inspection Fees	0.00	0.00	0.00	0.00	300.00	0.00	-300.00	100.00
01019204 570080 00302	Inspection Fees	0.00	0.00	0.00	0.00	250.00	0.00	-250.00	100.00
01019204 570080 00304	Inspection Fees	0.00	0.00	0.00	0.00	100.00	0.00	-100.00	100.00
01019204 570080 00306	Inspection Fees	0.00	0.00	0.00	0.00	100.00	0.00	-100.00	100.00
01019204 570080 00307	Inspection Fees	0.00	0.00	0.00	0.00	200.00	0.00	-200.00	100.00
01019204 570180	Other - Not Classified	200.00	0.00	0.00	200.00	550.00	0.00	-350.00	275.00
Total 01019204 Public Buildings OpEx		2,185,494.00	450,714.44	2,636,208.44	2,618,101.22	9,620.00	8,487.22		99.70

01019209 Public Buildings Sep									
01019209 571380	STM Art 6 Op & Maint Review	250,000.00	0.00	0.00	250,000.00	14,272.50	235,727.50	0.00	100.00
01019209 585120	Major Building Repairs	0.00	240,380.48	0.00	240,380.48	0.00	343,139.68	-102,759.20	142.70
01019209 585120 00100	Town Hall	0.00	0.00	0.00	0.00	19,516.04	0.00	-19,516.04	100.00
01019209 585120 00210	Police Station	7,500.00	0.00	0.00	7,500.00	8,686.48	0.00	-1,186.48	115.80
01019209 585120 00220	Fire Headquarters	0.00	0.00	0.00	0.00	700.00	0.00	-700.00	100.00
01019209 585120 00300	Oak Middle School	10,700.00	0.00	0.00	10,700.00	2,895.00	0.00	7,805.00	27.10
01019209 585120 00301	High School	35,600.00	0.00	0.00	35,600.00	8,545.00	0.00	27,055.00	24.00
01019209 585120 00302	Sherwood Middle School	3,200.00	0.00	0.00	3,200.00	2,895.00	0.00	305.00	90.50
01019209 585120 00303	Coolidge School	43,700.00	0.00	0.00	43,700.00	7,645.50	0.00	36,054.50	17.50

01019209 585120 00304	Paton School	9,200.00	0.00	9,200.00	4,926.30	0.00	4,273.70	53.50
01019209 585120 00305	Spring Street School	8,000.00	0.00	8,000.00	10,219.00	0.00	-2,219.00	127.70
01019209 585120 00306	Beal School	4,800.00	0.00	4,800.00	517.48	0.00	4,282.52	10.80
01019209 585120 00307	Floral Street School	8,300.00	0.00	8,300.00	4,245.00	0.00	4,055.00	51.10
01019209 585120 00310	Parker Road Pre-School	28,000.00	0.00	28,000.00	250.00	0.00	27,750.00	0.90
01019209 585120 00651	Legion Hall	16,000.00	0.00	16,000.00	11,200.00	0.00	4,800.00	70.00
01019209 585120 00900	All Buildings	6,000.00	0.00	6,000.00	0.00	0.00	6,000.00	0.00
01019209 585120 19202	Asbestos Removal All Schools	4,000.00	0.00	4,000.00	0.00	0.00	4,000.00	0.00
Total 01019209 Public Buildings Sep		435,000.00	240,380.48	675,380.48	96,513.30	578,867.18	0.00	100.00
01019210 Public Buildings War								
01019210 571270	ATM Art 9 Rep Carpet Modular C	0.00	14,140.00	14,140.00	0.00	14,140.00	0.00	100.00
01019210 582110	ATM Art 8 Replace Tile Spring	0.00	93,344.02	93,344.02	89,772.67	3,571.35	0.00	100.00
01019210 582120	ATM Art 8 Int Paint Floral	0.00	56,000.00	56,000.00	38,200.00	17,800.00	0.00	100.00
01019210 582130	ATM ART 8 Rep Window TH	0.00	44,820.00	44,820.00	32,226.00	12,594.00	0.00	100.00
01019210 585540	ATM Art 8 Re-Seam School Roofs	0.00	37,957.26	37,957.26	0.00	37,957.26	0.00	100.00
Total 01019210 Public Buildings War		0.00	246,261.28	246,261.28	160,198.67	86,062.61	0.00	100.00
01021001 Police PEA								
01021001 510010	S & W - Full Time	103,751.68	2,074.95	105,826.63	105,826.72	0.00	-0.09	100.00
01021001 510040	Holiday	2,385.12	0.00	2,385.12	2,432.82	0.00	-47.70	102.00
01021001 510080	Sick Leave Plan II	0.00	2,027.33	2,027.33	2,027.33	0.00	0.00	100.00
01021001 510100	Longevity	350.00	0.00	350.00	350.00	0.00	0.00	100.00
Total 01021001 Police PEA		106,486.80	4,102.28	110,589.08	110,636.87	0.00	-47.79	100.00
01021002 Police S&C								
01021002 510010	S & W - Full Time	208,552.06	4,913.32	213,465.38	233,018.61	0.00	-19,553.23	109.20
01021002 510080	Sick Leave Plan II	0.00	761.90	761.90	761.90	0.00	0.00	100.00
01021002 510100	Longevity	1,350.00	0.00	1,350.00	900.00	0.00	450.00	66.70
Total 01021002 Police S&C		209,902.06	5,675.22	215,577.28	234,680.51	0.00	-19,103.23	108.90
01021003 Police Other								
01021003 510010	S & W - Full Time	2,928,796.78	0.00	2,928,796.78	2,691,483.35	0.00	237,313.43	91.90
01021003 510040	Holiday	100,000.00	0.00	100,000.00	105,440.05	0.00	-5,440.05	105.40
01021003 510050	Vacation	85,000.00	0.00	85,000.00	70,043.02	0.00	14,956.98	82.40
01021003 510060	Sick Leave	60,000.00	0.00	60,000.00	67,554.44	0.00	-7,554.44	112.60
01021003 510080	Sick Leave Plan II	0.00	482.04	482.04	482.04	0.00	0.00	100.00
01021003 510100	Longevity	6,950.00	0.00	6,950.00	6,400.00	0.00	550.00	92.10
01021003 510110	Work Incentive Program	0.00	0.00	0.00	4,700.00	0.00	-4,700.00	100.00
01021003 510160 21001	Court Time	25,000.00	0.00	25,000.00	45,432.92	0.00	-20,432.92	181.70
01021003 510160 21002	Time Owed	35,000.00	0.00	35,000.00	18,250.03	0.00	16,749.97	52.10

01021003 510160 21003	Investigations	60,000.00	0.00	60,000.00	28,618.14	0.00	31,381.86	47.70
01021003 510160 21004	Miscellaneous	55,000.00	0.00	55,000.00	65,366.44	0.00	-10,366.44	118.80
01021003 510160 21005	Training	30,000.00	0.00	30,000.00	39,010.00	0.00	-9,010.00	130.00
01021003 510160 JUNO	Extra Duty	0.00	0.00	0.00	2,503.06	0.00	-2,503.06	100.00
01021003 510180	Master Patrolmen Incentive	6,800.00	0.00	6,800.00	3,400.00	0.00	3,400.00	50.00
01021003 510190	Education Incentive	358,506.36	0.00	358,506.36	352,943.95	0.00	5,562.41	98.40
01021003 510200	Night Shift Differential	35,000.00	0.00	35,000.00	37,478.00	0.00	-2,478.00	107.10
Total 01021003 Police Other		3,786,053.14	482.04	3,786,535.18	3,539,105.44	0.00	247,429.74	93.50
01021004 Police OpEx								
01021004 520040	Utility - Telephone	26,000.00	0.00	26,000.00	21,569.49	0.00	4,430.51	83.00
01021004 520080	R & M - Equipment	45,000.00	0.00	45,000.00	40,188.72	0.00	4,811.28	89.30
01021004 520100	Advertising & Binding	500.00	0.00	500.00	0.00	0.00	500.00	0.00
01021004 520110	Hospital & Medical	1,500.00	0.00	1,500.00	907.62	0.00	592.38	60.50
01021004 520120	Data Processing	1,500.00	0.00	1,500.00	657.60	0.00	842.40	43.80
01021004 520130	Professional Services	4,000.00	0.00	4,000.00	2,650.00	0.00	1,350.00	66.30
01021004 520140	Rental of Equipment	500.00	0.00	500.00	0.00	0.00	500.00	0.00
01021004 520170	Dog Disposal	250.00	0.00	250.00	0.00	0.00	250.00	0.00
01021004 520200	Board of Dogs	1,500.00	0.00	1,500.00	1,364.16	0.00	135.84	90.90
01021004 520220	Services-Not Classified	2,500.00	480.00	2,980.00	3,256.06	0.00	-276.06	109.30
01021004 540010	Automotive	50,000.00	0.00	50,000.00	43,217.12	0.00	6,782.88	86.40
01021004 540110	Public Safety	40,000.00	444.00	40,444.00	22,499.04	7,541.50	10,403.46	74.30
01021004 540120	Clothing & Uniforms	65,000.00	100.00	65,100.00	64,672.30	0.00	427.70	99.30
01021004 540140	Books Periodicals Subs	500.00	0.00	500.00	500.00	0.00	0.00	100.00
01021004 540150	Print Postage Stationary	3,000.00	0.00	3,000.00	1,381.93	0.00	1,618.07	46.10
01021004 540170	Medical & Dental	2,500.00	2,000.00	4,500.00	3,102.00	0.00	1,398.00	68.90
01021004 540190	Custodial Supplies	5,000.00	0.00	5,000.00	6,490.08	0.00	-1,490.08	129.80
01021004 540200	Educational Supplies	500.00	0.00	500.00	645.15	0.00	-145.15	129.00
01021004 540220	Office Supplies	10,000.00	357.50	10,357.50	11,717.83	0.00	-1,360.33	113.10
01021004 540230	Supplies - Not Classified	1,000.00	0.00	1,000.00	0.00	0.00	1,000.00	0.00
01021004 540240	Small Tools & Misc Equip	300.00	0.00	300.00	0.00	0.00	300.00	0.00
01021004 570010	Car Allowance/Mileage	500.00	0.00	500.00	0.00	0.00	500.00	0.00
01021004 570020	Dues & Memberships	2,400.00	0.00	2,400.00	2,592.00	0.00	-192.00	108.00
01021004 570030	Travel	1,500.00	0.00	1,500.00	2,045.90	0.00	-545.90	136.40
01021004 570090	Damage Claims Reimbs	1,000.00	0.00	1,000.00	0.00	0.00	1,000.00	0.00
01021004 570180	Other - Not Classified	3,500.00	0.00	3,500.00	2,750.15	0.00	749.85	78.60
01021004 570180 JUNO	Other - Not Classified	0.00	0.00	0.00	425.70	0.00	-425.70	100.00
01021004 570760	Training	10,000.00	0.00	10,000.00	14,788.08	0.00	-4,788.08	147.90
Total 01021004 Police OpEx		279,950.00	3,381.50	283,331.50	247,420.93	7,541.50	28,369.07	90.00
01021008 Police Equip								

01021008 580010	Office Equipment	1,000.00	630.30	1,630.30	630.30	0.00	1,000.00	38.70
01021008 580060	Radio Equipment	6,000.00	0.00	6,000.00	3,120.59	0.00	2,879.41	52.00
01021008 580070	Electrical & Mechanical	6,000.00	0.00	6,000.00	2,625.00	3,375.00	0.00	100.00
01021008 581030	New Officer Equipment	10,000.00	0.00	10,000.00	12,880.00	0.00	-2,880.00	128.80
Total 01021008 Police Equip		23,000.00	630.30	23,630.30	19,255.89	3,375.00	999.41	95.80
01021010 Police WarArt								
01021010 570140	ATM Art 7 Replace Cruisers	132,000.00	0.00	132,000.00	124,532.00	0.00	7,468.00	94.30
Total 01021010 Police WarArt		132,000.00	0.00	132,000.00	124,532.00	0.00	7,468.00	94.30
01022001 Fire PEA								
01022001 510010	S & W - Full Time	103,751.54	2,074.95	105,826.49	105,826.69	0.00	-0.20	100.00
01022001 510040	Holiday	0.00	0.00	0.00	405.47	0.00	-405.47	100.00
01022001 510080	Sick Leave Plan II	0.00	2,027.33	2,027.33	2,027.33	0.00	0.00	100.00
01022001 510100	Longevity	300.00	0.00	300.00	300.00	0.00	0.00	100.00
Total 01022001 Fire PEA		104,051.54	4,102.28	108,153.82	108,559.49	0.00	-405.67	100.40
01022002 Fire S&C								
01022002 510010	S & W - Full Time	43,398.58	0.00	43,398.58	39,509.25	0.00	3,889.33	91.00
01022002 510100	Longevity	125.00	0.00	125.00	0.00	0.00	125.00	0.00
Total 01022002 Fire S&C		43,523.58	0.00	43,523.58	39,509.25	0.00	4,014.33	90.80
01022003 Fire Other								
01022003 510010	S & W - Full Time	2,097,554.05	75,000.00	2,172,554.05	2,157,218.30	0.00	15,335.75	99.30
01022003 510040	Holiday	100,000.00	0.00	100,000.00	106,699.54	0.00	-6,699.54	106.70
01022003 510050	Vacation	155,000.00	0.00	155,000.00	116,941.48	0.00	38,058.52	75.40
01022003 510060	Sick Leave	65,000.00	0.00	65,000.00	97,440.13	0.00	-32,440.13	149.90
01022003 510090	Overtime	0.00	0.00	0.00	23.22	0.00	-23.22	100.00
01022003 510100	Longevity	6,525.00	0.00	6,525.00	6,525.00	0.00	0.00	100.00
01022003 510110	Work Incentive Program	8,684.88	0.00	8,684.88	5,226.60	0.00	3,458.28	60.20
01022003 510160	Extra Duty	125,000.00	0.00	125,000.00	175,591.64	0.00	-50,591.64	140.50
01022003 510160 JUNO	Extra Duty	0.00	0.00	0.00	9,730.09	0.00	-9,730.09	100.00
01022003 510170	Call Men	14,944.00	0.00	14,944.00	7,984.00	0.00	6,960.00	53.40
01022003 510190	Education Incentive	37,420.95	0.00	37,420.95	29,447.78	0.00	7,973.17	78.70
01022003 510210	Medical Training	15,440.00	0.00	15,440.00	13,755.15	0.00	1,684.85	89.10
01022003 510220	Compensatory Time	50,000.00	0.00	50,000.00	9,153.65	0.00	40,846.35	18.30
01022003 510600	Other Salaries	9,000.00	0.00	9,000.00	9,000.00	0.00	0.00	100.00
01022003 510940	Training Stipend	30,880.00	0.00	30,880.00	22,836.50	0.00	8,043.50	74.00
Total 01022003 Fire Other		2,715,448.88	75,000.00	2,790,448.88	2,767,573.08	0.00	22,875.80	99.20
01022004 Fire OpEx								

01022004 520040	Utility - Telephone	10,500.00	0.00	10,500.00	9,721.94	0.00	778.06	92.60
01022004 520080	R & M - Equipment	34,000.00	0.00	34,000.00	35,904.28	0.00	-1,904.28	105.60
01022004 520100	Advertising & Binding	100.00	0.00	100.00	340.60	0.00	-240.60	340.60
01022004 520110	Hospital & Medical	1,000.00	0.00	1,000.00	0.00	0.00	1,000.00	0.00
01022004 520120	Data Processing	6,000.00	0.00	6,000.00	1,428.00	0.00	4,572.00	23.80
01022004 520125	Insurance Deductible	250.00	0.00	250.00	1,000.00	0.00	-750.00	400.00
01022004 520130	Professional Services	9,000.00	0.00	9,000.00	17,793.02	0.00	-8,793.02	197.70
01022004 520220	Services-Not Classified	5,000.00	1,192.04	6,192.04	3,050.27	0.00	3,141.77	49.30
01022004 540010	Automotive	39,000.00	0.00	39,000.00	40,740.17	0.00	-1,740.17	104.50
01022004 540030	Building	1,500.00	0.00	1,500.00	216.00	0.00	1,284.00	14.40
01022004 540060	Salt & Chemicals	500.00	0.00	500.00	2,137.95	0.00	-1,637.95	427.60
01022004 540110	Public Safety	7,500.00	0.00	7,500.00	7,671.26	0.00	-171.26	102.30
01022004 540120	Clothing & Uniforms	45,000.00	0.00	45,000.00	47,603.48	0.00	-2,603.48	105.80
01022004 540140	Books Periodicals Subs	2,300.00	0.00	2,300.00	2,470.46	0.00	-170.46	107.40
01022004 540150	Print Postage Stationary	1,200.00	0.00	1,200.00	927.36	0.00	272.64	77.30
01022004 540170	Medical & Dental	2,500.00	0.00	2,500.00	1,145.00	0.00	1,355.00	45.80
01022004 540180	Textbooks	1,000.00	0.00	1,000.00	192.18	0.00	807.82	19.20
01022004 540190	Custodial Supplies	7,000.00	0.00	7,000.00	3,545.47	0.00	3,454.53	50.60
01022004 540220	Office Supplies	3,200.00	0.00	3,200.00	3,971.38	0.00	-771.38	124.10
01022004 540230	Supplies - Not Classified	750.00	248.27	998.27	940.45	0.00	57.82	94.20
01022004 540230 JUNO	Supplies - Not Classified	0.00	0.00	0.00	172.97	0.00	-172.97	100.00
01022004 540240	Small Tools & Misc Equip	9,800.00	684.64	10,484.64	6,559.85	0.00	3,924.79	62.60
01022004 570010	Car Allowance/Mileage	4,000.00	0.00	4,000.00	3,360.00	0.00	640.00	84.00
01022004 570020	Dues & Memberships	3,000.00	0.00	3,000.00	3,887.76	0.00	-887.76	129.60
01022004 570030	Travel	1,200.00	0.00	1,200.00	866.53	0.00	333.47	72.20
01022004 570180	Other - Not Classified	700.00	0.00	700.00	353.00	0.00	347.00	50.40
Total 01022004 Fire OpEx		196,000.00	2,124.95	198,124.95	195,999.38	0.00	2,125.57	98.90
01022008 Fire Equip								
01022008 580060	Radio Equipment	5,000.00	0.00	5,000.00	4,816.12	0.00	183.88	96.30
01022008 580120	Equip - Not Classified	20,000.00	0.00	20,000.00	19,959.58	0.00	40.42	99.80
Total 01022008 Fire Equip		25,000.00	0.00	25,000.00	24,775.70	0.00	224.30	99.10
01022010 Fire WarArt								
01022010 570210	Indemnification	5,478.34	0.00	5,478.34	5,478.34	0.00	0.00	100.00
01022010 571350	ATM CB SCBA Air Tank Replace	85,000.00	0.00	85,000.00	84,902.00	0.00	98.00	99.90
01022010 571360	AMT CB Fire Hose Replacement	30,000.00	0.00	30,000.00	29,872.00	0.00	128.00	99.60
Total 01022010 Fire WarArt		120,478.34	0.00	120,478.34	120,252.34	0.00	226.00	99.80
01024101 Building Inspector PEA								
01024101 510010	S & W - Full Time	85,705.09	1,714.25	87,419.34	87,419.33	0.00	0.01	100.00

01024101 510100	Longevity	250.00	0.00	250.00	0.00	250.00	0.00	100.00
Total 01024101 Building Inspector PEA		85,955.09	1,714.25	87,669.34	87,669.33	0.00	0.01	100.00
01024102 Building Inspector S&C								
01024102 510010	S & W - Full Time	41,567.64	841.72	42,409.36	42,435.18	0.00	-25.82	100.10
01024102 510080	Sick Leave Plan II	0.00	757.56	757.56	757.56	0.00	0.00	100.00
01024102 510100	Longevity	62.50	0.00	62.50	62.50	0.00	0.00	100.00
Total 01024102 Building Inspector S&C		41,630.14	1,599.28	43,229.42	43,255.24	0.00	-25.82	100.10
01024103 Building Inspector Other								
01024103 510010	S & W - Full Time	94,016.77	2,813.98	96,830.75	93,751.52	0.00	3,079.23	96.80
01024103 510020	S & W - Part Time	0.00	0.00	0.00	1,014.84	0.00	-1,014.84	100.00
Total 01024103 Building Inspector Other		94,016.77	2,813.98	96,830.75	94,766.36	0.00	2,064.39	97.90
01024104 Building Inspector OpEx								
01024104 520040	Utility - Telephone	3,216.00	0.00	3,216.00	3,009.12	0.00	206.88	93.60
01024104 520130	Professional Services	1,000.00	0.00	1,000.00	436.00	0.00	564.00	43.60
01024104 540010	Automotive	0.00	0.00	0.00	59.35	0.00	-59.35	100.00
01024104 540140	Books Periodicals Subs	1,500.00	0.00	1,500.00	0.00	0.00	1,500.00	0.00
01024104 540150	Print Postage Stationary	650.00	0.00	650.00	244.00	0.00	406.00	37.50
01024104 540220	Office Supplies	500.00	0.00	500.00	348.62	0.00	151.38	69.70
01024104 570010	Car Allowance/Mileage	9,360.00	0.00	9,360.00	8,893.16	0.00	466.84	95.00
01024104 570020	Dues & Memberships	450.00	0.00	450.00	275.00	0.00	175.00	61.10
01024104 570030	Travel	300.00	0.00	300.00	0.00	0.00	300.00	0.00
01024104 570080	Inspection Fees	25,000.00	6,000.00	31,000.00	30,793.00	0.00	207.00	99.30
Total 01024104 Building Inspector OpEx		41,976.00	6,000.00	47,976.00	44,058.25	0.00	3,917.75	91.80
01024401 Sealer PEA								
01024401 510140	Stipends	3,600.00	0.00	3,600.00	3,600.00	0.00	0.00	100.00
Total 01024401 Sealer PEA		3,600.00	0.00	3,600.00	3,600.00	0.00	0.00	100.00
01024404 Sealer OpEx								
01024404 570030	Travel	300.00	0.00	300.00	145.00	0.00	155.00	48.30
01024404 570180	Other - Not Classified	500.00	0.00	500.00	318.00	0.00	182.00	63.60
Total 01024404 Sealer OpEx		800.00	0.00	800.00	463.00	0.00	337.00	57.90
01029104 Emergency Mgmt Agency								
01029104 520040	Utility - Telephone	0.00	0.00	0.00	1,040.00	0.00	-1,040.00	100.00
01029104 520220	Services-Not Classified	1,700.00	0.00	1,700.00	0.00	0.00	1,700.00	0.00
01029104 570180	Other - Not Classified	480.00	0.00	480.00	0.00	0.00	480.00	0.00
Total 01029104 Emergency Mgmt Agency		2,180.00	0.00	2,180.00	1,040.00	0.00	1,140.00	47.70

01041104 520100	Advertising & Binding	500.00	0.00	500.00	2,166.55	0.00	-1,666.55	433.30
01041104 520130	Professional Services	0.00	16,500.00	16,500.00	0.00	0.00	16,500.00	0.00
01041104 520220	Services-Not Classified	150.00	0.00	150.00	75.00	0.00	75.00	50.00
01041104 540010	Automotive	3,500.00	402.00	3,902.00	2,212.37	0.00	1,689.63	56.70
01041104 540140	Books Periodicals Subs	250.00	0.00	250.00	0.00	0.00	250.00	0.00
01041104 540150	Print Postage Stationary	1,000.00	400.00	1,400.00	1,575.97	0.00	-175.97	112.60
01041104 540220	Office Supplies	1,500.00	0.00	1,500.00	345.80	0.00	1,154.20	23.10
01041104 540230	Supplies - Not Classified	1,000.00	0.00	1,000.00	347.72	0.00	652.28	34.80
01041104 540240	Small Tools & Misc Equip	350.00	0.00	350.00	31.50	0.00	318.50	9.00
01041104 570010	Car Allowance/Mileage	3,000.00	0.00	3,000.00	2,400.00	0.00	600.00	80.00
01041104 570020	Dues & Memberships	700.00	0.00	700.00	260.00	0.00	440.00	37.10
01041104 570030	Travel	1,500.00	0.00	1,500.00	400.00	0.00	1,100.00	26.70
01041104 570080	Inspection Fees	87.00	0.00	87.00	175.00	0.00	-88.00	201.10
Total 01041104 Engineer OpEx		19,477.00	17,302.00	36,779.00	11,077.63	2,500.00	23,201.37	36.90
01041108 Engineer Equip								
01041108 580010	Office Equipment	2,500.00	0.00	2,500.00	0.00	2,500.00	0.00	100.00
01041108 580070	Electrical & Mechanical	0.00	11,093.10	11,093.10	11,053.00	0.00	40.10	99.60
Total 01041108 Engineer Equip		2,500.00	11,093.10	13,593.10	11,053.00	2,500.00	40.10	99.70
01041109 Engineering SepAp								
01041109 570750	Storm Water Management Study	0.00	16,733.83	16,733.83	0.00	16,733.83	0.00	100.00
Total 01041109 Engineering SepAp		0.00	16,733.83	16,733.83	0.00	16,733.83	0.00	100.00
01041110 Engineer WarArt								
01041110 570610	GIS Program	0.00	258,138.48	258,138.48	26,700.00	231,438.48	0.00	100.00
01041110 585170	Public Ways	0.00	1,120,091.24	1,120,091.24	168,872.36	951,218.88	0.00	100.00
01041110 585893	ATM Art 19 Lake St WWTP	0.00	132,000.00	132,000.00	0.00	100,000.00	32,000.00	75.80
01041110 585894	ATM Art 21 Stormwater Mgmt	0.00	32,327.23	32,327.23	4,000.00	28,327.23	0.00	100.00
Total 01041110 Engineer WarArt		0.00	1,542,556.95	1,542,556.95	199,572.36	1,310,984.59	32,000.00	97.90
01042101 Highway PEA								
01042101 5100010	S & W - Full Time	85,705.09	1,714.25	87,419.34	87,419.34	0.00	0.00	100.00
01042101 510080	Sick Leave Plan II	0.00	1,674.70	1,674.70	1,674.70	0.00	0.00	100.00
01042101 510100	Longevity	450.00	0.00	450.00	450.00	0.00	0.00	100.00
Total 01042101 Highway PEA		86,155.09	3,388.95	89,544.04	89,544.04	0.00	0.00	100.00
01042102 Highway S&C								
01042102 5100010	S & W - Full Time	43,397.78	880.87	44,278.65	44,431.06	0.00	-152.41	100.30
01042102 510080	Sick Leave Plan II	0.00	848.02	848.02	848.02	0.00	0.00	100.00
01042102 510090	Overtime	0.00	0.00	0.00	186.82	0.00	-186.82	100.00

01042102 510100	Longevity	237.50	0.00	237.50	0.00	237.50	0.00	0.00	100.00
Total 01042102 Highway S&C		43,635.28	1,728.89	45,364.17	237.50	45,703.40	0.00	-339.23	100.70
01042103 Highway Other									
01042103 510010	S & W - Full Time	503,623.75	5,338.56	508,962.31		504,493.27	0.00	4,469.04	99.10
01042103 510010 JUNO	S & W - Full Time	0.00	0.00	0.00		7.74	0.00	-7.74	100.00
01042103 510030	S & W - Temporary	33,226.88	0.00	33,226.88		46,419.90	0.00	-13,193.02	139.70
01042103 510030 JUNO	S & W - Temporary	0.00	0.00	0.00		1,297.60	0.00	-1,297.60	100.00
01042103 510080	Sick Leave Plan II	0.00	2,117.83	2,117.83		2,117.83	0.00	0.00	100.00
01042103 510090	Overtime	132,600.00	100,000.00	232,600.00		199,363.96	0.00	33,236.04	85.70
01042103 510090 JUNO	Overtime	0.00	0.00	0.00		20,280.51	0.00	-20,280.51	100.00
01042103 510100	Longevity	825.00	0.00	825.00		825.00	0.00	0.00	100.00
Total 01042103 Highway Other		670,275.63	107,456.39	777,732.02		774,805.81	0.00	2,926.21	99.60
01042104 Highway OpEx									
01042104 520010	Utility - Electricity	18,500.00	0.00	18,500.00		18,081.10	0.00	418.90	97.70
01042104 520020	Utility - Natural Gas	12,000.00	0.00	12,000.00		17,168.57	0.00	-5,168.57	143.10
01042104 520040	Utility - Telephone	7,000.00	0.00	7,000.00		3,687.72	0.00	3,312.28	52.70
01042104 520060	Utility - Water	350.00	0.00	350.00		353.02	0.00	-3.02	100.90
01042104 520070	Utility - Sewer	240.00	0.00	240.00		160.44	0.00	79.56	66.90
01042104 520080	R & M - Equipment	50,000.00	0.00	50,000.00		4,061.00	0.00	45,939.00	8.10
01042104 520080 42101	# 1 2005 CHEVROLET PICKUP	0.00	0.00	0.00		1,504.30	0.00	-1,504.30	100.00
01042104 520080 42102	# 2 2000 CHEVROLET PICKUP	0.00	0.00	0.00		427.20	0.00	-427.20	100.00
01042104 520080 42105	# 5 1993 Mack Sand Truck	0.00	0.00	0.00		4,685.50	0.00	-4,685.50	100.00
01042104 520080 42108	# 8 1973 CATERPILLAR LOADER	0.00	0.00	0.00		599.25	0.00	-599.25	100.00
01042104 520080 42111	# 11 1996 Int'l Catch Basin Cntr	0.00	0.00	0.00		1,446.11	0.00	-1,446.11	100.00
01042104 520080 42112	# 12 2002 INTL SAND TRUCK	0.00	0.00	0.00		10,698.00	0.00	-10,698.00	100.00
01042104 520080 42115	# 15 2004 CHEVROLET PICK UP	0.00	0.00	0.00		56.65	0.00	-56.65	100.00
01042104 520080 42117	# 17 2007 INTL SAND TRUCK	0.00	0.00	0.00		1,626.73	0.00	-1,626.73	100.00
01042104 520080 42119	# 19 1991 INTL BUCKET TRUCK	0.00	0.00	0.00		538.85	0.00	-538.85	100.00
01042104 520080 42122	# 22 2004 INTL SAND/SUMP TRUCK	0.00	0.00	0.00		2,543.50	0.00	-2,543.50	100.00
01042104 520080 42126	# 26 1995 CHEVROLET PICKUP	0.00	0.00	0.00		2,251.85	0.00	-2,251.85	100.00
01042104 520080 42128	# 28 1996 MT Trackless	0.00	0.00	0.00		927.78	0.00	-927.78	100.00
01042104 520080 42129	# 29 1997 Chevrolet Dump Truck	0.00	0.00	0.00		117.00	0.00	-117.00	100.00
01042104 520080 42133	# 33 2003 BOMBARDIER SIDEWALK PL	0.00	0.00	0.00		314.00	0.00	-314.00	100.00
01042104 520080 42134	# 34 1997 Egin Street Sweeper	0.00	0.00	0.00		618.95	0.00	-618.95	100.00
01042104 520080 42136	# 36 2003 Egin Street Sweeper	0.00	0.00	0.00		149.00	0.00	-149.00	100.00
01042104 520080 42199	Miscellaneous Equipment	0.00	0.00	0.00		3,571.86	0.00	-3,571.86	100.00
01042104 520090	R & M - Building	15,000.00	0.00	15,000.00		8,704.05	9,110.00	-2,814.05	118.80
01042104 520100	Advertising & Binding	1,000.00	0.00	1,000.00		1,350.46	0.00	-350.46	135.00
01042104 520110	Hospital & Medical	500.00	0.00	500.00		0.00	0.00	500.00	0.00

01042104 520130	Professional Services	35,000.00	0.00	35,000.00	35,595.39	0.00	-595.39	101.70
01042104 520140	Rental of Equipment	325,000.00	75,000.00	400,000.00	6,985.50	3,999.00	389,015.50	2.70
01042104 520140 42203	Miscellaneous Rentals	0.00	0.00	0.00	28,596.00	0.00	-28,596.00	100.00
01042104 520140 42300	Snow Removal Equipment Rental	0.00	0.00	0.00	311,035.00	0.00	-311,035.00	100.00
01042104 520140 JUN0	Rental of Equipment	0.00	0.00	0.00	69,920.00	0.00	-69,920.00	100.00
01042104 520180	Asphalt&Blt Contractors	80,000.00	0.00	80,000.00	37,134.26	5,078.46	37,787.28	52.80
01042104 520220	Services-Not Classified	0.00	0.00	0.00	233.11	0.00	-233.11	100.00
01042104 540010	Automotive	140,000.00	55,000.00	195,000.00	1,930.14	1,206.97	191,862.89	1.60
01042104 540010 42101	# 1 2005 CHEVROLET PICKUP	0.00	0.00	0.00	7,185.52	0.00	-7,185.52	100.00
01042104 540010 42102	# 2 2009 CHEVROLET PICKUP	0.00	0.00	0.00	1,734.71	0.00	-1,734.71	100.00
01042104 540010 42103	# 3 1988 Mack Dump Truck	0.00	0.00	0.00	690.75	0.00	-690.75	100.00
01042104 540010 42104	# 4 2001 INTL SAND/DUMP TRUCK	0.00	0.00	0.00	7,329.85	0.00	-7,329.85	100.00
01042104 540010 42105	# 5 1993 Mack Sand Truck	0.00	0.00	0.00	11,622.21	0.00	-11,622.21	100.00
01042104 540010 42106	# 6 2007 INTL DUMP TRUCK	0.00	0.00	0.00	1,309.80	0.00	-1,309.80	100.00
01042104 540010 42107	# 7 1999 INTL SAND TRUCK 2554	0.00	0.00	0.00	2,143.09	0.00	-2,143.09	100.00
01042104 540010 42108	# 8 1973 CATERPILLAR LOADER	0.00	0.00	0.00	5,905.34	0.00	-5,905.34	100.00
01042104 540010 42109	# 9 1976 Caterpillar Grader	0.00	0.00	0.00	3,026.34	0.00	-3,026.34	100.00
01042104 540010 42110	#10 1988 Mack Dump Truck	0.00	0.00	0.00	2,613.36	0.00	-2,613.36	100.00
01042104 540010 42111	#11 1996 Intl Catch Basin Cntr	0.00	0.00	0.00	2,195.99	0.00	-2,195.99	100.00
01042104 540010 42112	#12 2002 INTL SAND TRUCK	0.00	0.00	0.00	2,246.98	0.00	-2,246.98	100.00
01042104 540010 42113	#13 1989 Mack Dump Truck	0.00	0.00	0.00	8,186.59	0.00	-8,186.59	100.00
01042104 540010 42115	#15 2004 CHEVROLET PICK UP	0.00	0.00	0.00	27.05	0.00	-27.05	100.00
01042104 540010 42116	#16 1997 CATERPILLAR LOADER	0.00	0.00	0.00	5,592.95	0.00	-5,592.95	100.00
01042104 540010 42117	#17 2007 INTL SAND TRUCK	0.00	0.00	0.00	1,438.09	0.00	-1,438.09	100.00
01042104 540010 42118	#18 1985 John Deere Loader	0.00	0.00	0.00	853.18	0.00	-853.18	100.00
01042104 540010 42120	#20 1980 Mack Dump Truck	0.00	0.00	0.00	4,673.50	871.00	-5,544.50	100.00
01042104 540010 42121	#21 1999 INTL DUMP TRUCK	0.00	0.00	0.00	2,764.92	0.00	-2,764.92	100.00
01042104 540010 42122	#22 2004 INTL SAND/DUMP TRUCK	0.00	0.00	0.00	9,537.10	0.00	-9,537.10	100.00
01042104 540010 42123	#23 1999 INTL DUMP TRUCK	0.00	0.00	0.00	1,233.39	0.00	-1,233.39	100.00
01042104 540010 42124	#24 1997 CHEVROLET PICKUP TRUC	0.00	0.00	0.00	3,182.32	0.00	-3,182.32	100.00
01042104 540010 42125	#25 1986 Pucket Roller	0.00	0.00	0.00	59.94	0.00	-59.94	100.00
01042104 540010 42126	#26 1995 CHEVROLET PICKUP	0.00	0.00	0.00	405.43	0.00	-405.43	100.00
01042104 540010 42127	#27 1997 FORD PICKUP F250	0.00	0.00	0.00	1,579.82	0.00	-1,579.82	100.00
01042104 540010 42128	#28 1996 MT Trackless	0.00	0.00	0.00	16,566.01	0.00	-16,566.01	100.00
01042104 540010 42129	#29 1997 Chevrolet Dump Truck	0.00	0.00	0.00	76.63	0.00	-76.63	100.00
01042104 540010 42130	#30 1993 FORD PICKUP	0.00	0.00	0.00	1,335.40	0.00	-1,335.40	100.00
01042104 540010 42131	#31 2011 Trackless Sidewalk PI	0.00	0.00	0.00	2,519.63	0.00	-2,519.63	100.00
01042104 540010 42133	#33 2003 BOMBARDIER SIDEWALK PL	0.00	0.00	0.00	1,534.91	0.00	-1,534.91	100.00
01042104 540010 42134	#34 2008 Elgin Street Sweeper	0.00	0.00	0.00	2,250.26	0.00	-2,250.26	100.00
01042104 540010 42136	#36 2003 Elgin Street Sweeper	0.00	0.00	0.00	773.39	0.00	-773.39	100.00
01042104 540010 42190	Broom Refills	0.00	0.00	0.00	4,660.00	0.00	-4,660.00	100.00

01042104 540010 42191	Chains	0.00	0.00	0.00	0.00	1,994.99	0.00	-1,994.99	100.00
01042104 540010 42192	Plows	0.00	0.00	0.00	0.00	15,356.01	0.00	-15,356.01	100.00
01042104 540010 42193	All Other Equipment	0.00	0.00	0.00	0.00	35,240.25	140.40	-35,380.65	100.00
01042104 540010 42195	Welding Supplies	0.00	0.00	0.00	0.00	16,643.87	0.00	-16,643.87	100.00
01042104 540030	Building	10,000.00	0.00	10,000.00	0.00	4,443.51	0.00	5,556.49	44.40
01042104 540050	Sand, Stone & Gravel	40,000.00	0.00	40,000.00	0.00	2,529.24	0.00	37,470.76	6.30
01042104 540050 42300	Winter Sand	0.00	0.00	0.00	0.00	23,133.10	0.00	-23,133.10	100.00
01042104 540060	Salt & Chemicals	350,000.00	0.00	350,000.00	0.00	340,912.02	0.00	9,087.98	97.40
01042104 540070	Asphalt & Bit Materials	30,000.00	0.00	30,000.00	0.00	23,700.13	0.00	6,299.87	79.00
01042104 540080	Pipe Fittings	10,000.00	0.00	10,000.00	0.00	4,852.78	0.00	5,147.22	48.50
01042104 540100	Seed, Loam & Fertilizer	500.00	0.00	500.00	0.00	0.00	0.00	500.00	0.00
01042104 540110	Public Safety	13,000.00	0.00	13,000.00	0.00	13,647.99	0.00	-647.99	105.00
01042104 540120	Clothing & Uniforms	8,000.00	0.00	8,000.00	0.00	7,761.59	0.00	238.41	97.00
01042104 540140	Books Periodicals Subs	200.00	0.00	200.00	0.00	0.00	0.00	200.00	0.00
01042104 540150	Print Postage Stationary	200.00	0.00	200.00	0.00	0.00	0.00	200.00	0.00
01042104 540170	Medical & Dental	1,500.00	0.00	1,500.00	0.00	1,339.79	0.00	160.21	89.30
01042104 540190	Custodial Supplies	1,500.00	0.00	1,500.00	0.00	1,283.89	0.00	216.11	85.60
01042104 540220	Office Supplies	500.00	0.00	500.00	0.00	338.70	0.00	161.30	67.70
01042104 540230	Supplies - Not Classified	100.00	0.00	100.00	0.00	50.17	0.00	49.83	50.20
01042104 540240	Small Tools & Misc Equip	7,500.00	0.00	7,500.00	0.00	4,748.31	925.00	1,826.69	75.60
01042104 570020	Dues & Memberships	850.00	0.00	850.00	0.00	457.50	0.00	392.50	53.80
01042104 570030	Travel	1,000.00	0.00	1,000.00	0.00	581.47	0.00	418.53	58.10
01042104 570080	Inspection Fees	3,200.00	0.00	3,200.00	0.00	2,375.00	0.00	825.00	74.20
01042104 570090	Damage Claims Reimbs	2,500.00	0.00	2,500.00	0.00	658.13	0.00	1,841.87	26.30
01042104 570180	Other - Not Classified	3,000.00	0.00	3,000.00	0.00	3,004.60	0.00	-4.60	100.20
01042104 570180 JJUNO	Other - Not Classified	0.00	0.00	0.00	0.00	389.26	0.00	-389.26	100.00
Total 01042104 Highway OpEx		1,168,140.00	130,000.00	1,298,140.00	21,330.83	1,199,769.04	21,330.83	77,040.13	94.10
01042108 Highway Equip									
01042108 571390	STM Art 6 Replace Dump Truck	210,000.00	0.00	210,000.00	0.00	208,107.49	1,892.51	0.00	100.00
01042108 580070	Electrical & Mechanical	15,000.00	0.00	15,000.00	0.00	0.00	15,000.00	0.00	100.00
Total 01042108 Highway Equip		225,000.00	0.00	225,000.00	16,892.51	208,107.49	16,892.51	0.00	100.00
01042109 Highway SepAp									
01042109 571400	STM Art 6 Highway Rep & Imp	484,955.00	0.00	484,955.00	0.00	0.00	484,955.00	0.00	100.00
Total 01042109 Highway SepAp		484,955.00	0.00	484,955.00	0.00	0.00	484,955.00	0.00	100.00
01042110 Highway WarArt									
01042110 571340	ATM CB Replace Front End Load	175,000.00	1,542.00	176,542.00	0.00	176,517.42	0.00	24.58	100.00
01042110 585160	Storm Drain	0.00	47,403.83	47,403.83	0.00	0.00	47,403.83	0.00	100.00
01042110 585180	Sidewalks	0.00	16,328.64	16,328.64	0.00	4,200.00	12,128.64	0.00	100.00

Total 01042110 Highway WarArt			175,000.00	65,274.47	240,274.47	180,717.42	59,532.47	24.58	100.00
01042404 Street Lighting OpEx									
01042404 520010		Utility - Electricity	153,786.00	267.94	154,053.94	154,053.94	0.00	0.00	100.00
Total 01042404 Street Lighting OpEx			153,786.00	267.94	154,053.94	154,053.94	0.00	0.00	100.00
01045001 Water PEA									
01045001 510010		S & W - Full Time	47,138.43	942.73	48,081.16	48,081.42	0.00	-0.26	100.00
01045001 510080		Sick Leave Plan II	0.00	1,842.20	1,842.20	1,842.20	0.00	0.00	100.00
01045001 510100		Longevity	175.00	0.00	175.00	175.00	0.00	0.00	100.00
Total 01045001 Water PEA			47,313.43	2,784.93	50,098.36	50,098.62	0.00	-0.26	100.00
01045002 Water S&C									
01045002 510010		S & W - Full Time	65,096.67	1,321.31	66,417.98	66,512.00	0.00	-94.02	100.10
01045002 510080		Sick Leave Plan II	0.00	848.01	848.01	848.01	0.00	0.00	100.00
01045002 510100		Longevity	425.00	0.00	425.00	425.00	0.00	0.00	100.00
Total 01045002 Water S&C			65,521.67	2,169.32	67,690.99	67,785.01	0.00	-94.02	100.10
01045003 Water Other									
01045003 510010		S & W - Full Time	326,984.70	1,847.88	328,832.58	332,071.66	0.00	-3,239.08	101.00
01045003 510030		S & W - Temporary	4,915.20	0.00	4,915.20	3,257.28	0.00	1,657.92	66.30
01045003 510080		Sick Leave Plan II	0.00	1,182.23	1,182.23	1,182.23	0.00	0.00	100.00
01045003 510090		Overtime	82,000.00	20,000.00	102,000.00	90,616.03	0.00	11,383.97	88.80
01045003 510090 JUNO		Overtime	0.00	0.00	0.00	371.42	0.00	-371.42	100.00
01045003 510100		Longevity	2,175.00	0.00	2,175.00	2,000.00	0.00	175.00	92.00
01045003 510110		Work Incentive Program	0.00	0.00	0.00	100.00	0.00	-100.00	100.00
Total 01045003 Water Other			416,074.90	23,030.11	439,105.01	429,598.62	0.00	9,506.39	97.80
01045004 Water OpEx									
01045004 520010		Utility - Electricity	150,000.00	0.00	150,000.00	146,863.55	0.00	3,136.45	97.90
01045004 520020		Utility - Natural Gas	15,000.00	0.00	15,000.00	18,329.58	0.00	-3,329.58	122.20
01045004 520040		Utility - Telephone	10,000.00	0.00	10,000.00	7,808.50	0.00	2,191.50	78.10
01045004 520080		R & M - Equipment	90,000.00	0.00	90,000.00	150,124.81	0.00	-60,124.81	166.80
01045004 520090		R & M - Building	15,000.00	0.00	15,000.00	0.00	0.00	15,000.00	0.00
01045004 520100		Advertising & Binding	2,000.00	345.00	2,345.00	611.50	0.00	1,733.50	26.10
01045004 520130		Professional Services	85,000.00	-13,900.00	71,100.00	33,249.33	0.00	37,850.67	46.80
01045004 520140		Rental of Equipment	2,000.00	0.00	2,000.00	2,151.70	0.00	-151.70	107.60
01045004 520150		R & M - Public Property	45,000.00	1,870.00	46,870.00	12,363.97	0.00	34,506.03	26.40
01045004 520220		Services-Not Classified	2,500.00	5,000.00	7,500.00	6,757.68	0.00	742.32	90.10
01045004 540010		Automotive	40,000.00	0.00	40,000.00	45,740.35	0.00	-5,740.35	114.40
01045004 540020		Oil & Fuel	1,000.00	0.00	1,000.00	0.00	0.00	1,000.00	0.00

01045004 540030	Building	10,000.00	0.00	10,000.00	244.00	0.00	9,756.00	2.40
01045004 540050	Sand, Stone & Gravel	30,000.00	0.00	30,000.00	11,130.11	0.00	18,869.89	37.10
01045004 540070	Asphalt & Bit Materials	50,000.00	0.00	50,000.00	11,319.77	0.00	38,680.23	22.60
01045004 540080	Pipe Fittings	90,000.00	0.00	90,000.00	83,694.02	0.00	6,305.98	93.00
01045004 540090	Water Meter Parts	7,500.00	0.00	7,500.00	0.00	0.00	7,500.00	0.00
01045004 540100	Seed, Loam & Fertilizer	2,000.00	0.00	2,000.00	396.00	0.00	1,604.00	19.80
01045004 540110	Public Safety	1,000.00	0.00	1,000.00	0.00	0.00	1,000.00	0.00
01045004 540120	Clothing & Uniforms	6,000.00	0.00	6,000.00	10,008.22	78.51	-4,086.73	168.10
01045004 540140	Books Periodicals Subs	500.00	0.00	500.00	87.57	0.00	412.43	17.50
01045004 540150	Print Postage Stationary	13,000.00	0.00	13,000.00	3,345.50	0.00	9,654.50	25.70
01045004 540170	Medical & Dental	1,000.00	0.00	1,000.00	375.00	0.00	625.00	37.50
01045004 540190	Custodial Supplies	5,000.00	0.00	5,000.00	1,750.96	0.00	3,249.04	35.00
01045004 540220	Office Supplies	3,000.00	0.00	3,000.00	2,729.52	0.00	270.48	91.00
01045004 540240	Small Tools & Misc Equip	20,000.00	0.00	20,000.00	31,398.46	0.00	-11,398.46	157.00
01045004 540330	Pump Parts & Maintenance	6,000.00	0.00	6,000.00	668.23	0.00	5,331.77	11.10
01045004 570020	Dues & Memberships	4,500.00	0.00	4,500.00	578.00	0.00	3,922.00	12.80
01045004 570030	Travel	6,000.00	0.00	6,000.00	12,177.00	0.00	-6,177.00	203.00
01045004 570080	Inspection Fees	300.00	0.00	300.00	0.00	0.00	300.00	0.00
01045004 570090	Damage Claims Reimbs	1,000.00	0.00	1,000.00	861.18	0.00	138.82	86.10
01045004 570180	Other - Not Classified	8,000.00	0.00	8,000.00	2,738.71	0.00	5,261.29	34.20
01045004 570560	DEP Water Assessment	12,000.00	0.00	12,000.00	11,340.81	0.00	659.19	94.50
Total 01045004 Water OpEx		734,300.00	-6,685.00	727,615.00	608,844.03	78.51	118,692.46	83.70
01045008 Water Equip								
01045008 580120	Equip - Not Classified	60,000.00	0.00	60,000.00	0.00	35,000.00	25,000.00	58.30
Total 01045008 Water Equip		60,000.00	0.00	60,000.00	0.00	35,000.00	25,000.00	58.30
01045009 Water SepAp								
01045009 510010	S & W - Full Time	114,569.00	0.00	114,569.00	116,792.28	0.00	-2,223.28	101.90
01045009 510080	Sick Leave Plan II	0.00	1,281.20	1,281.20	1,281.20	0.00	0.00	100.00
01045009 510090	Overtime	27,000.00	0.00	27,000.00	20,426.62	0.00	6,573.38	75.70
01045009 510090 JUNO	Overtime	0.00	0.00	0.00	555.42	0.00	-555.42	100.00
01045009 520020	Utility - Natural Gas	6,000.00	0.00	6,000.00	0.00	0.00	6,000.00	0.00
01045009 540060 45001	Calicrequest	20,000.00	0.00	20,000.00	20,943.20	0.00	-943.20	104.70
01045009 540060 45002	Fluoride	25,000.00	1,644.04	26,644.04	12,670.86	0.00	13,973.18	47.60
01045009 540060 45003	Chlorine	15,000.00	0.00	15,000.00	20,100.00	0.00	-5,100.00	134.00
01045009 540060 45004	KOH	100,000.00	0.00	100,000.00	68,406.61	0.00	31,593.39	68.40
01045009 540060 45005	Plant Supplies	5,000.00	0.00	5,000.00	1,278.53	0.00	3,721.47	25.60
01045009 540060 45006	Lab Supplies	7,500.00	0.00	7,500.00	7,268.08	0.00	231.92	96.90
01045009 540060 45007	Contracted Services	38,000.00	0.00	38,000.00	39,943.18	0.00	-1,943.18	105.10
01045009 540060 45008	Power	285,000.00	0.00	285,000.00	324,746.45	0.00	-39,746.45	113.90

Total 01045009 Water SepAp										643,069.00	2,925.24	645,994.24	634,412.43	0.00	11,581.81	98.20
01045010 Water WarArt																
01045010 571320	ATM Art 27 Mains Maple/Westvie	1,275,000.00	0.00	1,275,000.00	930,544.18	174,455.82	170,000.00									86.70
01045010 571370	ATM CB Rubber Track Excavator	135,000.00	0.00	135,000.00	121,724.24	13,275.76	0.00									100.00
01045010 571420	STM 9/14 Test Manganesse WTP	0.00	100,000.00	100,000.00	68,254.00	31,746.00	0.00									100.00
01045010 580090	ATM New Water Meters	1,000,000.00	788,100.19	1,788,100.19	815,100.89	972,999.30	0.00									100.00
01045010 580570	ATM Art 19 Oak S Quinsig Etc	0.00	289,346.44	289,346.44	231,627.37	7,719.07	50,000.00									82.70
01045010 580580	STM ART 1 Lambert Well 3-1	0.00	302,414.43	302,414.43	200,333.86	102,080.57	0.00									100.00
01045010 582010	ATM CP Rr 9 Water Bridge Proj	0.00	150,000.00	150,000.00	140,000.00	10,000.00	0.00									100.00
01045010 582040	Water Supply Permitting	0.00	200,000.00	200,000.00	5,321.63	163,538.32	31,140.05									84.40
01045010 582050	ATM Art 8 Cap Efficiency Plan	20,000.00	-10,000.00	10,000.00	0.00	10,000.00	0.00									100.00
01045010 582080	ATM Art 18 Main St/Circle/Gage	0.00	137,885.75	137,885.75	0.00	137,885.75	0.00									100.00
01045010 582150	STM Art 4 Security Fence	0.00	6,869.61	6,869.61	2,006.86	4,862.75	0.00									100.00
01045010 585360	ATM 5/02 Study W Plant Upgrade	0.00	70,000.00	70,000.00	0.00	70,000.00	0.00									100.00
01045010 585820	STM 10/05 Water Conservation	0.00	42,604.10	42,604.10	17,781.70	24,822.40	0.00									100.00
01045010 585897	ATM Art 24 Bedrock Well Explor	0.00	206,289.25	206,289.25	0.00	39,429.30	166,859.95									19.10
Total 01045010 Water WarArt										2,430,000.00	2,283,509.77	4,713,509.77	2,532,694.73	1,762,815.04	418,000.00	91.10
01049101 Cemetary PEA																
01049101 510010	S & W - Full Time	17,141.02	342.85	17,483.87	17,383.39	0.00	100.48									99.40
Total 01049101 Cemetary PEA										17,141.02	342.85	17,483.87	17,383.39	0.00	100.48	99.40
01049102 Cemetary S&C																
01049102 510010	S & W - Full Time	8,313.86	165.00	8,478.86	8,246.65	0.00	232.21									97.30
Total 01049102 Cemetary S&C										8,313.86	165.00	8,478.86	8,246.65	0.00	232.21	97.30
01049103 Cemetary Other																
01049103 510010	S & W - Full Time	30,255.12	605.52	30,860.64	30,855.94	0.00	4.70									100.00
01049103 510000	Overtime	2,000.00	-2,000.00	0.00	0.00	0.00	0.00									0.00
01049103 510090 IRENE	Overtime	-2,000.00	2,000.00	0.00	0.00	0.00	0.00									0.00
Total 01049103 Cemetary Other										30,255.12	605.52	30,860.64	30,855.94	0.00	4.70	100.00
01049104 Cemetary OpEx																
01049104 520010	Utility - Electricity	0.00	0.00	0.00	1,797.55	0.00	-1,797.55									100.00
01049104 520020	Utility - Natural Gas	0.00	0.00	0.00	1,544.00	0.00	-1,544.00									100.00
01049104 520040	Utility - Telephone	0.00	0.00	0.00	135.65	0.00	-135.65									100.00
01049104 520060	Utility - Water	0.00	0.00	0.00	214.25	0.00	-214.25									100.00
01049104 520070	Utility - Sewer	0.00	0.00	0.00	4.73	0.00	-4.73									100.00
01049104 520080	R & M - Equipment	0.00	0.00	0.00	66.50	0.00	-66.50									100.00
01049104 520090	R & M - Building	0.00	0.00	0.00	5,833.20	0.00	-5,833.20									100.00

01049104 520100	Advertising & Binding		0.00	0.00	0.00	170.36	0.00	0.00	-170.36	100.00
01049104 520150	R & M - Public Property		0.00	0.00	0.00	34.18	0.00	0.00	-34.18	100.00
01049104 520220	Services-Not Classified		0.00	0.00	0.00	5,210.00	0.00	0.00	-5,210.00	100.00
01049104 520810	Grounds Maintenance		38,000.00	0.00	38,000.00	29,245.00	0.00	0.00	8,755.00	77.00
01049104 540220	Office Supplies		0.00	0.00	0.00	444.52	0.00	0.00	-444.52	100.00
01049104 540230	Supplies - Not Classified		0.00	0.00	0.00	976.52	0.00	0.00	-976.52	100.00
01049104 570180	Other - Not Classified		0.00	0.00	0.00	220.00	0.00	0.00	-220.00	100.00
Total 01049104 Cemetery OpEx			38,000.00	0.00	38,000.00	38,000.00	0.00	0.00	0.00	100.00
01051001 Health PEA										
01051001 510020	S & W - Part Time		900.00	0.00	900.00	600.00	0.00	0.00	300.00	66.70
Total 01051001 Health PEA			900.00	0.00	900.00	600.00	0.00	0.00	300.00	66.70
01051002 Health S&C										
01051002 510010	S & W - Full Time		41,567.50	841.72	42,409.22	42,435.81	0.00	0.00	-26.59	100.10
01051002 510090	Overtime		300.00	0.00	300.00	0.00	0.00	0.00	300.00	0.00
01051002 510100	Longevity		62.50	0.00	62.50	62.50	0.00	0.00	0.00	100.00
Total 01051002 Health S&C			41,930.00	841.72	42,771.72	42,498.31	0.00	0.00	273.41	99.40
01051004 Health OpEx										
01051004 520040	Utility - Telephone		600.00	0.00	600.00	220.78	0.00	0.00	379.22	36.80
01051004 520080	R & M - Equipment		100.00	0.00	100.00	0.00	0.00	0.00	100.00	0.00
01051004 520100	Advertising & Binding		100.00	0.00	100.00	0.00	0.00	0.00	100.00	0.00
01051004 520130	Professional Services		126,000.00	0.00	126,000.00	126,225.00	275.00	0.00	-500.00	100.40
01051004 540150	Print Postage Stationary		1,000.00	0.00	1,000.00	381.00	0.00	0.00	619.00	38.10
01051004 540170	Medical Waste & Flu Clinics		1,500.00	0.00	1,500.00	1,445.72	0.00	0.00	54.28	96.40
01051004 540220	Office Supplies		400.00	0.00	400.00	127.12	0.00	0.00	272.88	31.80
01051004 540240	Small Tools & Misc Equip		500.00	0.00	500.00	0.00	0.00	0.00	500.00	0.00
01051004 570020	Dues & Memberships		200.00	0.00	200.00	0.00	0.00	0.00	200.00	0.00
01051004 570030	Travel		200.00	0.00	200.00	0.00	0.00	0.00	200.00	0.00
Total 01051004 Health OpEx			130,600.00	0.00	130,600.00	128,399.62	275.00	0.00	1,925.38	98.50
01054101 Council on Aging PEA										
01054101 510010	S & W - Full Time		77,574.94	1,551.91	79,126.85	76,988.18	0.00	0.00	2,138.67	97.30
01054101 510100	Longevity		250.00	0.00	250.00	250.00	0.00	0.00	0.00	100.00
Total 01054101 Council on Aging PEA			77,824.94	1,551.91	79,376.85	77,238.18	0.00	0.00	2,138.67	97.30
01054102 Council on Aging S&C										
01054102 510010	S & W - Full Time		57,710.23	822.06	58,532.29	40,750.94	0.00	0.00	17,781.35	69.60
01054102 510020	S & W - Part Time		0.00	0.00	0.00	17,117.61	0.00	0.00	-17,117.61	100.00
01054102 510030	S & W - Temporary		0.00	347.65	347.65	8,724.08	0.00	0.00	-8,376.43	2,509.40

01054102 510080	Sick Leave Plan II		0.00	609.52	609.52	0.00	0.00	100.00
01054102 510100	Longevity		250.00	250.00	250.00	0.00	0.00	100.00
Total 01054102 Council on Aging S&C			57,960.23	1,779.23	59,739.46	67,452.15	0.00	-7,712.69
01054103 Council on Aging Oth								
01054103 510020	S & W - Part Time		62,847.83	1,249.67	64,097.50	57,137.67	0.00	6,959.83
Total 01054103 Council on Aging Oth			62,847.83	1,249.67	64,097.50	57,137.67	0.00	6,959.83
01054104 Council on Aging OpEx								
01054104 520040	Utility - Telephone		2,600.00	0.00	2,600.00	2,292.29	0.00	307.71
01054104 520080	R & M - Equipment		500.00	0.00	500.00	140.40	0.00	359.60
01054104 520100	Advertising & Binding		50.00	0.00	50.00	268.12	0.00	-218.12
01054104 520110	Hospital & Medical		600.00	0.00	600.00	750.00	0.00	-150.00
01054104 540010	Automotive		100.00	0.00	100.00	0.00	0.00	100.00
01054104 540140	Books Periodicals Subs		3,200.00	0.00	3,200.00	991.00	0.00	2,209.00
01054104 540150	Print Postage Stationary		250.00	0.00	250.00	0.00	0.00	250.00
01054104 540220	Office Supplies		1,750.00	0.00	1,750.00	1,980.57	0.00	-230.57
01054104 570010	Car Allowance/Mileage		5,600.00	0.00	5,600.00	6,087.90	0.00	-487.90
01054104 570020	Dues & Memberships		4,950.00	0.00	4,950.00	113.10	0.00	4,836.90
01054104 570030	Travel		500.00	0.00	500.00	1,253.08	0.00	-753.08
Total 01054104 Council on Aging OpEx			20,100.00	0.00	20,100.00	13,876.46	0.00	6,223.54
01054304 Veterans Benefits OpEx								
01054304 520040	Utility - Telephone		200.00	0.00	200.00	67.92	0.00	132.08
01054304 520570	Regional Veterans Assessment		37,508.00	0.00	37,508.00	22,994.87	0.00	14,513.13
01054304 540220	Office Supplies		200.00	0.00	200.00	0.00	0.00	200.00
01054304 570130	Veterans Benefits		125,000.00	8,500.00	133,500.00	132,378.74	0.00	1,121.26
Total 01054304 Veterans Benefits OpEx			162,908.00	8,500.00	171,408.00	155,441.53	0.00	15,966.47
01054904 Disability OpEx								
01054904 520000	Purchase of Services		500.00	0.00	500.00	0.00	0.00	500.00
Total 01054904 Disability OpEx			500.00	0.00	500.00	0.00	0.00	0.00
01054910 Comm on Disabilities								
01054910 571080	ATM Art 7 Building Improvement		0.00	8,067.42	8,067.42	0.00	8,067.42	0.00
Total 01054910 Comm on Disabilities			0.00	8,067.42	8,067.42	0.00	8,067.42	0.00
01061001 Library PEA								
01061001 510010	S & W - Full Time		94,273.20	1,885.46	96,158.66	96,162.83	0.00	-4.17
01061001 510080	Sick Leave Plan II		0.00	1,105.32	1,105.32	1,105.32	0.00	0.00
01061001 510100	Longevity		125.00	0.00	125.00	125.00	0.00	0.00

Total 01061001 Library PEA			94,398.20	2,990.78	97,388.98	97,393.15	0.00	-4.17	100.00
01061002 Library S&C									
01061002 510010	S & W - Full Time		542,136.34	0.00	542,136.34	538,680.71	0.00	3,455.63	99.40
01061002 510020	S & W - Part Time		209,483.46	0.00	209,483.46	211,511.60	0.00	-2,028.14	101.00
01061002 510030	S & W - Temporary		0.00	0.00	0.00	102.23	0.00	-102.23	100.00
01061002 510080	Sick Leave Plan II		0.00	2,852.67	2,852.67	2,852.67	0.00	0.00	100.00
01061002 510100	Longevity		2,100.00	0.00	2,100.00	1,850.00	0.00	250.00	88.10
Total 01061002 Library S&C			753,719.80	2,852.67	756,572.47	754,997.21	0.00	1,575.26	99.80
01061003 Library Other									
01061003 510010	S & W - Full Time		0.00	0.00	0.00	1,288.75	0.00	-1,288.75	100.00
01061003 510030	S & W - Temporary		28,000.00	743.85	28,743.85	18,405.57	0.00	10,338.28	64.00
Total 01061003 Library Other			28,000.00	743.85	28,743.85	19,694.32	0.00	9,049.53	68.50
01061004 Library OpEx									
01061004 520040	Utility - Telephone		6,000.00	0.00	6,000.00	3,943.81	0.00	2,056.19	65.70
01061004 520080	R & M - Equipment		10,630.00	0.00	10,630.00	10,427.95	0.00	202.05	98.10
01061004 520100	Advertising & Binding		500.00	0.00	500.00	302.75	0.00	197.25	60.60
01061004 520130	Professional Services		42,000.00	116.00	42,116.00	41,033.00	0.00	1,083.00	97.40
01061004 520140	Rental of Equipment		500.00	0.00	500.00	0.00	0.00	500.00	0.00
01061004 540220	Services-Not Classified		0.00	0.00	0.00	45.00	0.00	-45.00	100.00
01061004 540010	Automotive		500.00	0.00	500.00	287.44	0.00	212.56	57.50
01061004 540140	Library Materials		142,000.00	44,550.94	186,550.94	155,709.90	30,340.14	500.90	99.70
01061004 540150	Print Postage Stationary		18,000.00	0.00	18,000.00	16,781.57	691.52	526.91	97.10
01061004 540190	Custodial Supplies		5,000.00	0.00	5,000.00	2,095.57	0.00	2,904.43	41.90
01061004 540200	Educational Supplies		1,200.00	0.00	1,200.00	1,062.42	0.00	137.58	88.50
01061004 540220	Office Supplies		3,000.00	0.00	3,000.00	3,189.12	598.80	-787.92	126.30
01061004 540230	Supplies - Not Classified		0.00	0.00	0.00	1,364.99	0.00	-1,364.99	100.00
01061004 540270	Library Supplies		13,000.00	365.23	13,365.23	12,813.40	0.00	551.83	95.90
01061004 570010	Car Allowance/Mileage		2,000.00	0.00	2,000.00	316.27	0.00	1,683.73	15.80
01061004 570020	Dues & Memberships		1,500.00	0.00	1,500.00	985.00	0.00	515.00	65.70
01061004 570030	Travel		0.00	0.00	0.00	216.84	0.00	-216.84	100.00
01061004 570180	Other - Not Classified		2,200.00	0.00	2,200.00	597.79	0.00	1,602.21	27.20
Total 01061004 Library OpEx			248,030.00	45,032.17	293,062.17	251,172.82	31,630.46	10,258.89	96.50
01061008 Library Equip									
01061008 580020	Computer Equipment		0.00	9,378.00	9,378.00	8,942.46	165.54	270.00	97.10
Total 01061008 Library Equip			0.00	9,378.00	9,378.00	8,942.46	165.54	270.00	97.10
01061010 Library WarArt									

01061010 585180	ATM Art 8 CP General Repairs	0.00	105,583.00	105,583.00	0.00	105,583.00	0.00
Total 01061010 Library WarArt		0.00	105,583.00	105,583.00	0.00	105,583.00	0.00
01065001 Parks & Recreation PEA							
01065001 510010	S & W - Full Time	68,564.07	1,371.40	69,935.47	70,035.95	0.00	-100.48
01065001 510020	S & W - Part Time	600.00	0.00	600.00	600.00	0.00	0.00
01065001 510080	Sick Leave Plan II	0.00	669.88	669.88	669.88	0.00	0.00
01065001 510100	Longevity	200.00	0.00	200.00	200.00	0.00	0.00
Total 01065001 Parks & Recreation PEA		69,364.07	2,041.28	71,405.35	71,505.83	0.00	-100.48
01065002 Parks & Recreation S&C							
01065002 510010	S & W - Full Time	3,325.52	66.00	3,391.52	3,625.52	0.00	-234.00
01065002 510100	Longevity	300.00	0.00	300.00	300.00	0.00	0.00
Total 01065002 Parks & Recreation S&C		3,625.52	66.00	3,691.52	3,925.52	0.00	-234.00
01065003 Parks & Recreation Other							
01065003 510010	S & W - Full Time	111,197.41	605.52	111,802.93	109,965.98	0.00	1,836.95
01065003 510010 JUNO	S & W - Full Time	0.00	0.00	0.00	108.28	0.00	-108.28
01065003 510030	S & W - Temporary	34,344.00	0.00	34,344.00	34,950.98	0.00	-606.98
01065003 510080	Sick Leave Plan II	0.00	2,081.43	2,081.43	2,081.43	0.00	0.00
01065003 510090	Overtime	5,000.00	0.00	5,000.00	5,108.28	0.00	-108.28
01065003 510090 JUNO	Overtime	0.00	0.00	0.00	20.30	0.00	-20.30
01065003 510100	Longevity	650.00	0.00	650.00	650.00	0.00	0.00
Total 01065003 Parks & Recreation Other		151,191.41	2,686.95	153,878.36	152,885.25	0.00	983.11
01065004 Parks & Recreation OpEx							
01065004 520010	Utility - Electricity	3,850.00	0.00	3,850.00	3,482.66	0.00	367.34
01065004 520040	Utility - Telephone	2,700.00	0.00	2,700.00	1,822.68	0.00	877.32
01065004 520060	Utility - Water	600.00	0.00	600.00	463.10	0.00	136.90
01065004 520070	Utility - Sewer	200.00	0.00	200.00	70.00	0.00	130.00
01065004 520080	R & M - Equipment	7,000.00	0.00	7,000.00	7,541.67	0.00	-541.67
01065004 520090	R & M - Building	3,700.00	1,635.00	5,335.00	5,348.26	0.00	-13.26
01065004 520100	Advertising & Binding	375.00	0.00	375.00	910.15	0.00	-535.15
01065004 520130	Professional Services	38,000.00	0.00	38,000.00	23,700.78	0.00	14,299.22
01065004 520140	Rental of Equipment	625.00	0.00	625.00	103.20	0.00	521.80
01065004 520150	R & M - Public Property	7,000.00	0.00	7,000.00	4,742.73	0.00	2,257.27
01065004 520160	Removal Tree Trim, Rubbish	18,000.00	0.00	18,000.00	18,570.00	0.00	-570.00
01065004 520220	Services-Not Classified	500.00	0.00	500.00	136.00	0.00	364.00
01065004 540010	Automotive	5,500.00	0.00	5,500.00	9,681.18	0.00	-4,181.18
01065004 540030	Building	200.00	0.00	200.00	0.00	0.00	200.00
01065004 540050	Sand, Stone & Gravel	1,000.00	0.00	1,000.00	484.75	0.00	515.25

01065004 540070	Asphalt & Bit Materials	500.00	0.00	500.00	0.00	500.00	0.00	0.00
01065004 540120	Clothing & Uniforms	1,320.00	0.00	1,320.00	1,962.30	-642.30	148.70	0.00
01065004 540170	Medical & Dental	200.00	0.00	200.00	222.00	-22.00	111.00	0.00
01065004 540190	Custodial Supplies	2,000.00	0.00	2,000.00	1,841.18	158.82	92.10	0.00
01065004 540220	Office Supplies	900.00	0.00	900.00	462.64	437.36	51.40	0.00
01065004 540230	Supplies - Not Classified	4,000.00	0.00	4,000.00	5,364.67	-1,364.67	134.10	0.00
01065004 540240	Small Tools & Misc Equip	1,485.00	0.00	1,485.00	796.59	688.41	53.60	0.00
01065004 570010	Car Allowance/Mileage	3,120.00	0.00	3,120.00	3,120.00	0.00	100.00	0.00
01065004 570020	Dues & Memberships	485.00	0.00	485.00	480.00	5.00	99.00	0.00
01065004 570030	Travel	500.00	0.00	500.00	340.00	160.00	68.00	0.00
01065004 570080	Inspection Fees	620.00	0.00	620.00	515.00	105.00	83.10	0.00
01065004 570180	Other - Not Classified	445.00	0.00	445.00	592.00	-147.00	133.00	0.00
Total 01065004 Parks & Recreation OpEx		104,825.00	1,635.00	106,460.00	92,753.54	13,706.46	87.10	
01065008 Parks & Recreation Equip								
01065008 580070	Electrical & Mechanical	1,000.00	0.00	1,000.00	810.00	190.00	81.00	0.00
01065008 580140	Playground Equipment	7,000.00	0.00	7,000.00	6,698.66	301.34	95.70	0.00
Total 01065008 Parks & Recreation Equip		8,000.00	0.00	8,000.00	7,508.66	491.34	93.90	
01065009 Parks & Recreation SepAp								
01065009 510090	Overtime - SHS Athl Clean Up	800.00	0.00	800.00	490.06	309.94	61.30	0.00
01065009 500130	Professional Services	11,000.00	0.00	11,000.00	9,695.00	1,305.00	88.10	0.00
01065009 5200450	Custodial Cafe and Police Serv	500.00	0.00	500.00	215.00	285.00	43.00	0.00
01065009 571170	High School Fields	30,000.00	0.00	30,000.00	23,380.14	6,619.86	77.90	0.00
01065009 571180	Other School Playfields	3,000.00	0.00	3,000.00	3,291.29	-291.29	109.70	0.00
01065009 580220	Fencing	5,000.00	0.00	5,000.00	4,293.00	707.00	85.90	0.00
Total 01065009 Parks & Recreation SepAp		50,300.00	0.00	50,300.00	41,364.49	8,935.51	82.20	
01065010 Parks & Recreation WarArt								
01065010 520460	Counsel and Education Service	72,000.00	0.00	72,000.00	72,000.00	0.00	100.00	0.00
Total 01065010 Parks & Recreation WarArt		72,000.00	0.00	72,000.00	72,000.00	0.00	100.00	
01071009 Long Term Debt Princ								
01071009 590010	Elementary School	460,000.00	0.00	460,000.00	460,000.00	0.00	100.00	0.00
01071009 590030	Water	70,000.00	0.00	70,000.00	70,000.00	0.00	100.00	0.00
01071009 590090	Open Space Land Acq	155,000.00	0.00	155,000.00	155,000.00	0.00	100.00	0.00
01071009 590100	High School Land Acq	120,000.00	0.00	120,000.00	120,000.00	0.00	100.00	0.00
01071009 590120	Title V Loan	15,100.00	0.00	15,100.00	15,099.10	0.90	100.00	0.00
01071009 590130	Assabet River Consortium	25,883.00	0.00	25,883.00	25,882.02	0.98	100.00	0.00

01071009 590140	New High School Construction	2,995,000.00	0.00	2,995,000.00	2,995,000.00	0.00	0.00	100.00
01071009 590160	Open Space Land Acq (2)	110,000.00	0.00	110,000.00	110,000.00	0.00	0.00	100.00
01071009 590170	Light Dept Upgrade	110,000.00	0.00	110,000.00	110,000.00	0.00	0.00	100.00
01071009 590190	Oak Street Middle Renovation	440,000.00	0.00	440,000.00	440,000.00	0.00	0.00	100.00
01071009 590200	Parker Road Pre School	95,000.00	0.00	95,000.00	95,000.00	0.00	0.00	100.00
01071009 590220	Fire Facilities Project	380,000.00	0.00	380,000.00	380,000.00	0.00	0.00	100.00
01071009 590230	Water Systems Improvements	125,000.00	0.00	125,000.00	125,000.00	0.00	0.00	100.00
01071009 590240	Sherwood Middle School	1,000,000.00	0.00	1,000,000.00	1,000,000.00	0.00	0.00	100.00
01071009 590250	Land Acq - Credit Union	70,000.00	0.00	70,000.00	70,000.00	0.00	0.00	100.00
01071009 590260	Land Acq - South St (Allen)	305,000.00	0.00	305,000.00	305,000.00	0.00	0.00	100.00
01071009 590270	Sewer Interceptor	39,548.00	0.00	39,548.00	39,548.00	0.00	0.00	100.00
01071009 590280	Spring St School	65,000.00	0.00	65,000.00	65,000.00	0.00	0.00	100.00
01071009 590290	Centech Substation	300,000.00	0.00	300,000.00	300,000.00	0.00	0.00	100.00
Total 01071009 Long Term Debt Princ		6,880,531.00	0.00	6,880,531.00	6,880,529.12	0.00	1.88	100.00
01075109 Long Term Debt Inter								
01075109 590010	Elementary School	38,626.00	0.00	38,626.00	38,625.00	0.00	1.00	100.00
01075109 590030	Water	10,625.00	0.00	10,625.00	10,625.00	0.00	0.00	100.00
01075109 590090	Open Space Land Acq	18,913.00	0.00	18,913.00	18,912.50	0.00	0.50	100.00
01075109 590100	High School Land Acq	17,375.00	0.00	17,375.00	17,375.00	0.00	0.00	100.00
01075109 590130	Assabet River Consortium	1,652.00	0.00	1,652.00	1,651.79	0.00	0.21	100.00
01075109 590140	New High School Construction	1,053,800.00	0.00	1,053,800.00	1,053,800.00	0.00	0.00	100.00
01075109 590160	Open Space Land Acq (2)	27,400.00	0.00	27,400.00	27,400.00	0.00	0.00	100.00
01075109 590170	Light Dept Upgrade	16,900.00	0.00	16,900.00	16,900.00	0.00	0.00	100.00
01075109 590190	Oak Street Middle Renovation	58,662.00	0.00	58,662.00	58,661.25	0.00	0.75	100.00
01075109 590200	Parker Road Pre School	6,035.00	0.00	6,035.00	6,034.38	0.00	0.62	100.00
01075109 590220	Fire Facilities Project	159,433.00	0.00	159,433.00	159,432.50	0.00	0.50	100.00
01075109 590230	Water Systems Improvements	16,563.00	0.00	16,563.00	16,562.50	0.00	0.50	100.00
01075109 590240	Sherwood Middle School	710,000.00	0.00	710,000.00	710,000.00	0.00	0.00	100.00
01075109 590250	Land Acq - Credit Union	19,750.00	0.00	19,750.00	19,750.00	0.00	0.00	100.00
01075109 590260	Land Acq - South St (Allen)	169,275.00	0.00	169,275.00	169,275.00	0.00	0.00	100.00
01075109 590270	Sewer Interceptor	18,364.00	0.00	18,364.00	18,363.36	0.00	0.64	100.00
01075109 590280	Spring St School	16,769.00	0.00	16,769.00	16,768.89	0.00	0.11	100.00
01075109 590290	Centech Substation	179,520.00	0.00	179,520.00	179,520.00	0.00	0.00	100.00
01075109 590300	Sewer Intercept Ph 2&3	0.00	4,726.54	4,726.54	4,726.54	0.00	0.00	100.00
Total 01075109 Long Term Debt Inter		2,539,662.00	4,726.54	2,544,388.54	2,544,383.71	0.00	4.83	100.00
01080009 Cherry Sheet Sep4p								
01080009 563000	Mosquito Control Project	0.00	69,238.00	69,238.00	71,685.00	0.00	-2,447.00	103.50
01080009 564000	Air Pollution Control Dist	0.00	11,061.00	11,061.00	11,061.00	0.00	0.00	100.00
01080009 564100	Regional Planning	0.00	9,012.74	9,012.74	9,012.74	0.00	0.00	100.00

01080009 564600	RMV Surcharges		0.00	26,060.00	26,060.00	26,060.00	0.00	0.00	100.00
01080009 566300	Regional Transit		0.00	235,272.00	235,272.00	235,272.00	0.00	0.00	100.00
01080009 569900	School Choice Assessment		0.00	179,040.00	179,040.00	220,891.00	0.00	-41,851.00	123.40
01080009 569940	Charter School Assessment		0.00	1,179,335.00	1,179,335.00	1,221,904.00	0.00	-42,569.00	103.60
Total 01080009 Cherry Sheet SepAp			0.00	1,709,018.74	1,709,018.74	1,795,885.74	0.00	-86,867.00	105.10
01090010 SysWide School									
01090010 585240 School Budget			57,196,278.00	173,933.99	57,370,211.99	57,284,486.80	85,725.19	0.00	100.00
TOTAL SysWide School			57,196,278.00	173,933.99	57,370,211.99	57,284,486.80	85,725.19	0.00	100.00
ACCOUNTS FOR 1900 SEWER FUND									
19044001 Sewer PEA									
19044001 510010	S & W - Full Time		47,138.43	942.73	48,081.16	48,081.42	0.00	-0.26	100.00
19044001 510100	Longevity		175.00	0.00	175.00	175.00	0.00	0.00	100.00
Total 19044001 Sewer PEA			47,313.43	942.73	48,256.16	48,256.42	0.00	-0.26	100.00
19044002 Sewer S&C									
19044002 510010	S & W - Full Time		21,699.33	440.44	22,139.77	29,602.84	0.00	-7,463.07	133.70
19044002 510100	Longevity		125.00	0.00	125.00	125.00	0.00	0.00	100.00
Total 19044002 Sewer S&C			21,824.33	440.44	22,264.77	29,727.84	0.00	-7,463.07	133.50
19044003 Sewer Other									
19044003 510010	S & W - Full Time		269,760.04	636.84	270,396.88	226,364.26	0.00	44,032.62	83.70
19044003 510030	S & W - Temporary		4,915.20	0.00	4,915.20	3,257.28	0.00	1,657.92	66.30
19044003 510090	Overtime		63,000.00	0.00	63,000.00	65,742.03	0.00	-2,742.03	104.40
19044003 510090 JUNIO	Overtime		0.00	0.00	0.00	159.18	0.00	-159.18	100.00
19044003 510100	Longevity		1,000.00	0.00	1,000.00	825.00	0.00	175.00	82.50
19044003 510110	Work Incentive Program		0.00	0.00	0.00	50.00	0.00	-50.00	100.00
Total 19044003 Sewer Other			338,675.24	636.84	339,312.08	296,397.75	0.00	42,914.33	87.40
19044004 Sewer OpEx									
19044004 520010	Utility - Electricity		150,000.00	0.00	150,000.00	156,666.32	0.00	-6,666.32	104.40
19044004 520020	Utility - Natural Gas		3,500.00	0.00	3,500.00	2,629.62	0.00	870.38	75.10
19044004 520040	Utility - Telephone		5,000.00	0.00	5,000.00	2,475.26	0.00	2,524.74	49.50
19044004 520080	R & M - Equipment		167,500.00	0.00	167,500.00	173,225.64	0.00	-5,725.64	103.40
19044004 520090	R & M - Building		2,500.00	0.00	2,500.00	325.00	0.00	2,175.00	13.00
19044004 520130	Professional Services		500.00	0.00	500.00	0.00	0.00	500.00	0.00
19044004 520140	Rental of Equipment		1,000.00	0.00	1,000.00	0.00	0.00	1,000.00	0.00
19044004 520150	R & M - Public Property		1,000.00	0.00	1,000.00	0.00	0.00	1,000.00	0.00
19044004 520220	Services-Not Classified		1,000.00	5,857.00	6,857.00	6,081.25	0.00	775.75	88.70

19044004 540010	Automotive	10,000.00	0.00	10,000.00	21,234.55	0.00	-11,234.55	212.30
19044004 540020	Oil & Fuel	2,000.00	0.00	2,000.00	924.98	0.00	1,075.02	46.20
19044004 540030	Building	1,000.00	0.00	1,000.00	173.95	0.00	826.05	17.40
19044004 540050	Sand, Stone & Gravel	1,000.00	0.00	1,000.00	0.00	0.00	1,000.00	0.00
19044004 540060	Salt & Chemicals	75,000.00	5,000.00	80,000.00	15,082.80	0.00	64,917.20	18.90
19044004 540070	Asphalt & Bit Materials	500.00	0.00	500.00	0.00	0.00	500.00	0.00
19044004 540080	Pipe Fittings	17,000.00	0.00	17,000.00	3,543.64	0.00	13,456.36	20.80
19044004 540100	Seed, Loam & Fertilizer	500.00	0.00	500.00	0.00	0.00	500.00	0.00
19044004 540110	Public Safety	500.00	0.00	500.00	0.00	0.00	500.00	0.00
19044004 540120	Clothing & Uniforms	2,100.00	0.00	2,100.00	3,432.94	0.00	-1,332.94	163.50
19044004 540140	Books Periodicals Subs	500.00	0.00	500.00	0.00	0.00	500.00	0.00
19044004 540150	Print Postage Stationary	500.00	0.00	500.00	0.00	0.00	500.00	0.00
19044004 540170	Medical & Dental	500.00	0.00	500.00	75.00	0.00	425.00	15.00
19044004 540190	Custodial Supplies	6,000.00	0.00	6,000.00	8,259.08	0.00	-2,259.08	137.70
19044004 540220	Office Supplies	500.00	0.00	500.00	0.00	0.00	500.00	0.00
19044004 540240	Small Tools & Misc Equip	7,500.00	0.00	7,500.00	13,474.92	0.00	-5,974.92	179.70
19044004 540330	Pump Parts & Maintenance	22,000.00	0.00	22,000.00	5,190.45	0.00	16,809.55	23.60
19044004 570020	Dues & Memberships	1,000.00	0.00	1,000.00	0.00	0.00	1,000.00	0.00
19044004 570030	Travel	2,000.00	0.00	2,000.00	755.00	0.00	1,245.00	37.80
19044004 570090	Damage Claims Reimbs	35,000.00	0.00	35,000.00	306.25	0.00	34,693.75	0.90
19044004 570180	Other - Not Classified	0.00	0.00	0.00	216.02	0.00	-216.02	100.00
Total 19044004 Sewer OpEx		517,100.00	10,857.00	527,957.00	414,072.67	0.00	113,884.33	78.40
19044009 Sewer SepAp								
19044009 569910	Upper Blackstone District	27,500.00	0.00	27,500.00	85,063.43	0.00	-57,563.43	309.30
19044009 569920	Westboro Treatment Plant	4,343,758.00	0.00	4,343,758.00	3,654,423.45	0.00	689,334.55	84.10
19044009 569950	Grafton Sewer Department	10,000.00	0.00	10,000.00	266.92	0.00	9,733.08	2.70
Total 19044009 Sewer SepAp		4,381,258.00	0.00	4,381,258.00	3,739,753.80	0.00	641,504.20	85.40
19044010 Sewer WarArt								
19044010 571330	ATM Art 30 Pump Evaluation	250,000.00	0.00	250,000.00	0.00	250,000.00	0.00	100.00
19044010 571410	ATM Art 29 I & I	1,367,000.00	0.00	1,367,000.00	806,426.03	560,573.97	0.00	100.00
19044010 582000	ATM CP Rt 9 Sewer Bridge Proj	0.00	150,000.00	150,000.00	130,000.00	20,000.00	0.00	100.00
19044010 582020	ATM Art 30 Interceptor Ph 2&3	0.00	0.00	0.00	-48,822.96	48,822.96	0.00	0.00
19044010 582060	ATM Art 20 Improve Jordan Pd	0.00	60,630.23	60,630.23	988.98	59,641.25	0.00	100.00
19044010 582090	ATM Art 21 Colton Lane	0.00	722,816.77	722,816.77	389,964.02	332,852.75	0.00	100.00
19044010 582140	ATM Art 8 New Telemetry	150,000.00	147,570.00	297,570.00	0.00	297,570.00	0.00	100.00
19044010 585010	General Sewer Construction	0.00	343,685.91	343,685.91	23,366.70	320,319.21	0.00	100.00
19044010 585010 00440	General Sewer Construction	0.00	6,964.25	6,964.25	860.00	6,104.25	0.00	100.00
19044010 585010 0443	Trunk Line Phase 2&3 Constr Sv	0.00	47,727.47	47,727.47	0.00	47,727.47	0.00	100.00
19044010 585030	Inflow and Infiltration	0.00	406,751.38	406,751.38	-1,270.60	108,021.98	300,000.00	26.20
19044010 585964	ATM Art 32 Sewer Pump Station	0.00	3,431.62	3,431.62	0.00	3,431.62	0.00	100.00
Total 19044010 Sewer WarArt		1,767,000.00	1,889,577.63	3,656,577.63	1,301,512.17	2,055,065.46	300,000.00	91.80

NON GENERAL FUND ACCOUNT BALANCES:

	ACCOUNT TITLE	7/1/14	REVENUE	EXPENDITURES	6/30/15
State Grants - Town					
111101	Extended Polling Hours	-	18,040.00	18,040.00	-
111103	DARE Tobacco Grant	1,444.60			1,444.60
111109	NSSW Tobacco Control	13.26		13.26	-
111110	Elder Affairs Grant	-	52,704.00	52,704.00	-
111111	Library Equalization Grant	184,764.37	46,446.16	14,024.31	217,186.22
111112	Cultural Council Grant	7,735.48	7,336.65	6,106.80	8,965.33
111113	Juvenile Delinquency Prevent	1,403.95			1,403.95
111114	Combat Domestic Violence	2,270.00		2,270.00	-
111115	Bulletproof Vests	1,061.50		340.00	721.50
111116	Title V Septic	10,743.00			10,743.00
111117	Violence Against Women Act	920.27			920.27
111122	Haz Mat Training/Incidents	(624.25)	10,305.44	9,681.19	-
111155	LEPC-HMEP	(1,487.15)	3,157.15	1,670.00	-
111161	Chapter 43D Grant	8,795.00			8,795.00
111162	Jordan Pond #2	9,386.26		1,850.00	7,536.26
111165	Safe Grant	2,638.63	9,318.00	11,832.34	124.29
111170	911 Training Grant	(5,705.01)	4,401.70	4,952.54	(6,255.85)
111172	911 Support	(52,583.93)	52,521.58	75,347.65	(75,410.00)
111174	MEMA Grant	2,390.00			2,390.00
111180	Emer Mgmt Performance	-	18,435.00	18,435.00	-
111181	Planting Public Shade Trees	56,240.43		3,637.87	52,602.56
111182	Library Building Project	1,025,903.66	3,184,827.00	876,902.18	3,333,828.48
111183	SEMA	(1,490.83)	1,516.48	25.65	0.00
	Total	1,253,819.24	3,409,009.16	1,097,832.79	3,564,995.61

Gift Accounts - Town					
121204	Town Asset Forfeiture	54,955.95	12,929.88	237.36	67,648.47
121205	DARE Gifts	3,208.06			3,208.06
121210	Lake Quinsig Commission	47,384.19	16,807.28	12,915.97	51,275.50
121211	Council on Aging	40,845.89	3,734.81	4,254.78	40,325.92
121212	Library Memorial	35,017.42	8,800.07	7,819.67	35,997.82
121226	Jackson Construction Gift	50,000.00			50,000.00
121230	Safe Gift	1,428.85		49.00	1,379.85
121232	Mats G. Nilsson Mem Fd	304.13			304.13
121236	Police Community Svc	7,918.23	100.00	2,902.00	5,116.23
121240	Friends of Dean Park	2,508.75			2,508.75
121246	Infiltration & Inflow	1,541,808.10	127,700.00		1,669,508.10
121247	Water Conservation Fund	279,023.00	42,124.00	30,000.00	291,147.00
121250	Lake Street Recreation Area	25,000.00			25,000.00
121253	Library Building Project	7,195.44			7,195.44

121254	Sunday Hours for Library	6,563.31	11,600.00	14,303.27	3,860.04
121258	BT REGION 2 TRAIN & EQUIP	3.54		3.54	-
121265	K9 Unit	3,460.50	4,400.00	2,080.46	5,780.04
121266	Emer Mgmt Education	1,979.92			1,979.92
121268	Fire Equipment Gift	1,894.41	635.00		2,529.41
121269	SMC Student Filmmaker Schol	23.00			23.00
121270	Highway Dept Gift		5,840.00		5,840.00
121272	BOH Gift	1,000.00			1,000.00
121273	Sunderland Rd Gift	145.72			145.72
121276	LAND USE PLANNING	86,027.63		24,391.43	61,636.20
121278	Waste Management Gift	2,642.86			2,642.86
121279	Trails Gift		257.38		257.38
121280	SEP-Window Replacement	14,370.00		14,370.00	-
121281	Pedometers	(147.00)	2,693.00	1,617.54	928.46
121282	Training for Spec Police Off	26,787.45			26,787.45
121283	Library Newspaper Grant	(121.33)	16,249.31	16,127.97	0.01
121284	Truck Purchase-Eng		10,000.00	10,000.00	-
121286	Glavin Recreation		3,000.00		3,000.00
121287	Dean Park Field 5 Lights		1,834.22	923.22	911.00
	Total	2,241,228.02	268,704.95	141,996.21	2,367,936.76

Revolving Accounts - Town					
131301	Insurance Reimbursement	-	20,427.67	20,427.67	-
131302	Insurance Reimbursement	-			-
131305	Parks and Recreation	238,836.43	302,629.28	321,444.37	220,021.34
131306	Donahue Rowing Center	-	80,397.50	80,397.50	-
131308	Bid Deposit	3,000.00	5,000.00		8,000.00
131310	High School Recovery	471,206.22		39,532.40	431,673.82
131311	COA Van	87,872.39	29,210.75	19,335.84	97,747.30
131312	Special Needs Recreation	12,946.38	15,946.31	10,823.30	18,069.39
131314	PB Outside Consultants	17,799.88	119,880.02	101,098.05	36,581.85
131315	ConComm Peer Review		12,250.00	12,250.00	-
	Total	831,661.30	585,741.53	605,309.13	812,093.70

Board Special Revenue					
141401	Conservation AG Filing Fees	9,006.69	16,554.00	23,438.18	2,122.51
141402	Planning AG Filing Fees	163,799.01	107,752.75	99,031.43	172,520.33
141403	Appeals AG Filing Fees	2,000.00	3,531.00	3,031.00	2,500.00
	Total	174,805.70	127,837.75	125,500.61	177,142.84

Filing Fees					
151507	Ternberry	51,536.04			51,536.04
151508	Federal Estates Subdivision	28,467.50		75.00	28,392.50
	Total	80,003.54	-	75.00	79,928.54

School Lunch					
163400	School Lunch	20,118.97	1,553,313.79	1,573,432.76	-
	Total	20,118.97	1,553,313.79	1,573,432.76	-

Highway Contracts					
171727	Chapter 90 FY 2012	-			-
171728	Chap 90 FY 2013	7,256.20	843,730.81	850,987.01	-
171729	Winter Rapid Recovery Roads	(22,997.98)	147,108.00	124,110.02	-
171730	Winter Roads Recovery Prog			147,108.00	(147,108.00)
	Total	(15,741.78)	990,838.81	1,122,205.03	(147,108.00)

Sale of Property					
1801	Sale of Property	-	13,105.40		13,105.40
	Total	-	13,105.40	-	13,105.40

Cemetery					
181801	Cemetery Sale of Lots	47,369.57	33,969.00	18,000.00	63,338.57
	Total	47,369.57	33,969.00	18,000.00	63,338.57

High School Interest					
181810	Reserve for HS Interest	25,220.09	2,454.58	25,220.09	2,454.58
	Total	25,220.09	2,454.58	25,220.09	2,454.58

Board of Health					
1830	Disposal Services - Taxes/ Trans	103,122.41	1,723,881.00	1,706,166.91	120,836.50
	Total	103,122.41	1,723,881.00	1,706,166.91	120,836.50

Board of Health					
1910	Title V	148,970.41	10,825.69	15,099.10	144,697.00
	Total	148,970.41	10,825.69	15,099.10	144,697.00

Federal Grants - School					
202420	Title IIA: Improv Educ Quali	(21,521.48)	25,663.00	4,141.52	-
202421	Title IIA: Improv Educ Quali	-	85,455.00	81,212.20	4,242.80
202422	Title III: English Lang Acqu	5,967.67		5,967.67	-
202423	Title III: Eng Lang Acq	-	28,420.00	16,984.98	11,435.02
202426	IDEA: 94-142 SpEd	139,628.80		139,628.80	-
202427	IDEA 94-142 SpEd		1,424,657.00	1,227,132.65	197,524.35
202428	SpEd Program Improve	6,500.68		6,500.68	-
202429	SpEd Prog Imp	-	25,830.00	22,070.41	3,759.59
202430	Title I	(34,857.38)	59,813.00	24,955.62	0.00
202431	Title I	21.68	185,192.00	185,213.68	-
202432	Get Fit Adventure	(15,489.72)	225,309.67	209,819.95	-

202435	Early Childhood SPED Prog Im	-			-
202436	Early Childhood SPED 298	3,540.00	(140.00)	3,400.00	-
202437	Preschool Improvement 298		8,000.00	6,510.00	1,490.00
202439	Title III:English Lang Acq	-	883.00		883.00
202455	Title III - English Lang Acq	-	1,054.00	1,054.00	-
	Total	83,790.25	2,070,136.67	1,934,592.16	219,334.76

State Grants - School					
212179	Circuit Breaker	1,051,848.29	2,991,642.00	2,863,841.97	1,179,648.32
212199	Big Yellow School Bus	200.00	400.00	400.00	200.00
212620	Quality Full-Day Kinder	6,168.00		6,168.00	-
212621	Quality Full Day Kinder	-	62,380.00	60,993.99	1,386.01
212622	Early Education & Care	(3,283.79)	3,815.00	531.20	0.01
212623	Early Eduction & Care	-	24,913.52	31,692.49	(6,778.97)
212624	MCAS Remediation	(3,734.21)	(105.79)	(3,840.00)	-
212625	MCAS Remediation	-	9,500.00	9,500.00	-
212728	Safe & Support Action Plans	(7,775.00)	8,000.00	225.00	-
	Total	1,043,423.29	3,100,544.73	2,969,512.65	1,174,455.37

Gift Accounts - School					
222201	Reese Scholarship/Memorial	-	7,193.91	1,000.00	6,193.91
222206	Destination Imagination	8,409.24	5,860.00	4,511.08	9,758.16
222208	Educational TV Studio	1,466.51	210.00		1,676.51
222209	SEF Classroom Jeopardy	-	1,794.00	586.13	1,207.87
222210	SEF Taking Root Parker Prescho	-	450.00	106.56	343.44
222211	SEF Keeping Cool at School	-	1,205.08	1,205.08	-
222212	SEF Young Scientists at PI	-	964.19	964.19	-
222213	SEF Enhancing Word Study	-	935.30	695.71	239.59
222214	SEF Shared Reading	-	742.50	742.50	-
222215	SEF Coping & Sensory Intervent	-	1,113.81	1,113.81	-
222216	SEF KidFit for the Future	-	1,999.80	1,080.00	919.80
222217	SEF Books 2 Count On	-	580.47	580.47	-
222218	Robotics	27,048.70	87,609.79	74,149.51	40,508.98
222235	SEF Steps to Respect	3,502.57		3,323.20	179.37
222241	SEF Building Social Skills Suc	94.34		94.34	-
222242	SEF Wonders of Technology	7.98		7.98	-
222244	SEF Choking Charlie	2.99		2.99	-
222250	SEF Global Education	104.65		104.65	-
222255	SEF Taking Root at Parker	139.74			139.74
222263	China Gift Account	2,843.77	2,500.00		5,343.77
222266	SEF Succeeding with Grit,Growt	727.91		581.95	145.96

222269	SEF Social Thinking Curriculum	139.56		139.56	-
222270	SEF Choosing Kind Wonder	64.99		64.99	-
222276	Grange Scholarship	5,000.00		1,000.00	4,000.00
222285	Volunteer Activity Coord	9,000.00	7,500.00	16,500.00	-
222286	Brian M Moquin Mem Scholarsh	200.00	2,100.00	2,000.00	300.00
222287	Citizens Fund	1,095.00			1,095.00
222298	Informational Backpacks	859.19		(6.11)	865.30
222413	Science Rocks	1,907.00	(1,907.00)		-
222415	Position Active Inquiry	108.95		108.95	-
222500	SHS Gift	21,150.98	534.89	8,213.27	13,472.60
222501	Oak Gift	224.07	3,427.61	1,315.00	2,336.68
222502	Sherwood Gift	-	2,828.44	454.57	2,373.87
222503	Floral Gift	7,351.69	3,524.97	512.93	10,363.73
222504	Paton Gift	6,335.98	9,001.94	8,583.08	6,754.84
222505	Coolidge Gift	3,401.76	5,745.24	466.90	8,680.10
222506	Spring St Gift	7,166.63	8,758.05	14,998.86	925.82
222507	Beal Gift	3,188.16	7,043.90	1,707.48	8,524.58
222508	Parker Gift	1,894.70	100.00	1,845.01	149.69
222509	Athletic Gift	1,067.78	23,600.00	24,664.98	2.80
222511	Michael Von Behren Scholarsh	2.80	1,000.00	1,002.80	-
222512	Special Education Gift	510.00			510.00
222513	Technology Gift	1,549.00	50.00		1,599.00
222514	Road Scholars Race Acct	21,144.06	12,750.79	23,724.49	10,170.36
222515	Shrews Garden Party Fund	42,118.41	60,000.00	101,366.69	751.72
222516	Lorden Memorial Scholarship	8,000.00		1,000.00	7,000.00
222517	Life Skills Gift	2,287.78			2,287.78
222518	Colonial Fund	15,282.00	14,648.76	6,701.59	23,229.17
222519	Corridor Nine Grants	-	856.20	856.20	-
	Total	205,398.89	274,722.64	308,071.39	172,050.14

Revolving Accounts - School					
232301	School Insurance Claims	-			-
232302	Adult & Continuing Education	75,419.66	75,690.00	65,080.50	86,029.16
232303	Summer School Tuition	2,388.73	1,950.00	2,675.00	1,663.73
232304	Facilities Rental	142,987.23	238,862.50	264,781.98	117,067.75
232305	Lost Text Books	7,519.90	5,256.98	4,220.54	8,556.34
232307	Little Colonials	2,725.59	2,640.00	2,826.29	2,539.30
232308	Preschool	129,393.12	486,064.29	600,704.11	14,753.30
232309	Full Day	313,732.25	681,709.50	856,381.82	139,059.93
232310	Extended Day	440,925.19	1,150,179.18	1,116,151.95	474,952.42
232311	Health/SAT	17,323.01	37,131.00	33,665.87	20,788.14
232312	Oak Middle School After Scho	1,555.00	4,025.00	3,749.00	1,831.00

232314	Athletics	853.75	34,631.68	35,213.43	272.00
232317	School Journal	7,668.36	2,240.00	6,239.46	3,668.90
232318	Music Department Revolving	1,375.32	4,458.88	4,958.88	875.32
232321	Summer School Enrichment	201,472.72	193,606.00	185,171.93	209,906.79
232326	Evening Program	806.56		806.56	-
232327	Kindergarten Transition Prog	5,769.68	6,460.00	6,241.59	5,988.09
232330	Sherwood After School	2,316.47	8,870.00	7,199.82	3,986.65
232332	Bus Transportation	509,420.70	101,954.01	611,374.71	-
232334	Freshman Basketball	350.00		350.00	-
232335	SHS Athletic Fees	58,631.17	315,202.45	311,963.55	61,870.07
232336	After School Music Lessons	35,283.99	241,047.90	250,683.22	25,648.67
232337	Oak Student Activity	9,294.73	22,750.00	31,947.65	97.08
232338	Sherwood Student Activity	17,956.59	10,950.00	22,432.82	6,473.77
232339	SHS Student Activity	26,523.93	51,675.00	36,684.65	41,514.28
232340	Oak MS Summer School	2,355.50		2,355.50	-
232341	HS Girls Ice Hockey	12,227.34	15,653.00	27,880.34	-
232343	After School Enrichment	2,907.64	4,277.00	4,624.90	2,559.74
232344	School Choice	58,725.55	4,989.00	63,714.55	-
232345	Music Gift Account	3,447.00			3,447.00
232346	Bus Fee FY16	9,656.50	521,555.00	10,971.45	520,240.05
232347	Middle School Summer Enric	59,360.52	79,063.50	73,695.21	64,728.81
232348	High School AP Exam Honarium	400.00	7,380.20	7,733.45	46.75
232349	First Aid/CPR	2,770.20	4,115.00	4,256.00	2,629.20
232350	FY16 Ipad Fees		99,301.50		99,301.50
232351	Personal Ipad Program	146,810.43	224,321.18	256,752.87	114,378.74
232352	Build Our Kids Success	2,665.00		1,760.00	905.00
232354	HS Special Olympic Track & Fld	489.96	1,500.00	1,989.96	-
232355	Elementary ASAP Program		5,250.00	1,000.00	4,250.00
232356	Floral St Clubs	-	920.00	371.20	548.80
	Total	2,313,509.29	4,645,679.75	4,918,610.76	2,040,578.28

Capital Projects					
303004	Water Main Extension	2,087,623.14	610,000.00	1,981,524.00	716,099.14
303011	Allen Farm Property	36,701.60		2,569.00	34,132.60
303014	Walk of Light Contract	12,555.51			12,555.51
303016	Lakeway State #2 Project	20,181.37			20,181.37
303020	ATM Art 34 Old Mill/Harr/Rt 9	87,336.14			87,336.14
303024	Centech North	63,628.20			63,628.20
303025	Sherwood Middle School	452,468.76		300,700.41	151,768.35
303026	Spring St Green Project	21,113.16		21,113.16	-
303027	Library Building Project		3,221,392.72	3,221,392.72	-
	Total	2,781,607.88	3,831,392.72	5,527,299.29	1,085,701.31

Electric & Cable					
600460	Electric Dept	16,820,275.90	37,684,782.15	44,937,276.18	9,567,781.87
610499	Cable Dept	5,532,735.57	18,572,794.50	15,837,912.55	8,267,617.52
	Total	22,353,011.47	56,257,576.65	60,775,188.73	17,835,399.39

Trust Funds					
818001	Fire Relief	5,286.18	105.31		5,391.49
818002	Police Relief	324.85	6.47		331.32
818003	Soldiers War Memorial	12,179.83	242.66		12,422.49
818004	Wood Fire Relief	40,571.36	808.26		41,379.62
818005	Wood Special	7,048.14	140.41		7,188.55
818006	Wyman Foundation	1,444.78	28.77		1,473.55
818007	Scholarship Trust	11,619.98	9,771.29	8,000.00	13,391.27
818008	Aldrich Charitable	16,532.20	329.35		16,861.55
818009	Wright-Harlow Charitable	4,175.24	83.17		4,258.41
818010	Keegan-Maynard Charitable	59,515.84	1,185.67		60,701.51
818011	Chase	7,574.42	150.90		7,725.32
818012	Clapp	1,778.77	35.52	45.00	1,769.29
818013	Cummings	2,724.36	54.27		2,778.63
818014	Dean	67,826.87	1,351.45	90.00	69,088.32
818015	Dean (Gates)	9,321.76	185.69		9,507.45
818016	Fuller	17,934.17	357.30		18,291.47
818017	Heywood	51,286.85	1,021.72		52,308.57
818018	Loring	5,548.80	110.64	45.00	5,614.44
818019	Maynard Monument	11,338.99	225.91		11,564.90
818020	Maynard Flower	11,262.55	224.49	45.00	11,442.04
818021	Peckham	65.61	1.40	30.00	37.01
818022	Peel	2,529.22	50.48	45.00	2,534.70
818023	Pierce	13,255.07	264.16	45.00	13,474.23
818024	Ward	22,307.19	444.41		22,751.60
818025	Whitney	3,482.85	69.39		3,552.24
818026	Perpetual Care	1,144,014.81	74,848.46	7,896.46	1,210,966.81
818027	Borgatti	385,733.23	7,593.02	26,300.14	367,026.11
818028	Eaton	1,976.62	28.44	440.00	1,565.06
818029	Fletcher Library	5,115.43	92.53		5,207.96
818030	Harlow	9,799.54	177.23		9,976.77
818031	Howe	34,339.06	631.00	52.18	34,917.88
818032	Keegan-Maynard	6,561.79	118.66	215.46	6,464.99
818033	William Pierce	6,382.26	118.27		6,500.53
818034	Rideout	2,825.93	48.25		2,874.18
818035	Ward	2,120.67	38.36		2,159.03
818036	Williams	4,251.19	76.89		4,328.08
818037	Leader	41.07	0.74		41.81
818038	Virginia Pierce	235.75	4.24		239.99

818039	Cutting	55,708.73	998.48	1,243.00	55,464.21
818040	Stone	25,394.97	503.17	705.50	25,192.64
818041	Mastro	2,117.51	42.19		2,159.70
818042	Library Memorial	24,378.64	731.65		25,110.29
818043	Rowing Center Trust	639,780.73	57,238.05		697,018.78
818044	Flint Brown	3,943.22	72.15	350.00	3,665.37
818045	Lora Childs Fletcher School	116.50	2.33		118.83
818046	Amasa Howe	1,101.70	21.95		1,123.65
818047	Brad Morrison	3,633.12	72.39		3,705.51
818048	Agnes Wyman Ed	37,170.50	744.10	1,500.00	36,414.60
818049	Wood Athletics	42.64	0.87		43.51
818050	Stabilization Fund	358,744.31	57,742.95		416,487.26
818051	Gerard Guertin Memorial Trust	4,467.59	89.01		4,556.60
818052	Flanagan Trust	929.02	16.82		945.84
818053	Cogswell Gleason Scholarship	18,172.57	362.00		18,534.57
818054	Dorothy Erwin Mem Trust	10,489.26	210.17	500.00	10,199.43
818055	Charles Morison Alumni Trust	7,128.15	142.00		7,270.15
818056	Bart Falvey	7,970.76	159.55	314.99	7,815.32
818058	Myrtle Young Trust Sch	28,618.88	572.99	1,189.60	28,002.27
818059	Joseph M. DeMaria Scholarship	69,906.27	1,399.85	3,000.00	68,306.12
818060	Lee Memorial Trust	13,099.17	260.95		13,360.12
818062	Elinor & Joseph Donohue Trust	14,623.88	291.32		14,915.20
818063	Class of 65 Mem Sch Tr	2,400.45	50.20	1,000.00	1,450.65
818064	Cellucci	26,168.12	523.71	1,000.00	25,691.83
818065	Cemetery Stabilization Fund	84,283.60	23,138.46		107,422.06
818065	Afford Housing Tr Willow Woods		238,838.72		238,838.72
818181	OPEB - Selco	1,098,438.48	73,941.83		1,172,380.31
818182	OPEB - Cable	570,613.07	124,104.19		694,717.26
818183	OPEB - Town	418,528.46	77,071.53		495,599.99
	Total	5,518,303.53	760,368.76	54,052.33	6,224,619.96

Workers Compensation Trust Fund					
82012304	Workers Compensation Trust	42,047.55			42,047.55
	Total	42,047.55	-	-	42,047.55

Agency Accounts					
878701/2/3	Special Detail Active	18,683.53	330,485.56	342,827.47	6,341.62
878734	Deputy Collector Fees	5,659.81	78,740.13	74,310.69	10,089.25
878735	Police Holding Account	53,389.38	3,665.00	4,449.00	52,605.38
878755	Firearms Record Keeping	5,675.00	15,750.00	15,187.50	6,237.50
878764	Student Activity	113,860.54	303,287.35	240,000.00	177,147.89
878772	Student Activity HS	119,537.15	455,032.66	400,763.94	173,805.87

878710	Surety Bonds	1,384,198.73	35,951.10	179,360.23	1,240,789.60
	Total	1,701,004.14	1,222,911.80	1,256,898.83	1,667,017.11

TRANSFERS FROM RESERVE FUND

JULY 1, 2014 - JUNE 30, 2015

GENERAL GOVERNMENT

Personnel Board

01011904	510900	Professional Improvement	1,200.00
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Accounting

01013501	510080	Sick Leave Plan II	1,674.70
01013502	510080	Sick Leave Plan II	1,898.56

Assessors

01014102	510080	Sick Leave Plan II	995.78
01014109	520240	RE/Pers Prop Discovery	890.00

Treasurers

01014501	510080	Sick Leave Plan II	1,674.70
01014502	510010	S & W - Full Time	2,500.00
01014502	510030	S & W - Temp	165.00
01014502	510080	Sick Leave Plan II	667.66

Town Clerk

01016101	510080	Sick Leave Plan II	1,212.67
01016102	510080	Sick Leave Plan II	531.08

Public Buildings

01019203	510080	Sick Leave Plan II	3,590.22
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PUBLIC SAFETY

Police Department

01021001	510080	Sick Leave Plan II	2,027.33
01021002	510080	Sick Leave Plan II	761.90
01021003	510080	Sick Leave Plan II	482.04

Fire Department

01022001	510080	Sick Leave Plan II	2,027.33
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Building Inspector

01024102	510080	Sick Leave Plan II	757.56
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PUBLIC WORKS

Town Engineer			
01041103	510010	S & W - Full Time	3,720.00
01041103	510080	Sick Leave Plan II	4,753.38
01041104	520130	Professional Services	16,500.00

Highway Department			
01042101	510080	Sick Leave Plan II	1,674.70
01042102	510080	Sick Leave Plan II	848.02
01042103	510010	S & W - Full Time	3,000.00
01042103	510080	Sick Leave Plan II	2,117.83
01042110	571340	ATM CB Replace Front End Loader	1,542.00

Street Lighting			
01042404	520010	Utility - Electricity	267.94

Water Department			
01045001	510080	Sick Leave Plan II	1,842.20
01045002	510080	Sick Leave Plan II	848.01
01045003	510080	Sick Leave Plan II	1,182.23
01045009	510080	Sick Leave Plan II	1,281.20

HUMAN SERVICES			
Council of Aging			
01054102	510080	Sick Leave Plan II	609.52

CULTURE AND RECREATION			
Library			
01061001	510080	Sick Leave Plan II	1,105.32
01061002	510080	Sick Leave Plan II	2,852.67

Parks & Recreation			
01065001	510080	Sick Leave Plan II	669.88
01065003	510080	Sick Leave Plan II	2,081.43

Total: 69,952.86

DEFERRED REVENUE ACCOUNTS

AS OF JUNE 30, 2015

Apportioned Assessments Not Due		
Sewer	664,573.39	
Street	38,133.97	
Water	5,490.75	
		708,198.11
Suspended Assessments		
Sewer	1,983.20	1,983.20
Deferred Assessments		
Water	67,464.92	67,464.92
Title V Assessments	64,948.71	64,948.71
Total		<u>842,594.94</u>

Apportioned Sewer Assessment Reserves		
Due in years 2015-2032 Inclusive	664,573.39	
Apportioned Street Assessment Reserves		
Due in years 2015-2026 Inclusive	38,133.97	
Apportioned Water Assessment Reserves		
Due in years 2014-2024 Inclusive	5,490.75	
Reserve for Suspended Sewer Assessment	1,983.20	
Reserve for Suspended Water Assessment	67,464.92	
Title V Assessments	64,948.71	
Total		<u>842,594.94</u>

DEBT ACCOUNTS

AS OF JUNE 30, 2015

NET FUNDED OR FIXED DEBT

66,585,167.27

Inside Debt Limit

School

Outside Debt Limit

School Floral	450,000.00
New High School	20,470,000.00
Oak Street Middle School	3,855,000.00
Parker Road Pre School	415,000.00
Sherwood Middle School	17,000,000.00
Spring Street Windows	570,000.00
Sewer Interceptor Phase 2 & 3	4,146,710.00
Land Acq - Credit Union	470,000.00
Allen Farm	5,490,000.00
Water Harrington Project	540,000.00
WPAT - Septic - Title V Program	63,902.40
MWPAT - Assabet	183,922.87
Title V Loan #3	52,012.00
Fire Facilities Renovations	4,140,000.00
Water Tank	375,000.00
Water Pollution Abatement Bond	878,620.00
Electric Light Plant Upgrade	315,000.00
Centech Substation Light	5,700,000.00
Open Space Land Purchase	485,000.00
Open Space Land Purchase (2)	525,000.00
School Land - High School	460,000.00

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66,585,167.27

COMBINED BALANCE SHEET ALL FUND TYPES AND ACCOUNT GROUPS

AS OF JUNE 30, 2015

Asset	General Fund	Special Revenue	Capital Proj	Enterprise	Trust & Agency	Long Term Debt	Fixed Assets	Total
Cash & Investments	15,908,760.71	29,248,771.83	1,088,155.89	17,956,735.89	11,261,391.73			75,463,816.05
Petty Cash	1,500.00							-
Account Receivable :								1,500.00
Property Taxes (RE, PP, Supp)	976,546.30							976,546.30
Prepaid Prop Taxes (2016)								-
Excise Taxes	730,254.34							730,254.34
Tax Liens	506,557.27							506,557.27
Deferred Property Taxes								-
Taxes in Litigation	37,025.05							37,025.05
Veterans Benefits	83,934.09							83,934.09
User Charges	493,113.94	896,286.95		4,289,004.21				5,678,405.10
Title V Loan		-						-
Special Assessments	1,127.07	48,152.64						49,279.71
Special Assessments Not Due	111,089.64	731,505.30						842,594.94
Accounts Receivable ODWD	3,294.41				58,857.95			62,152.36
Less-Allowance for Uncollectable	(763,639.20)							(763,639.20)
Due from General Fund								-
Due from Governments		2,263,453.45				33,331.31		2,296,784.76
Tax Foreclosures	254,251.24							254,251.24
Land and Buildings							218,250,600.00	218,250,600.00
Amounts To Be Provided for:								-
Compensated Absences						1,231,538.58		1,231,538.58
Payment of BANS			3,000,000.00					3,000,000.00
Payment of Bonds				6,015,000.00		60,570,167.27		66,585,167.27
Total Assets	18,343,814.86	33,188,170.17	4,088,155.89	28,280,740.10	11,320,249.68	61,835,037.16	218,250,600.00	375,286,767.86

	General Fund	Special Revenue	Capital Proj	Enterprise	Trust & Agency	Long Term Debt	Fixed Assets	Total
Liabilities								-
Employee Withholdings					3,327,707.11			3,327,707.11
Deferred Revenue								-
Prepaid Taxes								-
Property Taxes	212,907.10							212,907.10
Due from State		2,263,453.45				33,331.31		2,296,784.76
Other	2,220,647.05	944,439.59		4,289,004.21	58,857.95			7,512,948.80
Special Assessments Not Due		731,505.30						731,505.30
Due to Treasury Fund								-
Compensated Absences						1,231,538.58		1,231,538.58
Grant Anticipation Notes Payable		-						-
BAN Anticipation Notes Payable		-	3,000,000.00					3,000,000.00
Bond Indebtedness				6,015,000.00		60,570,167.27		66,585,167.27
Accounts Payable					-			-
Tailings	409,116.39			-				409,116.39
Total Liabilities	2,842,670.54	3,939,398.34	3,000,000.00	10,304,004.21	3,386,565.06	61,835,037.16	-	85,307,675.31
Fund Equity								-
Fund Equity								-
Reserve for Encumbrances	4,888,101.89							4,888,101.89
Reserve for Court Judgments								-
Petty Cash				500.00				500.00
Unreserved	5,938,036.41	9,364,554.86	-	17,916,235.89				33,218,827.16
Designated For Subsequent Years'	3,709,083.00	19,884,216.97	1,088,155.89	40,000.00	7,933,684.62			32,655,140.48
Designated For Debt Expense	965,923.02							965,923.02
Investment in Fixed Assets							218,250,600.00	218,250,600.00
Bonds Authorized (Memo)	21,296,415.00							21,296,415.00
Bonds Authorized & Unissued (Memo)	(21,296,415.00)							(21,296,415.00)
Total Fund Equity	15,501,144.32	29,248,771.83	1,088,155.89	17,956,735.89	7,933,684.62	-	218,250,600.00	289,979,092.55
Total Liabilities and Fund Equity	18,343,814.86	33,188,170.17	4,088,155.89	28,260,740.10	11,320,249.68	61,835,037.16	218,250,600.00	375,286,767.86

REVENUE FISCAL 2015

Local Receipts		
1. Motor Vehicle Excise	5,550,797.67	
2. Other Excise (Hotel)	99,684.44	
2. Other Excise (MealsTax)	409,191.60	
3. Penalties & Interest	319,215.05	
4. PILOT	34,609.41	
5. Charges for Services – Water	3,733,040.05	
8. Other Charges – Trash	1,696,814.11	
9. OtherCharges for Services		
10. Fees	147,331.57	
11. Rentals	6,202.00	
12. Depart Rev – Schools	35,514.34	
13. Depart Rev – Library		
14. Depart Rev – Cemeleries	33,417.60	
15. Depart Rev – Recreation		
16. Other Depart Revenue	369,334.11	
17. Licenses and Permits	782,012.71	
18. Special Assessments	13,125.75	
19. Fines and Forfeits	158,728.40	
20. Investment Income	459,239.69	
21. Miscellaneous Recurring	69,821.50	
22. Miscellaneous Nonrecurring	218,630.67	
23. Miscellaneous Recurring Medicaid	260,871.47	
Total Local Receipts		14,597,582.14

State Revenue		
Reimbursement for Loss of Taxes:		
Abatement to Vets/Blind/Surviving Spouses		
Abatement to Elderly	22,628.00	
Veterans Benefits		
Educational Reimbursement – School Aid:		
Chapter 70 – School Aid	19,045,813.00	
Construction of School Project	3,350,376.00	
School Choice Receiving Tuition		
Charter School	166,635.00	

General Grant Reimbursement:		
Slate Owned Land	130,198.00	
Highway Reconstruction & Maint		
Additional Assistance		
LocalAid – Lottery	2,478,757.00	
Police Career Incentive		
Slate Revenue - Other		
Total State Receipts		25.194,407.00
Taxation		
Personal Property Tax	988,769.88	
Real Estate Tax	63,627,298.61	
Deferred Taxes Chapter 41	36,479.77	
Tax Liens Redeemed	294,008.06	
Total Taxation Receipts		64,946,556.32
Grand Total General Fund Receipts		104,738,545.46

TOWN TELEPHONE DIRECTORY

Animal Control	841-8421
Assessors, 100 Maple Avenue	841-8501
Building Inspector, 100 Maple Avenue	841-8512
Cemetery (Town Hall Office)	841-8560
Conservation Commission	841-8502
Council on Aging/Senior Center, 98 Maple Avenue	841-8640
Credit Union, 489 Boston Turnpike	841-8550
Disability Commission, 100 Maple Avenue	841-8448
Emergency Management, 106 Maple Avenue	841-8382
Engineering Department, 100 Maple Avenue	841-8502
Fire Department, 11 Church Road (To Report a Fire)	911
(Other Business)	841-8522
Health Department, 100 Maple Avenue	841-8512
Trash Collection Info Line	841-8388
Highway Department, 100 Maple Avenue	841-8513
211 South Street	841-8603
Housing Authority, 36 N. Quinsigamond Avenue	757-0323
Library, 609 Main Street	842-0081
Light Department, 100 Maple Avenue.....	841-8500
Municipal Drive	841-8610
MIS Department, 100 Maple Avenue	841-8511
Parks and Recreation Department, 100 Maple Avenue.	841-8503
Garage, 211 South Street	841-8602
Weather Cancellation Line	841-8336
Planning Board, 100 Maple Avenue	841-8502
Police Department, 106 Maple Avenue (non-emergency)	841-8577
Emergency.....	911
Public Buildings Department, 100 Maple Avenue	841-8513
Retirement Board, 100 Maple Avenue	841-8510
Scholarship Fund	841-8504
School Department	841-8400
Superintendent, 100 Maple Avenue	841-8400
Beal Early Childhood Center, 1 Maple Avenue	841-8860
Coolidge School, 1 Florence Street	841-8880
Floral Street School, 57 Floral Street.....	841-8720
Sherwood Middle School, 28 Sherwood Avenue	841-8670
Oak Middle School, 45 Oak Street.....	841-1200
Parker Road Preschool, 15 Parker Road.....	841-8646
Paton School, 58 Grafton Street	841-8626
Senior High School, 64 Holden Street	841-8800
SPED, 15 Parker Road	841-8660
Spring Street, 123 Spring Street	841-8700
Registrar	841-8320
Selectmen	841-8504
Sewer and Water Department, 100 Maple Avenue	841-8506
209 South Street Garage	841-8600
Shrewsbury Electric Light and Cable Operations, 100 Maple Avenue.....	841-8500
Shrewsbury Youth and Family Services, Inc., 240 Maple Avenue	845-6932
Shrewsbury Media Connection, 15 Parker Road	841-8650
Town Accountant, 100 Maple Avenue	841-8505
Town Clerk, 100 Maple Avenue.....	841-8507
Town Manager, 100 Maple Avenue	841-8508
Treasurer and Collector, 100 Maple Avenue	841-8509
Veterans Services, 98 Maple Avenue	774-551-5782
Zoning Board of Appeals, 100 Maple Avenue.....	841-8512

Town of Shrewsbury Email Address: www.shrewsbury-ma.gov/